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Agenda Item **No. 5(d)**
Meeting of August 18, 2020

MEMORANDUM

TO: Community Investment and Infrastructure Commissioners

FROM: Nadia Sesay, Executive Director

SUBJECT: Workshop on the July 2019 – June 2020 Report on OCII Small Business Enterprise and Local Hiring Goals Practices

EXECUTIVE SUMMARY

The Office of Community Investment and Infrastructure (“OCII”), as successor agency to the Redevelopment Agency of the City and County of San Francisco, has a long history of promoting equal opportunity in contracts for professional design and construction services and in the workforce of contractors performing work on OCII-assisted contracts. As an independent organization, separate from the City and County of San Francisco (“City”), OCII adopted and continues to actively implement the Equal Opportunity Programs (“EOP”) of the prior Redevelopment Agency. These EOP policies survived redevelopment dissolution because they were imbedded in enforceable obligations approved by the California Department of Finance. They are comprehensive and mirror City ordinances as detailed below.

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OCII	SF City & County
Small Business Enterprise (SBE) Policy	Chapter 14B Ordinance: Local Business Enterprise and Non-discrimination in Contracting Ordinance
Nondiscrimination in Contracts and Equal Benefits Policy	Chapter 12B/12C Ordinances: Nondiscrimination in Contracts
Health Care Accountability Policy	Health Care Accountability Ordinance
Minimum Compensation Policy	Minimum Compensation Ordinance
Workforce Requirements (overall 50% local hire with First Consideration for Project Area residents, applicable to OCII-assisted private projects)	Mandatory Local Hiring Ordinance (30% on publicly funded contracts and private projects on public land)
Prevailing Wage Policy (Labor Standards) (required on OCII-assisted private projects)	Prevailing Wage (required of public works contracts, i.e., construction-related work financed with public assistance)

The focus of this report is on OCII's Small Business Enterprise ("SBE") and Construction Workforce programs, and their performance during the period July 1, 2019 through June 30, 2020. Under OCII's SBE and Construction Workforce policies, OCII establishes an ambitious, overall 50% goal for SBE participation and local construction workforce hiring in contracts that it oversees. Contractors are required to perform extensive good faith efforts in an attempt to meet the goals, and OCII staff works closely with each developer and/or their lead architects and general contractors to ensure compliance with these good faith efforts.

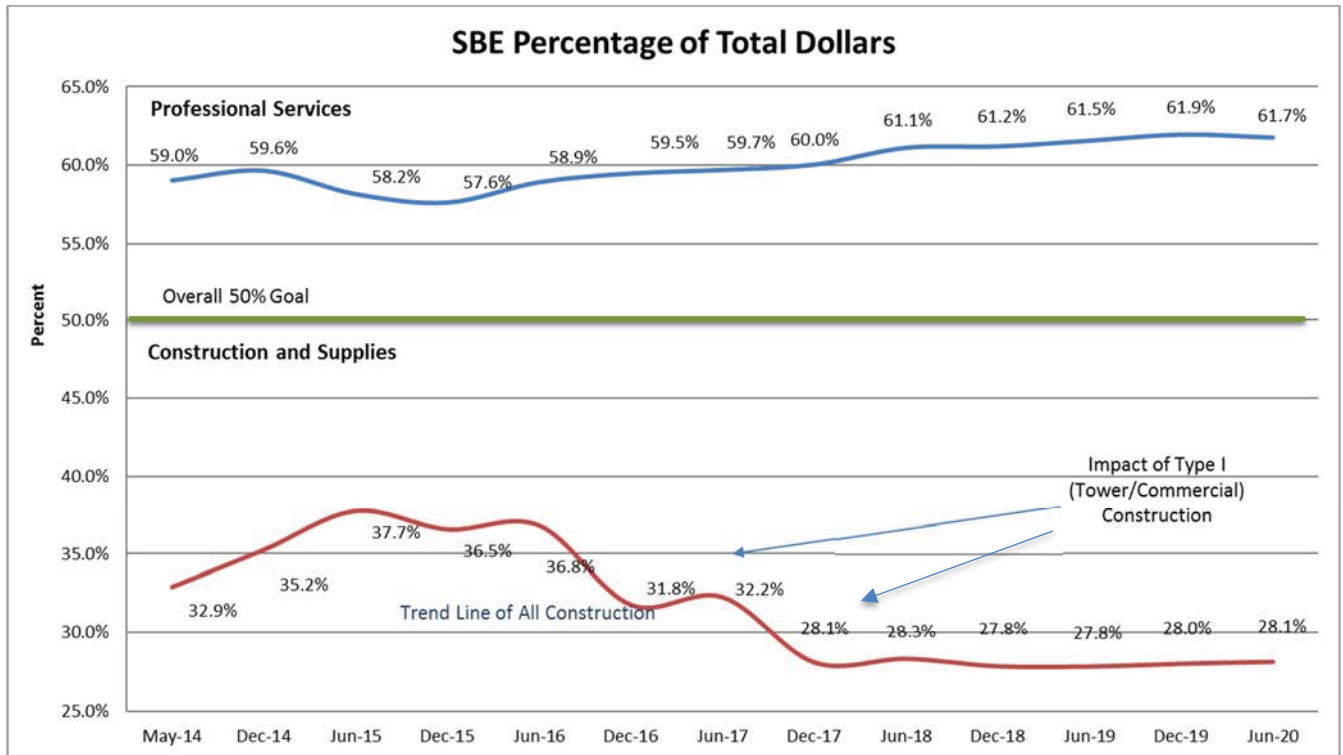
During the past twelve months, twelve projects under OCII's jurisdiction were awarded contracts at a value of over \$107 million. On an aggregate basis, there are 55 projects totaling nearly \$3.6 billion that are being monitored by OCII as of June 30, 2020, and these projects are at various stages of design and construction. These projects include private market rate housing, stand-alone and inclusionary affordable housing, private commercial developments, and public infrastructure improvements.

Overall, projects initiated during this reporting period yielded very good SBE participation percentages for both professional services and construction contracts. For professional services, SBE participation reached over 66% of total awards, which is significantly higher than the overall average of 61% over the past five years. For construction contracts, SBE participation was at a very favorable level, reaching over 41%, which is far above the average of 28% over the past five years. As to be expected, the increase in participation is a function of the type of work and the availability of SBEs to participate in the work, both at a prime and subcontract level. During this past twelve months, there were no large construction projects awarded (such as high-rise towers requiring Type I¹ construction awarded in 2016 and 2017), and a majority of the construction contracts and subcontracts were smaller in size than prior periods, which are conducive to additional SBE competition and participation. (See Table 1 and Chart 1 below.)

Table 1 - July 2019 – June 2020 Summary of Contract Awards and Commitments by Work Type

<i>FY 2020 Summary</i>	Total Dollars (Millions)	SBE Dollars (Millions)	SBE % of Total
Professional Services	\$13.13	\$8.70	66.2%
Construction and Supplies	\$94.68	\$39.47	41.7%
Total	\$107.81	\$48.16	44.7%

¹ The International Building Code (IBC), developed by the International Code Council and adopted throughout the United States, deals with fire prevention through construction and design, and classifies structures by building types: I through V. This classification system conveniently expresses building elements (e.g. structural frame as opposed to wood frame) and is well known in the architectural and construction industries. Type I construction is commonly found in mid- and high-rise buildings containing structural frame and other fire resistive elements while Type V construction, comprising wood frame, is commonly found in apartment buildings and single family homes. The advantages of Type V construction is that it is economical and easy to construct (and where there are SBE firms available to perform) as opposed to Type I construction requiring deep foundation and structural steel frames (and where there are few, if any, SBEs available to perform).

Chart 1 – Running Average SBE Percentages over Six Years

As reported in prior periods, the overall SBE participation in construction activities took a downward path in the second half of fiscal years 2016 and 2017 as a result of several large complex construction projects requiring Type I construction, which exceeded the capacity of many small businesses. Note that the construction trend-line began to drop in December 2016 and, again, in December 2017 with the commencement of nearly \$2 billion in construction contracts for several high-rise tower structures and arena. With the increase in SBE participation in construction this past twelve months, the trend-line improved. Notably, removing Type I construction from the analysis and looking at OCII's standalone affordable housing projects, which includes funding from the agency, the SBE participation in construction is 43%.

On the construction workforce front, the overall local hiring rate is approximately 16% of total work hours, with an average of 13% for larger Type 1 construction projects (e.g. tower construction) while smaller construction projects averaged 24% local participation. Although participation percentages are short of OCII's overall goal, the absolute dollar value and number of work hours for local workers is significant. Nearly 2.5 million work hours were logged by 9,690 workers during the past twelve months, of which over 391,760 hours were performed by 1,189 San Francisco residents. As expected, the last quarter of FY2020 took a dramatic downturn in the number of work hours as a result of the COVID-19 pandemic and the corresponding stay-at-home order. Non-essential construction projects (i.e., not affordable housing related) effectively stopped in end-March and April but have now resumed as of May 4, 2020 per Health Order C19-07c.

BACKGROUND

Small Business Enterprises (SBE) Contracting

In November 2004, the Redevelopment Agency adopted the OCII SBE Policy and replaced the Former Agency's Minority and Women Business Enterprise (W/MBE) Policy, which was not limited to San Francisco-based businesses. The objective of the SBE Policy is to level the playing field for small businesses, particularly San Francisco-based small businesses, to compete on OCII-assisted projects. In keeping with the overall objective of redevelopment, OCII continued the principle of "First Consideration" by offering priority to local businesses for contracting opportunities. Specifically, a developer or contractor shall give first consideration in the award of any OCII-assisted contracts in the following order: (1) Project and Survey Area SBEs, (2) Local SBEs (outside an OCII Project or Survey Area, but within San Francisco), and (3) all other SBEs (outside of San Francisco). Non-local SBEs are allowed to satisfy participation goals only if Project and Survey Area SBEs or Local SBEs are neither available nor qualified, or if their bids or fees are significantly higher than those of non-local SBEs. OCII's SBE Policy establishes an ambitiously high overall SBE goal of 50% to encourage aggressive and proactive measures to engage SBEs. These measures include incentives for engaging SBEs in construction joint ventures and professional services associations (such as associate architects) to foster capacity building among SBEs. OCII's SBE Policy applies to all OCII-assisted contracts, including Development and Disposition Agreements (DDAs), ground leases, and loan agreements, among others.

As part of the SBE Policy, OCII adopted the practice of averaging a firm's gross receipts over its immediate prior three years to determine business size. In an effort to mitigate marketplace confusion and improve program administration, OCII adopted size standards in July 2015 to conform to the City and County of San Francisco's Local Business Enterprise (LBE) Program with respect to their Micro and Small LBEs². In order to qualify as a small business, a firm's gross receipts (averaged over three years) must not exceed the following thresholds for the respective classifications:

Industry	OCII SBE Size Standard
Construction Contractors	\$20,000,000
Specialty Construction Contractors	\$14,000,000
Suppliers (goods/materials/ equipment and general services)	\$10,000,000
Professional Services	\$2,500,000
Trucking	\$3,500,000

² OCII's size standard for specialty construction contractors deviates from the City and County of San Francisco's (City) Local Business Enterprise (LBE) Program. The City caps a Small LBE at \$10 million while OCII has a threshold of \$14 million. The threshold of \$14 million was adopted to ensure continuity since OCII had an overall cap of \$14 million for all construction classifications prior to the amendment in July 2015.

