

# COMMISSION ON COMMUNITY INVESTMENT AND INFRASTRUCTURE

## RESOLUTION NO. 11-2023

*Adopted April 18, 2023*

### **APPROVING A BUDGET FOR THE PERIOD JULY 1, 2023 THROUGH JUNE 30, 2024, AND AUTHORIZING THE TRANSMITTAL OF THE BUDGET AND INTERIM BUDGET TO THE MAYOR'S OFFICE AND THE BOARD OF SUPERVISORS**

WHEREAS, The Successor Agency to the Redevelopment Agency of the City and County of San Francisco, commonly known as the Office of Community Investment and Infrastructure (“OCII”), is implementing the Community Redevelopment Law, as amended by the Redevelopment Dissolution Law, Cal. Health & Safety Code §§ 34170 et seq., which requires the wind down of the affairs of the Redevelopment Agency of the City and County of San Francisco (“Former Agency”) and the completion the Former Agency’s enforceable obligations (together the Community Redevelopment Law and Redevelopment Dissolution Law are referred to as the “Law”); and,

WHEREAS, The Redevelopment Dissolution Law authorizes OCII to make payments only for the Former Agency’s enforceable obligations, which are listed in a recognized obligation payment schedule (“ROPS”) that is reviewed and approved by the Oversight Board of the City and County of San Francisco (“Oversight Board”) and the California Department of Finance (“DOF”). The ROPS lists the total outstanding debts associated with each obligation and the amounts that are due and payable during the upcoming fiscal year; and,

WHEREAS, OCII is a separate legal entity from the City and County of San Francisco (“City”), Cal. Health & Safety Code § 34173 (g); San Francisco Ordinance No. 215-12 (Oct. 4, 2012), but is subject to the governance of the Board of Supervisors of the City and County of San Francisco (“Board of Supervisors”) acting in its legislative capacity; and,

WHEREAS, The Board of Supervisors, acting as the legislative body of the Successor Agency, adopted Ordinance No. 215-12 (Oct. 4, 2012), which, among other matters, established the Successor Agency Commission, commonly known as the Commission on Community Investment and Infrastructure (“Commission” or “OCII”) and delegated to it the authority to take any action that the Redevelopment Dissolution Law requires or authorizes on behalf of the Successor Agency and any other action that this Commission deems appropriate, consistent with the Redevelopment Dissolution Law, to comply with such obligations; and,

WHEREAS, The Board of Supervisors has final budget approval authority over the OCII, consistent with the DOF-approved ROPS, as provided for in Section 3 of Ordinance No. 215-12 (Oct. 4, 2012) (incorporating Cal. Health & Safety Code § 33606); and,

- WHEREAS, DOF has finally and conclusively determined, under Redevelopment Dissolution Law, that certain development agreements and tax allocation pledge agreements associated with Mission Bay North, Mission Bay South, Transbay, and Hunters Point Shipyard/Candlestick Point are enforceable obligations that survived the dissolution of the Former Agency. These agreements require, among other things, the construction and funding of public infrastructure and affordable housing for which property tax increment is pledged and allocated over time; and,
- WHEREAS, The Oversight Board of the City and County of San Francisco approved, by Resolution No. 02-2023 (Jan. 25, 2023), OCII's ROPS 2023-24, which is pending approval from DOF; and,
- WHEREAS, The FY 2023-24 Proposed Budget, attached as Exhibit A to this Resolution, includes, among other things, the use of property tax revenues (formerly tax increment revenues) that are deposited in the Redevelopment Property Tax Trust Fund from various project areas of the Former Agency to pay for certain enforceable obligations consistent with the DOF-approved ROPS 2023-24; and,
- WHEREAS, The FY 2023-24 Proposed Budget includes payments for debt service of tax allocation bonds authorized under the Law; and,
- WHEREAS, In addition to the revenues included in the FY 2023-24 Proposed Budget, OCII may receive interest on bond proceeds; and,
- WHEREAS, In addition to the revenues included in the FY 2023-24 Proposed Budget, OCII may receive, in excess of what was budgeted, payments from developers to reimburse OCII for the cost of services provided; and,
- WHEREAS, The FY 2023-24 Proposed Budget includes approximately \$129.0 million of spending that is conditional upon the sale of tax allocation bonds and, if the bonds are sold, there will be issuance costs paid from the bond proceeds. Issuance of the bonds is subject to approval of DOF, the Oversight Board, and the Commission; and,
- WHEREAS, At the direction of OCII, the City Controller is authorized to restructure accounting entries to conform to system requirements and Generally Accepted Accounting Principles ("GAAP"), provided that such restructuring is approved by OCII and has no policy impact; and,
- WHEREAS, The timing of the full Board of Supervisors' consideration of the annual budget requires submission of an interim budget that is in place from July 1, 2023 until the Board of Supervisors finally passes OCII's FY 2023-24 Proposed Budget; and,
- WHEREAS, The interim budget is based on the proposed annual budget; and,
- WHEREAS, Approval of the FY 2023-24 Proposed Budget is not a "Project," as defined by the California Environmental Quality Act ("CEQA") Guidelines Sections 15378(b)(4) and 15378(b)(5) and is not subject to environmental review under CEQA; now therefore be it

RESOLVED, That the Commission approves, subject to DOF approval of the ROPS 2023-24, the Proposed Budget for the period July 1, 2023 through June 30, 2024, attached to this Resolution as Exhibit A, and furthermore authorizes the Executive Director to transmit the FY 2023-24 Proposed Budget, and the accompanying interim budget, to the Mayor's Office and the Board of Supervisors for final budget approval, and to make any non-material changes to the FY 2023-24 Proposed Budget that may be proposed during review by the Mayor or Board of Supervisors, provided that the Executive Director shall inform the Commission of material changes to the budget; and be it further

RESOLVED, That this Commission authorizes, consistent with enforceable obligations, the availability of funds, and a DOF-approved ROPS, the Executive Director to reprogram funds between expenditure categories within the project areas and administrative budget shown as columns on Table 3 of the attached FY 2023-24 Proposed Budget, and to move appropriated budgets for allocated staffing and operating costs between projects, and to transfer appropriations between affordable housing projects in response to changes in project schedules; and to expend funds appropriated in prior years in reserve accounts designated for affordable housing projects, community benefits grants, and other designated purposes; and be it further

RESOLVED, That this Commission authorizes OCII to expend, subject to any ROPS or contract approval that may be necessary, the interest earned on bond proceeds for purposes consistent with the bond indentures; provided, however, that OCII has determined that such interest is not subject to Internal Revenue Service arbitrage restrictions; and be it finally

RESOLVED, That this Commission authorizes OCII to expend, subject to any ROPS or contract approval that may be necessary, payments in excess of budgeted amounts received from developers to reimburse OCII for the cost of services provided.

I hereby certify that the foregoing resolution was adopted by the Commission at its meeting of April 18, 2023.

