

**SUCCESSOR AGENCY TO THE  
REDEVELOPMENT AGENCY OF  
THE CITY AND COUNTY OF SAN FRANCISCO**

Annual Financial Report

For the Year Ended June 30, 2021



Certified  
Public  
Accountants

**SUCCESSOR AGENCY TO THE REDEVELOPMENT AGENCY OF  
THE CITY AND COUNTY OF SAN FRANCISCO**

**For the Year Ended June 30, 2021**

*Table of Contents*

|  | <i>Page</i> |
|--|-------------|
| <b>Independent Auditor’s Report</b> .....  | 1           |
| <b>Management’s Discussion and Analysis (Unaudited)</b> .....  | 3           |
| <b>Basic Financial Statements:</b>   |             |
| Statement of Fiduciary Net Position.....   | 13          |
| Statement of Changes in Fiduciary Net Position.....  | 14          |
| Notes to Basic Financial Statements.....   | 15          |
| <b>Required Supplementary Information (Unaudited):</b>   |             |
| Schedule of the Successor Agency’s Proportionate Share of the Net Pension Liability .....  | 39          |
| Schedule of Contributions – Pension Plan.....  | 40          |
| Schedule of the Changes in the Net OPEB Liability and Related Ratios .....   | 41          |
| Schedule of Contributions – OPEB Plan .....  | 42          |
| <b>Independent Auditor’s Report on Internal Control Over Financial Reporting and on<br/>Compliance and Other Matters Based on an Audit of Financial Statements<br/>Performed in Accordance With <i>Government Auditing Standards</i></b> ..... | 43          |



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## Independent Auditor's Report

Commission on Community Investment and Infrastructure  
Successor Agency to the Redevelopment Agency of the  
City and County of San Francisco  
San Francisco, California

### Report on the Financial Statements

We have audited the accompanying financial statements of the fiduciary activities of the Successor Agency to the Redevelopment Agency of the City and County of San Francisco (Successor Agency), a component unit of the City and County of San Francisco, California, as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the Successor Agency's basic financial statements as listed in the table of contents.

#### *Management's Responsibility for the Financial Statements*

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### *Auditor's Responsibility*

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## ***Opinion***

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the fiduciary activities of the Successor Agency as of June 30, 2021, and the changes in its financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## ***Other Matters***

### ***Required Supplementary Information***

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, the schedule of the Successor Agency's proportionate share of the net pension liability, the schedule of contributions - pension plan, the schedule of changes in net other postemployment benefits (OPEB) liability and related ratios, and the schedule of contributions - OPEB plan, as listed in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### ***Other Reporting Required by Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated December 23, 2021 on our consideration of the Successor Agency's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Successor Agency's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Successor Agency's internal control over financial reporting and compliance.



San Francisco, California  
December 23, 2021

**SUCCESSOR AGENCY TO THE REDEVELOPMENT AGENCY OF  
THE CITY AND COUNTY OF SAN FRANCISCO**  
Management's Discussion and Analysis (Unaudited)  
For the Year Ended June 30, 2021

The Management's Discussion and Analysis presents a narrative overview and analysis of the financial activities of the Successor Agency to the Redevelopment Agency of the City and County of San Francisco (Successor Agency) for fiscal year ended June 30, 2021 (fiscal year 2020-21). We encourage readers to consider the information presented here in conjunction with the Successor Agency's financial statements, which follow this section.

As per California Redevelopment Dissolution law, the Successor Agency is the successor to the former Redevelopment Agency of the City and County of San Francisco (Redevelopment Agency). The Successor Agency has assumed the financial obligations of the former Redevelopment Agency and is tasked with completing the redevelopment activities of the former Redevelopment Agency, as they existed at the time of Dissolution and as approved as final and conclusive obligations by the California Department of Finance.

**Financial Highlights**

The Successor Agency's net position was a deficit of \$450.4 million at the end of fiscal year 2020-21. This is a net increase of \$10.7 million or two percent compared to a deficit of \$461.1 million in the prior fiscal year. The largest portion of the Successor Agency's liabilities is long-term obligations of \$875.4 million, which is primarily composed of tax allocation bonds issued to directly fund or reimburse private developers for construction of public infrastructure, or to directly fund construction of affordable housing. As the Successor Agency pays annual debt service with revenues, the net deficit is expected to decrease over time.

The Successor Agency's additions for fiscal year 2020-21 were \$144.7 million, a decrease of \$44.6 million or 24 percent compared to \$189.3 million in the prior fiscal year. The decrease was mainly due to the decreases of \$27.7 million for Property tax revenue, \$9.3 million for Developer payment, \$8.4 million for Investment income, offset by increase of \$3.9 million for Hotel occupancy tax. The decrease in Property tax revenue was primarily due to the Department of Finance's determination that pledged revenues must be expended on current year expenses and cannot be banked for future use. The decrease in Developer payments was primarily due to a slow-down in the pace of development. The decrease in investment income was primarily due to the lower rate of returns on investments related to the COVID-19 outbreak. The increase in hotel occupancy tax was primarily due to the prior fiscal year use of other Successor Agency resources to fund debt service payments for the hotel occupancy tax revenue bonds.

The Successor Agency's deductions for fiscal year 2020-21 were \$133.9 million, a decrease of \$45.5 million or 25 percent compared to \$179.4 million in the prior fiscal year. The decrease was mainly due to the decreases of Affordable housing loan program costs of \$25.2 million and Contracted services of \$18.7 million, offset by the increase in Distribution of pledged revenues to Transbay Joint Powers Authority (TJPA) of \$15.4 million. The decreases in Affordable housing loan program costs and Contracted services are due the timing of project construction. The increase in Distribution of pledged revenues to the TJPA is due to a prior year one-time catch-up deduction to offset overpayments made in prior years.

The Successor Agency implemented Governmental Accounting Standards Board (GASB) Statement No. 84, *Fiduciary Activities*, during current year and, accordingly, established the Custodial Fund for the activities of the Community Facility Districts (CFDs), and restated the net position in the amount of \$63.0 million.

**SUCCESSOR AGENCY TO THE REDEVELOPMENT AGENCY OF  
THE CITY AND COUNTY OF SAN FRANCISCO**  
Management's Discussion and Analysis (Unaudited)  
For the Year Ended June 30, 2021

**Overview of Financial Statements**

This discussion and analysis is intended to serve as an introduction to the Successor Agency's basic financial statements. The Successor Agency's financial statements are comprised of two components: 1) basic financial statements including Statement of Fiduciary of Net Position and the Statement of Changes in Fiduciary Net Position, and 2) notes to the basic financial statements. The financial statements are prepared on the economic resources measurement focus and the accrual basis of accounting. The notes to the basic financial statements provide additional information that is essential to a full understanding of the data provided in the financial statements. In addition to the basic financial statements and accompanying notes, this report presents certain required supplemental information concerning the Successor Agency's pension and Other Postemployment Benefits (OPEB) plans.

**Budgetary Control**

The former Redevelopment Agency of the City and County of San Francisco and the Successor Agency issue bonds or incur long-term debt pledged against future tax increment to finance redevelopment projects. The Successor Agency's assets can only be used to pay enforceable obligations in existence at the time of Dissolution, including the completion of any unfinished projects that were subject to legally enforceable contractual commitments. California Redevelopment Dissolution Law requires that the Successor Agency transfer completed projects for their continued maintenance and operations. The Successor Agency will transfer completed public facilities such as parks, streets, and affordable housing to an appropriate public entity such as the City and County of San Francisco (City).

Pursuant to California Redevelopment Dissolution Law, the Successor Agency is required to adopt an annual Recognized Obligation Payments Schedule (ROPS). The ROPS lists all enforceable obligations due and payable during the fiscal year. The ROPS identifies enforceable obligations to be funded with tax increment and other sources and is the basis for the City Controller's distribution of tax increment from the Redevelopment Property Tax Trust Fund. Additionally, the ROPS contains the Successor Agency's administrative budget. The ROPS is presented to and approved by the Oversight Board, whose members are appointed by the Mayor of the City and County of San Francisco (City). Following Oversight Board approval, the ROPS is submitted and approved by the California Department of Finance. California Redevelopment Dissolution Law also requires the Successor Agency to submit a Prior Period Adjustment form to demonstrate compliance with the ROPS. The City Controller reviews and confirms the accuracy of the Prior Period Adjustment form to the Department of Finance by February annually. In February 2021, the City Controller confirmed that the Successor Agency's fiscal year 2018-19 expenditures were compliant with the ROPS. The City Controller will evaluate fiscal year 2019-20 expenditures in February 2022.

In addition to the ROPS, the Successor Agency adopts an annual budget. The budget is consistent with the ROPS and is presented to and approved by the Successor Agency's Commission, whose members are appointed by the Mayor of the City. Following Commission approval, the budget is submitted to and approved by the San Francisco Board of Supervisors during the City's annual budget process.

**SUCCESSOR AGENCY TO THE REDEVELOPMENT AGENCY OF  
THE CITY AND COUNTY OF SAN FRANCISCO**

Management's Discussion and Analysis (Unaudited)

For the Year Ended June 30, 2021

**Analysis of Change Net Position**

The Successor Agency's total net position, which may serve as a useful indicator of the Successor Agency's financial position, was a deficit of \$450.4 million at the end of fiscal year 2020-21. Shown below is a schedule that summarizes the Successor Agency's net position held in trust:

Condensed Statement of Fiduciary Net Position  
(In thousands)

| <b>Assets</b>                                 | <b>June 30, 2021</b> | <b>June 30, 2020</b> | <b>\$ Change</b> |
|---|----------------------|----------------------|------------------|
| Restricted cash and investments with trustees | \$ 291,978           | \$ 326,640           | \$ (34,662)      |
| Cash and investments with City Treasury       | 178,730              | 242,756              | (64,026)         |
| Other assets                                  | 7,646                | 7,958                | (312)            |
| Capital assets                                | 4,152                | 4,156                | (4)              |
| <b>Total assets</b>                           | <b>482,506</b>       | <b>581,510</b>       | <b>(99,004)</b>  |
| <b>Deferred outflows of resources</b>         | <b>47,483</b>        | <b>51,367</b>        | <b>(3,884)</b>   |
| <b>Liabilities</b>                            |                      |                      |                  |
| Accounts and other payables                   | 15,173               | 61,394               | (46,221)         |
| Payable to the City                           | 3,275                | 5,210                | (1,935)          |
| Developer payable                             | 49,457               | 50,619               | (1,162)          |
| Long-term obligations                         | 875,420              | 938,537              | (63,117)         |
| Net pension and OPEB liabilities              | 34,370               | 34,147               | 223              |
| <b>Total liabilities</b>                      | <b>977,695</b>       | <b>1,089,907</b>     | <b>(112,212)</b> |
| <b>Deferred inflows of resources</b>          | <b>2,691</b>         | <b>4,108</b>         | <b>(1,417)</b>   |
| <b>Total net position held in trust</b>       | <b>\$ (450,397)</b>  | <b>\$ (461,138)</b>  | <b>\$ 10,741</b> |

**Assets**

The Successor Agency's assets at June 30, 2021 were \$482.5 million, a decrease of \$99.0 million or 17 percent, when compared with \$581.5 million the prior fiscal year. The decrease was primarily due to the following:

- Decrease in Restricted cash and investments with trustees of \$34.7 million or 11 percent, from \$326.6 million at June 30, 2020 to \$292.0 million at June 30, 2021. The balance was primarily composed of bond proceeds issued by the Successor Agency to fund public infrastructure and affordable housing and held in trust, as required by the bond documents, and restricted funds held in the Tax Increment Administration Agreement ("TIAA") accounts to pay eligible expenses. The decrease was the result of payments made to fund public infrastructure and affordable housing.

**SUCCESSOR AGENCY TO THE REDEVELOPMENT AGENCY OF  
THE CITY AND COUNTY OF SAN FRANCISCO**

Management's Discussion and Analysis (Unaudited)

For the Year Ended June 30, 2021

- Decrease in Cash and investments with City Treasury of \$64.0 million or 26 percent, from \$242.8 million at June 30, 2020 to \$178.7 million at June 30, 2021. The decrease was mainly due to timing of cash receipts and disbursements, as well as the reporting of community facility district's cash (\$35.4 million at June 30, 2021) in the custodial fund rather than the private purpose trust fund, as per upon the implementation of GASB Statement No. 84. As is customary, the custodial fund is not included in the Condensed Statement of Fiduciary Net Position.

***Liabilities***

The Successor Agency's liabilities at June 30, 2021 were \$977.7 million, a decrease of \$112.2 million or 10 percent when compared with \$1,089.9 million the prior fiscal year. The decrease was primarily due to the following:

- Decrease in Accounts and other payable of \$46.2 million or 75 percent from \$61.4 million at June 30, 2020 to \$15.2 million at June 30, 2021. The decrease was mainly due to timing of payments, as well as the reporting of community facility district's payables to the beneficiaries of the CFDs in the custodial fund rather than the private purpose trust fund, as per upon the implementation of GASB Statement No. 84.
- Decrease in long-term liabilities of \$63.1 million or seven percent, from \$938.5 million at June 30, 2020 to \$875.4 million at June 30, 2021. The decrease was primarily due to the annual scheduled principal payment for tax allocation bonds issued by the Successor Agency in the prior fiscal years.

***Deferred Outflows and Inflows of Resources***

The Successor Agency's deferred outflows of resources at June 30, 2021 were \$47.5 million, a decrease of \$3.9 million or eight percent when compared with \$51.4 million at June 30, 2020. The decrease was primarily due to decreases of \$2.5 million in unamortized loss on refundings, \$0.4 million in pension items, and \$1.0 million in OPEB items.

The Successor Agency's deferred inflows of resources at June 30, 2021 were \$2.7 million, a decrease of \$1.4 million or 34 percent when compared with \$4.1 million at June 30, 2020. The decrease was primarily due to decrease of \$1.4 million in pension items.