OCII's SBE program is designed to encourage SBE participation by requiring developers, general contractors and their subcontractors to perform extensive good faith efforts to include SBEs in OCII-assisted contracts or agreements, and any subsequent agreements between the developer and its contractors or consultants. Good faith efforts include the following elements prescribed in OCII's SBE Policy:

GOOD FAITH EFFORT	DESCRIPTION
1. Contract Size	Unbundling or dividing contracts in order to encourage and facilitate SBE participation, including scopes that a contractor normally self-performs.
2. Advertise	Advertise for a minimum of 30 days, allowing SBEs sufficient time to respond to requests for bids or proposals.
3. SBE Lists	Outreach to SBE lists, including LBEs.
4. Public Solicitation, Outreach and Assistance	Issue solicitations, follow up with SBEs and SBE related associations, provide technical assistance to SBEs, and provide SBEs with plans.
5. Meetings	Convene pre-bid/pre-solicitation meetings to answer questions. Also, to encourage larger firms to meet and greet in hopes of establishing contracting relationships with SBEs in attendance.
6. Insurance and Bonding	Offer assistance with bonding, including eliminating the need for performance and payments bonds through an owner controlled insurance program (OCIP) on the part of a developer, or contractor controlled insurance program (CCIP) or subguard insurance ³ .
7. Focused Meetings	When deficiencies are noted, convene meetings for SBEs focusing on opportunities for particular industries.
8. Monitoring	Contractors will track information related to SBE and non-SBE proposals/bids that were received and provide reasons for any rejections as applicable. Compliance staff also reviews the bids to ensure SBEs are awarded contracts if competitive bids were submitted.

OCII staff works closely with developers and contractors in their contracting efforts. Among other activities, staff meets with developers and contractors to walk through OCII's contracting process and good faith efforts at the onset of a project; reviews solicitation documents (e.g. requests for proposals) and advertisements prior to release; assists with the release and publication of

³ Subguard is a product developed by Zurich North American Insurance Company and insures a general contractor against subcontractor default. Unlike a surety bond which is purchased by a subcontractor to guarantee its performance, a subguard is purchased by a general contractor and allows the general contractor to proactively manage subcontractor defaults to minimize losses. A claim of subcontractor default in a subguard, for example, would be handled between the general contractor and its insurance company as opposed to a claim against a surety bond, which involves the subcontractor's surety company. In addition, the claim against a surety company will likely involve disputes, investigations, and negotiations of settlement, all of which involves added time and expense.

solicitations; reviews scopes of work and questions and challenges a contractor's unbundling efforts; recommends specific scopes for unbundling, when practicable; attends pre-bid and pre-solicitation meetings; and attends interviews, as applicable. In addition, OCII staff reviews proposal responses and bid summaries to verify SBE eligibility; ensures first consideration has been given to Project Area and San Francisco-based businesses; reviews and approves teaming arrangements, when proposed; and suggests further solicitation efforts or teaming arrangements when goals are not met. In determining whether good faith efforts have been made, OCII staff assesses whether a contractor's efforts were appropriate, sufficient, and of the quality, quantity, and intensity that should reasonably be expected; whether negotiations were conducted in good faith, such as offering opportunities for a partial scope and not rejecting outright a bid for partial work; whether a contractor is open to OCII suggestions for further efforts; and whether a contractor has undertaken efforts not prescribed by the SBE Policy, such as voluntarily creating SBE set-aside contracts, among others. In summary, staff attempts to look beyond pro forma arrangements to ensure a developer or contractor's efforts are sincere and not merely going through motions.

Pursuant to the OCII SBE Policy, the agency's overall goal of 50% may be adjusted downward on a contract-by-contract basis depending on the availability of SBEs to perform the requested work. These adjustments may be warranted to account for a specific circumstance (such as the lack of available SBE firms to perform a particular trade) and follow, to a large degree, the industry concept of establishing contract-specific participation goals based on the number of firms ready, willing, and able to perform. As in prior years, however, OCII staff did not make any adjustments to the overall goal during this reporting period but does consider the availability of SBEs for a particular trade or type of contract in evaluating a contractor's good faith efforts to achieve the 50% goal. OCII promotes the overall SBE goal of 50% to encourage developers and contractors to consider and modify, to the greatest extent possible, scopes of work to include SBE opportunities and to form joint ventures or other working relationships with SBEs in an effort to meet the goal. Although OCII has not lowered the 50% goal for certain trades, downward adjustments may be warranted in the future to address limitations of small business capacity on large construction projects. To inform this decision, OCII is undertaking efforts to conduct a small business availability and capacity study to analyze whether future large tower projects, such as Transbay Block 4, warrant adjustments to the SBE goal or whether there are mitigating factors that could be employed, such as setting aside subcontracts exclusively for small business competition.

For this report, OCII staff looked at projects and contracts that were reviewed and approved by the Commission or awarded by developers and their contractors between the period of July 1, 2019 through June 30, 2020. OCII staff utilized contract award information gathered from developers, contractors, and information from OCII's web-based reporting tool (LCPtracker, Inc.). Information was confirmed with the developers and contractors and updated where applicable. Payment information is gathered from close-out reports when a project is complete.

During this reporting period, twelve contracts valued at more than \$107 million were awarded for design and construction services. These contracts support a variety of projects, ranging from commercial development, stand-alone affordable housing, to public infrastructure projects. Under the SBE Policy, joint ventures and associations that include significant SBE participation (i.e.,

more than 35% of the endeavor) are given full SBE credits toward meeting the SBE goal. For the past twelve months, over \$48 million were credited to SBEs, representing nearly 45% of the total value of contracts. SBE awards on construction contracts were exceedingly good during this reporting period because several SBEs were able to compete as prime contractors and won their bids. The following Table 2 provides a summary of this period's performance.

Table 2 - Summary of Contracts Awarded July 2019 – June 2020

Project Type	# of Projects	Total (Millions)	SBE Credit \$ (Millions)	SBE Credit %
Infrastructure (construction)	4	\$17.11	\$15.53	90.7%
Standalone Affordable Housing - OCII funded (professional services and construction)	3	\$57.14	\$16.32	28.6%
Commercial and Mixed-Use Development (professional services)	1	\$9.21	\$5.14	55.8%
Miscellaneous (professional services and construction)	4	\$24.35	\$11.18	45.9%
TOTAL	12	\$107.81	\$48.16	44.7%

The Construction and Supplies category continues to aggregate all construction activities (including construction materials procurement). The ability to break out supplier information in construction contracts remain difficult because construction bids incorporate suppliers and materials into the basic contract amount. Nonetheless, OCII encourages contractors to report on SBE supplier participation as a means of boosting their efforts to meet the SBE goals.

On an accumulated running total basis since 2014 (i.e., from each project's inception to June 30, 2020, inclusive of completed projects), the overall SBE credit on all OCII-assisted contracts is 30.1%, which is an improvement of 0.4% from the prior reporting period. Notably, contracts to SBEs for professional services remain well above OCII's goal of 50% at 61.8%. The percentage figure for Construction and Supplies showed an improvement of 0.3% with overall SBE participation at 28%. The accumulated totals and changes from prior period are shown in Table 3 below.

Table 3 - Accumulated Total and Percentages

<i>Summary</i>	SBE Dollars Credited Towards Goal (in Millions)	Total Dollars (in Millions)	% of Total	Change from Prior Report
Professional Services	\$169.0	\$273.4	61.8%	+0.2%
Construction and Supplies	\$1,163.3	\$4,158.5	28.0%	+0.3%
Total	\$1,332.3	\$4,431.9	30.1%	+0.4%

At the request of the Commission, OCII staff tracks actual dollars paid to SBEs in addition to award information. Collection of payment information is gathered on completed contracts. Staff collects data from close-out reports and affordable housing payment applications where OCII has

approval authority. There are a number of projects that are currently being closed out, with the following two having been completed closed. (See Table 4.)

Table 4 – Completed Projects

Project	Awards and Commitments (Dollars in Millions)			Actual Payments (Dollars in Millions)	
	Total \$	SBE \$	SBE %	SBE \$	SBE %
HPSY II/CP: Alice Griffith Phase 3 Block 1	51,668,865	23,765,824	46.0%	25,656,803	45.8%
HPSY II/CP: Alice Griffith Phase 4 Block 5	17,137,247	12,552,279	73.2%	13,454,522	77.3%

Furthermore, at the request of the Commission, OCII staff gathers minority and women ownership data on the make-up of SBE firms participating in OCII-assisted contracts. OCII staff gathers data from the General Services Agency's Contract Monitoring Division and several publicly available databases, including the California Unified Certification Program database of DBEs (disadvantaged business enterprises), the California Public Utilities Commission Supplier Clearinghouse of W/MBEs (women and minority owned firms), the U.S. General Services Administration (GSA) System for Award Management (SAM.gov) and the U.S. Small Business Administration (SBA) Dynamic Small Business Search database (http://dsbs.sba.gov/dsbs/search/dsp_dsbs.cfm). Notably, the available information on gender and/or ethnicity is incomplete and may be partially unreliable because some ethnic and gender information is self-reported and unverified. In addition, the ethnic and gender data are presented for firms where such data is publicly available and have not been screened for economic disadvantaged status meeting OCII SBE size standards. Nevertheless, the information gathered provides an approximate overview of minority and gender data for informational purposes. During the past twelve months, women- and minority-owned business enterprises (both male and female owned MBEs) were awarded 12.9% of the total value of contracts. (See Table 5.)

Table 5 - Awards and Commitments by Minority and Gender Status

<i>FY 2020 Summary</i>	MBE \$	WMBE \$	WBE \$	Total M/WBE \$ (Millions)	MBE %	WMBE %	WBE%	TOTAL M/WBE %
	(Millions)	(Millions)	(Millions)	(Millions)				
Professional Services	\$1.1	\$2.6	\$2.7	\$6.4	8.6%	20.0%	20.4%	49.0%
Construction and Supplies	\$6.4	\$0.0	\$1.1	\$7.5	6.8%	0.0%	1.2%	7.9%
Total	\$7.5	\$2.6	\$3.8	\$14.0	7.0%	2.4%	3.5%	12.9%

Please refer to Attachments A-1 and A-2 for individual project details for July 2019 through June 2020 and an accumulated total, respectively. A listing of vendors for the reporting period is available upon request.

Construction Workforce

The former Redevelopment Agency had established a practice of implementing, on a contract-by-contract basis, a local workforce requirement on construction projects which dates back numerous years prior to the City's adoption of its local hiring policy for construction. OCII continued this local workforce practice, which is aggressive and unique in that it establishes a local hiring goal of 50 percent, with First Consideration for Project Area residents, and requires contractors to adhere to State prevailing wage requirements. OCII monitors workforce compliance through a web-based monitoring and reporting system, LCPtracker, Inc. Contractors and subcontractors are required to submit certified payroll reports through this system which tracks, by project and trade, each hour worked by a contractor's or subcontractor's employees. The system also tracks employee information such as residence and, in most cases, ethnic and gender data (as voluntarily provided by the employer). In addition, OCII utilizes the CityBuild division of the Office of Economic and Workforce Development of the City and County of San Francisco ("OEWD") to provide day-to-day construction workforce compliance services. On July 16, 2019, the Successor Agency Commission approved an agreement allowing OCII to continue to rely on these OEWD services. CityBuild implements the program by working with resident workers on training, referrals, and placements, and with general contractors and subcontractors on worker needs, requests for workers, referrals, and compliance. In addition, OCII staff meets regularly with CityBuild to discuss and assess progress of OCII's workforce program and meets jointly with CityBuild and general contractors in the Hunters Point Shipyard project area to assess progress specifically on the hiring of Bayview Hunters Point residents.

In implementing the day-to-day workforce program, CityBuild undertakes the following enforcements measures to ensure contractor compliance with OCII's workforce program.

COMPLIANCE MEASURES	DESCRIPTION
1. Workforce Kick-Off Meeting	OCII and CityBuild holds a workforce kick-off meeting with all Developers and General Contractor prior to the start of construction to discuss workforce program requirements, including worker referral and hiring processes. Primary points of contact for the Developer and General Contractor are identified for all workforce compliance related issues.
2. Workforce Projection Forms	All contractors and subcontractors submit Contractor Information Sheets and workforce projection forms to the assigned CityBuild compliance officer within twenty-four (24) hours prior to the preconstruction meeting. The form contains the contractors' scope of work, construction trades expected to be utilized, union information, and workforce projections. This form is used by CityBuild to anticipate the timing of worker needs and allows CityBuild to make appropriate preparations.