  
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Commission Secretary

Exhibit A: OCII's Proposed FY 2023-24 Budget



# Proposed FY 2023-24 Budget

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## **1. Background**

On February 1, 2012, the State of California dissolved the San Francisco Redevelopment Agency (“SFRA”) along with all 400 redevelopment agencies in California under Cal. Health & Safety Code §§ 34170 et seq (“Dissolution Law”). Pursuant to the Dissolution Law and to Board of Supervisors (“BOS”) Ordinance 215-12, the Successor Agency to the SFRA, commonly known as the Office of Community Investment & Infrastructure (“OCII”), has assumed the remaining obligations of the SFRA.

OCII is charged with completing work required under enforceable obligations approved by the California Department of Finance (“DOF”). Those enforceable obligations are: (1) the Projects described in BOS Ordinance No. 215-12 (Oct. 4, 2012) as the Mission Bay North and South Projects, the Transbay Project, and the Hunters Point Shipyard/Candlestick Point Project; (2) management of SFRA assets, existing economic development agreements such as loans, grants, or owner participation agreements, and other real property and assets of SFRA that must be wound down under the Dissolution Law; and (3) OCII’s Retained Affordable Housing Obligations that are included in the Projects described above.

### **Governance**

Ordinance 215-12 delegates the Board of Supervisors’ authority as Successor Agency to the Successor Agency Commission. The Commission provides financial and policy oversight and exercises land use and design approval authority for the Projects. The Commission is comprised of five members appointed by the Mayor and confirmed by the Board of Supervisors, with two of the seats held by residents of the two supervisorial districts that contain the largest amounts of the Projects, i.e. Districts 6 and 10.

Dissolution Law requires that certain actions of a successor agency are subject to the review and approval of an Oversight Board (“OB”). The OB has a fiduciary duty to the holders of enforceable obligations with the former SFRA and to the taxing entities that are entitled to an allocation of property taxes. The OB reviews and approves OCII’s expenditures and use of tax increment through the annual Recognized Obligation Payment Schedules. The OB also approves the issuance of bonds, transfers of property, and other matters related to the dissolution of SFRA. The Mayor appoints four of the seven members of the OB, subject to confirmation by the Board of Supervisors. One of those four members represents the “largest number of former redevelopment agency employees employed by the successor agency.” Cal. Health & Safety Code § 34179 (a) (11). The remaining three members are representatives of affected taxing entities: the Bay Area Rapid Transit District, the San Francisco Unified School District, and the San Francisco Community College.

Dissolution Law establishes that OCII is a separate entity from the City and County of San Francisco (“CCSF”), as was the SFRA. However, under BOS Ordinance No. 215-12, the BOS, in its capacity as the legislative body for CCSF, must still approve OCII’s annual budget (Cal

Health & Safety Code § 33606) and retains the authority to approve any modification to an enforceable obligation “that would decrease the commitment of property tax revenue for affordable housing or materially change the obligations to provide affordable housing.” Ordinance No. 215-12, § 6 (a). OCII’s budget is initially approved by the Commission and subsequently approved by the Mayor and Board of Supervisors.

## **2. Program Summary**

OCII’s primary activity is funding and facilitating delivery of affordable housing and infrastructure in the project areas of Mission Bay North and South, Transbay, and Hunters Point Shipyard/Candlestick Point. OCII’s programmatic spending reflects this mission. Much of OCII staff time is spent on working closely with development partners and City agencies on land use plans and the associated permits and maps necessary to build these new communities. Additional details on OCII’s staffing efforts related to that review, as well as information on FY 2023-24 programmatic goals for the delivery of public infrastructure (such as parks and open spaces), affordable housing units, and support of community benefits and workforce development can be found in the subsequent sections. Below are brief summaries OCII’s three Projects, along with FY 2023-24 program highlights.

### **Mission Bay North and South**

The project areas of Mission Bay North and Mission Bay South, together referred to as Mission Bay, were established in 1998 to create a vibrant transit-oriented and mixed-use community that will result in 6,535 residential units (29 percent of which will be affordable), 5.2 million square feet of office and biotechnology space, 560,000 square feet of retail uses, a new University of California San Francisco (“UCSF”) research campus and medical center including a 550-bed hospital, 18,000-seat event center, 129-room and 300-room hotels, library, school, police headquarters, and a local police and fire department. Mission Bay contains 49 acres of open space, approximately 41 of which are owned by the City (master leased by and managed by OCII) and approximately eight of which are owned by UCSF. The master developer of the Mission Bay Project, FOCIL MB, is responsible for constructing public infrastructure and parks pursuant to two Owner Participation Agreements (“OPAs”). OCII reimburses the developer for constructed infrastructure. OCII is responsible for approving the land uses and designs of both the public and private development projects and directly funds affordable housing in Mission Bay, which is provided on specific sites contributed by FOCIL MB and identified in the OPAs. Completion of the Mission Bay Project is anticipated in six to eight years and will result in construction of more than \$900 million of new infrastructure, development of over \$8 billion in private vertical development, and creation of 31,000 permanent jobs. The Mission Bay Redevelopment Plans will expire in late 2028.

To date 6,193 residential units, 4.1 million square feet of office and biotechnology space, 540,000 square feet of retail uses, a 289-bed hospital, an 18,000-seat event center, 68 percent of the UCSF

research campus and 33 acres of open space have been built. In FY 2023-24, OCII will continue to reimburse the master developer for completed infrastructure using a combination of tax allocation bond proceeds, property tax increment, and Community Facility District (“CFD”) funds.

OCII will also monitor the construction and completion of 148 units of for sale affordable housing on Block 9A, continue to review designs and permits for open spaces and private commercial development, create public art in Park P2 using public art fees contributed by various developers, and explore the possible increase of residential density on the two remaining affordable housing sites in Mission Bay South.

## **Transbay**

The Transbay Project was established in 2005 and is located primarily between Folsom and Howard Streets, east of 2nd Street, and west of Spear and Main Streets. A small portion of the Transbay Project extends south of Folsom Street along Essex Street to Harrison Street. The Transbay Project consists of two zones. Zone 1 is under the land use authority of OCII and consists of twelve blocks of land, eleven of which were formerly owned by the State. Zone 2 is under the City Planning Department’s jurisdiction and includes the Salesforce Transit Center and two former State-owned parcels. OCII is responsible for funding the design and construction of two new parks, streetscape improvements on Folsom Street, selling designated formerly State-owned parcels to fund construction of the Salesforce Transit Center, forming partnerships with for-profit and non-profit developers to build housing, and directly funding affordable housing. Thirty-five percent of all new housing units in the entire Transbay Project Area will be affordable. After the entirety of all the former State-owned and OCII parcels have been fully built out, the Transbay Project will have contributed approximately 3,900 residential units, 2.5 million square feet of office, 94,000 square feet of retail, and 9 acres of open space to the neighborhood.