**SUCCESSOR AGENCY TO THE REDEVELOPMENT AGENCY OF  
THE CITY AND COUNTY OF SAN FRANCISCO**

Management's Discussion and Analysis (Unaudited)

For the Year Ended June 30, 2021

The Successor Agency's net position increased by \$10.7 million for fiscal year 2020-21. Key elements of the Successor Agency's additions and deductions are presented below:

Statement of Changes in Fiduciary Net Position  
(In thousands)

|   | <b>Year Ended</b>    |                      | <b>\$ Change</b> |
|---|----------------------|----------------------|------------------|
|   | <b>June 30, 2021</b> | <b>June 30, 2020</b> |                  |
| <b>Additions</b>  |                      |                      |                  |
| Property tax revenues   | \$ 128,789           | \$ 156,495           | \$ (27,706)      |
| Developer payments  | 10,213               | 19,513               | (9,300)          |
| Charges for services  | 937                  | 974                  | (37)             |
| Hotel occupancy tax   | 4,497                | 645                  | 3,852            |
| Investment income   | (216)                | 8,230                | (8,446)          |
| Grants  | 393                  | 216                  | 177              |
| Other   | 65                   | 3,190                | (3,125)          |
| Total additions   | <u>144,678</u>       | <u>189,263</u>       | <u>(44,585)</u>  |
| <b>Deductions</b>   |                      |                      |                  |
| Salaries and benefits   | 13,447               | 13,540               | (93)             |
| Administrative and operating  | 188                  | 775                  | (587)            |
| Affordable housing loan program costs                                 | 18,185               | 43,423               | (25,238)         |
| Contracted services:  |                      |                      |                  |
| Hunters Point Shipyard / Candlestick Point                            | 3,859                | 4,254                | (395)            |
| Mission Bay North and South   | 14,157               | 34,557               | (20,400)         |
| Transbay  | 9,413                | 14,989               | (5,576)          |
| Other   | 8,207                | 502                  | 7,705            |
| Community based programs  | 610                  | 390                  | 220              |
| Distribution of pledged revenues to                                   |                      |                      |                  |
| Transbay Joint Powers Authority                                       | 24,375               | 9,024                | 15,351           |
| Depreciation  | 4                    | 9                    | (5)              |
| Interest on debt  | 41,482               | 43,564               | (2,082)          |
| Intergovernmental transfer of capital<br>and other assets to the City | -                    | 8,520                | (8,520)          |
| Loss on disposal of capital assets                                    | -                    | 5,853                | (5,853)          |
| Other   | 10                   | 30                   | (20)             |
| Total deductions  | <u>133,937</u>       | <u>179,430</u>       | <u>(45,493)</u>  |
| Change in net position  | 10,741               | 9,833                | 908              |
| Net position, beginning of year                                       | <u>(461,138)</u>     | <u>(470,971)</u>     | <u>9,833</u>     |
| Net position, end of year   | <u>\$ (450,397)</u>  | <u>\$ (461,138)</u>  | <u>\$ 10,741</u> |

**SUCCESSOR AGENCY TO THE REDEVELOPMENT AGENCY OF  
THE CITY AND COUNTY OF SAN FRANCISCO**  
Management's Discussion and Analysis (Unaudited)  
For the Year Ended June 30, 2021

***Additions***

The Successor Agency's additions to net position for the year ended June 30, 2021 were \$144.7 million, a decrease of \$44.6 million or 24 percent, when compared with \$189.3 million for the prior year. The decrease was primarily due to the following:

- Decrease in Property tax revenues of \$27.7 million or 18 percent, from \$156.5 million for the year ended June 30, 2020 to \$128.8 million for the year ended June 30, 2021. The decrease was primarily due to the Department of Finance's determination that pledged revenues must be expended on current year expenses and cannot be banked for future use.
- Decrease in Developer payments of \$9.3 million or 48 percent, from \$19.5 million for the year ended June 30, 2020 to \$10.2 million for the year ended June 30, 2021. The decrease was primarily due to the impact of COVID-19 pandemic, which slowed construction and development activities funded by developer payments.
- Increase in Hotel occupancy tax of \$3.9 million or 597 percent, from \$0.6 million for the year ended June 30, 2020 to \$4.5 million for the year ended June 30, 2021. In the prior fiscal year, Successor Agency's resources were used to fund a portion of the debt service payments for the hotel occupancy tax revenue bonds, which reduced the amount of hotel occupancy tax necessary to make debt service payments. For the current fiscal year, hotel occupancy tax for an amount equal to the annual debt service payment was received.
- Decrease in Investment income of \$8.4 million or 103 percent, from \$8.2 million for the year ended June 30, 2020 to negative \$0.2 million for the year ended June 30, 2021. The decrease was primarily due to lower investment returns on Successor Agency funds deposited into the City pool and managed by the City's Treasurer Tax Collector. The Treasurer Tax Collector experienced lower returns than prior fiscal years due to the changes in market conditions related to COVID-19 pandemic. The decrease was also driven by lower cash and investment balances for the current year.

***Deductions***

The Successor Agency's deductions to net position for the year ended June 30, 2021 were \$133.9 million, a decrease of \$45.5 million or 25 percent, when compared with \$179.4 million for the prior year. The decrease was primarily due to the following:

- Decrease in Affordable housing loan program costs of \$25.2 million or 58 percent, from \$43.4 million for the year ended June 30, 2020 to \$18.2 million for the year ended June 30, 2021. The Successor Agency makes pre-development and construction loans to non-profit housing developers to fund affordable housing. Developers draw down on these loans over five to six years, depending on the project. The decrease in Affordable housing loan program costs is primarily due to the timing of the draws on these loans. The pace at which housing loans are drawn down depends on the timing and financial needs of the individual affordable housing projects funded.

**SUCCESSOR AGENCY TO THE REDEVELOPMENT AGENCY OF  
THE CITY AND COUNTY OF SAN FRANCISCO**

Management's Discussion and Analysis (Unaudited)

For the Year Ended June 30, 2021

- Decrease in Contracted services of \$18.7 million or 34 percent from \$54.3 million for the year ended June 30, 2020 to \$35.6 million for the year ended June 30, 2021. The Successor Agency contracts with private developers to build public infrastructure such as streets, sewers, and parks in the project areas. As per development agreements signed with each developer, the developers build public infrastructure and the Successor Agency reimburses the developer for costs incurred. The decrease in contracted services was primarily due to the following:
  - Decrease in Hunter's Point Shipyard / Candlestick Point of \$0.4 million or nine percent, from \$4.3 million for the year ended June 30, 2020 to \$3.9 million for the year ended June 30, 2021 due to a slow-down in the pace of the development.
  - Decrease in Mission Bay North and South of \$20.4 million or 58 percent, from \$34.6 million for the year ended June 30, 2020 to \$14.2 million for the year ended June 30, 2021 due to due to a slow-down in the pace of the development.
  - Decrease in Transbay of \$5.6 million or 37.2 percent, from \$15.0 million for the year ended June 30, 2020 to \$9.4 million for the year ended June 30, 2021 due to the completion of a number of projects in the prior fiscal year.
  - Increase in other deductions of \$7.7 million from \$0.5 million for the year ended June 30, 2020 to \$8.2 million for the year ended June 30, 2021 due to a one-time \$7.9 million payment in fiscal year 2020-21 to Port of San Francisco to fund its Ferry Terminal project.
- Increase in Distribution of pledged revenues to TJPA of \$15.4 million or 170 percent, from \$9.0 million for the year ended June 30, 2020 to \$24.4 million for the year ended June 30, 2021. As per the Tax Increment Allocation and Sales Proceeds Pledge Agreement, tax increment generated by the formerly State-owned parcels in the Transbay Project Area is pledged to the TJPA to finance development of the Transbay Terminal Project. In fiscal year 2019-20, the Distribution of pledged revenues to TJPA was net of a one-time catch-up deduction to offset overpayments made in prior fiscal years. In fiscal year 2020-21, the distribution of pledged revenues to TJPA reflected the full amount of property tax generated by the formerly State-owned parcels.
- Decrease in Interest on debt of \$2.1 million or five percent, from \$43.6 million for the year ended June 30, 2020 to \$41.5 million for the year ended June 30, 2021. The decrease was primarily due to lower outstanding long-term debt balances following the annual scheduled principal payment, which reduces interest owed.
- Decrease in Intergovernmental transfer of capital and other assets to the City of \$8.5 million or 100 percent, from \$8.5 million for the year ended June 30, 2020 to \$0 for the year ended June 30, 2021. In fiscal year 2019-20, the Successor Agency transferred the Dr. Davis Senior Housing Community property with book value of \$8.5 million to the City. In fiscal year 2020-21, the Successor Agency transferred loans receivable to the City book value of \$0 to the City.
- Decrease in Loss on disposal of capital assets of \$5.9 million or 100 percent, from \$5.9 million for the year ended June 30, 2020 to \$0 for the year ended June 30, 2021. In fiscal year 2019-20, the Successor Agency transferred the Alice Griffith apartments property with book value of \$5.9 million to the Housing Authority of the City and County of San Francisco. In fiscal year 2020-21, the Successor Agency did not dispose any capital assets.

**SUCCESSOR AGENCY TO THE REDEVELOPMENT AGENCY OF  
THE CITY AND COUNTY OF SAN FRANCISCO**

Management's Discussion and Analysis (Unaudited)

For the Year Ended June 30, 2021

**Capital Assets and Debt Administration**

***Capital Assets***

The Successor Agency's capital assets remained at \$4.2 million at June 30, 2021 when compared to June 30, 2020. At June 30, 2021, capital assets include land held for lease and furniture and equipment.

***Long-Debt Debt***

At June 30, 2021, the Successor Agency had outstanding long-term debt of \$873.4 million. Of this amount, \$738.9 million was tax allocation bonds secured by property taxes generated in the redevelopment project areas and \$16.2 million was hotel occupancy tax revenue bonds secured by hotel occupancy tax revenues.

The breakdown of the long-term debt is as follows (in thousands):

|   | <u>June 30, 2021</u>     | <u>June 30, 2020</u>     | <u>\$ Change</u>          |
|---|--------------------------|--------------------------|---------------------------|
| <b>Long-Term Debt</b>                       |                          |                          |                           |
| Bonds Payable                               |                          |                          |                           |
| Tax Allocation Bonds                        | \$ 738,897               | \$ 800,379               | \$ (61,482)               |
| Hotel Occupancy Tax Revenue Bonds           | 16,230                   | 19,740                   | (3,510)                   |
| Subtotal - Bonds Payable                    | <u>755,127</u>           | <u>820,119</u>           | <u>(64,992)</u>           |
| Accreted Interest Payable                   | 77,636                   | 72,364                   | 5,272                     |
| SERAF Borrowing From the Primary Government | 2,896                    | 4,668                    | (1,772)                   |
| Unamortized Premiums and Discounts          | <u>37,770</u>            | <u>40,171</u>            | <u>(2,401)</u>            |
| <b>Total Long-Term Debt</b>                 | <b><u>\$ 873,429</u></b> | <b><u>\$ 937,322</u></b> | <b><u>\$ (63,893)</u></b> |

The Successor Agency's long-term debt decreased by \$63.9 million compared to the prior fiscal year. This decrease is primarily due to the annual scheduled principal payments made on tax allocation and hotel occupancy tax revenue bonds.

California Redevelopment Dissolution Law imposes limitations on the debt the Successor Agency can issue. The Successor Agency may only issue debt to refund outstanding debt, fund public infrastructure in the Transbay Project Area and finance the construction of affordable housing projects.

**SUCCESSOR AGENCY TO THE REDEVELOPMENT AGENCY OF  
THE CITY AND COUNTY OF SAN FRANCISCO**  
Management's Discussion and Analysis (Unaudited)  
For the Year Ended June 30, 2021

**Bond Ratings**

The table below shows the ratings for the Successor Agency's outstanding long-term debt as of June 30, 2021:

| <b>Credit</b>                       | <b>Rating</b> | <b>Rating Agency</b>                             |
|-------------------------------------|---------------|--|
| RPTTF Senior /Cross Collateralized  | AA<br>Aa3     | Standard and Poor's<br>Moody's Investors Service |
| RPTTF Subordinate                   | AA-           | Standard and Poor's                              |
| RPTTF Third Lien/"SB107"            | A             | Standard and Poor's                              |
| Mission Bay North Infrastructure    | A             | Standard and Poor's                              |
| Mission Bay South Infrastructure    | A-            | Standard and Poor's                              |
| Mission Bay North and South Housing | A             | Standard and Poor's                              |
| Hotel Occupancy Tax Revenue         | AA<br>A1      | Standard and Poor's<br>Moody's Investors Service |

Standard and Poor's revised the outlook to negative from stable on the hotel occupancy tax revenue bonds on May 26, 2020 due to the decrease in travel as a result of COVID-19 outbreak. Moody's affirmed a stable rating September 17, 2021 due to the City's underlying economic strength, which remains sound despite the effects of the coronavirus pandemic on hotel occupancies and room rates, supported by robust resident wealth and income metrics.

**Request for Information**

This financial report is designed to provide citizens, taxpayers, customers, investors, and creditors with a general overview of Successor Agency's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to The Office of Community Investment and Infrastructure, One South Van Ness Avenue 5<sup>th</sup> Floor, San Francisco, California.