COMPLIANCE MEASURES	DESCRIPTION
3. Preconstruction Meetings	<p>Prior to the start of work, all Subcontractors meet with CityBuild to discuss the construction workforce requirements. The General Contractor coordinates and attends the preconstruction meetings with the assigned CityBuild compliance officer, CityBuild employment liaison, and all subcontractors within thirty (30) days prior to the commencement of construction (for the respective group of contractors). In addition to discussing the hiring goals, CityBuild goes over each subcontractors' workforce projections to determine potential local hiring opportunities, the local worker referral process, certified payroll reporting, and explore any anticipated issues in complying with the workforce policy.</p>
4. Local Worker Request Forms and Referral Process	<p>When a contractor/subcontractor increases its workforce on the job site they submit an executed local construction worker request form designated as a "Form 3" to the assigned CityBuild employment liaison and copy the assigned compliance officer as well as the General Contractor. The employment liaison has at least 72 hours advance notice of the local hire opportunity to conduct a search of a qualified local resident. The Form 3 indicates the following: the number of workers needed (apprentice or journeyman), duration needed, required skills, trades, union information, start date, description of scope of work, project name, jobsite location, and contractor contact information, among others. All Form 3s are logged in CityBuild's records. CityBuild monitors the increase of a contractor's workforce on the project via certified payroll reports submitted to LCPtracker (online reporting system), job site visits and contractor meetings.</p> <p>CityBuild utilizes its internal employment networking lists as well as confer with CBOs to identify and refer qualified local worker residents. Contractors notify CityBuild of all hires of local referrals. If no local referrals are available, contractors may hire a number of workers requested from CityBuild, using its own recruiting methods, giving first consideration to project area residents and then San Francisco residents.</p>
5. Certified Payroll Reports	<p>Each contractor submits to OCII a certified payroll report (CPR) for the preceding workweek on each of its employees. Contractors are required to report certified payroll utilizing the online reporting system, LCPtracker. CPR records contain the following information: name, address, gender, ethnicity, Department of Industrial Relations (DIR) approved job classification, daily and weekly number of hours worked, hourly wage rates, and fringes, among others.</p>

COMPLIANCE MEASURES	DESCRIPTION
	CityBuild monitors payroll submissions for deficiency and gathers missing payroll reports when delinquent.
6. Job Site Visits	CityBuild conducts job site visits and meetings to verify status of construction, confirm local workforce participation, identify current contractors on site, meet with the general contractor, speak with local referrals, photo documentation, and make determinations regarding compliance and further local hiring opportunities.
7. Workforce Compliance Reports	The assigned CityBuild workforce compliance officer generates monthly workforce compliance reports to the General Contractor, Developer, and OCII utilizing CPR data submitted in LCP Tracker and internal records. The report contains data points such as total project work hours, local hours, local hiring percentage, apprentice hours, minority hours by each subcontractor and worker trade. CityBuild also tracks and reports on the number of times contractors have outreached for local worker referrals as well as placements and/or sponsorships of local workers. These records are maintained to evidence hiring efforts.
8. Monitoring and Progress Meetings	<p>If there are compliance issues, the General Contractor and Developer are notified and the Contractor or Subcontractor are required to provide documentation of its efforts to comply with the workforce policy. The Developer and/or General Contractor are required maintain for the duration of the term a current file of each project area resident or local hire referral from CityBuild and what action was taken with respect to each individual.</p> <p>CityBuild meets with non-compliant or deficient Contractors to identify areas of improvement and discuss corrective action measures including hiring additional local construction workers and/or sponsoring apprentices to the trade. When necessary, CityBuild holds Show-Cause meetings in conjunction with OCII to meet with the Developer, General Contractor and non-compliant Contractor to discuss an action plan to remedy local hire issues.</p>

For this report, OCII staff extracted data from LCPtracker and separately identified and reported those work hours performed by San Francisco residents, and those performed by individuals residing in ZIP codes: 94124, 94107, and 94134 (“BVHP” area). In addition, data on minority and women workers is also gathered for informational purposes.

During this past twelve months from July 1, 2019 through June 30, 2020, contractors reported 9,690 workers who performed nearly 2.5 million work hours, of which 391,760 hours (or 15.7% of

the total) were performed by San Francisco residents. This is an increase from 13.7% reported in the last report and represents 1,189 San Francisco residents who worked on OCII-administered project. Of note, non-San Francisco workers performed, on average, 247 hours on OCII projects while San Francisco residents performed 329 hours, representing that San Francisco residents performed approximately 33% more hours on OCII projects. This is reflective of the positive impact that OCII's Construction Workforce program has on retaining San Francisco residents. Please see Table 6 for a breakout of workforce hours by OCII project areas for FY 2020.

Table 6 - Construction Workforce Hours by Project Area (July 2019 – June 2020)

Construction Workforce July 2019 - June 2020	Hunters Point Shipyard	Mission Bay	Transbay	Other*	TOTAL
Local Hours	16,236	200,286	114,263	60,971	391,756
TOTAL Hours	64,390	1,137,950	771,998	523,272	2,497,610
Local %	25.2%	17.6%	14.8%	11.7%	15.7%

* 706 Mission

For all projects currently active, approximately 13.9 million work hours have been logged on an accumulated basis, i.e., since each project's inception until June 30, 2020. Of this amount, nearly 2.1 million hours (or 14.8 percent) were performed by San Francisco residents.

Prior to the COVID-19 pandemic, the robust economic growth, industry dynamics and high demand on construction labor adversely affected our contractors' ability to meet OCII's aspirational goal. In fact, demand for construction labor not only remained high before the pandemic but was also higher than the prior year, as evidenced by an increase of over 1 million hours worked in 2019 as compared to 2018 (which in itself was already a busy year), reflecting a 24% increase in the number of construction hours performed on OCII projects. Although local work hours did not increase at a proportionate rate, it nevertheless increased by 7%, translating to an additional 51,350 hours performed by San Francisco residents. (See Table 7.)

Table 7 - Construction Workforce Comparison FY2019 and FY2018

Fiscal Year Comparison	FY2019 (7/1/18-6/30/19)	FY2018 (7/1/17-6/30/18)	Annual Increase in Hours	% Annual Increase
Local Hours	781,270	729,920	+ 51,350	+ 7%
Total Hours	5,331,178	4,274,807	+ 1,056,371	+ 24%

However, COVID-19 has had a significant detrimental effect on our economy and corresponding workforce. After the issuance of the Health Order on March 16, 2020, which required all non-essential workers to stay at home, construction activities plummeted from 159,000 hours performed in February to 131,000 hours in March to 50,000 hours in April. This represents a decrease of 70% in activities and resulted in significant unemployment. The focus of the workforce program pivoted from referrals and placements of workers to OEWD offering unemployment application assistance.

Fortunately, not all OCII construction activities ceased. While the Health Order stopped all non-essential construction activities at one point, OCII's affordable housing construction continued

because the affordable housing projects were deemed essential projects. As a result, construction continued in April, and activities actually increased 60% in May with 80,000 hours performed as Health Order restrictions were loosened and were relatively stable in June 2020 with 71,000 hours performed. Unsurprising, local hiring percentages increased after the pandemic, from 15.3% to 19% because employers retained a higher percentage of workers living closest to the projects.

To address the current climate, CityBuild continues to conduct its Academy Program on a virtual basis to address industry needs. It is currently planning its Cycle 33 Academy to commence in August 2020 with a projected applicant pool of 100 San Francisco residents. Currently, it is completing its Cycle 32 Academy on a hybrid virtual and in-person basis with 43 San Francisco residents expected to graduate. Notably, as of July 15, 2020, 35 potential graduates have already been placed with employers and the remaining 8 graduates are expected to be placed before commencement of the next cycle.

During this past year, CityBuild also held its Academy Cycle 31 graduation in October 2019, and also graduated 43 local resident trainees, all of whom have been hired. CityBuild works aggressively to place graduates before their graduation and, notably, 93% of the graduates in Cycle 31 were hired prior to their official date of graduation. These recruitment and placement efforts will be deployed even more vigilantly during this pandemic crisis. In addition to the construction crafts in Cycle 31, CityBuild also graduated 14 local residents under its Construction Administration and Professional Services Academy (CAPSA) to broaden assistance to local residents who may not be necessarily interested in construction work, but who desire to enter into a career path in the construction industry. Additionally, CityBuild collaborates with HopeSF to create workforce-training opportunities for San Francisco public housing residents, and in late 2019, CityBuild along with community-based organizations and trade unions conducted special training for Alice Griffith residents to obtain abatement certifications for the purposes of performing upcoming abatement and demolition work on the old Alice Griffith buildings.

Please refer to Attachments B-1 and B-2 for individual project details for construction workforce employment for July 2019 through June 2020 and on an accumulated basis, respectively.

Beyond construction workforce opportunities, OCII-administered projects offer professional services trainee-hiring opportunities, and permanent employment prospects in commercial developments. During this reporting period, OEWD (through its Business Services Division) supported OCII in implementing OCII's Trainee Hiring program, which obligates developers and their architectural and engineering consultants to offer internship opportunities to San Francisco college students studying architecture or engineering. Seven additional college students were hired in summer 2019 as interns by architectural and engineering design firms that are working on OCII-administered projects. These efforts are administered with the assistance of OEWD under the umbrella of the Mayor's Opportunities For All initiative, and brings to total 45 San Francisco young adults who have interned with professional design firms on OCII-administered projects since 2016. Moreover, with the opening of the Chase Center, OEWD worked closely with OCII to onboard employers and commenced First Source Hiring efforts for end-use employment opportunities pursuant to the Mission Bay South Owner Participation Agreement. With the support of the Golden State Warriors, its subcontractors, and community-based organizations, OEWD was able to assist with the referral and employment of 128 San Francisco residents in the Chase

Center. Unfortunately, the pandemic has resulted in the layoff of these individuals since the Chase Center has remained closed and unable to reopen. Nevertheless, when additional commercial projects are near completion under the oversight of OCII, efforts will continue to be made by OCII and OEWD to connect residents with end-use employment opportunities.

(Originated by Raymond Lee, Contract Compliance Supervisor)

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Nadia Sesay
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Nadia Sesay
Executive Director

- Attachment A-1: July 2019–June 2020 SBE Dollars by Project Summary Report
- Attachment A-2: Accumulated SBE Dollars by Project Summary Report
- Attachment B-1: July 2019–June 2020 Work Force Summary Report
- Attachment B-2: Accumulated Work Force Summary Report

Annual OCII SBE Dollars by Project Summary

(Contracts awarded between 7/1/19-6/30/20)