In Zone 1, all of the office space is complete, and 2,196 residential units have been built. In FY 23-24, 1,096 units in Zone 1 will be in the planning phase. These units consist of three projects, two of which will occupy the northern and southern ends of the former Transbay Temporary Bus Terminal site. The first is a large mixed-income residential project on Block 4, which requires amendments to the Redevelopment Plan and associated design controls to allow for maximum efficiency of the site. Second, two stand-alone affordable housing projects subsidized by OCII are proposed for Block 2. OCII has negotiated a development agreement with a development team for Block 4 and has approved agreements with two development teams for Block 2. The third project is Block 12, a future affordable housing site that will be constructed after the Caltrain rail tunnel is extended from its current terminus at the 4<sup>th</sup> and King Street station to the new Salesforce Transit Center. Since Block 12 sits atop the future rail extension’s route, OCII is working with the TJPA to determine when OCII may be able to advance the Block 12 project.



In compliance with its infrastructure obligations, OCII will disburse funds, in FY 2023-24 through an existing contract with San Francisco Public Works (“SFPW”) to close out payments on a major streetscape construction project on Folsom Street between Essex and Spear Streets that completed construction in FY 20-21.

OCII will also disburse funds through existing contracts with SFPW and third-party design consultants to facilitate the design and predevelopment activities associated with two future parks: the nearly 2.45-acre Under-ramp Park, which will be located underneath the Fremont off-ramp and the bus ramp to the Salesforce Transit Center, and the 1-acre Block 3 Park that will occupy the middle section of the current Temporary Bus Terminal. Pending commencement of construction of the various projects on the Temporary Terminal site, OCII has authorized interim activation of the site.

### **Hunters Point Shipyard and Candlestick Point**

The Hunters Point Shipyard/Candlestick Point Project is composed of approximately 770 acres along the southeastern waterfront of San Francisco. The San Francisco Board of Supervisors originally adopted the Shipyard Redevelopment Plan in 1997 and adopted the Bayview Hunters Point Redevelopment Plan in 2006. In 2010, the Board of Supervisors amended both redevelopment plans, and the Redevelopment Agency approved a Disposition and Development Agreement that included the Candlestick Point portion of the Bayview Hunters Point Redevelopment Plan and Phase 2 of the Hunters Point Shipyard. The Hunters Point Shipyard will be developed by different master developers under two separate disposition and development agreements: Lennar, which is developing Hunters Point Shipyard Phase 1, and FivePoint, which is developing Hunters Point Shipyard Phase 2/Candlestick Point. Together, the entire Hunters Point Shipyard/Candlestick Point Project will generate more than 12,100 units of housing (of which approximately one-third will be affordable), 326 acres of parks, over 4.8 million square feet of commercial space, and approximately \$89 million of community benefits such as homeowner assistance, workforce development, job training, educational assistance, and contributions to South East Health Center.

In the Shipyard, OCII will focus on affordable housing, street construction and acceptance and parks management. To date, a total of 919 units have been built at Hunters Point Shipyard Phase 1 and Candlestick Point, including the first four phases of a revitalized Alice Griffith public housing development. In FY 2023-2024, OCII will begin construction on three OCII funded affordable housing buildings, Blocks 52/54 and Block 56, which total approximately 185 units. A third-party Community Developer intends to begin construction 224 units on Block 1. OCII will continue to work with Lennar to facilitate the City’s acceptance of streets at Hunters Point Shipyard Phase 1.

At Candlestick Point, OCII staff will work with FivePoint and various City departments to facilitate public street acceptance surrounding the Alice Griffith neighborhood. Both Lennar and FivePoint have made significant monetary contributions in accordance with their Community Benefits Agreements. OCII will utilize this funding for contracts with community non-profits to administer scholarships, contractor assistance, and other community development programs.

### **Year-Over-Year Comparison and Budget Summary**

As shown in Exhibit 1, the proposed FY 2023-24 budget of \$717.4 million represents an increase of \$0.1 million from the FY 2022-23 budget of \$717.3 million. Of this amount, \$444.0 million in uses is new budget authority and \$273.4 million is Prior Period Authority carried forward from FY 2022-23. Prior Period Authority is expenditure carried forward from prior fiscal years, including affordable housing loans awarded but not drawn down and multi-year construction budgets.

Changes to current year revenue sources compared to FY 2022-23 are primarily due to an increase in new bonds issued to fund an infrastructure project and affordable housing and due to a refunding bond. This increase is offset by a decrease in Fund Balance Housing that reflects the use of affordable housing bond proceeds from bonds issued in a prior year, a reduction in Property Tax due to a paydown of a loan and spend down of a federal grant, and a decrease in funding for infrastructure reimbursement requests.

Changes to current year uses compared to FY 2022-23 are primarily due to an increase in Other Debt for a refunding bond, offset by a decrease in infrastructure reimbursement requests and continued spending on affordable housing loans.

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## Exhibit 1: Proposed FY 2023-24 Budget Compared to FY 2022-23 Budget, *Millions\**