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**SUCCESSOR AGENCY TO THE REDEVELOPMENT AGENCY OF  
THE CITY AND COUNTY OF SAN FRANCISCO**

Statement of Fiduciary Net Position

June 30, 2021

(In Thousands)

|   | <b>Private Purpose<br/>Trust Fund</b> | <b>Custodial<br/>Fund</b> |
|---|---------------------------------------|---------------------------|
| <b>Assets</b>   |                                       |                           |
| Unrestricted cash and investments   | \$ 178,730                            | \$ 35,381                 |
| Restricted cash and investments with trustees   | 291,978                               | 32,497                    |
| Interest and other receivables  | 4,086                                 | 18                        |
| Intergovernmental receivables   | 404                                   | -                         |
| Notes and mortgages receivable, net of allowance<br>for uncollectible amounts of \$199,126) | 1,471                                 | -                         |
| Other assets  | 1,685                                 | -                         |
| Non-depreciable capital assets  | 4,152                                 | -                         |
| Total assets  | 482,506                               | 67,896                    |
| <b>Deferred outflows of resources</b>   |                                       |                           |
| Unamortized loss on refundings  | 38,914                                | -                         |
| Pension items   | 6,000                                 | -                         |
| Other Postemployment Benefits (OPEB) items  | 2,569                                 | -                         |
| Total deferred outflows of resources  | 47,483                                | -                         |
| <b>Liabilities</b>  |                                       |                           |
| Accounts payable  | 1,225                                 | 326                       |
| Payable to the City   | 3,275                                 | -                         |
| Accrued interest payable  | 12,921                                | -                         |
| Developer payable   | 49,457                                | -                         |
| Other liabilities   | 1,027                                 | -                         |
| Long-term obligations:  |                                       |                           |
| Due within one year   | 71,377                                | -                         |
| Due in more than one year   | 804,043                               | -                         |
| Net pension liability   | 32,279                                | -                         |
| Net OPEB liability  | 2,091                                 | -                         |
| Total liabilities   | 977,695                               | 326                       |
| <b>Deferred inflows of resources</b>  |                                       |                           |
| Pension items   | 2,520                                 | -                         |
| OPEB items  | 171                                   | -                         |
| Total deferred inflows of resources   | 2,691                                 | -                         |
| <b>Net position</b>   |                                       |                           |
| Restricted for enforceable obligations held in trust  | (450,397)                             | -                         |
| Restricted for community facility districts   | -                                     | 67,570                    |
| Total net position  | \$ (450,397)                          | \$ 67,570                 |

See accompanying notes to basic financial statements.

**SUCCESSOR AGENCY TO THE REDEVELOPMENT AGENCY OF  
THE CITY AND COUNTY OF SAN FRANCISCO**

Statement of Changes in Fiduciary Net Position

For the Year Ended June 30, 2021

(In Thousands)

|  | <b>Private Purpose<br/>Trust Fund</b> | <b>Custodial<br/>Fund</b> |
|--|---------------------------------------|---------------------------|
| <b>Additions:</b>  |                                       |                           |
| Property tax revenues  | \$ 128,789                            | \$ -                      |
| Special tax revenues for community facility district               | -                                     | 17,974                    |
| Developer payments   | 10,213                                | -                         |
| Charges for services   | 937                                   | -                         |
| Hotel occupancy tax  | 4,497                                 | -                         |
| Investment income  | (216)                                 | 48                        |
| Grants   | 393                                   | -                         |
| Other  | 65                                    | -                         |
| Total additions  | 144,678                               | 18,022                    |
| <b>Deductions:</b>   |                                       |                           |
| Salaries and benefits  | 13,447                                | -                         |
| Administrative and operating                                       | 188                                   | -                         |
| Affordable housing loan program costs                              | 18,185                                | -                         |
| Contracted services  | 35,636                                | -                         |
| Community based programs   | 610                                   | -                         |
| Distribution of pledged revenue to Transbay Joint Powers Authority | 24,375                                | -                         |
| Depreciation   | 4                                     | -                         |
| Interest on debt   | 41,482                                | -                         |
| Distribution for community facility district activities            | -                                     | 13,437                    |
| Other  | 10                                    | -                         |
| Total deductions   | 133,937                               | 13,437                    |
| Change in net position   | 10,741                                | 4,585                     |
| Net position, beginning of year, as previously reported            | (461,138)                             | -                         |
| Cumulative effect of change in accounting principles               | -                                     | 62,985                    |
| Net position, beginning of year, as restated                       | (461,138)                             | 62,985                    |
| <b>Net position, end of year</b>                                   | <b>\$ (450,397)</b>                   | <b>\$ 67,570</b>          |

See accompanying notes to basic financial statements.

**SUCCESSOR AGENCY TO THE REDEVELOPMENT AGENCY OF  
THE CITY AND COUNTY OF SAN FRANCISCO**

Notes to Basic Financial Statements  
For the Year Ended June 30, 2021  
(Dollars in thousands)

**(1) Summary of Significant Accounting Policies**

**(a) General**

The Redevelopment Agency of the City and County of San Francisco (Agency) was a public body, corporate and politic, organized and existed under the Community Redevelopment Law of the State of California. Until June 28, 2011, the Agency had the broad authority to acquire, rehabilitate, develop, administer, and sell or lease property in a “Redevelopment Project Area.”

On June 28, 2011, Assembly Bill X1 26 (AB X1 26) was enacted. This legislation is referred to herein as the Dissolution Law. On December 29, 2011, the California Supreme Court upheld the constitutionality of AB X1 26, and all redevelopment agencies in California were dissolved by operation of law effective February 1, 2012. The legislation provides for successor agencies and oversight boards that are responsible for overseeing the dissolution process and the wind-down of redevelopment activity. On January 24, 2012, the Board of Supervisors of the City and County of San Francisco (City) elected to become the Successor Agency to the Redevelopment Agency of the City and County of San Francisco (Successor Agency) and elected to retain the former Agency’s housing assets and functions, rights, powers, duties and obligations, effective February 1, 2012.

On June 27, 2012, the Dissolution Law was revised pursuant to Assembly Bill 1484 (AB 1484 or Dissolution Law), in which the State clarified that successor agencies are separate political entities and that the successor agency succeeds to the organizational status of the former redevelopment agency with the legal authority to participate in redevelopment activities only to the extent that it is required to complete the work related to an approved enforceable obligation. Therefore, the Successor Agency is a separate public entity from the City, subject to the direction of an Oversight Board. The City remains the Housing Successor Agency. The Oversight Board is comprised of seven-member representatives from local government bodies: four representatives appointed by the Mayor of the City subject to confirmation by the Board of Supervisors of the City; and one appointee each from the San Francisco Community College District, the Bay Area Rapid Transit District, and the San Francisco Unified School District.

On October 2, 2012, the City’s Board of Supervisors created the Successor Agency Commission, commonly known as the Commission on Community Investment and Infrastructure (Commission), as the policy body of the Successor Agency and delegated to it the authority to implement the surviving redevelopment projects, the replacement housing obligations and other enforceable obligations, and the authority to take actions that the Dissolution Law requires or allows on behalf of the Successor Agency. The Commission is comprised of five members appointed by the Mayor and confirmed by the Board of Supervisors, with two of the seats held by residents of the two supervisorial districts with the largest amounts of the Major Approved Development Projects.

In September 2015, the State passed the Senate Bill 107 (Bill). The Bill contained additional provisions and provides specificity to existing law governing the dissolution of redevelopment agencies and the wind-down of their existing activities and obligations. The Bill included specific language to the Successor Agency that facilitates the issuance of bonds or other indebtedness for the purposes of low and moderate income housing and various infrastructure in the City, by allowing the pledge of revenues available in the Redevelopment Property Tax Trust Fund (RPTTF) that are not otherwise pledged, subject to the approval of the Oversight Board. The Bill also declares that the Mission Bay North, Mission Bay South, Hunters Point Shipyard Phase 1, Candlestick Point – Hunters Point Shipyard Phase 2, and Transbay projects are finally and conclusively approved as enforceable obligations.

**SUCCESSOR AGENCY TO THE REDEVELOPMENT AGENCY OF  
THE CITY AND COUNTY OF SAN FRANCISCO**

Notes to Basic Financial Statements

For the Year Ended June 30, 2021

(Dollars in thousands)

**(1) Summary of Significant Accounting Policies (Continued)**

In general, the Successor Agency's assets can only be used to pay enforceable obligations in existence at the date of dissolution (including the completion of any unfinished projects that were subject to legally enforceable contractual commitments). The Successor Agency is allocated revenue in the amount that is necessary to pay the estimated annual payments on enforceable obligations of the former Agency until all enforceable obligations of the former Agency have been paid in full and all assets have been liquidated. Based upon the nature of the Successor Agency's custodial role, the Successor Agency is reported as a fiduciary fund (private-purpose trust fund) of the City.

The financial statements present the Successor Agency and its component units, entities for which the Successor Agency is considered to be financially accountable.

The City and County of San Francisco Redevelopment Financing Authority (Financing Authority) is a joint powers authority formed between the former Agency and the City to facilitate the long-term financing of the former Agency activities. The Commission serves as the governing board of the Financing Authority and the Financing Authority provides services entirely to the Successor Agency. A financial benefit or burden relationship exists between the Successor Agency and the Financing Authority and thus the Financing Authority is included as a blended component unit in the Successor Agency's financial statements.

In order to facilitate construction and rehabilitation in the City, seven Community Facility Districts (CFDs) was formed by the former Agency or the Successor Agency. The Successor Agency can impose its will on the CFDs but does not have financial benefit or burden from the CFDs. The assets associated with the CFDs are for the benefit of the CFDs and are not derived from the Successor Agency's provision of services to the CFDs. The CFDs are fiduciary component units of the Successor Agency. The financial activities of the CFDs are included in the Custodial Fund. Custodial funds are fiduciary funds used to report fiduciary activities that are not required to be reported in pension (and other employee benefit) trust funds, investment trust funds, or private purpose trust funds.

**(b) Basis of Presentation**

The accompanying financial statements are presented in accordance with accounting principles generally accepted in the United States of America (GAAP).

**(c) Basis of Accounting**

The financial statements are reported using the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenues from grants, entitlements and donations are recognized in the fiscal year in which all eligibility requirements have been satisfied.

**(d) Investments**

The Successor Agency's investments are stated at fair value. Fair value has been obtained by using market quotes and reflects the values as if the Successor Agency were to liquidate the securities on that date. The Successor Agency's investments in the City's Treasurer's Pool and money market mutual funds are valued at amortized cost.

**SUCCESSOR AGENCY TO THE REDEVELOPMENT AGENCY OF  
THE CITY AND COUNTY OF SAN FRANCISCO**

Notes to Basic Financial Statements  
For the Year Ended June 30, 2021  
(Dollars in thousands)

**(1) Summary of Significant Accounting Policies (Continued)**

**(e) *Restricted Cash and Investments with Fiscal Agents***

Certain proceeds of the former Agency’s and the Successor Agency’s bonds, and resources set aside for their repayment, are classified as restricted assets on the statement of fiduciary net position because they are maintained in separate accounts and their use is limited by applicable bond covenants or for debt service payments.

**(f) *Capital Assets***

Capital assets are defined as assets with an initial, individual cost of more than \$5 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at acquisition value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized. Major outlays for capital assets and improvements are capitalized as projects are constructed. Furniture and equipment are depreciated using the straight-line method over the estimated useful lives of three to twenty years.

**(g) *Notes and Mortgages Receivable***

During the process of selling land to developers and issuing mortgage revenue bonds, the Successor Agency may defer receipt of land sale proceeds and mortgage revenue bond financing fees from various private developers in exchange for notes receivable, which aid the developers’ financing arrangements. The Successor Agency recognizes all revenues and interest on the above-described arrangements when earned, net of any amounts deemed to be uncollectible. During the year ended June 30, 2021, the Successor Agency disbursed \$18,185 to the developers through this arrangement and recorded an allowance against the receivables as they are deemed to be uncollectible. This allowance is recorded as a deduction - affordable housing loan program costs - in the financial statements. The Successor Agency also transferred fully-allowed receivables of \$75,539 to the City during the year. At June 30, 2021, the gross value of the notes and mortgages receivable was \$200,597 and the allowance for uncollectible amounts was \$199,126.

**(h) *Accrued Vacation and Sick Leave***

It is the Successor Agency’s policy to permit employees to accumulate earned but unused vacation and sick pay benefits. All vacation and sick pay are accrued when earned. For sick leave, all employees are allowed to accumulate up to 1,040 hours (130 days). For vacation, employees are allowed to accumulate up to the limit based on employees’ service years as follows:

| <u>Employee<br/>Service years</u> | <u>Maximum<br/>number of hours</u> |
|-----------------------------------|------------------------------------|
| Less than 5 years                 | 320                                |
| Between 5 to 15 years             | 360                                |
| More than 15 years                | 400                                |

**SUCCESSOR AGENCY TO THE REDEVELOPMENT AGENCY OF  
THE CITY AND COUNTY OF SAN FRANCISCO**

Notes to Basic Financial Statements  
For the Year Ended June 30, 2021  
(Dollars in thousands)

**(1) Summary of Significant Accounting Policies (Continued)**

**(i) Property Tax Revenues**

Pursuant to the Dissolution Law, funds that would have been distributed to the former Agency as tax increment, hereafter referred to as property tax revenues, are deposited into the Successor Agency's RPTTF administered by the City's Controller for the benefit of holders of enforceable obligations and the taxing entities that receive pass-through payments. Any remaining funds in the RPTTF to the extent not necessary to pay enforceable obligations of the Successor Agency, plus any funds from asset sales are distributed by the City's Controller to the local agencies in the project area.

Distributions are scheduled to be made twice each year on the following cycles:

| Distribution Dates | Covers Recognized Obligation Payment Schedules to be Paid |
|--------------------|---|
| January 2          | January 1 through June 30                                 |
| June 1             | July 1 through December 31                                |

The amounts distributed for Recognized Obligation Payment Schedules (ROPS) are forward looking to the next six-month period.

**(j) Bond Premium, Discounts, and Loss on Refundings**

Premiums and discounts on debt instruments are reported as a component of long-term debt. Loss on refundings is reported as a component of deferred outflows of resources. The premiums and discounts are amortized as a component of the interest expense using the straight-line method over the remaining life of the debt instrument. The loss on refundings are amortized as a component of the interest expense using the straight-line method over the remaining life of the refunding or refunded debt, whichever is shorter.