ATTACHMENT A-1

Project Area	Project	Project Type	Housing Type	Sponsor	General Contractor	Units		Status	Completion Date	Amount	Figures are based on SBE Credits					SBE Participation
						Total	Affordable				SBE Goal Credit	SF-SBE	Informational Purposes Only			
											MBE	WMBE	WBE			
Project Status: In Construction																
Hunters Point Shipyard/ Candlestick Point																
	HPSY I: Block 48 Joint Trench (Construction and supplies)	Infrastructure	n/a	Lennar	Minerva Construction	n/a	n/a	In Construction	2020	3,697,138	3,697,138 100.0%	3,697,138 100.0%	0 0.0%	0 0.0%	0 0.0%	3,697,138 100.0%
	HPSY I: Block 48 Underground Utilities (Construction and supplies)	Infrastructure	n/a	Lennar	Hoseley Corporation	n/a	n/a	In Construction	2020	5,406,555	5,406,555 100.0%	5,406,555 100.0%	0 0.0%	0 0.0%	0 0.0%	5,406,555 100.0%
	HPSY Phase I: Innes / Donahue 12KV Underground (Construction and supplies)	Infrastructure	n/a	Lennar	Minerva Construction	n/a	n/a	In Construction	2020	575,000	575,000 100.0%	575,000 100.0%	0 0.0%	0 0.0%	0 0.0%	575,000 100.0%
	Subtotal									9,678,693	9,678,693 100.0%	9,678,693 100.0%	0 0.0%	0 0.0%	0 0.0%	9,678,693 100.0%
	HPSY II/CP: Alice Griffith Interim Access Improvements, Abatement and Demolition (C2) (Construction and supplies)	Miscellaneous	n/a	FivePoint	Eco Bay Services Inc.	n/a	n/a	In Construction	2020	6,882,120	6,882,120 100.0%	6,882,120 100.0%	0 0.0%	0 0.0%	0 0.0%	6,882,120 100.0%
	HPSY II/CP: Alice Griffith Interim Access Improvements, Abatement and Demolition (C3) (Construction and supplies)	Miscellaneous	n/a	FivePoint	Silverado Contractors, Inc.	n/a	n/a	In Construction	2020	1,249,500	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%
	Subtotal									8,131,620	6,882,120 84.6%	6,882,120 84.6%	0 0.0%	0 0.0%	0 0.0%	6,882,120 84.6%
	HPSY Phase I: Blocks 52 and 54 Design-Build Portion: MEPF (Construction and supplies)	Stand Alone Affordable Housing	Rental - Very Low Income	McCormack Baron Salazar and Bayview Hunters Point Multipurpose Senior Services	Baines Nibbi, JV	112	111	In Construction	2022	18,160,882	5,044,488 27.8%	5,044,488 27.8%	2,733,806 15.1%	0 0.0%	0 0.0%	4,295,038 23.6%
	Subtotal									18,160,882	5,044,488 27.8%	5,044,488 27.8%	2,733,806 15.1%	0 0.0%	0 0.0%	4,295,038 23.6%
Summary for Project Area = Hunters Point Shipyard/ Candlestick Point										35,971,195	21,605,301 60.1%	21,605,301 60.1%	2,733,806 7.6%	0 0.0%	0 0.0%	20,855,851 58.0%
Mission Bay																
	Mission Bay South Park P3 Public Improvements Project (Construction and supplies)	Infrastructure	n/a	FOCIL-MB, LLC	Hoseley Corporation	n/a	n/a	In Construction	2020	7,434,751	5,847,489 78.7%	5,541,451 74.5%	746,000 10.0%	0 0.0%	0 0.0%	5,847,489 78.7%
	Subtotal									7,434,751	5,847,489 78.7%	5,541,451 74.5%	746,000 10.0%	0 0.0%	0 0.0%	5,847,489 78.7%
	Mission Bay Parking Garage 1470 Owens Street (Construction and supplies)	Miscellaneous	n/a	Mission Bay Development Group	Truebeck Construction	n/a	n/a	In Construction	2020	15,299,721	3,380,531 22.1%	0 0.0%	2,358,872 15.4%	0 0.0%	0 0.0%	3,380,531 22.1%
	Subtotal									15,299,721	3,380,531 22.1%	0 0.0%	2,358,872 15.4%	0 0.0%	0 0.0%	3,380,531 22.1%
	Mission Bay South Block 9 Construction (Construction and supplies)	Stand Alone Affordable Housing	Rental - Very Low Income Supportive/Homeless	Bridge Housing Corporation and Community Housing Partnership	Cahill Contractors	141	140	In Construction	2022	35,972,044	8,632,175 24.0%	3,453,512 9.6%	559,234 1.6%	0 0.0%	1,123,584 3.1%	8,632,175 24.0%
	Subtotal									35,972,044	8,632,175 24.0%	3,453,512 9.6%	559,234 1.6%	0 0.0%	1,123,584 3.1%	8,632,175 24.0%
Summary for Project Area = Mission Bay										58,706,516	17,860,195 30.4%	8,994,963 15.3%	3,664,106 6.2%	0 0.0%	1,123,584 1.9%	17,860,195 30.4%

Note: SF-SBE, MBE, WMBE, and WBE figures are based on SBE Credits; SBE Participation are actuals

Project Area	Project	Project Type	Housing Type	Sponsor	General Contractor	Units		Status	Completion Date	Amount	Figures are based on SBE Credits					SBE Participation	
						Total	Affordable				SBE Goal Credit	SF-SBE	Informational Purposes Only				
											MBE	WMBE	WBE				
TOTAL FOR IN CONSTRUCTION PROJECTS											94,677,711	39,465,496 41.7%	30,600,264 32.3%	6,397,912 6.8%	0 0.0%	1,123,584 1.2%	38,716,046 40.9%
Project Status: In Design																	
Hunters Point Shipyard/ Candlestick Point																	
HPSY Phase I: Blocks 52 and 54 (Professional Consulting)	Stand Alone Affordable Housing	Rental - Very Low Income	McCormack Baron Salazar and Bayview Hunters Point Multipurpose Senior Services	Baines Nibbi, JV	112	111	In Design	2022	3,006,893	2,641,140 87.8%	2,395,140 79.7%	0 0.0%	0 0.0%	2,060,240 68.5%	1,352,775 45.0%		
Subtotal									3,006,893	2,641,140 87.8%	2,395,140 79.7%	0 0.0%	0 0.0%	2,060,240 68.5%	1,352,775 45.0%		
Summary for Project Area = Hunters Point Shipyard/ Candlestick Point									3,006,893	2,641,140 87.8%	2,395,140 79.7%	0 0.0%	0 0.0%	2,060,240 68.5%	1,352,775 45.0%		
Mission Bay																	
Mission Bay South Blocks 29-32 Golden State Warriors Mixed-Use Hotel (Professional Consulting)	Commercial Hotel	Hotel	Golden State Warriors	Webcor	n/a	n/a	In Design	2022	9,210,432	5,143,553 55.8%	4,924,303 53.5%	644,000 7.0%	2,205,787 23.9%	613,116 6.7%	2,910,454 31.6%		
Subtotal									9,210,432	5,143,553 55.8%	4,924,303 53.5%	644,000 7.0%	2,205,787 23.9%	613,116 6.7%	2,910,454 31.6%		
Summary for Project Area = Mission Bay									9,210,432	5,143,553 55.8%	4,924,303 53.5%	644,000 7.0%	2,205,787 23.9%	613,116 6.7%	2,910,454 31.6%		
TOTAL FOR IN DESIGN PROJECTS											12,217,325	7,784,693 63.7%	7,319,443 59.9%	644,000 5.3%	2,205,787 18.1%	2,673,356 21.9%	4,262,229 34.9%
Project Status: Other																	
Hunters Point Shipyard/ Candlestick Point																	
HPS and CP Site Office Management, Outreach & Administrative Support Services (Professional Consulting)	Miscellaneous	n/a	OCII	MJF & Associates Consulting	n/a	n/a	Other	2022	914,405	914,405 100.0%	834,069 91.2%	491,687 53.8%	422,718 46.2%	0 0.0%	914,405 100.0%		
Subtotal									914,405	914,405 100.0%	834,069 91.2%	491,687 53.8%	422,718 46.2%	0 0.0%	914,405 100.0%		
Summary for Project Area = Hunters Point Shipyard/ Candlestick Point									914,405	914,405 100.0%	834,069 91.2%	491,687 53.8%	422,718 46.2%	0 0.0%	914,405 100.0%		
TOTAL FOR OTHER PROJECTS											914,405	914,405 100.0%	834,069 91.2%	491,687 53.8%	422,718 46.2%	0 0.0%	914,405 100.0%
<i>*SBE credit granted prior to firm graduating from size standard.</i>																	
Professional Consulting Sub-total									13,131,729	8,699,098 66.2%	8,153,512 62.1%	1,135,687 8.6%	2,628,505 20.0%	2,673,356 20.4%	5,177,634 39.4%		
Construction Sub-total									94,677,711	39,465,496 41.7%	30,600,264 32.3%	6,397,912 6.8%	0 0.0%	1,123,584 1.2%	38,716,046 40.9%		
GRAND TOTAL (subject to rounding differences)									107,809,440	48,164,594 44.7%	38,753,776 35.9%	7,533,599 7.0%	2,628,505 2.4%	3,796,940 3.5%	43,893,680 40.7%		

OCII SBE Dollars by Project Summary (Status of All Active Projects as of June 30, 2019)

ATTACHMENT A-2

Project Area Project	Project Type	Housing Type	Sponsor	General Contractor	Units		Status	Completion Date	Amount	Figures are based on SBE Credits					SBE Participation	
					Total	Affordable				SBE Goal Credit	SF-SBE	Informational Purposes Only				
Project Status: In Construction											MBE	WMBE	WBE			
Hunters Point Shipyard/ Candlestick Point																
HPSY I: Block 48 Joint Trench (Construction and supplies)	Infrastructure	n/a	Lennar	Minerva Construction	n/a	n/a	In Construction	2020	3,697,138	3,697,138 100.0%	3,697,138 100.0%	0 0.0%	0 0.0%	0 0.0%	3,697,138 100.0%	
HPSY I: Block 48 Underground Utilities (Construction and supplies)	Infrastructure	n/a	Lennar	Hoseley Corporation	n/a	n/a	In Construction	2020	5,406,555	5,406,555 100.0%	5,406,555 100.0%	0 0.0%	0 0.0%	0 0.0%	5,406,555 100.0%	
HPSY II/CP: CP-02, 03, 04 Demolition, Mass Grading, and Surcharge (Construction and supplies)	Infrastructure	n/a	FivePoint	DeSilva Gates Construction	n/a	n/a	On Hold	On Hold	13,740,500	5,846,000 42.5%	5,723,600 41.7%	0 0.0%	0 0.0%	20,000 0.1%	5,846,000 42.5%	
HPSY II/CP: CP-02, 03, 04 Master Horizontal Infrastructure Project (Construction and supplies)	Infrastructure	n/a	FivePoint	DeSilva Gates Construction	n/a	n/a	On Hold	On Hold	13,765,432	13,765,432 100.0%	4,845,432 35.2%	13,675 0.1%	0 0.0%	0 0.0%	13,765,432 100.0%	
HPSY Phase I: Innes / Donahue 12KV Underground (Construction and supplies)	Infrastructure	n/a	Lennar	Minerva Construction	n/a	n/a	In Construction	2020	575,000	575,000 100.0%	575,000 100.0%	0 0.0%	0 0.0%	0 0.0%	575,000 100.0%	
HPSY Phase I: Pocket Parks 9-14 (Construction and Supplies)	Infrastructure	n/a	Lennar	Minerva Construction	n/a	n/a	In Construction	2020	1,641,000	1,641,000 100.0%	1,641,000 100.0%	0 0.0%	0 0.0%	0 0.0%	1,641,000 100.0%	
Subtotal									38,825,625	30,931,125 79.7%	21,888,725 56.4%	13,675 0.0%	0 0.0%	20,000 0.1%	30,931,125 79.7%	
HPSY II/CP: Alice Griffith Interim Access Improvements, Abatement and Demolition (C1) (Construction and supplies)	Miscellaneous	n/a	FivePoint	Hoseley Construction	n/a	n/a	In Construction	2020	208,911	208,911 100.0%	155,632 74.5%	0 0.0%	53,279 25.5%	0 0.0%	208,911 100.0%	
HPSY II/CP: Alice Griffith Interim Access Improvements, Abatement and Demolition (C2) (Construction and supplies)	Miscellaneous	n/a	FivePoint	Eco Bay Services Inc.	n/a	n/a	In Construction	2020	6,882,120	6,882,120 100.0%	6,882,120 100.0%	0 0.0%	0 0.0%	0 0.0%	6,882,120 100.0%	
HPSY II/CP: Alice Griffith Interim Access Improvements, Abatement and Demolition (C3) (Construction and supplies)	Miscellaneous	n/a	FivePoint	Silverado Contractors, Inc.	n/a	n/a	In Construction	2020	1,249,500	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	
Subtotal									8,340,531	7,091,031 85.0%	7,037,752 84.4%	0 0.0%	53,279 0.6%	0 0.0%	7,091,031 85.0%	
HPSY II/CP: Artist Building (Professional Consulting)	Commercial Building Construction	n/a	FivePoint	BCCI Construction Company	n/a	n/a	On Hold	On Hold	1,091,352	324,953 29.8%	282,553 25.9%	110,000 10.1%	172,553 15.8%	0 0.0%	246,628 22.6%	
HPSY II/CP: Artist Replacement Space Building (Construction and Supplies)	Commercial Building Construction	n/a	FivePoint	BCCI Construction Company	n/a	n/a	On Hold	On Hold	12,279,933	5,751,472 46.8%	147,942 1.2%	999,345 8.1%	50,750 0.4%	0 0.0%	5,751,472 46.8%	
Subtotal									13,371,285	6,076,425 45.4%	430,495 3.2%	1,109,345 8.3%	223,303 1.7%	0 0.0%	5,998,100 44.9%	
HPSY Phase I: Blocks 52 and 54 Design-Build Portion: MEPF (Construction and supplies)	Stand Alone Affordable Housing	Rental - Very Low Income	McCormack Baron Salazar and Bayview Hunters Point Multipurpose Senior Services	Baines Nibbi, JV	112	111	In Construction	2022	18,160,882	5,044,488 27.8%	5,044,488 27.8%	2,733,806 15.1%	0 0.0%	0 0.0%	4,295,038 23.6%	
Subtotal									18,160,882	5,044,488 27.8%	5,044,488 27.8%	2,733,806 15.1%	0 0.0%	0 0.0%	4,295,038 23.6%	
HPSY Phase I: Block 55 (Professional Consulting)	Market Rate/Inclusionary Housing	Homeownership	Lennar	Build Group	66	3	In Closeout	2020	1,731,714	1,447,414 83.6%	1,256,700 72.6%	410,500 23.7%	802,450 46.3%	184,750 10.7%	1,447,414 83.6%	