|   | FY 22-23<br>Budget | FY 23-24<br>Proposed | YOY<br>Difference |
|---|--------------------|----------------------|-------------------|
| <b>Sources</b>                            |                    |                      |                   |
| Property Tax Increment - TAB Debt Service | \$ 61.1            | \$ 65.3              | \$ 4.2            |
| Property Tax Increment - Debt Portfolio   | \$ 1.1             | \$ -                 | \$ (1.1)          |
| Property Tax Increment - Mission Bay      | \$ 40.3            | \$ 27.1              | \$ (13.2)         |
| Property Tax Increment - HPS2/CP          | \$ 1.0             | \$ 1.8               | \$ 0.9            |
| Property Tax Increment - State Owned TBY  | \$ 36.8            | \$ 33.7              | \$ (3.2)          |
| Property Tax Increment - Other            | \$ 7.7             | \$ 14.9              | \$ 7.2            |
| Property Tax Increment - ACA              | \$ 3.9             | \$ 3.5               | \$ (0.4)          |
| <b>Subtotal Property Tax Increment</b>    | <b>\$ 151.8</b>    | <b>\$ 146.2</b>      | <b>\$ (5.5)</b>   |
| <br>                                      |                    |                      |                   |
| New Bonds - Housing                       | \$ -               | \$ 24.0              | \$ 24.0           |
| New Bonds - Infra                         | \$ 92.1            | \$ 103.9             | \$ 11.8           |
| <b>Subtotal New Bonds</b>                 | <b>\$ 92.1</b>     | <b>\$ 127.9</b>      | <b>\$ 35.8</b>    |
| <br>                                      |                    |                      |                   |
| Developer Payments                        | \$ 66.8            | \$ 22.4              | \$ (44.4)         |
| <b>Subtotal Developer Payments</b>        | <b>\$ 66.8</b>     | <b>\$ 22.4</b>       | <b>\$ (44.4)</b>  |
| <br>                                      |                    |                      |                   |
| Rent & Lease Revenue                      | \$ 0.4             | \$ 0.4               | \$ (0.0)          |
| Payments from Other Gov Entities          | \$ 2.5             | \$ 0.4               | \$ (2.1)          |
| Hotel Tax                                 | \$ 4.5             | \$ 4.7               | \$ 0.2            |
| <b>Subtotal Other</b>                     | <b>\$ 7.4</b>      | <b>\$ 5.5</b>        | <b>\$ (1.9)</b>   |
| <br>                                      |                    |                      |                   |
| Fund Balance - Housing                    | \$ 112.8           | \$ 75.6              | \$ (37.2)         |
| Fund Balance - Non-Housing                | \$ 27.2            | \$ 66.4              | \$ 39.2           |
| <b>Subtotal Fund Balance</b>              | <b>\$ 140.0</b>    | <b>\$ 142.1</b>      | <b>\$ 2.1</b>     |
| <br>                                      |                    |                      |                   |
| Prior Period Authority - Housing          | \$ 198.0           | \$ 215.6             | \$ 17.6           |
| Prior Period Authority - Non-Housing      | \$ 61.3            | \$ 57.8              | \$ (3.4)          |
| <b>Subtotal Prior Period Authority</b>    | <b>\$ 259.2</b>    | <b>\$ 273.4</b>      | <b>\$ 14.2</b>    |
| <br>                                      |                    |                      |                   |
| <b>Total Sources</b>                      | <b>\$ 717.3</b>    | <b>\$ 717.4</b>      | <b>\$ 0.1</b>     |
| <br>                                      |                    |                      |                   |
| <b>Uses</b>                               |                    |                      |                   |
| <b>Uses - Operations</b>                  |                    |                      |                   |
| Operational Salaries and Benefits         | \$ 9.8             | \$ 9.9               | \$ 0.2            |
| Affordable Housing Services               | \$ 0.8             | \$ 1.4               | \$ 0.6            |
| Rent                                      | \$ 1.0             | \$ 0.9               | \$ (0.1)          |
| Retiree Health and Pension Costs          | \$ 4.3             | \$ 3.5               | \$ (0.8)          |
| Auditing & Accounting Services            | \$ 0.3             | \$ 0.3               | \$ -              |
| Legal Services                            | \$ 1.4             | \$ 1.5               | \$ 0.1            |
| Planning & Infrastructure Rvw             | \$ 5.0             | \$ 5.0               | \$ 0.0            |
| Real Estate Development Services          | \$ 0.0             | \$ 0.2               | \$ 0.2            |
| Workforce Development Services            | \$ 0.1             | \$ 0.2               | \$ 0.1            |
| Other Professional Services               | \$ 10.2            | \$ 10.7              | \$ 0.5            |
| Grants to Community-Based Organizations   | \$ 1.5             | \$ 1.5               | \$ -              |
| Payments to Other Public Agencies         | \$ 0.4             | \$ 0.4               | \$ -              |
| Other Current Expenses                    | \$ 1.5             | \$ 2.4               | \$ 0.9            |
| <b>Subtotal Uses - Operations</b>         | <b>\$ 36.2</b>     | <b>\$ 37.8</b>       | <b>\$ 1.6</b>     |
| <br>                                      |                    |                      |                   |
| <b>Uses - Non-Operations</b>              |                    |                      |                   |
| Affordable Housing Loans                  | \$ 162.5           | \$ 116.0             | \$ (46.5)         |
| Development Infrastructure                | \$ 167.5           | \$ 146.2             | \$ (21.3)         |
| Pass-through to TJPA                      | \$ 36.8            | \$ 33.7              | \$ (3.2)          |
| Debt Service - OCII TAB Bonds             | \$ 88.0            | \$ 95.5              | \$ 7.5            |
| Public Art                                | \$ 1.4             | \$ 1.0               | \$ (0.4)          |
| Other Debt                                | \$ 5.7             | \$ 52.7              | \$ 47.1           |
| <b>Subtotal Uses - Non-Operations</b>     | <b>\$ 461.9</b>    | <b>\$ 445.2</b>      | <b>\$ (16.8)</b>  |
| <br>                                      |                    |                      |                   |
| Prior Period Authority - Housing          | \$ 198.0           | \$ 215.6             | \$ 17.6           |
| Prior Period Authority - Non-Housing      | \$ 21.2            | \$ 18.9              | \$ (2.2)          |
| <b>Subtotal Prior Period Authority</b>    | <b>\$ 219.1</b>    | <b>\$ 234.5</b>      | <b>\$ 15.4</b>    |
| <br>                                      |                    |                      |                   |
| <b>Total Uses</b>                         | <b>\$ 717.3</b>    | <b>\$ 717.4</b>      | <b>\$ 0.1</b>     |

*\*Dollar amounts will be slightly off due to rounding.*

As shown in Exhibit 2, in FY 2023-24 OCII proposes to expend \$532.2 million, or 74.2 percent of its budget, on direct program spending including \$331.6 million on affordable housing, \$178.5 million on infrastructure and other non-housing activities, \$20.0 million on project management and costs, and \$2.1 million on community development and workforce activities. OCII will fund these activities using primarily PPA, fund balance, and new bonds - infrastructure. Fund balance reflects funds received in a prior year that OCII is budgeting for the first time in FY 2023-24.