**(k) Pension and Other Postemployment Benefits (OPEB) Plans**

For purposes of measuring the net pension liability and net OPEB liability, deferred outflows/inflows of resources related to pension and OPEB, and pension and OPEB expenses, information about the fiduciary net position of the Successor Agency's pension and OPEB plans and additions to/deductions from the plans' fiduciary net positions have been determined on the same basis as they are reported by the California Public Employees' Retirement System (CalPERS). For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. CalPERS plan member contributions are recognized in the period in which the contributions are due. Investments are reported at fair value.

**(l) Deferred Outflows and Inflows of Resources**

In addition to assets, the statement of fiduciary net position reports a separate section for deferred outflows of resources. This separate financial statement element, *deferred outflows of resources*, represents a consumption of net position that applies to a future period(s) and so will *not* be recognized as an outflow of resources (deduction) until then. At June 30, 2021, the Successor Agency reported pension items, OPEB items, and loss on refundings as deferred outflows of resources.

**SUCCESSOR AGENCY TO THE REDEVELOPMENT AGENCY OF  
THE CITY AND COUNTY OF SAN FRANCISCO**

Notes to Basic Financial Statements  
For the Year Ended June 30, 2021  
(Dollars in thousands)

**(1) Summary of Significant Accounting Policies (Continued)**

In addition to liabilities, the statement of fiduciary net position reports a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents an acquisition of net position that applies to a future period(s) and so will *not* be recognized as an inflow of resources (addition) until that time. At June 30, 2021, the Successor Agency reported pension items and OPEB items as deferred inflows of resources.

**(m) Effects of New Pronouncements**

During the year ended June 30, 2021, the Successor Agency implemented the following Governmental Accounting Standards Board (GASB) Statement:

- In January 2017, the GASB issued Statement No. 84, *Fiduciary Activities*. The statement establishes criteria for identifying fiduciary activities of all state and local governments. The focus of the criteria generally is on (1) whether a government is controlling the assets of the fiduciary activity and (2) the beneficiaries with whom a fiduciary relationship exists. Separate criteria are included to identify fiduciary component units and postemployment benefit arrangements that are fiduciary activities. The statement provides recognition and measurement guidance for situations in which a government is a beneficiary of these agreements. The Successor evaluated all activities in accordance with the statement and determine that the CFDs are fiduciary component units and should be reported as custodial funds. As of June 30, 2020, the Successor Agency established the Custodial Fund and restated the net position in the amount of \$62,985.
- In August 2018, the GASB issued Statement No. 90, *Majority Equity Interests, an amendment of GASB Statements No.14 and No.61*. The objectives of this statement are to improve the consistency and comparability of reporting a government's majority equity interest in a legally separate organization and to improve the relevance of financial statement information for certain component units. Implementation of this statement did not have a significant impact on the Successor Agency's financial statements for the year ended June 30, 2021.
- In June 2020, the GASB issued Statement No. 97, *Certain Component Unit Criteria, and Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans – an Amendment of GASB Statements No. 14 and No. 84, and a Supersession of GASB Statement No 32*. The primary objectives of this statement are to (1) increase consistency and comparability related to the reporting of fiduciary component units in circumstances in which a potential component unit does not have a governing board and the primary government performs the duties that a governing board typically would perform; (2) mitigate costs associated with the reporting of certain defined contribution pension plans, defined contribution other postemployment benefit (OPEB) plans, and employee benefit plans other than pension plans or OPEB plans (other employee benefit plans) as fiduciary component units in fiduciary fund financial statements; and (3) enhance the relevance, consistency, and comparability of the accounting and financial reporting for Internal Revenue Code Section 457 deferred compensation plans that meet the definition of a pension plan and for benefits provided through those plans. Implementation of this statement did not have a significant impact on the Successor Agency's financial statements for the year ended June 30, 2021.
- In October 2021, the GASB issued Statement No. 98, *The Annual Comprehensive Financial Report*. This statement establishes the term annual comprehensive financial report and its acronym ACFR and eliminates the prior name and acronym in generally accepted accounting principles for state and local governments. No changes were made to the report's structure or content. Implementation of this statement did not have a significant impact on the Successor Agency's financial statements for the year ended June 30, 2021.

**SUCCESSOR AGENCY TO THE REDEVELOPMENT AGENCY OF  
THE CITY AND COUNTY OF SAN FRANCISCO**

Notes to Basic Financial Statements  
For the Year Ended June 30, 2021  
(Dollars in thousands)

**(1) Summary of Significant Accounting Policies (Continued)**

The Successor Agency is currently analyzing its accounting practices to determine the potential impact on the financial statements for the following GASB Statements:

- In 2017, the GASB issued Statement No. 87, *Leases*. The objective of this statement is to better meet the information needs of financial statement users by improving accounting and financial reporting for leases by governments. This statement increases the usefulness of governments' financial statements by requiring recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract. It establishes a single model for lease accounting based on the foundational principle that leases are financings of the right to use an underlying asset. Under this statement, a lessee is required to recognize a lease liability and an intangible right-to-use lease asset, and a lessor is required to recognize a lease receivable and a deferred inflow of resources, thereby enhancing the relevance and consistency of information about governments' leasing activities. The requirements of this statement are effective for the Successor Agency's ending June 30, 2022.
- In June In June 2018, the GASB issued Statement No. 89, *Accounting for Interest Cost Incurred before the End of a Construction Period*. The objectives of this statement are 1) to enhance the relevance and comparability of information about capital assets and the cost of borrowing for a reporting period, and 2) to simplify accounting for interest cost incurred before the end of a construction period. The requirements of this statement are effective for the Successor Agency's ending June 30, 2022.
- In May 2019, the GASB issued Statement No. 91, *Conduit Debt Obligations*. The objectives of this statement are to provide a single method of reporting conduit debt obligations by issuers and eliminate diversity in practice associated with 1) commitments extended by issuers, 2) arrangements associated with conduit debt obligations, and 3) related note disclosure. The requirements of this statement are effective for the Successor Agency's ending June 30, 2023.
- In January 2020, the GASB issued Statement No. 92, *Omnibus 2020*. The objectives of this Statement are to enhance comparability in accounting and financial reporting and to improve the consistency of authoritative literature by addressing practice issues that have been identified during implementation and application of certain GASB Statements. The requirements of this statement are effective for the Successor Agency's ending June 30, 2022.
- In March 2020, the GASB issued Statement No. 93, *Replacement of Interbank Offered Rates*. The objective of this statement is to address those and other accounting and financial reporting implications that result from the replacement of an interbank offered rate. The requirements of this statement are effective for the Successor Agency's ending June 30, 2022.
- In March 2020, the GASB issued Statement No. 94, *Public-Private and Public-Public Partnerships and Availability Payment Arrangements*. The objective of this statement is to improve financial reporting by addressing issues related to public-private and public-public partnership arrangements (PPPs). This statement also provides guidance for accounting and financial reporting for availability payment arrangements (APAs). As defined in this statement, an APA is an arrangement in which a government compensates an operator for services that may include designing, constructing, financing, maintaining, or operating an underlying nonfinancial asset for a period of time in an exchange or exchange-like transaction. The requirements of this statement are effective for the Successor Agency's ending June 30, 2023.

**SUCCESSOR AGENCY TO THE REDEVELOPMENT AGENCY OF  
THE CITY AND COUNTY OF SAN FRANCISCO**

Notes to Basic Financial Statements  
For the Year Ended June 30, 2021  
(Dollars in thousands)

**(1) Summary of Significant Accounting Policies (Continued)**

- In May 2020, the GASB issued Statement No. 96, *Subscription-Based Information Technology Arrangements*. This statement provides guidance on the accounting and financial reporting for subscription-based information technology arrangements (SBITAs) for government end users (governments). This statement (1) defines a SBITA; (2) establishes that a SBITA results in a right-to-use subscription asset—an intangible asset—and a corresponding subscription liability; (3) provides the capitalization criteria for outlays other than subscription payments, including implementation costs of a SBITA; and (4) requires note disclosures regarding a SBITA. The requirements of this statement are effective for the Successor Agency’s ending June 30, 2023.

**(n) Estimates**

The preparation of financial statements in accordance with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

**(2) Cash and Investments**

As of June 30, 2021, the Successor Agency follows the investment policy of the former Agency, which is governed by and is in compliance with the California Government Code (Code). On August 19, 2014, the Commission adopted an investment policy for the Successor Agency to reflect the use of the City Treasurer’s Pool to manage the Successor Agency’s funds. Investment of bond proceeds is limited to those investments permitted in the bond document or provided in the Code. Investments with trustees are restricted by various bond covenants and are pledged for payment of principal, interest and specified capital improvements.

At June 30, 2021, total cash and investments are reported as follows:

|   | <b>Private Purpose<br/>Trust Fund</b> | <b>Custodial<br/>Fund</b> | <b>Total</b> |
|---|---------------------------------------|---------------------------|--------------|
| Unrestricted cash and investments             | \$ 178,730                            | \$ 35,381                 | \$ 214,111   |
| Restricted cash and investments with trustees | 291,978                               | 32,497                    | 324,475      |
| Total cash and investments                    | \$ 470,708                            | \$ 67,878                 | \$ 538,586   |

The table on the next page identifies the investment types that are authorized for the Successor Agency by the California Government Code 53601 or the Successor Agency’s investment policy, where the policy is more restrictive. This table does not address investments of debt proceeds held by fiscal agents that are governed by the provisions of debt agreements of the Successor Agency, rather than the general provisions of the California Government Code or the Successor Agency’s investment policy.

**SUCCESSOR AGENCY TO THE REDEVELOPMENT AGENCY OF  
THE CITY AND COUNTY OF SAN FRANCISCO**

Notes to Basic Financial Statements  
For the Year Ended June 30, 2021  
(Dollars in thousands)

**(2) Cash and Investments (Continued)**

| Authorized Investment Type                                  | Maximum Maturity | Maximum Percentage of Portfolio | Maximum Investment In One Issuer |
|---|------------------|---------------------------------|----------------------------------|
| U.S. Treasury Obligations                                   | 5 Years          | None                            | None                             |
| Federal Agency or U.S. Government Sponsored                 |                  |                                 |                                  |
| Enterprise Obligations                                      | 5 Years          | 85% *                           | None                             |
| State of California and Local Government Agency Obligations | 5 Years          | 20% *                           | 5% *                             |
| Certificates of Deposit                                     | 13 months *      | None                            | None                             |
| Negotiable Certificates of Deposits                         | 5 Years          | 30%                             | None                             |
| Bankers' Acceptances  | 180 Days         | 40%                             | 30%                              |
| Commercial Paper  | 270 Days         | 25%                             | 10%                              |
| Medium-Term Notes   | 2 Years *        | 15% *                           | 10% *                            |
| Repurchase Agreements                                       | 92 Days          | None                            | None                             |
| Reverse Repurchase Agreements                               | 45 Days *        | Not to exceed 75 million        | None                             |
| Money Market Funds  | N/A              | None                            | None                             |
| State of California Local Agency Investment Fund (LAIF)     | N/A              | None                            | None                             |
| City Treasurer's Pool                                       | N/A              | None                            | None                             |
| Supranationals  | 5 Years          | 30%                             | None                             |

\* Represents restriction in which the Successor Agency's investment policy is more restrictive than the California Code.

**Interest Rate Risk:** Refers to the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity period of an investment, the greater the sensitivity of its fair value to changes in market interest rates.

**Credit Risk:** Refers to the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This risk is measured by the assignment of a rating by the nationally recognized statistical rating organizations.

The following is a summary of cash and investments as of June 30, 2021:

|  | Weighted Average Maturities for Investments |                    |              | Total Fair Value | Credit Rating |
|--|---|--------------------|--------------|------------------|---------------|
|  | Less than 3 months                          | 3 months to 1 year | 1 to 5 years |                  |               |
| Unrestricted cash and investments:             |   |                    |              |                  |               |
| Cash and investments with the City Treasury:   |   |                    |              |                  |               |
| Investment in the City's Treasurer's Pool      | \$ -  | \$ -               | \$ 214,111   | \$ 214,111       | Not rated     |
| Restricted cash and investments with trustees: |   |                    |              |                  |               |
| Money market mutual funds                      | 324,475                                     | -                  | -            | 324,475          | Aaam          |
| Total cash and investments                     | \$ 324,475                                  | \$ -               | \$ 214,111   | \$ 538,586       |               |

**Custodial Credit Risk, Investments:** Refers to the risk that, in the event of the failure of the counterparty to a transaction, a government will not be able to recover the value of investment or collateral securities that are in the possession of an outside party. The California Government Code and the Successor Agency's investment policy do not contain a legal or policy requirement that would limit the exposure to custodial credit risk for investments.

**SUCCESSOR AGENCY TO THE REDEVELOPMENT AGENCY OF  
THE CITY AND COUNTY OF SAN FRANCISCO**

Notes to Basic Financial Statements

For the Year Ended June 30, 2021

(Dollars in thousands)

**(2) Cash and Investments (Continued)**

**Fair Value Hierarchy**

The Successor Agency categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the assets. Level 1 inputs are quoted prices in an active market for identical assets; Level 2 inputs are significant other observable inputs; and Level 3 inputs are significant unobservable inputs. The inputs and techniques used for valuing securities are not necessarily an indication of risk associated with investing in those securities. The Successor Agency's investment in the City's Treasurer's Pool and money market mutual funds are exempt from fair value measurement disclosures.