Note: SF-SBE, MBE, WMBE, and WBE figures are based on SBE Credits; SBE Participation are actuals

Thursday, July 16, 2020

Page 1 of 7

Project Area	Project	Project Type	Housing Type	Sponsor	General Contractor	Units		Status	Completion Date	Amount	Figures are based on SBE Credits					SBE Participation
						Total	Affordable				SBE Goal Credit	SF-SBE	Informational Purposes Only			
											MBE	WMBE	WBE			
HPSY Phase I: Block 55 (Construction and supplies)		Market Rate/Inclusionary Housing	Homeownership	Lennar	Build Group	66	3	In Closeout	2020	52,027,027	24,288,950 46.7%	8,017,458 15.4%	6,627,348 12.7%	1,136,223 2.2%	0 0.0%	24,288,950 46.7%
Subtotal										53,758,741	25,736,364 47.9%	9,274,158 17.3%	7,037,848 13.1%	1,938,673 3.6%	184,750 0.3%	25,736,364 47.9%
Summary for Project Area = Hunters Point Shipyard/ Candlestick Point										132,457,063	74,879,433 56.5%	43,675,618 33.0%	10,894,674 8.2%	2,215,255 1.7%	204,750 0.2%	74,051,658 55.9%
Mission Bay																
Mission Bay Block 12 Mid Block Walkway Improvement (Construction and supplies)		Infrastructure	n/a	Mission Bay Development Group	Hoseley Corporation	n/a	n/a	In Construction	2020	825,870	825,870 100.0%	825,870 100.0%	0 0.0%	0 0.0%	0 0.0%	825,870 100.0%
Mission Bay Blocks 29-32 and Blocks 33-34 Public Improvements: Scope 1 (Construction and supplies)		Infrastructure	n/a	Mission Bay Development Group	A & B Construction	n/a	n/a	In Construction	2020	3,539,330	1,778,480 50.2%	1,778,480 50.2%	1,628,480 46.0%	0 0.0%	0 0.0%	1,778,480 50.2%
Mission Bay Blocks 29-32 and Blocks 33-34 Public Improvements: Scope 2 (Joint Trench) (Construction and supplies)		Infrastructure	n/a	Mission Bay Development Group	NTK Construction, Inc.	n/a	n/a	In Construction	2020	2,449,994	875,000 35.7%	875,000 35.7%	2,449,994 100.0%	0 0.0%	0 0.0%	875,000 35.7%
Mission Bay Blocks 29-32 and Blocks 33-34 Public Improvements: Scope 3 (Mariposa St) (Construction and supplies)		Infrastructure	n/a	Mission Bay Development Group	NTK Construction, Inc.	n/a	n/a	In Construction	2020	9,379,514	9,379,514 100.0%	8,247,364 87.9%	8,631,264 92.0%	0 0.0%	690,250 7.4%	4,584,630 48.9%
Mission Bay Blocks 29-32 and Blocks 33-34 Public Improvements: Scope 4 (Illinois Street) (Construction and Supplies)		Infrastructure	n/a	Mission Bay Development Group	A & B Construction	n/a	n/a	In Construction	2020	4,168,046	1,505,524 36.1%	1,505,524 36.1%	1,505,524 36.1%	0 0.0%	0 0.0%	1,505,524 36.1%
Mission Bay Blocks 29-32 Public Improvements: Scope 5 (16 and South Streets and Hardscape) (Construction and Supplies)		Infrastructure	n/a	Mission Bay Development Group	NTK Construction, Inc.	n/a	n/a	In Construction	2020	13,687,507	5,624,943 41.1%	2,887,915 21.1%	10,850,479 79.3%	0 0.0%	925,066 6.8%	5,624,943 41.1%
Mission Bay Blocks 33-34 Public Improvements (Construction and supplies)		Infrastructure	n/a	Mission Bay Development Group	NTK Construction Inc.	n/a	n/a	In Construction	2020	6,418,540	6,418,540 100.0%	6,418,540 100.0%	6,268,540 97.7%	0 0.0%	150,000 2.3%	2,343,989 36.5%
Mission Bay South Bayfront Park P22 (Professional Consulting)		Infrastructure	n/a	Mission Bay Development Group	Azul Works	n/a	n/a	On Hold	2020	489,585	342,571 70.0%	342,571 70.0%	144,000 29.4%	1,872 0.4%	25,814 5.3%	342,571 70.0%
Mission Bay South Bayfront Park P22 (Construction and supplies)		Infrastructure	n/a	Mission Bay Development Group	Azul Works	n/a	n/a	On Hold	2020	14,818,470	14,029,948 94.7%	13,892,718 93.8%	4,222,250 28.5%	9,224,248 62.2%	0 0.0%	14,029,948 94.7%
Mission Bay South Park P3 Public Improvements Project (Construction and supplies)		Infrastructure	n/a	FOCIL-MB, LLC	Hoseley Corporation	n/a	n/a	In Construction	2020	7,434,751	5,847,489 78.7%	5,541,451 74.5%	746,000 10.0%	0 0.0%	0 0.0%	5,847,489 78.7%
Subtotal										63,211,607	46,627,878 73.8%	42,315,432 66.9%	36,446,530 57.7%	9,226,120 14.6%	1,791,130 2.8%	37,758,443 59.7%
Mission Bay Parking Garage 1470 Owens Street (Construction and supplies)		Miscellaneous	n/a	Mission Bay Development Group	Truebeck Construction	n/a	n/a	In Construction	2020	15,299,721	3,380,531 22.1%	0 0.0%	2,358,872 15.4%	0 0.0%	0 0.0%	3,380,531 22.1%
Subtotal										15,299,721	3,380,531 22.1%	0 0.0%	2,358,872 15.4%	0 0.0%	0 0.0%	3,380,531 22.1%
Mission Bay Block 1 SOMA Hotel (Professional Consulting)		Commercial Hotel	Hotel	SOMA Hotel	Hathaway Dinwiddie Construction Company	n/a	n/a	In Construction	2020	3,567,715	1,988,715 55.7%	1,988,715 55.7%	730,600 20.5%	458,250 12.8%	518,705 14.5%	1,523,829 42.7%

Project Area	Project	Project Type	Housing Type	Sponsor	General Contractor	Units		Status	Completion Date	Amount	Figures are based on SBE Credits					SBE Participation
						Total	Affordable				SBE Goal Credit	SF-SBE	Informational Purposes Only			
											MBE	WMBE	WBE			
Mission Bay Block 1 SOMA Hotel (Construction and Supplies)	Commercial Hotel	Hotel	SOMA Hotel	Halhway Dinwiddie Construction Company	n/a	n/a	In Construction	2020	101,674,795	6,438,925 6.3%	1,110,985 1.1%	2,809,653 2.8%	857,395 0.8%	13,580,190 13.4%	6,438,925 6.3%	
Subtotal									105,242,510	8,427,640 8.0%	3,099,700 2.9%	3,540,253 3.4%	1,315,645 1.3%	14,098,895 13.4%	7,962,754 7.6%	
Mission Bay Block 3E (Professional Consulting)	Stand Alone Affordable Housing	Rental - Very Low Income (Supportive Homeless Vets w/ Family Rental)	Chinatown Community Development Corp. and Swords to Plowshare	Nibbi	119	118	In Closeout	2020	3,334,311	1,718,138 51.5%	1,447,638 43.4%	500,180 15.0%	220,028 6.6%	316,430 9.5%	1,355,698 40.7%	
Mission Bay Block 3E (Construction and supplies)	Stand Alone Affordable Housing	Rental - Very Low Income (Supportive Homeless Vets w/ Family Rental)	Chinatown Community Development Corp. and Swords to Plowshare	Nibbi	119	118	In Closeout	2020	58,467,474	20,410,372 34.9%	15,246,278 26.1%	9,931,446 17.0%	443,613 0.8%	5,998,289 10.3%	16,098,077 27.5%	
Subtotal									61,801,785	22,128,510 35.8%	16,693,916 27.0%	10,431,626 16.9%	663,641 1.1%	6,314,719 10.2%	17,453,775 28.2%	
Mission Bay South Block 6W (Professional Consulting)	Stand Alone Affordable Housing	Rental - Very Low Income	Mercy Housing California	Cahill Contractors	152	151	In Construction	2021	3,831,966	3,420,328 89.3%	3,246,184 84.7%	569,086 14.9%	623,625 16.3%	1,907,000 49.8%	3,136,863 81.9%	
Mission Bay South Block 6W (Construction and supplies)	Stand Alone Affordable Housing	Rental - Very Low Income	Mercy Housing California	Cahill Contractors	152	151	In Construction	2021	82,777,964	21,538,383 26.0%	13,455,415 16.3%	7,228,785 8.7%	5,982,098 7.2%	415,090 0.5%	21,538,383 26.0%	
Subtotal									86,609,930	24,958,711 28.8%	16,701,599 19.3%	7,797,871 9.0%	6,605,723 7.6%	2,322,090 2.7%	24,675,246 28.5%	
Mission Bay South Block 9 (Professional Consulting)	Stand Alone Affordable Housing	Rental - Very Low Income Supportive/Homeless	Bridge Housing Corporation and Community Housing Partnership	Cahill Contractors	141	140	In Construction	2022	3,467,062	1,728,977 49.8%	1,643,277 47.4%	995,550 28.7%	326,000 9.4%	135,747 3.9%	1,017,215 29.3%	
Mission Bay South Block 9 Construction (Construction and supplies)	Stand Alone Affordable Housing	Rental - Very Low Income Supportive/Homeless	Bridge Housing Corporation and Community Housing Partnership	Cahill Contractors	141	140	In Construction	2022	35,972,044	8,632,175 24.0%	3,453,512 9.6%	559,234 1.6%	0 0.0%	1,123,584 3.1%	8,632,175 24.0%	
Subtotal									39,439,106	10,359,152 26.3%	5,096,789 12.9%	1,554,784 3.9%	326,000 0.8%	1,259,331 3.2%	9,649,390 24.5%	
Mission Bay South Blocks 26-27 Uber/ARE Joint Venture Office Building (Professional Consulting)	Commercial Office Building	n/a	ARE/Uber	Truebeck (BNBT Builders,	n/a	n/a	In Construction	2020	16,831,868	11,281,412 67.0%	10,857,886 64.5%	9,457,862 56.2%	585,516 3.5%	247,488 1.5%	5,319,771 31.6%	
Mission Bay South Blocks 26-27 Uber/ARE Joint Venture Office Building (Construction and Supplies)	Commercial Office Building	n/a	ARE/Uber	Truebeck Construction	n/a	n/a	In Construction	2020	228,581,444	45,526,677 19.9%	18,557,225 8.1%	20,195,145 8.8%	0 0.0%	0 0.0%	26,969,452 11.8%	
Subtotal									245,413,312	56,808,089 23.1%	29,415,111 12.0%	29,653,007 12.1%	585,516 0.2%	247,488 0.1%	32,289,223 13.2%	
Mission Bay South Blocks 29-32 Chase Center and Warriors Mixed-Use Development (Construction and supplies)	Mixed-Use Development	n/a	Golden State Warriors	Mortenson Clark JV	n/a	n/a	In Closeout	2020	1,237,874,745	268,655,030 21.7%	181,319,631 14.6%	154,117,920 12.5%	4,945,905 0.4%	62,015,443 5.0%	164,205,644 13.3%	
Mission Bay South Blocks 29-32 Chase Center and Warriors Mixed-Use Development (Professional Consulting)	Mixed-Use Development	n/a	Golden State Warriors	Mortenson Clark JV	n/a	n/a	In Closeout	2020	63,697,104	30,398,321 47.7%	27,535,783 43.2%	10,805,265 17.0%	5,454,196 8.6%	3,828,555 6.0%	13,984,331 22.0%	
Subtotal									1,301,571,849	299,053,351 23.0%	208,855,414 16.0%	164,923,184 12.7%	10,400,101 0.8%	65,843,998 5.1%	178,189,975 13.7%	