**Exhibit 2: Proposed FY 2023-24 Budget Programmatic Summary, *Millions\****

| Uses                                  | Sources | Property Tax    | Developer Payments | New Bonds - Housing | New Bonds - Infra | Rent & Lease Revenue | Fund Balance    | Prior Period Authority | Other         | Total           | Percent       |
|---------------------------------------|---------|-----------------|--------------------|---------------------|-------------------|----------------------|-----------------|------------------------|---------------|-----------------|---------------|
| <b>Direct Program Spending</b>        |         |                 |                    |                     |                   |                      |                 |                        |               |                 |               |
| Affordable Housing                    |         | \$ 9.0          | \$ 8.0             | \$ 24.0             | \$ -              | \$ -                 | \$ 75.1         | \$ 215.6               | \$ -          | \$ 331.6        | 46.2%         |
| Infrastructure & Other Non-Housing    |         | \$ 2.2          | \$ 8.1             | \$ -                | \$ 101.0          | \$ -                 | \$ 12.9         | \$ 54.3                | \$ -          | \$ 178.5        | 24.9%         |
| Project Mgmt & Operations             |         | \$ 9.1          | \$ 4.6             | \$ -                | \$ 0.1            | \$ -                 | \$ 5.8          | \$ -                   | \$ 0.4        | \$ 20.0         | 2.8%          |
| Comm Dev & Workforce                  |         | \$ -            | \$ 1.7             | \$ -                | \$ -              | \$ -                 | \$ -            | \$ 0.4                 | \$ -          | \$ 2.1          | 0.3%          |
| <b>Direct Programmatic Subtotal</b>   |         | <b>\$ 20.2</b>  | <b>\$ 22.4</b>     | <b>\$ 24.0</b>      | <b>\$ 101.1</b>   | <b>\$ -</b>          | <b>\$ 93.8</b>  | <b>\$ 270.3</b>        | <b>\$ 0.4</b> | <b>\$ 532.2</b> | <b>74.2%</b>  |
| <b>Indirect Program Spending</b>      |         |                 |                    |                     |                   |                      |                 |                        |               |                 |               |
| Debt                                  |         | \$ 92.4         | \$ -               | \$ -                | \$ 2.7            | \$ -                 | \$ 48.1         | \$ 3.1                 | \$ 4.7        | \$ 151.0        | 21.1%         |
| TJPA Pass-through                     |         | \$ 33.7         | \$ -               | \$ -                | \$ -              | \$ -                 | \$ -            | \$ -                   | \$ -          | \$ 33.7         | 4.7%          |
| Other                                 |         | \$ -            | \$ -               | \$ -                | \$ -              | \$ 0.4               | \$ -            | \$ -                   | \$ -          | \$ 0.4          | 0.1%          |
| <b>Indirect Programmatic SubTotal</b> |         | <b>\$ 126.0</b> | <b>\$ -</b>        | <b>\$ -</b>         | <b>\$ 2.7</b>     | <b>\$ 0.4</b>        | <b>\$ 48.3</b>  | <b>\$ 3.1</b>          | <b>\$ 4.7</b> | <b>\$ 185.3</b> | <b>25.8%</b>  |
| <b>Total</b>                          |         | <b>\$ 146.2</b> | <b>\$ 22.4</b>     | <b>\$ 24.0</b>      | <b>\$ 103.9</b>   | <b>\$ 0.4</b>        | <b>\$ 142.1</b> | <b>\$ 273.4</b>        | <b>\$ 5.1</b> | <b>\$ 717.4</b> | <b>100.0%</b> |
|                                       |         | 20.4%           | 3.1%               | 3.3%                | 14.5%             | 0.1%                 | 19.8%           | 38.1%                  | 0.7%          | 100.0%          |               |

*\*Dollar amounts will be slightly off due to rounding.*

In order to support the delivery of these direct programmatic activities, the Proposed FY 2023-24 Budget includes funding for indirect program expenditures, such as project management and operations, debt, and Transbay Joint Powers Authority (“TJPA”) Pass-through obligation, which is a pass-through of pledged property tax to the TJPA. Exhibit 2 shows a total of \$185.3 million budgeted to these indirect programmatic expenditures, which are primarily supported through property tax.

Exhibit 3 shows the total Proposed FY 2023-24 Budget by Project Area and Cost Center. The column headers describe Operations, Debt, and OCII’s major active projects: Hunters Point Shipyard Phase 1 and Phase 2 / Candlestick Point (“Hunters Point Shipyard / Candlestick Point”) or (“HPS/CP”), Mission Bay North (“MBN”), Mission Bay South (“MBS”), and Transbay (“TBY”). Expenditures unrelated to the major active project areas, Operations, or Debt are rolled up and shown in the Other column. Exhibit 3 integrates the proposed budget for affordable housing into the appropriate project area, according to each project’s location.