**City's Treasurer's Pool**

The Successor Agency maintains deposits and investments with the City and County of San Francisco Treasury Pool (Pool). As of June 30, 2021, the Successor Agency's deposits and investments in the Pool is \$214,111 and the total amount invested by all public agencies in the Pool is \$12.7 billion. The Successor Agency's investment in the Pool has a weighted average maturity of 407 days. The City's Treasurer Oversight Committee (Committee) has oversight responsibility for the Pool. The value of the Successor Agency's shares in the Pool, which may be withdrawn, is based on the book value of the Successor Agency's percentage participation, which is different than the fair value of the Successor Agency's percentage participation in the Pool. At June 30, 2021, the Pool consists of U.S. government and agency securities, public time deposits, negotiable certificates of deposit, supranationals, and money market mutual funds as authorized by State statutes and the City's investment policy. Additional information regarding deposit, investment risks (such as interest rate, credit, and concentration of credit risks), and fair value hierarchy for the City's Treasurer's Pool may be obtained by contacting the City's Controller's Office, 1 Dr. Carlton B. Goodlett Place, Room 316, San Francisco, CA 94102.

**(3) Capital Assets**

The following is a summary of changes in capital assets for the year ended June 30, 2021:

|   | <u>Balance<br/>July 1, 2020</u> | <u>Additions</u> | <u>Deletions</u> | <u>Balance<br/>June 30, 2021</u> |
|---|---------------------------------|------------------|------------------|----------------------------------|
| Capital assets not being depreciated:       |                                 |                  |                  |                                  |
| Land held for lease                         | \$ 4,152                        | \$ -             | \$ -             | \$ 4,152                         |
| Capital assets being depreciated:           |                                 |                  |                  |                                  |
| Furniture and equipment                     | 2,306                           | -                | -                | 2,306                            |
| Less accumulated depreciation for:          |                                 |                  |                  |                                  |
| Furniture and equipment                     | (2,302)                         | (4)              | -                | (2,306)                          |
| Total capital assets being depreciated, net | 4                               | (4)              | -                | -                                |
| Total capital assets, net                   | <u>\$ 4,156</u>                 | <u>\$ (4)</u>    | <u>\$ -</u>      | <u>\$ 4,152</u>                  |

**SUCCESSOR AGENCY TO THE REDEVELOPMENT AGENCY OF  
THE CITY AND COUNTY OF SAN FRANCISCO**

Notes to Basic Financial Statements  
For the Year Ended June 30, 2021  
(Dollars in thousands)

**(4) Long-Term Obligations**

**(a) Long-Term Obligations Summary**

The following is a summary of changes in long-term obligations for the year ended June 30, 2021:

|  | <u>Original<br/>Issue Amount</u> | <u>Final<br/>Maturity</u> | <u>Remaining<br/>Interest Rates</u> | <u>Balance,<br/>June 30,<br/>2020</u> | <u>Additions</u> | <u>Retirements</u> | <u>Balance,<br/>June 30,<br/>2021</u> | <u>Due Within<br/>One Year</u> |
|--|----------------------------------|---------------------------|-------------------------------------|---------------------------------------|------------------|--------------------|---------------------------------------|--------------------------------|
| Former Agency Bonds:   |                                  |                           |                                     |                                       |                  |                    |                                       |                                |
| Tax Allocation Revenue Bonds, San Francisco Redevelopment and Refunding Notes Series 1998C (1) | \$ 12,915                        | 2025                      | 5.40%                               | \$ 1,074                              | \$ -             | \$ -               | \$ 1,074                              | \$ -                           |
| Tax Allocation Revenue Bonds, San Francisco Redevelopment and Refunding Notes Series 1998D (1) | 21,034                           | 2025                      | 5.20%                               | 11,869                                | -                | (286)              | 11,583                                | 1,165                          |
| Taxable Tax Allocation Revenue Bonds, San Francisco Redevelopment Project Series 2006A (1)     | 50,731                           | 2037                      | 5.62% to 6.19%                      | 28,034                                | -                | (2,566)            | 25,468                                | 2,411                          |
| Taxable Tax Allocation Revenue Bonds, San Francisco Redevelopment Project Series 2007A (1)     | 118,285                          | 2038                      | 5.50% to 5.75%                      | 95,900                                | -                | (1,145)            | 94,755                                | 1,195                          |
| Tax Allocation Revenue Bonds, San Francisco Redevelopment Refunding Notes Series 2007B (1)     | 94,115                           | 2023                      | 4.00% to 5.00%                      | 3,405                                 | -                | (1,095)            | 2,310                                 | 1,130                          |
| Taxable Tax Allocation Revenue Bonds, San Francisco Redevelopment Project Series 2009E (1)     | 72,565                           | 2040                      | 7.77% to 8.41%                      | 55,820                                | -                | -                  | 55,820                                | -                              |
| Successor Agency Bonds:  |                                  |                           |                                     |                                       |                  |                    |                                       |                                |
| Tax Allocation Revenue Bonds, Mission Bay South Redevelopment Projects Series 2014A (1)        | 56,245                           | 2044                      | 5.00%                               | 52,445                                | -                | (880)              | 51,565                                | 920                            |
| Tax Allocation Refunding Bonds, San Francisco Redevelopment Projects Series 2014B (1)          | 67,955                           | 2036                      | 3.21% to 4.87%                      | 24,430                                | -                | (1,610)            | 22,820                                | 1,690                          |
| Tax Allocation Refunding Bonds, San Francisco Redevelopment Projects Series 2014C (1)          | 75,945                           | 2030                      | 5.00%                               | 23,895                                | -                | (8,960)            | 14,935                                | 9,835                          |
| Tax Allocation Refunding Bonds, Mission Bay North Redevelopment Projects Series 2016A (1)      | 73,890                           | 2042                      | 5.00%                               | 70,220                                | -                | (1,675)            | 68,545                                | 1,760                          |
| Tax Allocation Revenue Bonds, Mission Bay South Redevelopment Projects Series 2016B (1)        | 45,000                           | 2044                      | 5.00%                               | 42,620                                | -                | (1,055)            | 41,565                                | 1,115                          |
| Tax Allocation Refunding Bonds, Mission Bay South  |                                  |                           |                                     |                                       |                  |                    |                                       |                                |

*(Continued on next page)*

**SUCCESSOR AGENCY TO THE REDEVELOPMENT AGENCY OF  
THE CITY AND COUNTY OF SAN FRANCISCO**

Notes to Basic Financial Statements  
For the Year Ended June 30, 2021  
(Dollars in thousands)

**(4) Long-Term Obligations (Continued)**

|   | <u>Original<br/>Issue Amount</u> | <u>Final<br/>Maturity</u> | <u>Remaining<br/>Interest Rates</u> | <u>Balance,<br/>June 30,<br/>2020</u> | <u>Additions</u> | <u>Retirements</u> | <u>Balance,<br/>June 30,<br/>2021</u> | <u>Due Within<br/>One Year</u> |
|---|----------------------------------|---------------------------|-------------------------------------|---------------------------------------|------------------|--------------------|---------------------------------------|--------------------------------|
| Tax Allocation Refunding Bonds, Mission Bay South<br>Redevelopment Projects Series 2016C (1)                        | \$ 73,230                        | 2042                      | 5.00%                               | \$ 69,270                             | \$ -             | \$ (1,760)         | \$ 67,510                             | \$ 1,845                       |
| Tax Allocation Revenue Bonds, Mission Bay South<br>Redevelopment Projects Series 2016D (1)                          | 74,652                           | 2044                      | 3.00% to 5.00%                      | 69,652                                | -                | (5,500)            | 64,152                                | 5,500                          |
| Tax Allocation Revenue Bonds, Affordable<br>Housing Projects Series 2017A (1)                                       | 89,765                           | 2045                      | 2.81% to 4.38%                      | 76,355                                | -                | (21,310)           | 55,045                                | 17,150                         |
| Tax Allocation Revenue Bonds, Transbay<br>Infrastructure Projects Series 2017B (1)                                  | 19,850                           | 2047                      | 5.00%                               | 19,850                                | -                | -                  | 19,850                                | -                              |
| Tax Allocation Revenue and Refunding Bonds, Mission Bay<br>New Money and Refunding Housing Project Series 2017C (1) | 43,400                           | 2044                      | 2.80% to 4.38%                      | 37,020                                | -                | (1,935)            | 35,085                                | 1,850                          |
| Tax Allocation Refunding Bonds,<br>Redevelopment Projects Series 2017D (1)  | 116,665                          | 2042                      | 2.13% to 3.75%                      | 100,075                               | -                | (10,905)           | 89,170                                | 11,315                         |
| Tax Allocation Revenue Bonds,<br>Redevelopment Projects Series 2017E (1)  | 19,745                           | 2042                      | 3.00% to 5.00%                      | 18,445                                | -                | (800)              | 17,645                                | -                              |
| Agency Revenue Bonds:   |                                  |                           |                                     |                                       |                  |                    |                                       |                                |
| Hotel Tax Revenue Bonds, Series 2011 (2)  | 43,780                           | 2025                      | 5.00%                               | 19,740                                | -                | (3,510)            | 16,230                                | 3,690                          |
| Subtotal Bonds Payable  |                                  |                           |                                     | 820,119                               | -                | (64,992)           | 755,127                               | 62,571                         |
| Unamortized issuance premiums   |                                  |                           |                                     | 42,976                                | -                | (2,543)            | 40,433                                | -                              |
| Unamortized issuance discounts  |                                  |                           |                                     | (2,805)                               | -                | 142                | (2,663)                               | -                              |
| Subtotal Bonds Payable, including unamortized premium and discounts   |                                  |                           |                                     | 860,290                               | -                | (67,393)           | 792,897                               | 62,571                         |
| Accreted interest payable *   |                                  |                           |                                     | 72,364                                | 9,150            | (3,878)            | 77,636                                | 6,064                          |
| SERAF borrowing from the primary government   |                                  |                           |                                     | 4,668                                 | -                | (1,772)            | 2,896                                 | 1,773                          |
| Accrued vacation and sick leave   |                                  |                           |                                     | 1,215                                 | 969              | (193)              | 1,991                                 | 969                            |
| Total long-term obligations   |                                  |                           |                                     | <u>\$ 938,537</u>                     | <u>\$ 10,119</u> | <u>\$ (73,236)</u> | <u>\$ 875,420</u>                     | <u>\$ 71,377</u>               |

\*Amount represents interest accretion on Capital Appreciation Bonds.

**SUCCESSOR AGENCY TO THE REDEVELOPMENT AGENCY OF  
THE CITY AND COUNTY OF SAN FRANCISCO**

Notes to Basic Financial Statements  
For the Year Ended June 30, 2021  
(Dollars in thousands)

**(4) Long-Term Obligations (Continued)**

Debt service payments for long-term obligations are made from the following sources:

- (1) Property tax revenues from the Bayview Hunters Point, Western Addition, Rincon Point South Beach, Yerba Buena Center, India Basin, South of Market, Golden Gateway, Mission Bay South, Transbay and Mission Bay North project areas.
- (2) Hotel occupancy tax revenues from the occupancy of guest rooms in the hotels within the City.

The proceeds from the issuance of Financing Authority bonds were immediately loaned to the former Agency. Loan payments to the Financing Authority are equal to the debt service requirements of the underlying debt. The bonds are secured by property tax increment revenues. Since the loan transactions are entirely within the financial reporting entity, they have been eliminated in the financial statements.

Under the Dissolution Law, a successor agency is authorized to issue bonds to satisfy its obligations under certain enforceable obligations entered into by the former redevelopment agency prior to dissolution, subject to approval by the California Department of Finance (DOF). On December 24, 2013, the DOF released its letter approving the issuance of bonds by the Successor Agency.

*Defeased Former Agency Bonds*

The Successor Agency issued various bonds to advance refund the Former Agency bonds. All remaining defeased Former Agency bonds are redeemed during the year ended June 30, 2021 as follows:

| Refunding<br>Successor Agency<br>Bonds | Refunded Former<br>Agency Bonds | Outstanding<br>Defeased Amount | Final Redemption<br>Date |
|--|---------------------------------|--------------------------------|--------------------------|
| 2016 Series A                          | 2011 Series C                   | \$ 24,635                      | 2/1/2021                 |
| 2016 Series C                          | 2011 Series D                   | 33,030                         | 2/1/2021                 |
| 2017 Series C                          | 2011 Series E                   | 9,445                          | 2/1/2021                 |
| 2017 Series D                          | 2010 Series A                   | 37,320                         | 8/1/2020                 |
| 2017 Series D                          | 2011 Series A                   | 20,020                         | 2/1/2021                 |
| 2017 Series E                          | 2011 Series B                   | 16,020                         | 2/1/2021                 |
|  | Total                           | \$ 140,470                     |                          |

*Events of Default and Acceleration Clause*

For the Former Agency Bonds, the Successor Agency is considered to be in default if the Successor Agency fails to pay the due and punctual principal amount, redemption premium, or any installment of interest of any former agency bonds pursuant to the indenture, whether at maturity as therein expressed, by proceedings for redemption, by declaration or otherwise. Upon the occurrence of an event of default, the trustee may, subject to certain provisions of the indenture, pursue any available remedy at law or in equity to enforce the payment of the principal, interest and premium, if any, on the outstanding bonds, and to enforce any rights of the trustee under or with respect to the indenture.

**SUCCESSOR AGENCY TO THE REDEVELOPMENT AGENCY OF  
THE CITY AND COUNTY OF SAN FRANCISCO**

Notes to Basic Financial Statements

For the Year Ended June 30, 2021

(Dollars in thousands)

**(4) Long-Term Obligations (Continued)**

For the Successor Agency Bonds, the Successor Agency is considered to be in default if the Successor Agency fails to pay the due and punctual principal of or interest or redemption premium on any bonds when and as the same shall become due and payable, whether at maturity as therein expressed, by declaration or otherwise. If an event of default has occurred and is continuing, the trustee may, and if requested in writing by the owners of a majority in aggregate principal amount of the bonds then outstanding, declare the principal of the bonds, together with the accrued interest thereon, to be due and payable immediately, and upon any such declaration the same shall become immediately due and payable.