Project Area	Project	Project Type	Housing Type	Sponsor	General Contractor	Units		Status	Completion Date	Amount	Figures are based on SBE Credits					SBE Participation
						Total	Affordable				SBE Goal Credit	SF-SBE	Informational Purposes Only			
											MBE	WMBE	WBE			
Mission Bay South Block 40 (Professional Consulting)	Commercial Office Building	n/a	Kilroy Realty Corporation	Hathaway Dinwiddie	n/a	n/a	In Closeout	2020	6,373,945	3,135,850 49.2%	2,878,850 45.2%	1,455,900 22.8%	33,500 0.5%	652,560 10.2%	2,240,774 35.2%	
Mission Bay South Block 40 (Construction and supplies)	Commercial Office Building	n/a	Kilroy Realty Corporation	Hathaway Dinwiddie	n/a	n/a	In Closeout	2020	172,854,309	11,296,580 6.5%	2,527,976 1.5%	10,416,920 6.0%	204,085 0.1%	10,321,705 6.0%	11,296,580 6.5%	
Subtotal									179,228,254	14,432,430 8.1%	5,406,826 3.0%	11,872,820 6.6%	237,585 0.1%	10,974,265 6.1%	13,537,354 7.6%	
Summary for Project Area = Mission Bay									2,097,818,074	486,176,292 23.2%	327,584,787 15.6%	268,578,947 12.8%	29,360,331 1.4%	102,851,916 4.9%	324,896,691 15.5%	
Transbay																
Transbay Folsom Streetscape Improvements (Construction and supplies)	Infrastructure	n/a	OCII/SFPW	Mitchell Engineering	n/a	n/a	In Construction	Oct 2020	16,301,589	16,301,589 100.0%	16,301,589 100.0%	3,751,159 23.0%	0 0.0%	0 0.0%	16,301,589 100.0%	
Subtotal									16,301,589	16,301,589 100.0%	16,301,589 100.0%	3,751,159 23.0%	0 0.0%	0 0.0%	16,301,589 100.0%	
Transbay Block 1 (Professional Consulting)	Market Rate/Affordable/Inclusionary Housing	Condominiums	Tishman Speyer	Lendlease	392	156	In Construction	2020	5,060,832	4,515,140 89.2%	4,361,893 86.2%	213,558 4.2%	2,871,740 56.7%	250,260 4.9%	2,467,779 48.8%	
Transbay Block 1 (Construction and Supplies)	Market Rate/Affordable/Inclusionary Housing	Condominiums	Tishman Speyer	Lendlease	392	156	In Construction	2020	247,289,871	43,197,556 17.5%	16,985,353 6.9%	26,860,116 10.9%	601,834 0.2%	3,682,939 1.5%	43,197,556 17.5%	
Subtotal									252,350,703	47,712,696 18.9%	21,347,246 8.5%	27,073,674 10.7%	3,473,574 1.4%	3,933,199 1.6%	45,665,335 18.1%	
Transbay Block 5 (Park Tower) (Professional Consulting)	Commercial Office Building	n/a	Golub and John Buck Clark Construction Group	767,000 sq ft office	n/a	In Closeout	2020	11,706,230	6,095,850 52.1%	6,005,725 51.3%	3,351,000 28.6%	405,350 3.5%	542,000 4.6%	3,201,160 27.3%		
Transbay Block 5 (Park Tower) (Construction and supplies)	Commercial Office Building	n/a	Golub and John Buck Clark Construction Group	767,000 sq ft office	n/a	In Closeout	2020	229,616,654	31,626,062 13.8%	16,215,190 7.1%	4,953,498 2.2%	245,000 0.1%	1,573,025 0.7%	25,174,812 11.0%		
Subtotal									241,322,884	37,721,912 15.6%	22,220,915 9.2%	8,304,498 3.4%	650,350 0.3%	2,115,025 0.9%	28,375,972 11.8%	
Transbay Block 8 (Professional Consulting)	Market Rate/Inclusionary Housing	Rental/For Sale	Related/TNDC	Webcor	548	149	In Closeout	2020	17,173,761	10,064,303 58.6%	9,513,755 55.4%	7,269,258 42.3%	28,000 0.2%	1,489,599 8.7%	5,673,040 33.0%	
Transbay Block 8 (Construction and Supplies)	Market Rate/Inclusionary Housing	Rental/For Sale	Related/TNDC	Webcor	548	149	In Closeout	2020	231,502,375	47,602,407 20.6%	22,824,498 9.9%	17,054,719 7.4%	0 0.0%	8,347,069 3.6%	47,602,407 20.6%	
Subtotal									248,676,136	57,666,710 23.2%	32,338,253 13.0%	24,323,977 9.8%	28,000 0.0%	9,836,668 4.0%	53,275,447 21.4%	
Transbay Block 9 (Professional Consulting)	Market Rate/Inclusionary Housing	Rental	Essex and Bridge Housing	Balfour Beatty Construction	537	108	In Construction	2020	13,403,882	7,273,912 54.3%	6,935,195 51.7%	3,181,480 23.7%	17,975 0.1%	1,691,193 12.6%	6,235,070 46.5%	
Transbay Block 9 (Construction and supplies)	Market Rate/Inclusionary Housing	Rental	Essex and Bridge Housing	Balfour Beatty Construction	537	108	In Construction	2020	255,487,989	22,910,815 9.0%	2,170,510 0.8%	439,506 0.2%	0 0.0%	1,367,681 0.5%	22,910,815 9.0%	
Subtotal									268,891,871	30,184,727 11.2%	9,105,705 3.4%	3,620,986 1.3%	17,975 0.0%	3,058,874 1.1%	29,145,885 10.8%	
Summary for Project Area = Transbay									1,027,543,184	189,587,634 18.5%	101,313,708 9.9%	67,074,294 6.5%	4,169,899 0.4%	18,943,766 1.8%	172,764,228 16.8%	

Project Area	Project	Project Type	Housing Type	Sponsor	General Contractor	Units		Status	Completion Date	Amount	Figures are based on SBE Credits					SBE Participation
						Total	Affordable				SBE Goal Credit	SF-SBE	Informational Purposes Only			
											MBE	WMBE	WBE			
Yerba Buena Center																
	706 Mission Street (Construction and supplies)	Market Rate/Inclusionary Housing	Condominiums	Millennium Partners	Webcor	215	0	In Construction	2020	251,148,729	57,998,003 23.1%	14,051,406 5.6%	1,846,030 0.7%	0 0.0%	158,600 0.1%	57,998,003 23.1%
	706 Mission Street (Professional Consulting)	Market Rate/Inclusionary Housing	Condominiums	Millennium Partners	Webcor	215	0	In Construction	2020	17,626,553	10,823,535 61.4%	10,608,095 60.2%	5,296,445 30.0%	1,304,000 7.4%	572,600 3.2%	6,110,291 34.7%
Subtotal										268,775,282	68,821,538 25.6%	24,659,501 9.2%	7,142,475 2.7%	1,304,000 0.5%	731,200 0.3%	64,108,294 23.9%
Summary for Project Area = Yerba Buena Center										268,775,282	68,821,538 25.6%	24,659,501 9.2%	7,142,475 2.7%	1,304,000 0.5%	731,200 0.3%	64,108,294 23.9%
TOTAL FOR IN CONSTRUCTION PROJECTS										3,526,593,604	819,464,897 23.2%	497,233,614 14.1%	353,690,390 10.0%	37,049,485 1.1%	122,731,631 3.5%	635,820,871 18.0%

Project Status: In Design

Hunters Point Shipyard/ Candlestick Point

	HPSY II/CP: Candlestick Point Civil Engineering (Professional Consulting)	Infrastructure	n/a	FivePoint	-	n/a	n/a	In Design	on-going	2,316,909	1,830,149 79.0%	1,609,424 69.5%	53,800 2.3%	1,492,624 64.4%	0 0.0%	855,182 36.9%
	HPSY II/CP: Candlestick Point Major Phase 1 Engineering (Professional Consulting)	Infrastructure	n/a	FivePoint	-	n/a	n/a	In Design	on-going	482,307	123,690 25.6%	115,418 23.9%	67,202 13.9%	56,488 11.7%	0 0.0%	123,690 25.6%
	HPSY II/CP: Candlestick Point Streetscape Master Plan (Professional Consulting)	Infrastructure	n/a	FivePoint	-	n/a	n/a	In Design	on-going	1,183,478	334,851 28.3%	237,476 20.1%	22,226 1.9%	0 0.0%	125,000 10.6%	334,851 28.3%
	HPSY II/CP: Environmental Technical Services Consultants (Professional Consulting)	Infrastructure	n/a	FivePoint	-	n/a	n/a	In Design	on-going	896,630	452,000 50.4%	148,000 16.5%	108,000 12.0%	0 0.0%	125,000 13.9%	452,000 50.4%
	HPSY II/CP: Gilman, Streetscape, and Wedge Park Landscape Design (Professional Consulting)	Infrastructure	n/a	FivePoint	-	n/a	n/a	In Design	on-going	633,188	307,377 48.5%	192,746 30.4%	162,896 25.7%	0 0.0%	263,659 41.6%	307,377 48.5%
Subtotal										5,512,512	3,048,067 55.3%	2,303,064 41.8%	414,124 7.5%	1,549,112 28.1%	513,659 9.3%	2,073,100 37.6%
	HPSY Phase I: Block 1 (Professional Consulting)	Market Rate/Inclusionary Housing	Homeownership	Tabernacle Affiliated Developers/Amanco Development Assoc. LLC	TBD	224	24	In Design	TBD	362,000	362,000 100.0%	362,000 100.0%	140,000 38.7%	0 0.0%	0 0.0%	302,850 83.7%
	HPSY Phase I: Block 52 (Professional Consulting)	Market Rate/Inclusionary Housing	Homeownership	Lennar	TBD	77	9	In Design	2021	7,149,264	4,137,371 57.9%	3,851,719 53.9%	183,000 2.6%	90,480 1.3%	3,755,209 52.5%	4,137,371 57.9%
Subtotal										7,511,264	4,499,371 59.9%	4,213,719 56.1%	323,000 4.3%	90,480 1.2%	3,755,209 50.0%	4,440,221 59.1%
	HPSY Phase I: Block 48 Stage 1A (Professional Consulting)	Market Rate/Inclusionary Housing	Homeownership	Lennar	TBD	47	5	In Design	2021	2,262,827	712,626 31.5%	649,605 28.7%	464,405 20.5%	0 0.0%	39,898 1.8%	712,626 31.5%
	HPSY Phase I: Block 48 Stage 1B (Professional Consulting)	Market Rate/Inclusionary Housing	Homeownership	Lennar	TBD	50	7	In Design	2021	1,104,685	871,521 78.9%	830,987 75.2%	692,669 62.7%	0 0.0%	19,768 1.8%	862,519 78.1%
	HPSY Phase I: Block 48 Stage 2A (Professional Consulting)	Market Rate/Inclusionary Housing	Homeownership	Lennar	TBD	164	24	In Design	2022	2,261,507	1,960,093 86.7%	1,859,743 82.2%	75,348 3.3%	0 0.0%	1,416,372 62.6%	1,056,820 46.7%
	HPSY Phase I: Block 48 Stage 2B (Professional Consulting)	Market Rate/Inclusionary Housing	Homeownership	Lennar	TBD	53	7	In Design	2022	1,006,877	278,330 27.6%	233,094 23.2%	33,852 3.4%	0 0.0%	18,228 1.8%	269,328 26.7%
	HPSY Phase I: Block 48 Stage 3A (Professional Consulting)	Market Rate/Inclusionary Housing	Homeownership	Lennar	TBD	41	5	In Design	2023	681,328	189,532 27.8%	155,421 22.8%	27,682 4.1%	0 0.0%	14,906 2.2%	180,530 26.5%