### Exhibit 3: Proposed FY 2023-24 Budget by Project Area/Cost Center, *Millions\**

|   | Operations     | Debt            | HPS / CP        | MBN           | MBS             | TBY             | Other         | Total        |
|---|----------------|-----------------|-----------------|---------------|-----------------|-----------------|---------------|--------------|
| <b>Sources</b>                                |                |                 |                 |               |                 |                 |               |              |
| Property Tax Increment - TAB Debt Service     | \$ -           | \$ 65.3         | \$ -            | \$ -          | \$ -            | \$ -            | \$ -          | 65.3         |
| Property Tax Increment - Debt Portfolio       | \$ -           | \$ -            | \$ -            | \$ -          | \$ -            | \$ -            | \$ -          | -            |
| Property Tax Increment - Mission Bay          | \$ -           | \$ 27.1         | \$ -            | \$ -          | \$ -            | \$ -            | \$ -          | 27.1         |
| Property Tax Increment - HPS2/CP              | \$ -           | \$ -            | \$ 1.8          | \$ -          | \$ -            | \$ -            | \$ -          | 1.8          |
| Property Tax Increment - State Owned TBY      | \$ -           | \$ -            | \$ -            | \$ -          | \$ -            | \$ 33.7         | \$ -          | 33.7         |
| Property Tax Increment - Other                | \$ 3.5         | \$ -            | \$ 0.6          | \$ -          | \$ -            | \$ 10.8         | \$ -          | 14.9         |
| Property Tax Increment - ACA                  | \$ 3.5         | \$ -            | \$ -            | \$ -          | \$ -            | \$ -            | \$ -          | 3.5          |
| <b>Subtotal Property Tax Increment</b>        | <b>\$ 7.0</b>  | <b>\$ 92.4</b>  | <b>\$ 2.5</b>   | <b>\$ -</b>   | <b>\$ -</b>     | <b>\$ 44.4</b>  | <b>\$ -</b>   | <b>146.2</b> |
| New Bonds - Housing                           | \$ -           | \$ -            | \$ -            | \$ -          | \$ -            | \$ 24.0         | \$ -          | 24.0         |
| New Bonds - Infra                             | \$ -           | \$ 2.9          | \$ -            | \$ -          | \$ -            | \$ 101.0        | \$ -          | 103.9        |
| <b>Subtotal New Bonds</b>                     | <b>\$ -</b>    | <b>\$ 2.9</b>   | <b>\$ -</b>     | <b>\$ -</b>   | <b>\$ -</b>     | <b>\$ 125.0</b> | <b>\$ -</b>   | <b>127.9</b> |
| Developer Payments                            | \$ -           | \$ -            | \$ 12.2         | \$ 0.0        | \$ 8.7          | \$ 1.4          | \$ -          | 22.4         |
| <b>Subtotal Developer Payments</b>            | <b>\$ -</b>    | <b>\$ -</b>     | <b>\$ 12.2</b>  | <b>\$ 0.0</b> | <b>\$ 8.7</b>   | <b>\$ 1.4</b>   | <b>\$ -</b>   | <b>22.4</b>  |
| Rent & Lease Revenue                          | \$ -           | \$ -            | \$ 0.4          | \$ -          | \$ -            | \$ -            | \$ -          | 0.4          |
| Payments from Other Gov Entities              | \$ 0.4         | \$ -            | \$ -            | \$ -          | \$ -            | \$ -            | \$ -          | 0.4          |
| Hotel Tax                                     | \$ -           | \$ 4.7          | \$ -            | \$ -          | \$ -            | \$ -            | \$ -          | 4.7          |
| <b>Subtotal Other</b>                         | <b>\$ 0.4</b>  | <b>\$ 4.7</b>   | <b>\$ 0.4</b>   | <b>\$ -</b>   | <b>\$ -</b>     | <b>\$ -</b>     | <b>\$ -</b>   | <b>5.5</b>   |
| Fund Balance - Housing                        | \$ -           | \$ -            | \$ -            | \$ -          | \$ 14.6         | \$ 61.0         | \$ -          | 75.6         |
| Fund Balance - Non-Housing                    | \$ 2.6         | \$ 48.6         | \$ 0.2          | \$ 2.0        | \$ 7.1          | \$ 5.3          | \$ 0.6        | 66.4         |
| <b>Subtotal Fund Balance</b>                  | <b>\$ 2.6</b>  | <b>\$ 48.6</b>  | <b>\$ 0.2</b>   | <b>\$ 2.0</b> | <b>\$ 21.7</b>  | <b>\$ 66.3</b>  | <b>\$ 0.6</b> | <b>142.1</b> |
| Prior Period Authority - Housing              | \$ -           | \$ -            | \$ 100.7        | \$ -          | \$ 67.3         | \$ 47.5         | \$ -          | 215.6        |
| Prior Period Authority - Non-Housing          | \$ -           | \$ 3.1          | \$ 0.4          | \$ -          | \$ 35.8         | \$ 11.9         | \$ 6.6        | 57.8         |
| <b>Subtotal - Prior Period Authority</b>      | <b>\$ -</b>    | <b>\$ 3.1</b>   | <b>\$ 101.2</b> | <b>\$ -</b>   | <b>\$ 103.1</b> | <b>\$ 59.4</b>  | <b>\$ 6.6</b> | <b>273.4</b> |
| <b>Total Sources</b>                          | <b>\$ 10.0</b> | <b>\$ 151.7</b> | <b>\$ 116.5</b> | <b>\$ 2.1</b> | <b>\$ 133.5</b> | <b>\$ 296.6</b> | <b>\$ 7.1</b> | <b>717.4</b> |
| <b>Uses</b>                                   |                |                 |                 |               |                 |                 |               |              |
| <b>Uses - Operations</b>                      |                |                 |                 |               |                 |                 |               |              |
| Allocated Staff & Operating Expenses          | \$ (10.0)      | \$ 0.7          | \$ 4.1          | \$ 0.1        | \$ 2.6          | \$ 2.0          | \$ 0.6        | 0.0          |
| Operational Salaries and Benefits             | \$ 9.9         | \$ -            | \$ -            | \$ -          | \$ -            | \$ -            | \$ -          | 9.9          |
| Affordable Housing Services                   | \$ 1.4         | \$ -            | \$ -            | \$ -          | \$ -            | \$ -            | \$ -          | 1.4          |
| Rent  | \$ 0.9         | \$ -            | \$ -            | \$ -          | \$ -            | \$ -            | \$ -          | 0.9          |
| Retiree Health and Pension Costs              | \$ 3.5         | \$ -            | \$ -            | \$ -          | \$ -            | \$ -            | \$ -          | 3.5          |
| Auditing & Accounting Services                | \$ 0.3         | \$ -            | \$ -            | \$ -          | \$ -            | \$ -            | \$ -          | 0.3          |
| Legal Services                                | \$ 0.3         | \$ -            | \$ 1.1          | \$ -          | \$ -            | \$ 0.0          | \$ -          | 1.5          |
| Planning & Infrastructure Rvw                 | \$ 0.0         | \$ -            | \$ 5.0          | \$ -          | \$ -            | \$ -            | \$ -          | 5.0          |
| Real Estate Development Services              | \$ -           | \$ -            | \$ 0.2          | \$ -          | \$ -            | \$ -            | \$ -          | 0.2          |
| Workforce Development Services                | \$ 0.1         | \$ -            | \$ 0.1          | \$ -          | \$ -            | \$ -            | \$ -          | 0.2          |
| Other Professional Services                   | \$ 1.2         | \$ 2.7          | \$ 1.6          | \$ -          | \$ 4.1          | \$ 1.1          | \$ -          | 10.7         |
| Grants to Community-Based Organizations       | \$ -           | \$ -            | \$ 1.5          | \$ -          | \$ -            | \$ -            | \$ -          | 1.5          |
| Payments to Other Public Agencies             | \$ -           | \$ -            | \$ 0.4          | \$ -          | \$ -            | \$ -            | \$ -          | 0.4          |
| Other Current Expenses                        | \$ 2.4         | \$ -            | \$ -            | \$ -          | \$ -            | \$ -            | \$ -          | 2.4          |
| <b>Subtotal Uses - Operations</b>             | <b>\$ 10.0</b> | <b>\$ 3.4</b>   | <b>\$ 13.9</b>  | <b>\$ 0.1</b> | <b>\$ 6.6</b>   | <b>\$ 3.1</b>   | <b>\$ 0.6</b> | <b>37.8</b>  |
| <b>Uses - Non-Operations</b>                  |                |                 |                 |               |                 |                 |               |              |
| Affordable Housing Loans                      | \$ -           | \$ -            | \$ -            | \$ -          | \$ 22.1         | \$ 93.9         | \$ -          | 116.0        |
| Development Infrastructure                    | \$ -           | \$ -            | \$ 1.4          | \$ 2.0        | \$ 36.5         | \$ 106.3        | \$ -          | 146.2        |
| Pass-through to TJPA                          | \$ -           | \$ -            | \$ -            | \$ -          | \$ -            | \$ 33.7         | \$ -          | 33.7         |
| Debt Service - OCII TAB Bonds                 | \$ -           | \$ 95.5         | \$ -            | \$ -          | \$ -            | \$ -            | \$ -          | 95.5         |
| Public Art                                    | \$ -           | \$ -            | \$ -            | \$ -          | \$ 1.0          | \$ -            | \$ -          | 1.0          |
| Other Debt                                    | \$ -           | \$ 52.7         | \$ -            | \$ -          | \$ -            | \$ -            | \$ -          | 52.7         |
| <b>Subtotal Uses - Non-Operations</b>         | <b>\$ -</b>    | <b>\$ 148.3</b> | <b>\$ 1.4</b>   | <b>\$ 2.0</b> | <b>\$ 59.6</b>  | <b>\$ 233.9</b> | <b>\$ -</b>   | <b>445.2</b> |
| Prior Period Authority - Housing              | \$ -           | \$ -            | \$ 100.7        | \$ -          | \$ 67.3         | \$ 47.5         | \$ -          | 215.6        |
| Prior Period Authority - Non-Housing          | \$ -           | \$ -            | \$ 0.4          | \$ -          | \$ -            | \$ 11.9         | \$ 6.6        | 18.9         |
| <b>Subtotal Uses - Prior Period Authority</b> | <b>\$ -</b>    | <b>\$ -</b>     | <b>\$ 101.2</b> | <b>\$ -</b>   | <b>\$ 67.3</b>  | <b>\$ 59.5</b>  | <b>\$ 6.6</b> | <b>234.5</b> |
| <b>Total Uses</b>                             | <b>\$ 10.0</b> | <b>\$ 151.7</b> | <b>\$ 116.5</b> | <b>\$ 2.1</b> | <b>\$ 133.5</b> | <b>\$ 296.6</b> | <b>\$ 7.1</b> | <b>717.4</b> |
| <b>Sources vs. Uses</b>                       | <b>\$ -</b>    | <b>\$ -</b>     | <b>\$ -</b>     | <b>\$ -</b>   | <b>\$ -</b>     | <b>\$ -</b>     | <b>\$ -</b>   | <b>-</b>     |

\*Dollar amounts will be slightly off due to rounding.