For the Hotel Occupancy Tax Revenue Refunding Bonds, the Successor Agency is considered to be in default if the Successor Agency fails to pay the due and punctual principal or redemption price of any bonds, or any installment of interest of any bonds when become due and payable, whether at maturity as therein expressed, by proceedings for redemption, by declaration or otherwise, or default in the redemption from any sinking account of any bonds in the amounts and at the times provided therefor. If an event of default occurs and is continuing, the Successor Agency must immediately transfer to the trustee all revenues held and the trustee must apply all revenues and any other funds then held of thereafter received by the trustee under any of the provisions of the indenture for the payment of the following order: 1) any expenses necessary in the opinion of the trustee to protect the interests of the bondholders, and 2) all installments of interest and unpaid bond obligation or redemption price of any bonds which has become due.

*Pledged Revenues for Bonds*

The Tax Allocation Bonds are equally and ratably secured by the pledge and lien of the property tax revenues. These revenues have been pledged until the year 2047, the final maturity date of the bonds. The total principal and interest remaining on these bonds is approximately \$1,266,220. The property tax revenues recognized during the year ended June 30, 2021 was \$128,789 as against the total scheduled debt service payment of \$97,321.

The Hotel Occupancy Tax Revenue Refunding Bonds are secured by the pledge and lien of the hotel occupancy tax revenue received by the Successor Agency from the City. These revenues have been pledged until the year 2025, the final maturity date of the bonds. The total principal and interest remaining on the Hotel Occupancy Tax Revenue Refunding Bonds is approximately \$18,325. The hotel occupancy tax revenue recognized during the year ended June 30, 2021 was \$4,497 equal to the total scheduled debt service payment of \$4,497.

**SUCCESSOR AGENCY TO THE REDEVELOPMENT AGENCY OF  
THE CITY AND COUNTY OF SAN FRANCISCO**

Notes to Basic Financial Statements

For the Year Ended June 30, 2021

(Dollars in thousands)

**(4) Long-Term Obligations (Continued)**

*Supplemental Education Revenue Augmentation Funds Borrowing from the City*

During the year ended June 30, 2010, the former Agency borrowed \$16,483 from the City's Low and Moderate Income Housing Fund (LMIHF) as part of the funding to make a payment of \$28,733 to the Supplemental Education Revenue Augmentation Funds (SERAF) to meet the State's Proposition 98 obligations to schools. Upon the dissolution of the former Agency, the City elected to become the Housing Successor Agency and retain the former Agency's housing assets and functions, rights, powers, duties and obligations. Interest will be accrued quarterly at an annual rate of 3% on the principal balance due to the City in accordance with HSC Section 34191.4(b)(3). During the year ended June 30, 2018, the DOF determined that since the borrowing is not considered an agreement between the former Agency and the City that created the former Agency, the Successor Agency is not authorized to accrue interest on the borrowing. The Successor Agency made payments in the amount of \$1,773 to the City during the year ended June 30, 2021, and the outstanding payable balance was \$2,896.

**(b) Repayment requirements**

As of June 30, 2021, the debt service requirements to maturity, excluding accrued vacation and sick leave, are as follows:

| June 30,     | Tax Allocation Revenue Bonds |                   | Hotel Occupancy Tax Revenue Refunding Bonds |                 |
|--------------|------------------------------|-------------------|---|-----------------|
|              | Principal                    | Interest *        | Principal                                   | Interest        |
| 2022         | \$ 58,881                    | \$ 36,145         | \$ 3,690                                    | \$ 812          |
| 2023         | 50,188                       | 42,255            | 3,865                                       | 627             |
| 2024         | 32,834                       | 43,201            | 4,220                                       | 434             |
| 2025         | 33,071                       | 42,900            | 4,455                                       | 222             |
| 2026         | 30,474                       | 31,332            | -   | -               |
| 2027-2031    | 154,841                      | 141,193           | -   | -               |
| 2032-2036    | 154,675                      | 110,618           | -   | -               |
| 2037-2041    | 134,779                      | 58,078            | -   | -               |
| 2042-2046    | 80,559                       | 21,386            | -   | -               |
| 2047         | 8,595                        | 215               | -   | -               |
| <b>TOTAL</b> | <b>\$ 738,897</b>            | <b>\$ 527,323</b> | <b>\$ 16,230</b>                            | <b>\$ 2,095</b> |

\* Including payment of accreted interest.

**(c) Arbitrage**

Under U.S. Treasury Department regulations, all governmental tax-exempt debt issued after August 31, 1986 is subject to arbitrage rebate requirements. The requirements stipulate, in general, that the earnings from the investment of tax-exempt bond proceeds that exceed related interest expenditures on the bonds must be remitted to the federal government on every fifth anniversary of each bond issue. The Successor Agency has evaluated each bond issue subject to the arbitrage rebate requirements and does not have a rebatable arbitrage liability as of June 30, 2021.

**SUCCESSOR AGENCY TO THE REDEVELOPMENT AGENCY OF  
THE CITY AND COUNTY OF SAN FRANCISCO**

Notes to Basic Financial Statements  
For the Year Ended June 30, 2021  
(Dollars in thousands)

**(5) Pension Plan**

*(a) General Information about the Pension Plan*

**Plan Description** – Effective February 1, 2012, upon the operation of law to dissolve the former Agency, the Successor agency assumed the former Agency’s Pension Plan. All qualified permanent and probationary employees are eligible to participate in the Successor Agency’s Pension Plan (Pension Plan), a cost-sharing, multiple-employer defined benefit pension plan administered by the California Public Employees’ Retirement System (CalPERS). Benefit provisions under the Pension Plan are established by State statute and Successor Agency resolution. CalPERS issues publicly available reports that include a full description of the Pension Plan regarding benefit provisions, assumptions and membership information that can be found on the CalPERS website [www.calpers.ca.gov](http://www.calpers.ca.gov).

The State of California passed the Public Employees’ Pension Reform Act (PEPRA), which became effective on January 1, 2013. PEPRA changes include the classification of active employees into two distinct classifications: classic members and new members. Classic members represent active members hired before January 1, 2013, and retain the pension plan benefits in effect. New members are active members hired on or after January 1, 2013, and are subject to PEPRA.

**Benefits Provided** – CalPERS provides service retirement and disability benefits, annual cost of living adjustments and death benefits to plan members, who must be public employees, and beneficiaries. Benefits are based on years of credited service, equal to one year of full time employment. Classic members with five years of total service are eligible to retire at age 50 with statutorily reduced benefits and new members with five years of total service are eligible to retire at age 52 with reduced benefits. The death benefit is one of the following: the Basic Death Benefit, the 1959 Survivor Benefit, or the Optional Settlement 2W Death Benefit. The cost of living adjustments for the plan are applied as specified by the Public Employees’ Retirement Law.

The Pension Plan’s provisions and benefits in effect at June 30, 2021 are summarized as follows:

| Hire date  | Prior to<br>January 1, 2013 | On or after<br>January 1, 2013 |
|--|-----------------------------|--------------------------------|
| Benefit formula  | 2.0% @ 55                   | 2.0% @ 62                      |
| Benefit vesting schedule                                   | 5 years service             | 5 years service                |
| Benefit payments   | monthly for life            | monthly for life               |
| Retirement age   | 50-55                       | 52-67                          |
| Monthly benefits, as a percentage of eligible compensation | 2.0% to 2.7%                | 1.0% to 2.5%                   |
| Required employee contribution rates                       | 6.908%                      | 7.250%                         |
| Required employer contribution rates                       | 67.075%                     | 8.821%                         |

**SUCCESSOR AGENCY TO THE REDEVELOPMENT AGENCY OF  
THE CITY AND COUNTY OF SAN FRANCISCO**

Notes to Basic Financial Statements

For the Year Ended June 30, 2021

(Dollars in thousands)

**(5) Pension Plan (Continued)**

**Contributions** – The Section 20814(c) of the California Public Employees’ Retirement Law requires that the employer contribution rates for all public employers be determined on an annual basis by the actuary and shall be effective on the July 1 following notice of a change in the rate. Funding contributions for the Pension Plan is determined annually on an actuarial basis as of June 30 by CalPERS. The actuarially determined rate is the estimated amount necessary to finance the costs of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability. The Successor Agency is required to contribute the difference between the actuarially determined rate and the contribution rate of employees. For the year ended June 30, 2021, the Successor Agency’s actuarially determined contractually required contribution was \$2, 299.

**(b) Net Pension Liability, Pension Expense and Deferred Outflows/Inflows of Resources Related to Pension**

The Successor Agency’s net pension liability is measured as the proportionate share of the net pension liability of the cost-sharing plan. The net pension liability is measured as of June 30, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of June 30, 2019 rolled forward to June 30, 2020 using standard update procedures. The Successor Agency’s proportion of the net pension liability was actuarial determined as of the valuation date. The Successor Agency’s proportionate share of the net pension liability for the Pension Plan was 0.29667% or \$32,279, an increase of 0.00583% or \$2,476 from the prior year.

For the year ended June 30, 2021, the Successor Agency recognized pension expense of \$3,574. At June 30, 2021, the Successor Agency reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

|   | Deferred Outflows<br>of Resources | Deferred Inflows<br>of Resources |
|---|-----------------------------------|----------------------------------|
| Pension contributions subsequent to measurement date  | \$ 2,299                          | \$ -                             |
| Difference between expected and actual experience   | 1,663                             | -                                |
| Change in assumptions   | -                                 | 230                              |
| Net differences between projected<br>and actual earnings on plan investments                                | 959                               | -                                |
| Changes in employer's proportion  | 1,079                             | -                                |
| Differences between the employer's contributions<br>and the employer's proportionate share of contributions | -                                 | 2,290                            |
| <b>Total</b>  | <b>\$ 6,000</b>                   | <b>\$ 2,520</b>                  |

**SUCCESSOR AGENCY TO THE REDEVELOPMENT AGENCY OF  
THE CITY AND COUNTY OF SAN FRANCISCO**

Notes to Basic Financial Statements  
For the Year Ended June 30, 2021  
(Dollars in thousands)

**(5) Pension Plan (Continued)**

At June 30, 2021, the Successor Agency reported \$2,299 as deferred outflows of resources related to contributions subsequent to the measurement date, which will be recognized as a reduction of the net pension liability in the year ending June 30, 2022. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pension items will be recognized as pension expense as follows:

| Year Ending June 30, | Deferred<br>Outflows/(Inflows)<br>of Resources |
|----------------------|--|
| 2022                 | \$ (315)                                       |
| 2023                 | 489  |
| 2024                 | 547  |
| 2025                 | 460  |
| Total                | \$ 1,181                                       |

**Actuarial Assumptions** - The total pension liability in the June 30, 2019 actuarial valuation, which was rolled forward to June 30, 2020, was determined using the following actuarial methods and assumptions:

|                                  |   |
|----------------------------------|---|
| Valuation Date                   | June 30, 2019   |
| Measurement Date                 | June 30, 2020   |
| Actuarial Cost Method            | Entry Age Normal Cost Method  |
| Actuarial Assumptions:           |   |
| Discount Rate                    | 7.15%   |
| Inflation                        | 2.50%   |
| Payroll Growth                   | 2.75%   |
| Projected Salary Increase        | Varies by Entry Age and Services  |
| Investment Rate of Return        | 7.15% Net of Pension Plan Investment Expenses,<br>includes Inflation.   |
| Post Retirement Benefit Increase | The lessor of contract COLA or 2.50% until<br>Purchasing Power Protection Allowance Floor on<br>purchasing power applies, 2.50% thereafter. |
| Mortality                        | Derived using CalPERS Membership Data<br>for all Funds. (1)   |

(1) The mortality table used was developed based on CalPERS' specific data. The probabilities of mortality are based on the 2017 CalPERS Experience Study for the period from 1997 to 2015. Pre-retirement and post-retirement mortality rates includes 15 years of projected mortality improvements using 90 percent of Scale MP-2016 published by the Society of Actuaries. For more details on this table, please refer to the 2017 CalPERS Experience Study available on the CalPERS website.

All other actuarial assumptions used in the June 30, 2019 actuarial valuation were based on the 2017 CalPERS Experience Study for the period from 1997 to 2015, including updates to salary increase, mortality and retirement rates. Further details of the 2017 CalPERS Experience Study can be found on the CalPERS website under Forms and Publications.

**SUCCESSOR AGENCY TO THE REDEVELOPMENT AGENCY OF  
THE CITY AND COUNTY OF SAN FRANCISCO**

Notes to Basic Financial Statements

For the Year Ended June 30, 2021

(Dollars in thousands)

**(5) Pension Plan (Continued)**

**Discount Rate** – The discount rate used to measure the total pension liability was 7.15 percent. The projection of cash flows used to determine the discount rate assumed that the contributions from employers will be made at statutorily required rates, actuarially determined. Based on those assumptions, the Plan’s fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class.

In determining the long-term expected rate of return, CalPERS took into account both short-term and long-term market return expectations as well as the expected pension fund cash flows. Using historical returns of all the funds’ asset classes, expected compound geometric returns were calculated over the short-term (first 10 years) and the long-term (11+ years) using a building-block approach. Using the expected nominal returns for both short-term and long-term, the present value of benefits was calculated for each fund. The expected rate of return was set by calculating the rounded single equivalent expected return that arrived at the same present value of benefits for cash flows as the one calculated using both short-term and long-term returns. The expected rate of return was then set equal to the single equivalent rate calculated and adjusted to account for assumed administrative expenses.