Project Area	Project	Project Type	Housing Type	Sponsor	General Contractor	Units		Status	Completion Date	Amount	Figures are based on SBE Credits					SBE Participation
						Total	Affordable				SBE Goal Credit	SF-SBE	Informational Purposes Only			
											MBE	WMBE	WBE			
	HPSY Phase I: Block 48 Stage 3B (Professional Consulting)	Market Rate/Inclusionary Housing	Homeownership	Lennar	TBD	53	7	In Design	2023	789,446	254,350 32.2%	229,410 29.1%	33,834 4.3%	0 0.0%	18,218 2.3%	245,348 31.1%
	Subtotal									8,106,670	4,266,452 52.6%	3,958,260 48.8%	1,327,790 16.4%	0 0.0%	1,527,390 18.8%	3,327,170 41.0%
	HPSY II/CP: Candlestick Point North 11A (Professional Consulting)	Market Rate/Inclusionary Housing	Homeownership	FivePoint	TBD	422	21	In Design	2026	6,899,263	3,342,623 48.4%	3,280,123 47.5%	2,884,283 41.8%	0 0.0%	126,000 1.8%	1,444,178 20.9%
	HPSY II/CP: Candlestick Point North 2A (Professional Consulting)	Market Rate/Inclusionary Housing	Homeownership	FivePoint	TBD	130	7	In Design	2024	2,297,938	1,876,178 81.6%	1,716,440 74.7%	568,740 24.8%	65,000 2.8%	94,738 4.1%	862,048 37.5%
	HPSY III/CP: Candlestick Point South Block 6A (Professional Consulting)	Market Rate/Inclusionary Housing	Condominiums	Lennar	TBD	128	13	In Design	2023	1,771,973	1,449,043 81.8%	1,449,043 81.8%	172,500 9.7%	193,543 10.9%	0 0.0%	606,745 34.2%
	HPSY III/CP: Candlestick Point South Block 8A (Professional Consulting)	Market Rate/Inclusionary Housing	Condominiums	Lennar	TBD	127	13	In Design	2023	1,771,973	1,449,043 81.8%	1,449,043 81.8%	172,500 9.7%	193,543 10.9%	0 0.0%	606,745 34.2%
	HPSY III/CP: Candlestick Point South Block 9A (Professional Consulting)	Market Rate/Inclusionary Housing	Condominiums	Lennar	TBD	124	13	In Design	2023	1,995,035	949,365 47.6%	803,630 40.3%	463,500 23.2%	64,000 3.2%	81,735 4.1%	752,740 37.7%
	Subtotal									14,736,182	9,066,252 61.5%	8,698,279 59.0%	4,261,523 28.9%	516,086 3.5%	302,473 2.1%	4,272,456 29.0%
	HPSY III/CP: Candlestick Point North Block 10A (Professional Consulting)	Stand Alone Affordable Housing	Rental - Very Low Income Supportive/Homeless	TNDC & Young Community Developers	Nibbi Bros	156	155	In Design	2025	4,024,761	3,314,912 82.4%	3,295,412 81.9%	762,127 18.9%	145,000 3.6%	167,500 4.2%	3,314,912 82.4%
	Subtotal									4,024,761	3,314,912 82.4%	3,295,412 81.9%	762,127 18.9%	145,000 3.6%	167,500 4.2%	3,314,912 82.4%
	HPSY III/CP: Candlestick Point South Block 11A (Professional Consulting)	Stand Alone Affordable Housing	Rental - Very Low Income Supportive/Homeless	Mercy Housing California and San Francisco Housing Development Corporation	Cahill/Hercules JV	176	175	In Design	2025	4,030,316	3,816,716 94.7%	3,677,066 91.2%	672,958 16.7%	295,838 7.3%	2,587,000 64.2%	1,917,166 47.6%
	Subtotal									4,030,316	3,816,716 94.7%	3,677,066 91.2%	672,958 16.7%	295,838 7.3%	2,587,000 64.2%	1,917,166 47.6%
	HPSY Phase I: Blocks 52 and 54 (Professional Consulting)	Stand Alone Affordable Housing	Rental - Very Low Income	McCormack Baron Salazar and Bayview Hunters Point Multipurpose Senior Services	Baines Nibbi, JV	112	111	In Design	2022	3,006,893	2,641,140 87.8%	2,395,140 79.7%	0 0.0%	0 0.0%	2,060,240 68.5%	1,352,775 45.0%
	Subtotal									3,006,893	2,641,140 87.8%	2,395,140 79.7%	0 0.0%	0 0.0%	2,060,240 68.5%	1,352,775 45.0%
Summary for Project Area = Hunters Point Shipyard/ Candlestick Point										46,928,596	30,652,910 65.3%	28,540,940 60.8%	7,761,522 16.5%	2,596,516 5.5%	10,913,471 23.3%	20,697,799 44.1%
Mission Bay																
	Mission Bay South Blocks 29-32 Golden State Warriors Mixed-Use Hotel (Professional Consulting)	Commercial Hotel	Hotel	Golden State Warriors	Webcor	n/a	n/a	In Design	2022	9,210,432	5,143,553 55.8%	4,924,303 53.5%	644,000 7.0%	2,205,787 23.9%	613,116 6.7%	2,910,454 31.6%
	Subtotal									9,210,432	5,143,553 55.8%	4,924,303 53.5%	644,000 7.0%	2,205,787 23.9%	613,116 6.7%	2,910,454 31.6%
Summary for Project Area = Mission Bay										9,210,432	5,143,553 55.8%	4,924,303 53.5%	644,000 7.0%	2,205,787 23.9%	613,116 6.7%	2,910,454 31.6%
Yerba Buena Center																

Project Area	Project	Project Type	Housing Type	Sponsor	General Contractor	Units		Status	Completion Date	Amount	Figures are based on SBE Credits					SBE Participation
						Total	Affordable				SBE Goal Credit	SF-SBE	Informational Purposes Only			
											MBE	WMBE	WBE			
	Mexican Museum (Professional Consulting)	Miscellaneous	n/a	Millennium Partners	TBD	n/a	n/a	In Design	2020	2,975,900	1,988,800 66.8%	1,770,300 59.5%	184,000 6.2%	2,088,000 70.2%	33,300 1.1%	1,271,155 42.7%
Subtotal										2,975,900	1,988,800 66.8%	1,770,300 59.5%	184,000 6.2%	2,088,000 70.2%	33,300 1.1%	1,271,155 42.7%
Summary for Project Area = Yerba Buena Center										2,975,900	1,988,800 66.8%	1,770,300 59.5%	184,000 6.2%	2,088,000 70.2%	33,300 1.1%	1,271,155 42.7%
TOTAL FOR IN DESIGN PROJECTS										59,114,928	37,785,263 63.9%	35,235,543 59.6%	8,589,522 14.5%	6,890,303 11.7%	11,559,887 19.6%	24,879,408 42.1%
Project Status: Other																
Hunters Point Shipyard/ Candlestick Point																
	Environmental Technical Support Services (Professional Consulting)	Infrastructure	n/a	OCII	Langan Treadwell Rollo	n/a	n/a	Other	2021	1,900,000	1,900,000 100.0%	1,900,000 100.0%	1,900,000 100.0%	0 0.0%	0 0.0%	665,000 35.0%
	HPS and CP Site Office Management, Outreach & Administrative Support Services (Professional Consulting)	Miscellaneous	n/a	OCII	MJF & Associates Consulting	n/a	n/a	Other	2022	914,405	914,405 100.0%	834,069 91.2%	491,687 53.8%	422,718 46.2%	0 0.0%	914,405 100.0%
	HPS1 and CP/HPS2 Infrastructure Engineering Support Services (Professional Consulting)	Infrastructure	n/a	OCII	Hollins Consulting Inc	n/a	n/a	Other	2021	1,700,000	1,700,000 100.0%	1,700,000 100.0%	1,275,000 75.0%	0 0.0%	0 0.0%	1,700,000 100.0%
Subtotal										4,514,405	4,514,405 100.0%	4,434,069 98.2%	3,666,687 81.2%	422,718 9.4%	0 0.0%	3,279,405 72.6%
Summary for Project Area = Hunters Point Shipyard/ Candlestick Point										4,514,405	4,514,405 100.0%	4,434,069 98.2%	3,666,687 81.2%	422,718 9.4%	0 0.0%	3,279,405 72.6%
Mission Bay																
	Mission Bay Open Space Property Management Contract (Professional Consulting)	Infrastructure	n/a	OCII	MJM Management Group	n/a	n/a	Other	2020	1,215,135	1,215,135 100.0%	1,215,135 100.0%	0 0.0%	0 0.0%	1,215,135 100.0%	1,215,135 100.0%
Subtotal										1,215,135	1,215,135 100.0%	1,215,135 100.0%	0 0.0%	0 0.0%	1,215,135 100.0%	1,215,135 100.0%
Summary for Project Area = Mission Bay										1,215,135	1,215,135 100.0%	1,215,135 100.0%	0 0.0%	0 0.0%	1,215,135 100.0%	1,215,135 100.0%
TOTAL FOR OTHER PROJECTS										5,729,540	5,729,540 100.0%	5,649,204 98.6%	3,666,687 64.0%	422,718 7.4%	1,215,135 21.2%	4,494,540 78.4%
Professional Consulting Sub-total										234,232,348	138,072,221 58.9%	129,789,567 55.4%	56,746,892 24.2%	20,618,076 8.8%	25,137,722 10.7%	83,676,381 35.7%
Construction Sub-total										3,357,205,723	724,907,478 21.6%	408,328,794 12.2%	309,199,707 9.2%	23,744,430 0.7%	110,368,931 3.3%	581,518,437 17.3%
GRAND TOTAL (subject to rounding differences)										3,591,438,071	862,979,700 24.0%	538,118,360 15.0%	365,946,599 10.2%	44,362,505 1.2%	135,506,653 3.8%	665,194,818 18.5%

OCII Work Force Summary (Construction Work Hours from 7/1/2019 through 6/30/2020)