As shown in Exhibit 3, Transbay expenditures are the largest cost center in OCII's budget, reflecting the planned expenditure on designing and constructing Under-ramp and Block 3 parks and the affordable housing loans. Debt is the second largest expenditure area, primarily reflecting planned debt service payments and the refunding of the 2016D bond.

### **3. Land Use and Infrastructure**

OCII's Projects are developed in accordance with land uses approved through a variety of regulatory documents including Redevelopment Plans, design and zoning control documents, as well as phased development applications ("Major Phases" or "Sub Phases"). The design and construction of infrastructure, including streets, utilities, parks and open spaces must be in compliance with applicable City laws and OCII regulatory documents. OCII staff work closely with other City agencies, developers, and a variety of professional consultants to review and ultimately approve the land uses and designs. Below is a summary of the major land use reviews OCII will undertake in FY 2023-24.

#### **FY 2023-24 Land Use Approvals and Planning**

##### Mission Bay

Mission Bay is the most mature of OCII's Projects. The major land use approvals in Mission Bay are complete, along with the majority of the infrastructure. In FY 2020-21 Alexandria Real Estate ("ARE") received entitlements to build a 170,000 square foot office and life science building at 1450 Owens and the Golden State Warriors received entitlements to develop a hotel and residential project. In FY 2023-24, ARE will complete construction of their project. The Golden State Warriors are assessing the current development environment before moving forward with their project. In FY 2023-24, OCII will be working with the San Francisco Arts Commission to create public art in Park P2 with the public art fees paid by various developers pursuant to the Redevelopment Plan requirements. Additionally, OCII will pursue potential actions for additional housing entitlement along with additional entitlements and plan approvals for the expansion of Gladstone Institutes Gladstone Institutes, a non-profit biomedical research organization, was Mission Bay's first biotech development and completed its 195,000 square foot building in 2004. Gladstone Institutes has approached OCII about obtaining entitlements to expand their existing building with 103,000 square feet of additional lab and research space.

##### Transbay

Transbay is comparable to an infill style of development, rather than a master developed project on vacant land. As such, the existing infrastructure and streetscape network of downtown primarily supports the developments in the Transbay Project. OCII will utilize an existing contract with a third-party design consultant to finalize schematic designs for Under-ramp Park. As this park will be owned by the TJPA, OCII will seek final design approvals from the TJPA Board of

Directors as well as the OCII Commission and utilize an existing contract with SFPW to prepare the project for construction bidding. Predevelopment design work for the Block 3 Park will continue in FY 2023-24. OCII will utilize an existing contract with SFPW to design this park. OCII will disburse existing predevelopment loans and make new construction loans for Blocks 2E and 2W for a total of 335 units of affordable senior and family housing.

Hunters Point Shipyard/Candlestick Point

The Hunters Point Shipyard/Candlestick Point developments are comprised of two distinct projects, Hunters Point Shipyard Phase 1 and Hunters Point Shipyard Phase 2/Candlestick Point. Hunters Point Shipyard Phase 1 is composed of two areas, Hilltop and Hillside. The majority of the infrastructure for the Hilltop portion of Phase 1 is complete. In FY 2023-24, the Developer will continue the public acceptance process of the streets in Hilltop. The Developer will also continue to build out all the infrastructure in Hillside. Development at Hunters Point Shipyard Phase 2 is delayed while the U.S. Navy concludes environmental re-testing of several parcels. The schedule for development at Candlestick Point is to be determined. In FY 2023-24, OCII anticipates receiving specific proposals from FivePoint to re-start development activities in the Candlestick Point subarea.

**FY 2023-24 Infrastructure and Non-Housing Completions**

There are a number of infrastructure projects in active planning or construction. Two parks as well as a street segment will complete construction in Mission Bay. Exhibit 4 summarizes anticipated infrastructure project completions.

**Exhibit 4: FY 2023-24 Infrastructure & Non-Housing Project Completions**

|                               | Mission Bay | Transbay | HPS/CP | Total |
|-------------------------------|-------------|----------|--------|-------|
| Parks and Open Space Projects | 2           | 0        | 0      | 2     |

**FY 2023-24 Infrastructure Funding**

OCII anticipates expending \$178.5 million on infrastructure in FY 2023-24, using the sources shown in Exhibit 5. Of the amount shown in Exhibit 5, OCII will spend \$146.2 million on development infrastructure reimbursements and \$32.3 million on other various support services, including legal services, other professional services, planning and infrastructure review, services contracted in a prior year, and public art.

**Exhibit 5: FY 2023-24 Infrastructure & Non-Housing Sources by Uses, Millions**

|                                      | Sources | Bonds          | Developer Payments | Property Tax | Fund Balance  | Prior Period Authority | Total          |
|--------------------------------------|---------|----------------|--------------------|--------------|---------------|------------------------|----------------|
| <b>Uses</b>                          |         |                |                    |              |               |                        |                |
| Development Infrastructure           |         | \$101.0        | \$0.0              | \$8.0        | \$35.8        | \$1.4                  | \$146.2        |
| Legal Services                       |         | \$0.0          | \$1.2              | \$0.0        | \$0.0         | \$0.0                  | \$1.2          |
| Other Professional Services          |         | \$0.0          | \$2.5              | \$0.7        | \$3.5         | \$0.0                  | \$6.6          |
| Planning & Infrastructure Rvw        |         | \$0.0          | \$5.0              | \$0.0        | \$0.0         | \$0.0                  | \$5.0          |
| Prior Period Authority - Non-Housing |         | \$0.0          | \$0.0              | \$0.1        | \$0.0         | \$18.4                 | \$18.5         |
| Public Art                           |         | \$0.0          | \$0.0              | \$0.0        | \$1.0         | \$0.0                  | \$1.0          |
| <b>Total</b>                         |         | <b>\$101.0</b> | <b>\$8.6</b>       | <b>\$2.2</b> | <b>\$12.5</b> | <b>\$54.3</b>          | <b>\$178.5</b> |

**4. Housing Obligations**

One of OCII’s most important missions is to ensure the completion of the affordable housing obligations throughout Mission Bay North and South, Transbay, and Hunters Point Shipyard/Candlestick Point. Exhibit 6 shows OCII’s total housing production obligation of 21,927 units, which represents the full build out of the Projects from inception to completion. This includes market rate units, developer funded inclusionary affordable units, and OCII funded affordable housing units. By the start of FY 2023-24, OCII anticipates that a total of 9,316 housing units will be complete and occupied across the Projects.