The rate of return was calculated using the capital market assumptions applied to determine the discount rate and asset allocation. The long-term expected real rate of return by asset class and the target allocation adopted by the CalPERS Board effective on July 1, 2019, are as follows:

| <u>Asset Class</u>  | <u>New Strategic<br/>Allocation</u> | <u>Real Return<br/>Year 1-10 (a)</u> | <u>Real Return<br/>Year 11+ (b)</u> |
|---------------------|-------------------------------------|--------------------------------------|-------------------------------------|
| Global Equity       | 50.00%                              | 4.80%                                | 5.98%                               |
| Global Fixed Income | 28.00%                              | 1.00%                                | 2.62%                               |
| Inflation Sensitive | 0.00%                               | 0.77%                                | 1.81%                               |
| Private Equity      | 8.00%                               | 6.30%                                | 7.23%                               |
| Real Estate         | 13.00%                              | 3.75%                                | 4.93%                               |
| Liquidity           | 1.00%                               | 0.00%                                | -0.92%                              |
| Total               | <u>100.00%</u>                      |                                      |                                     |

(a) An expected inflation of 2.00% used for this period

(b) An expected inflation of 2.92% used for this period

**SUCCESSOR AGENCY TO THE REDEVELOPMENT AGENCY OF  
THE CITY AND COUNTY OF SAN FRANCISCO**

Notes to Basic Financial Statements  
For the Year Ended June 30, 2021  
(Dollars in thousands)

**(5) Pension Plan (Continued)**

**Sensitivity of the Net Pension Liability to Changes in the Discount Rate** - The following presents the Successor Agency’s proportionate share of the net pension liability of the plan as of the measurement date, calculated using the discount rate of 7.15 percent, as well as what the Successor Agency’s proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1 percentage-point lower (6.15 percent) or 1 percentage-point higher (8.15 percent) than the current rate:

|   | Discount Rate - 1%<br>(6.15%) | Current Discount<br>Rate (7.15%) | Discount Rate + 1%<br>(8.15%) |
|---|-------------------------------|----------------------------------|-------------------------------|
| Proportionate Share of<br>Net Pension Liability | \$ 46,973                     | \$ 32,279                        | \$ 20,139                     |

**Pension Plan Fiduciary Net Position** – Detailed information about the Pension Plan’s fiduciary net position is available in the separately issued CalPERS financial report that can be found on the CalPERS website.

**(6) Other Postemployment Benefits Plan**

**(a) General Information about the Pension Plan**

**Plan Description** – Effective February 1, 2012, upon the operation of law to dissolve the former Agency, the Successor Agency assumed the former Agency’s other postemployment benefits plan. The Successor Agency sponsors a defined benefit plan providing OPEB to employees who retire directly from the former Agency and/or the Successor Agency. The Successor Agency pays 100% of the premiums of CalPERS medical plan to eligible employees that satisfied the required services years and minimum age. The Successor Agency participates in the CalPERS California Employers’ Retiree Benefit Trust Fund Program (CERBT), an agent multiple-employer OPEB plan administrated by CalPERS, to fund the Successor Agency’s OPEB liability. The CERBT fund financial statements are included in the CalPERS annual comprehensive financial report, which can be found on the CalPERS website [www.calpers.ca.gov](http://www.calpers.ca.gov).

**Employees Covered** – The following employees were covered by the benefit terms for the OPEB Plan at June 30, 2021, the most recent information available:

|  |     |
|--|-----|
| Inactive employees or beneficiaries currently receiving benefits | 105 |
| Inactive employees entitled to but not yet receiving benefits    | 1   |
| Active employees   | 43  |
| Total  | 149 |

**Contributions** – The Successor Agency’s OPEB funding policy is to contribute 100 percent or more of the actuarially determined contribution annually by contributing to the CERBT. For the year ended June 30, 2021, the Successor Agency’s contributions totaled \$2,259. There are no employee contributions to the plan.

**SUCCESSOR AGENCY TO THE REDEVELOPMENT AGENCY OF  
THE CITY AND COUNTY OF SAN FRANCISCO**

Notes to Basic Financial Statements  
For the Year Ended June 30, 2021  
(Dollars in thousands)

**(6) Other Postemployment Benefits Plan (Continued)**

***(b) Net OPEB Liability, OPEB Expense and Deferred Outflows/Inflows of Resources Related to OPEB***

The Successor Agency's net OPEB liability is measured as the total OPEB liability, less the OPEB plan's fiduciary net position. The net OPEB liability is measured as of June 30, 2020, and the total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation as of June 30, 2019 rolled forward to June 30, 2020 using standard update procedures.

The change in the net OPEB liability for the Successor Agency's OPEB Plan is as follows:

|                                       | Increase (Decrease)        |                                   |                       |
|---------------------------------------|----------------------------|-----------------------------------|-----------------------|
|                                       | Total<br>OPEB<br>Liability | Plan<br>Fiduciary<br>Net Position | Net OPEB<br>Liability |
| Balance at June 30, 2019              | \$ 12,395                  | \$ 8,051                          | \$ 4,344              |
| Changes during the measurement period |                            |                                   |                       |
| Service cost                          | 344                        | -                                 | 344                   |
| Interest on the total OPEB liability  | 830                        | -                                 | 830                   |
| Change in assumptions                 | (248)                      | -                                 | (248)                 |
| Contributions from the employer       | -                          | 2,901                             | (2,901)               |
| Net investment income                 | -                          | 285                               | (285)                 |
| Administrative expenses               | -                          | (7)                               | 7                     |
| Benefit payments                      | (902)                      | (902)                             | -                     |
| Net changes during measurement period | 24                         | 2,277                             | (2,253)               |
| Balance at June 30, 2020              | \$ 12,419                  | \$ 10,328                         | \$ 2,091              |

OPEB Expense – For the year ended June 30, 2021, the Successor Agency recognized OPEB expense of \$1,149. At June 30, 2021, the Successor Agency reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

|  | Deferred Outflows<br>of Resources | Deferred Inflows<br>of Resources |
|--|-----------------------------------|----------------------------------|
| OPEB contributions subsequent to measurement date                            | \$ 2,259                          | \$ -                             |
| Difference between expected and actual experience                            | 9                                 | -                                |
| Change in assumptions  | 51                                | (171)                            |
| Net differences between projected<br>and actual earnings on plan investments | 250                               | -                                |
| Total  | \$ 2,569                          | \$ (171)                         |

**SUCCESSOR AGENCY TO THE REDEVELOPMENT AGENCY OF  
THE CITY AND COUNTY OF SAN FRANCISCO**

Notes to Basic Financial Statements  
For the Year Ended June 30, 2021  
(Dollars in thousands)

**(6) Other Postemployment Benefits Plan (Continued)**

At June 30, 2021, the Successor Agency reported \$2,259 as deferred outflows of resources related to contributions subsequent to the measurement date, which will be recognized as a reduction to net OPEB liability in the year ending June 30, 2022. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB items will be recognized as OPEB expense as follows:

| Year Ending June 30, | Deferred<br>Outflows/(Inflows)<br>of Resources |
|----------------------|--|
| 2022                 | \$ 45  |
| 2023                 | (17)   |
| 2024                 | 46   |
| 2025                 | 65   |
| Total                | \$ 139   |

**Actuarial Assumptions** - A summary of the actuarial assumptions and methods used to calculate the total OPEB liability as of June 30, 2020 are as follows:

|   |   |
|---|---|
| Valuation Date                            | June 30, 2019   |
| Measurement Date                          | June 30, 2020   |
| Actuarial Cost Method                     | Entry age normal cost   |
| Discount Rate                             | 6.75%   |
| Inflation                                 | 2.75%   |
| Salary Increases                          | 3.00%; Merit based on 2017 CalPERS Experience Study   |
| Healthcare Cost Trend Rate                | Non-Medicare - 7.5% for 2020, decreasing to an ultimate rate of 4.0% in 2076.<br>Medicare- 6.5% for 2020, decreasing to an ultimate rate of 4.0% in 2076. |
| Mortality and other actuarial assumptions | Derived using CalPERS 2017 Experience Study for the period 1997 to 2015<br>Post-retirement mortality projected fully generational with Scale MP-2018.     |

**Change in Assumptions** – During measurement period ended June 30, 2020, the 2% PPACA excise tax load was removed.

**Discount Rate** – The discount rate used to measure the total OPEB liability was 6.75%. The projection of cash flows used to determine the discount rate assumed that the Successor Agency’s contribution will be made equal to the actuarially determined contribution. Based on those assumptions, the OPEB plan’s fiduciary net position was projected to be available to make all projected OPEB payments for current active and inactive employees. Therefore, the long-term expected rate of return on OPEB plan investments is applied to all periods of projected benefit payments to determine the total OPEB liability.

**SUCCESSOR AGENCY TO THE REDEVELOPMENT AGENCY OF  
THE CITY AND COUNTY OF SAN FRANCISCO**

Notes to Basic Financial Statements  
For the Year Ended June 30, 2021  
(Dollars in thousands)

**(6) Other Postemployment Benefits Plan (Continued)**

The long-term expected rate of return for OPEB plan investments is 6.75%. Using historical returns of all the asset classes, expected compound geometric returns were calculated using a building-block approach. The long-term expected real rate of return by asset class and the target allocation are as follows:

| Asset Class   | Target<br>Allocation | Long-Term<br>Expected Real Rate<br>of Return |
|---------------|----------------------|--|
| Global Equity | 59.0%                | 4.82%  |
| Fixed Income  | 25.0%                | 1.47%  |
| REITS         | 8.0%                 | 3.76%  |
| TIPS          | 5.0%                 | 1.29%  |
| Commodities   | 3.0%                 | 0.84%  |
| Total         | 100.0%               |  |

**Sensitivity of the Net OPEB Liability to Changes in Discount Rate** – The following presents the Successor Agency’s net OPEB liability as of the measurement date, calculated using the discount rate of 6.75%, as well as what the net OPEB liability would be if it were calculated using a discount rate that is 1 percentage-point lower or 1 percentage-point higher than the current rate:

| Discount Rate<br>-1% (5.75%) | Current Discount<br>Rate<br>(6.75%) | Discount Rate<br>+1% (7.75%) |
|------------------------------|-------------------------------------|------------------------------|
| \$ 3,407                     | \$ 2,091                            | \$ 978                       |

**Sensitivity of the Net OPEB Liability to Changes in Healthcare Cost Trend Rates** – The following presents the Successor Agency’s net OPEB liability as of the measurement date, as well as what the net OPEB liability would be if it were calculated using healthcare cost trend rates that are 1 percentage-point lower or 1 percentage-point higher than the current rate:

| Healthcare Cost<br>Trend Rate -1% | Current<br>Healthcare Cost<br>Trend Rate | Healthcare Cost<br>Trend Rate +1% |
|-----------------------------------|--|-----------------------------------|
| \$ 806                            | \$ 2,091                                 | \$ 3,622                          |

**OPEB Plan Fiduciary Net Position** – Detailed information about the OPEB plan’s fiduciary net position is available in the separately issued CalPERS annual comprehensive financial report that can be found on the CalPERS website.

**SUCCESSOR AGENCY TO THE REDEVELOPMENT AGENCY OF  
THE CITY AND COUNTY OF SAN FRANCISCO**

Notes to Basic Financial Statements  
For the Year Ended June 30, 2021  
(Dollars in thousands)

**(7) Mortgage Revenue Bonds and Other Conduit Debt**

In order to facilitate construction and rehabilitation in the City, various community district facility bonds and mortgage revenue bonds have been issued by the former Agency and the Successor Agency on behalf of various developers and property owners who retain full responsibility for the repayment of the debt. When these obligations are issued, they are secured by the related mortgage indebtedness and special assessment taxes, and, in the opinion of management, are not considered obligations of the Successor Agency or the City and are therefore not included in the accompanying financial statements. Debt service payments will be made by developers or property owners. At June 30, 2021, the Successor Agency had outstanding community district facility bonds totaling \$154.4 million.

**(8) Commitments and Contingent Liabilities**

**(a) Insurance, Claims and Litigation**

The Successor Agency obtained coverage for personal injury, automobile liability, public official errors and omissions and employment practices liability with limits of \$10,000 per occurrence (\$5,000 for employment practices liability) and a \$25 deductible per occurrence. The limit for automobile liability is \$5,000 per occurrence, with a \$25 deductible. The annual aggregate limit for employment practices liability is \$5,000, with a \$25 deductible.

The Successor Agency has been named as defendant in several legal actions. In the opinion of the Successor Agency's management and legal counsel, the outcome of these actions will not have a material adverse effect on the financial position of the Successor Agency.

**(b) Operating Leases**

The Successor Agency entered into cancelable operating leases for its office site. Total rent payments for operating leases totaled \$1,068 for the year ended June 30, 2021.

**(c) Transbay Transit Center Agreements**

In July 2003, the City, the Transbay Joint Powers Authority (TJPA), and the State of California acting through its Department of Transportation (Caltrans) entered into the Transbay Transit Terminal Cooperative Agreement (Cooperative Agreement) in which Caltrans agreed to transfer approximately 10 acres of State-owned property in and around the then-existing Transbay Terminal to the City and the TJPA to help fund the development of the Transbay Transit Center (TTC). The Cooperative Agreement requires that the TJPA sell certain State-owned parcels and use the revenues from the sales and the net tax increments to finance the TTC.

In 2008, the City and the former Agency entered into a binding agreement with the TJPA that irrevocably pledges all sales proceeds and net tax increments from the State-owned parcels to the TJPA for a period of 45 years (Transbay Redevelopment Project Tax Increment Allocation and Sales Proceeds Agreement). At the same time, the City, the TJPA and the former Agency entered into an Option Agreement, which grants options to the former Agency to acquire the State-owned parcels, arrange for development of the parcels, and distribute the net tax increments to the TJPA to use for the TTC. During the year ended June 30, 2021, the Successor Agency distributed pledged revenue in the amount of \$24,375 to the TJPA. The payment was recorded as a deduction – distribution of pledged revenue to TJPA on the statement of changes in fiduciary net position.