ATTACHMENT B-1

Project Area Project	General Contractor	Completion Date	Total Hours	SF Hours	BVHP Area	Total Minority	Women
Project Status: In Construction							
Hunters Point Shipyard/Candlestick Point							
HPSY II/CP: Alice Griffith Interim Access Improvements, Abatement and Demolition (C1)	Hoseley Construction	2020	304	164 53.9%	120 39.5%	296 97.4%	8 2.6%
HPSY II/CP: Alice Griffith Interim Access Improvements, Abatement and Demolition (C2)	Eco Bay Services Inc.	2020	32,259	8,871 27.5%	4,665 14.5%	24,253 75.2%	1,724 5.3%
HPSY II/CP: Alice Griffith Interim Access Improvements, Abatement and Demolition (C3)	Silverado Contractors, Inc.	2020	3,104	794 25.6%	419 13.5%	1,848 59.5%	189 6.1%
HPSY I: Block 48 Underground Utilities	Hoseley Corporation	2020	452	260 57.5%	154 34.1%	355 78.5%	54 11.9%
HPSY Phase I: Block 55	Build Group	2020	19,928	3,217 16.1%	759 3.8%	7,305 36.7%	79 0.4%
HPSY II/CP: CP-02, 03, 04 Master Horizontal Infrastructure Project	DeSilva Gates Construction	On Hold	1,405	191 13.6%	84 5.9%	937 66.7%	16 1.1%
HPSY Phase I: Pocket Parks 9-14	Minerva Construction	2020	6,938	2,741 39.5%	0 0.0%	2,445 35.2%	0 0.0%
Total for Project Area = Hunters Point Shipyard/Candlestick Point			64,390	16,236 25.2%	6,200 9.6%	37,439 58.1%	2,070 3.2%
Mission Bay							
MB 29-32 Chase Center and Warriors Mixed-Use Office and Retail Development	Mortenson Clark JV	2020	425,056	68,649 16.2%	19,803 4.7%	190,986 44.9%	15,045 3.5%
Mission Bay Block 3E	Nibbi	2020	126,028	26,042 20.7%	7,176 5.7%	61,338 48.7%	4,170 3.3%
Mission Bay South Block 6W	Cahill Contractors	2021	124,614	38,774 31.1%	10,629 8.5%	64,380 51.7%	2,158 1.7%
Mission Bay South Block 40	Hathaway Dinwiddie	2020	731	0 0.0%	0 0.0%	320 43.8%	0 0.0%

Project Area	General Contractor	Completion Date	Total Hours	SF Hours	BVHP Area	Total Minority	Women
MB Blocks 33-34 & 29-32 (Bid Scope 1) Third Street	A & B Construction	2020	7,003	1,760 25.1%	145 2.1%	3,331 47.6%	159 2.3%
MB Blocks 33-34 & 29-32 (Bid Scope 2 & 3) Illinois, TFB and Mariposa Street Infrastructure	NTK Construction, Inc.	2020	2,679	1,144 42.7%	229 8.5%	2,349 87.7%	0 0.0%
Mission Bay Blocks 29-32 Public Improvements: Scope 5 (16 and South Streets and Hardscape)	NTK Construction, Inc.	2020	16,023	7,234 45.1%	1,108 6.9%	14,293 89.2%	304 1.9%
Mission Bay Blocks 29-32 and Blocks 33-34 Public Improvements: Scope 4 (Illinois Street)	A & B Construction	2020	11,133	2,187 19.6%	76 0.7%	6,922 62.2%	128 1.1%
Mission Bay South Park P3 Public Improvements Project	Hoseley Corporation	2020	9,817	3,912 39.8%	3,084 31.4%	8,377 85.3%	284 2.9%
Mission Bay South Bayfront Park P22	Azul Works	2020	6,399	1,469 23.0%	1,012 15.8%	4,414 69.0%	11 0.2%
Mission Bay Block 12 Walkway	Hoseley Corporation	2020	2,183	1,293 59.2%	1,251 57.3%	2,183 100.0%	24 1.1%
Mission Bay Parking Garage 1470 Owens Street	Truebeck Construction	2020	46,612	4,296 9.2%	426 0.9%	27,194 58.3%	1,364 2.9%
Mission Bay Block 1 SOMA Hotel	Hathaway Dinwiddie Construction Company	2020	147,174	16,500 11.2%	3,433 2.3%	81,745 55.5%	2,922 2.0%
Mission Bay South Blocks 26-27 Uber/ARE Joint Venture Office Building	Truebeck Construction	2020	212,501	27,027 12.7%	4,070 1.9%	113,727 53.5%	8,442 4.0%
Total for Project Area = Mission Bay			1,137,950	200,286 17.6%	52,440 4.6%	581,558 51.1%	35,010 3.1%

Transbay

Transbay Block 5 (Park Tower)	Clark Construction Group	2020	5,636	76 1.3%	2 0.0%	2,049 36.4%	0 0.0%
Transbay Block 1	Lendlease	2020	446,043	78,693 17.6%	7,663 1.7%	275,353 61.7%	10,358 2.3%
Transbay Block 8	Webcor	2020	16,168	3,431 21.2%	835 5.2%	11,130 68.8%	386 2.4%
Transbay Block 9	Balfour Beatty Construction	2020	302,716	31,985 10.6%	7,791 2.6%	160,935 53.2%	7,085 2.3%

Project Area Project	General Contractor	Completion Date	Total Hours	SF Hours	BVHP Area	Total Minority	Women
Transbay Folsom Streetscape Improvements	Mitchell Engineering	Oct 2020	1,436	78 5.4%	0 0.0%	414 28.8%	0 0.0%
Total for Project Area = Transbay			771,998	114,263 14.8%	16,290 2.1%	449,881 58.3%	17,829 2.3%
Yerba Buena Center							
706 Mission Street	Webcor	2020	523,272	60,971 11.7%	5,260 1.0%	249,504 47.7%	8,009 1.5%
Total for Project Area = Yerba Buena Center			523,272	60,971 11.7%	5,260 1.0%	249,504 47.7%	8,009 1.5%
Total of Project Status: In Construction			2,497,610	391,756 15.7%	80,189 20.5%*	1,318,382 52.8%	62,918 2.5%
Grand Total			2,497,610	391,756 15.7%	80,189 20.5%*	1,318,382 52.8%	62,918 2.5%
Percent of Total				15.7%	20.5%*	52.8%	2.5%

*Please note: figure denoted with an asterisk is a percentage of total San Francisco hours reported and is NOT a percentage of all Total Hours.

OCII Work Force Summary (All Active Projects - status as of June 30, 2020)

ATTACHMENT B-2

Project Area Project	General Contractor	Completion Date	Total Hours	SF Hours	BVHP Area	Total Minority	Women
Project Status: In Construction							
Hunters Point Shipyard/Candlestick Point							
HPSY II/CP: Alice Griffith Interim Access Improvements, Abatement and Demolition (C1)	Hoseley Construction	2020	663	323 48.7%	208 31.4%	634 95.6%	30 4.5%
HPSY II/CP: Alice Griffith Interim Access Improvements, Abatement and Demolition (C2)	Eco Bay Services Inc.	2020	17,364	5,363 30.9%	2,707 15.6%	12,802 73.7%	1,204 6.9%
HPSY II/CP: Alice Griffith Interim Access Improvements, Abatement and Demolition (C3)	Silverado Contractors, Inc.	2020	2,220	444 20.0%	258 11.6%	1,231 55.5%	189 8.5%
HPSY II/CP: Artist Replacement Space Building	BCCI Construction Company	On Hold	1,547	68 4.4%	4 0.3%	760 49.1%	0 0.0%
HPSY I: Block 48 Underground Utilities	Hoseley Corporation	2020	452	260 57.5%	154 34.1%	355 78.5%	54 11.9%
HPSY Phase I: Block 55	Build Group	2020	296,540	62,777 21.2%	30,895 10.4%	173,869 58.6%	3,904 1.3%
HPSY II/CP: CP-02, 03, 04 Demolition, Mass Grading, and Surcharge	DeSilva Gates Construction	On Hold	35,862	10,428 29.1%	5,321 14.8%	19,656 54.8%	3 0.0%
HPSY II/CP: CP-02, 03, 04 Master Horizontal Infrastructure Project	DeSilva Gates Construction	On Hold	26,346	10,796 41.0%	4,223 16.0%	20,118 76.4%	247 0.9%
HPSY Phase I: Pocket Parks 9-14	Minerva Construction	2020	8,490	3,351 39.5%	0 0.0%	2,729 32.1%	0 0.0%
Total for Project Area = Hunters Point Shipyard/Candlestick Point			389,482	93,809 24.1%	43,769 11.2%	232,154 59.6%	5,630 1.4%
Mission Bay							
MB 29-32 Chase Center and Warriors Mixed-Use Office and Retail Development	Mortenson Clark JV	In Closeout	4,693,254	661,929 14.1%		2,274,373 48.5%	136,647 2.9%
Mission Bay Block 3E	Nibbi	In Closeout	268,086	54,972 20.5%		139,923 52.2%	6,668 2.5%

Project Area Project	General Contractor	Completion Date	Total Hours	SF Hours	BVHP Area	Total Minority	Women
Mission Bay South Block 6W	Cahill Contractors	2021	131,744	37,592 28.5%		53,579 40.7%	2,158 1.6%
Mission Bay South Block 40	Hathaway Dinwiddie	In Closeout	753,425	107,589 14.3%		373,718 49.6%	6,190 0.8%
MB Blocks 33-34 & 29-32 (Bid Scope 1) Third Street	A & B Construction	2020	20,747	5,008 24.1%		10,303 49.7%	204 1.0%
MB Blocks 33-34 & 29-32 (Bid Scope 2 & 3) Illinois, TFB and Mariposa Street Infrastructure	NTK Construction, Inc.	2020	52,074	32,070 61.6%		47,416 91.1%	1,438 2.8%
Mission Bay Blocks 29-32 Public Improvements: Scope 5 (16 and South Streets and Hardscape)	NTK Construction, Inc.	2020	53,750	27,219 50.6%		47,069 87.6%	1,006 1.9%
Mission Bay Blocks 29-32 and Blocks 33-34 Public Improvements: Scope 4 (Illinois Street)	A & B Construction	2020	25,647	6,475 25.2%		11,968 46.7%	1,490 5.8%
Mission Bay South Park P3 Public Improvements Project	Hoseley Corporation	2020	6,294	2,857 45.4%		5,184 82.4%	146 2.3%
Mission Bay South Bayfront Park P22	Azul Works	2020	4,229	1,002 23.7%		2,817 66.6%	3 0.1%
Mission Bay Block 12 Walkway	Hoseley Corporation	2020	3,543	1,850 52.2%		3,325 93.8%	147 4.1%
Mission Bay Parking Garage 1470 Owens Street	Truebeck Construction	2020	64,949	7,153 11.0%		33,683 51.9%	1,853 2.9%
Mission Bay Block 1 SOMA Hotel	Hathaway Dinwiddie Construction Company	2020	201,560	27,546 13.7%		97,879 48.6%	4,605 2.3%
Mission Bay South Blocks 26-27 Uber/ARE Joint Venture Office Building	Truebeck Construction	2020	754,214	105,062 13.9%		379,330 50.3%	18,314 2.4%
Total for Project Area = Mission Bay			7,033,517	1,078,322 15.3%		3,480,566 49.5%	180,868 2.6%

Transbay

Transbay Block 5 (Park Tower)	Clark Construction Group	In Closeout	1,334,146	185,282 13.9%		838,919 62.9%	25,241 1.9%
Transbay Block 1	Lendlease	2020	1,139,332	184,141 16.2%		528,812 46.4%	18,320 1.6%

Project Area Project	General Contractor	Completion Date	Total Hours	SF Hours	BVHP Area	Total Minority	Women
Transbay Block 8	Webcor	In Closeout	1,631,137	240,001 14.7%		1,014,055 62.2%	37,532 2.3%
Transbay Block 9	Balfour Beatty Construction	2020	1,346,328	128,457 9.5%		839,925 62.4%	33,058 2.5%
Transbay Folsom Streetscape Improvements	Mitchell Engineering	Oct 2020	34,118	10,422 30.5%		17,691 51.9%	0 0.0%
Total for Project Area = Transbay			5,485,060	748,303 13.6%		3,239,401 59.1%	114,151 2.1%
Yerba Buena Center							
706 Mission Street	Webcor	2020	948,127	132,659 14.0%		458,799 48.4%	13,514 1.4%
Total for Project Area = Yerba Buena Center			948,127	132,659 14.0%		458,799 48.4%	13,514 1.4%
Total of Project Status: In Construction			13,856,185	2,053,094 14.8%	43,769 11.2%*	7,410,920 53.5%	314,163 2.3%
Grand Total			13,856,185	2,053,094 14.8%	43,769 11.2%*	7,410,920 53.5%	314,163 2.3%
Percent of Total							

*Please note: figure denoted with an asterisk is a percentage of total hours reported for Bayview Hunters Point and Hunters Point Shipyard, and is NOT a percentage of all Total Hours.