**SUCCESSOR AGENCY TO THE REDEVELOPMENT AGENCY OF  
THE CITY AND COUNTY OF SAN FRANCISCO**

Notes to Basic Financial Statements

For the Year Ended June 30, 2021

(Dollars in thousands)

**(8) Commitments and Contingent Liabilities (Continued)**

**(d) Encumbrances**

The Successor Agency uses encumbrances to control expenditure commitments for the year. Encumbrances represent commitments related to executed contracts not yet performed and purchase orders not yet filled. Commitments for such expenditure of funds are encumbered to allocate a portion of applicable appropriations. Encumbrances still open at period end are not accounted for as expenses and liabilities. At June 30, 2021, the Successor Agency had outstanding encumbrances totaling \$8,225.

**(e) Uncertainties**

In March 2020, the World Health Organization declared the coronavirus COVID-19 a global pandemic. This pandemic has adversely affected organizations and its workforces and led to an economic downturn. It has also disrupted the normal operations of many governmental organizations, including the Successor Agency. The Successor Agency expects this pandemic to adversely impact revenues and operations for future reporting periods. It is not possible for the Successor Agency to predict the duration or magnitude of the adverse results of the outbreak and its effects on the Successor Agency or results of operations.

**(9) Related Party Transactions**

**(a) Due to the City and County of San Francisco**

At June 30, 2021, the Successor Agency has payables to the City in the amount of \$3,275 for services provided. The balance is recorded as payable to the City on the statement of net position.

**(b) Payments to the City and County of San Francisco**

A variety of City departments provide administrative services to the Successor Agency and charge amounts designed to recover costs. These charges, totaling \$19,949 for the year ended June 30, 2021, have been included in various deduction line items on the statement of changes in fiduciary net position.

**(10) Subsequent Event**

On December 15, 2021, the Successor Agency issued Tax Allocation Bonds Series 2021A of \$127,210. The bond proceeds are used to finance affordable housing projects. The bonds bear fixed interest rates ranging from 1.01% to 2.74% and have a final maturity date of August 1, 2032.

**SUCCESSOR AGENCY TO THE REDEVELOPMENT AGENCY OF  
THE CITY AND COUNTY OF SAN FRANCISCO**  
Required Supplementary Information (Unaudited)  
Schedule of the Successor Agency's Proportionate Share of the Net Pension Liability  
June 30, 2021  
Last 10 Years \*  
(Dollars In Thousands)

| Fiscal year   | 2014-15   | 2015-16   | 2016-17   | 2017-18   | 2018-19   | 2019-20   | 2020-21   |
|---|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Measurement period  | 2013-14   | 2014-15   | 2015-16   | 2016-17   | 2017-18   | 2018-19   | 2019-20   |
| Proportion of net pension liability   | 0.25504%  | 0.24131%  | 0.26905%  | 0.27508%  | 0.28203%  | 0.29084%  | 0.29667%  |
| Proportionate share of the net pension liability                                    | \$ 15,870 | \$ 16,563 | \$ 23,281 | \$ 27,280 | \$ 27,178 | \$ 29,803 | \$ 32,279 |
| Covered payroll   | \$ 3,962  | \$ 3,427  | \$ 3,769  | \$ 5,042  | \$ 5,742  | \$ 6,384  | \$ 6,745  |
| Proportionate share of the net pension liability as a percentage of covered payroll | 400.56%   | 483.31%   | 617.70%   | 541.06%   | 473.32%   | 466.84%   | 478.56%   |
| CalPERS Plan's fiduciary net position as a percentage of total pension liability    | 80.43%    | 78.40%    | 74.06%    | 73.31%    | 75.26%    | 75.26%    | 75.10%    |

**Notes to Schedule:**

Change in benefit terms - The figures above do not include any liability impact that may have resulted from plan changes which occurred after the June 30, 2019 valuation date. This applies for voluntary benefit changes as well as any offers of Two Years Additional Service Credit (a.k.a. Golden Handshakes).

Change in assumptions - During measurement period 2014, the discount rate was 7.50%. During measurement period 2015, the discount rate was increased from 7.50 percent to 7.65 percent. There was no change in discount rate during measurement period 2016. During measurement period 2017, the discount rate was reduced from 7.65 percent to 7.15 percent. During measurement period 2018, demographic assumptions and inflation rate were changed in accordance to the CalPERS Experience Study and Review of Actuarial Assumptions December 2017. There were no change in assumptions during measurement periods 2019 and 2020.

\* Fiscal year 2014-15 was the first year of implementation of GASB Statement No. 68, therefore only seven years of information are shown.

**SUCCESSOR AGENCY TO THE REDEVELOPMENT AGENCY OF  
THE CITY AND COUNTY OF SAN FRANCISCO**  
Required Supplementary Information (Unaudited)  
Schedule of Contributions - Pension Plan  
June 30, 2021  
Last 10 Years \*  
(Dollars In Thousands)

| Fiscal year   | 2013-14      | 2014-15      | 2015-16      | 2016-17      | 2017-18        | 2018-19        | 2019-20        | 2019-20        |
|---|--------------|--------------|--------------|--------------|----------------|----------------|----------------|----------------|
| Contractually required contribution (actuarially determined)          | \$ 591       | \$ 598       | \$ 828       | \$ 970       | \$ 1,283       | \$ 1,637       | \$ 2,012       | \$ 2,299       |
| Contributions in relation to the actuarially determined contributions | <u>(591)</u> | <u>(598)</u> | <u>(828)</u> | <u>(970)</u> | <u>(1,283)</u> | <u>(1,637)</u> | <u>(2,012)</u> | <u>(2,299)</u> |
| Contribution deficiency (excess)                                      | <u>\$ -</u>    | <u>\$ -</u>    | <u>\$ -</u>    | <u>\$ -</u>    |
| Covered payroll   | \$ 3,962     | \$ 3,427     | \$ 3,769     | \$ 5,042     | \$ 5,742       | \$ 6,384       | \$ 6,745       | \$ 7,430       |
| Contributions as a percentage of covered payroll                      | 14.92%       | 17.45%       | 21.97%       | 19.24%       | 22.34%         | 25.64%         | 29.83%         | 30.94%         |

**Notes to Schedule:**

The actuarial methods and assumptions used to determine the fiscal year 2020-21 contribution rates are as follows:

|                           |  |
|---------------------------|--|
| Valuation date:           | 6/30/2018  |
| Actuarial Cost Method     | Entry age normal cost method   |
| Asset Valuation Method    | Actuarial value of assets  |
| Inflation                 | 2.50%  |
| Salary Increases          | Varies by entry age and services   |
| Payroll Growth            | 2.75%  |
| Investment Rate of Return | 7.00%, net of pension plan investment and administrative expenses, includes inflation.   |
| Retirement Age            | The probabilities of retirement are based on the 2017 CalPERS Experience Study for the period 1997 to 2015.  |
| Mortality                 | The probabilities of mortality are based on the 2017 CalPERS Experience Study for the period from 1997 to 2015. Pre-retirement and post-retirement mortality rates includes 15 years of projected mortality improvements using 90% of Scale MP-2016 published by the Society of Actuaries. |

\* Fiscal year 2014-15 was the first year of implementation of GASB Statement No. 68, therefore only eight years of information are shown.

**SUCCESSOR AGENCY TO THE REDEVELOPMENT AGENCY OF  
THE CITY AND COUNTY OF SAN FRANCISCO**  
Required Supplementary Information (Unaudited)  
Schedule of the Changes in the Net OPEB Liability and Related Ratios  
June 30, 2021  
Last 10 Years \*  
(Dollars In Thousands)

| Fiscal Year  | 2017-18          | 2018-19          | 2019-20          | 2020-21          |
|--|------------------|------------------|------------------|------------------|
| Measurement period   | 2016-17          | 2017-18          | 2018-19          | 2019-20          |
| <b>Total OPEB liability</b>  |                  |                  |                  |                  |
| Service cost   | \$ 159           | \$ 164           | \$ 335           | \$ 344           |
| Interest on the total OPEB liability   | 692              | 701              | 812              | 830              |
| Changes of assumptions   | -                | 1,572            | -                | (248)            |
| Differences between expected and actual experience                                 | -                | 267              | -                | -                |
| Benefit payments   | (797)            | (812)            | (906)            | (902)            |
| Net change in total OPEB liability   | 54               | 1,892            | 241              | 24               |
| Total OPEB liability, beginning  | 10,208           | 10,262           | 12,154           | 12,395           |
| <b>Total OPEB liability, ending</b>  | <b>\$ 10,262</b> | <b>\$ 12,154</b> | <b>\$ 12,395</b> | <b>\$ 12,419</b> |
| <b>Plan fiduciary net position</b>   |                  |                  |                  |                  |
| Contributions, employer  | \$ 1,097         | \$ 2,145         | \$ 2,967         | \$ 2,901         |
| Investment income  | 353              | 339              | 407              | 285              |
| Benefit payments   | (797)            | (812)            | (906)            | (902)            |
| Administrative expenses  | (3)              | (11)             | (3)              | (7)              |
| Net change in plan fiduciary net position  | 650              | 1,661            | 2,465            | 2,277            |
| Plan fiduciary net position, beginning   | 3,275            | 3,925            | 5,586            | 8,051            |
| <b>Plan fiduciary net position, ending</b>   | <b>\$ 3,925</b>  | <b>\$ 5,586</b>  | <b>\$ 8,051</b>  | <b>\$ 10,328</b> |
| <b>Plan net OPEB liability</b>   | <b>\$ 6,337</b>  | <b>\$ 6,568</b>  | <b>\$ 4,344</b>  | <b>\$ 2,091</b>  |
| <b>Plan fiduciary net position as a percentage<br/>of the total OPEB liability</b> | <b>38.2%</b>     | <b>46.0%</b>     | <b>65.0%</b>     | <b>83.2%</b>     |
| <b>Covered-employee payroll</b>  | <b>\$ 5,042</b>  | <b>\$ 5,742</b>  | <b>\$ 6,384</b>  | <b>\$ 6,745</b>  |
| <b>Plan net OPEB liability as a percentage<br/>of covered-employee payroll</b>     | <b>125.68%</b>   | <b>114.39%</b>   | <b>68.05%</b>    | <b>31.00%</b>    |

**Note to schedule:**

Change in assumptions - During measurement period 2018, the discount rate was decreased from 7.00% to 6.75%. Inflation rate was reduced from 2.75% to 2.50%. Demographic assumptions were changed in accordance to the CalPERS Experience Study and Review of Actuarial Assumptions December 2017. Healthcare cost trend rates were also updated. There was no change in assumptions during measurement period 2019. During measurement period 2020, the 2% PPACA excise tax load was removed.

\* Fiscal year 2017-18 was the first year of implementation of GASB Statement No. 75, therefore only four years of information is shown.

**SUCCESSOR AGENCY TO THE REDEVELOPMENT AGENCY OF  
THE CITY AND COUNTY OF SAN FRANCISCO**

Required Supplementary Information (Unaudited)

Schedule of Contributions - OPEB Plan

June 30, 2021

Last 10 Years \*

(Dollars In Thousands)

| Fiscal year  | 2016-17         | 2017-18           | 2018-19           | 2019-20           | 2020-21           |
|--|-----------------|-------------------|-------------------|-------------------|-------------------|
| Actuarially determined contributions (ADC)                   | \$ 804          | \$ 813            | \$ 812            | \$ 802            | \$ 813            |
| Contributions in relation to the ADC                         | <u>(1,097)</u>  | <u>(2,145)</u>    | <u>(2,967)</u>    | <u>(2,901)</u>    | <u>(2,259)</u>    |
| Contribution deficiency (excess)                             | <u>\$ (293)</u> | <u>\$ (1,332)</u> | <u>\$ (2,155)</u> | <u>\$ (2,099)</u> | <u>\$ (1,446)</u> |
| Covered-employee payroll                                     | \$ 5,042        | \$ 5,742          | \$ 6,384          | \$ 6,745          | \$ 7,092          |
| Contributions as a percentage<br>of covered-employee payroll | 21.76%          | 37.36%            | 46.48%            | 43.01%            | 31.85%            |

**Notes to Schedule:**

The actuarial methods and assumptions used to determine the fiscal year 2020-21 contribution rates are as follows:

|                            |   |
|----------------------------|---|
| Valuation date:            | 6/30/2019   |
| Actuarial Cost Method      | Entry age normal cost method  |
| Asset Valuation Method     | Actuarial value of assets   |
| Inflation                  | 2.75%   |
| Salary Increases           | 3.00%;<br>Merit based on 2017 CalPERS Experience Study for the period 1997 to 2015.   |
| Healthcare Cost Trend Rate | Non-Medicare - 7.5% for 2020, decreasing to an ultimate rate of 4.0% in 2076.<br>Medicare- 6.5% for 2020, decreasing to an ultimate rate of 4.0% in 2076. |
| Investment Rate of Return  | 6.75%   |
| Mortality                  | Derived using CalPERS 2017 Experience Study for the period 1997 to 2015<br>Post-retirement mortality projected fully generational with Scale MP-2018.     |

\* Fiscal year 2017-18 was the first year of implementation of GASB Statement No. 75, therefore only five years of information is shown.



**Independent Auditor’s Report on Internal Control Over Financial Reporting and on  
Compliance and Other Matters Based on an Audit of Financial Statements  
Performed in Accordance With *Government Auditing Standards***

Commission on Community Investment and Infrastructure  
Successor Agency to the Redevelopment Agency of the  
City and County of San Francisco  
San Francisco, California

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the fiduciary activities of the Successor Agency to the Redevelopment Agency of the City and County of San Francisco (Successor Agency), a component unit of the City and County of San Francisco, California, as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the Successor Agency’s basic financial statements, and have issued our report thereon dated December 23, 2021.

***Internal Control Over Financial Reporting***

In planning and performing our audit of the financial statements, we considered the Successor Agency’s internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Successor Agency’s internal control. Accordingly, we do not express an opinion on the effectiveness of the Successor Agency’s internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity’s financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

## **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Successor Agency's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

## **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

A handwritten signature in black ink that reads "Macias Gini & O'Connell LLP". The signature is written in a cursive, flowing style.

San Francisco, California  
December 23, 2021