**Exhibit 6: Total Housing Production, as of July 1, 2023**

| Project Status       | Mission Bay North | Mission Bay South | Transbay     | Hunters Point Shipyard Phase 1 | Hunters Point Shipyard Phase 2 / Candlestick Point | Total         | % of Total    |
|----------------------|-------------------|-------------------|--------------|--------------------------------|--|---------------|---------------|
| Completed & Occupied | 2,964             | 3,237             | 2,196        | 582                            | 337  | 9,316         | 42%           |
| In Construction      | -                 | 148               | -            | 185                            | -  | 333           | 1.0%          |
| In Predevelopment    | -                 | -                 | 1,016        | 628                            | 1,263  | 2,907         | 14.7%         |
| In Planning          | -                 | 186               | -            | -                              | 1,225  | 1,411         | 6.4%          |
| Future Development   | -                 | -                 | 80           | 33                             | 7,847  | 7,960         | 36.3%         |
| <b>Total</b>         | <b>2,964</b>      | <b>3,571</b>      | <b>3,292</b> | <b>1,428</b>                   | <b>10,672</b>                                      | <b>21,927</b> | <b>100.0%</b> |

Of the 21,927 total housing units shown in Exhibit 6, OCII’s development agreements require the agency to produce over 7,100 affordable housing units, as shown by Project Area in Exhibit 7.



## Exhibit 7: OCII-Funded Retained Affordable Housing Production Obligation, by Project Area

| Project Status       | Mission Bay North | Mission Bay South | Transbay     | Hunters Point Shipyard Phase 1 | Hunters Point Shipyard Phase 2 / Candlestick Point | Total        | % of Total    |
|----------------------|-------------------|-------------------|--------------|--------------------------------|--|--------------|---------------|
| Completed & Occupied | 698               | 898               | 721          | 102                            | 333  | 2,752        | 38.7%         |
| In Construction      | -                 | 148               | -            | 191                            | -  | 339          | 4.8%          |
| In Predevelopment    | -                 | -                 | 639          | 80                             | 397  | 1,116        | 15.7%         |
| In Planning          | -                 | 164               | -            | -                              | 386  | 550          | 7.7%          |
| Future Development   | -                 | -                 | 79           | 33                             | 2,247  | 2,359        | 33.2%         |
| <b>Total</b>         | <b>698</b>        | <b>1,210</b>      | <b>1,439</b> | <b>406</b>                     | <b>3,363</b>                                       | <b>7,116</b> | <b>100.0%</b> |

Note: Affordable Unit Totals do not include Manager's Units (which are not income restricted).

### FY 2023-24 Housing Completions

In FY 2023-24, OCII will complete 148 OCII-funded affordable housing units, 68 Market Rate Units, and 9 Inclusionary Affordable Units. These completions are comprised of 148 units in Mission Bay South and 77 units in Hunters Point Shipyard Phase 1. There are no completions scheduled in OCII-funded affordable, inclusionary affordable, or market rate units in Mission Bay North and Transbay.

### Exhibit 8: Housing Production, FY 2023-24 Projected Completions

| Project                       | Mission Bay South<br>Block 9A | Hunters Point Shipyard<br>Phase 1<br>Block 52 | Total      |
|-------------------------------|-------------------------------|---|------------|
| <b>Housing Type</b>           |                               |   |            |
| OCII-Funded Affordable Units  | 148                           |   | 148        |
| Inclusionary Affordable Units |                               | 9   | 9          |
| Market Rate Units             |                               | 68  | 68         |
| <b>Total Completions</b>      | <b>148</b>                    | <b>77</b>                                     | <b>225</b> |

### FY 2023-24 Housing Budget

Each fiscal year, OCII funds a significant amount of affordable housing in stand-alone projects which typically serve low or very-low income households (up to 60 percent or 50 percent area median income). The sources of funding for OCII's affordable housing include taxable housing bonds, pay-go tax increment, and developer fees such as job-housing linkage fees. OCII makes direct loans to affordable housing developers in the form of predevelopment and construction loans.

To fulfill its production obligation, OCII anticipates expending \$335.6 million in FY 2023-24, as shown in Exhibit 9. Of this amount, OCII will expend \$17.6 million on new affordable housing loans, \$215.6 million on existing loans, \$98.4 million on additional funding for existing loans, and \$1.7 million on professional services. An additional \$2.3 million is integrated into the proposed budget for Operations shown in Exhibit 2 and Exhibit 9.

**Exhibit 9: OCII-Funded Affordable Housing Program, FY 2023-24 Sources by Uses, Millions**

|                                      | Sources | Developer Payments | Bonds        | Property Tax  | Fund Balance  | Prior Period Authority | Payments from Other Government Agencies | Total          |
|--------------------------------------|---------|--------------------|--------------|---------------|---------------|------------------------|---|----------------|
| <b>Uses</b>                          |         |                    |              |               |               |                        |   |                |
| Existing Loan                        |         | \$0.0              | \$0.0        | \$0.0         | \$0.0         | \$215.6                | \$0.0                                   | \$215.6        |
| Additional Funding for Existing Loan |         | \$20.5             | \$8.0        | \$9.0         | \$61.0        | \$0.0                  | \$0.0                                   | \$98.4         |
| New Loan                             |         | \$3.5              | \$0.0        | \$0.0         | \$14.1        | \$0.0                  | \$0.0                                   | \$17.6         |
| Professional Services                |         | \$0.0              | \$0.0        | \$0.0         | \$0.0         | \$0.0                  | \$1.7                                   | \$1.7          |
| Staffing                             |         | \$0.0              | \$0.0        | \$1.7         | \$0.6         | \$0.0                  | \$0.0                                   | \$2.3          |
| <b>Total</b>                         |         | <b>\$24.0</b>      | <b>\$8.0</b> | <b>\$10.7</b> | <b>\$75.6</b> | <b>\$215.6</b>         | <b>\$1.7</b>                            | <b>\$335.6</b> |

In FY 2023-24, OCII plans to fund two new loans and continue to manage eight existing loans, including adding funds to three existing loans. These loans will result in construction of housing that serves a wide variety of housing needs, including family rental units, first time homeownership units, and senior and supportive housing units. Exhibit 10 provides a breakdown of OCII-funded affordable housing loans by housing type.

**Exhibit 10: OCII-Funded Affordable Housing Loans, Millions**

| Project                                    | Type                         | Amount (\$M) | Number of Units |
|--|------------------------------|--------------|-----------------|
| <b>Existing Loans</b>                      |                              |              |                 |
| CP Block 10a                               | Predevelopment               | \$1.6        | 156 units       |
| CP Block 11a                               | Predevelopment               | \$1.2        | 176 units       |
| HPS Block 52/54                            | Predevelopment & Permanent   | \$64.2       | 112 units       |
| HPS Block 56                               | Predevelopment & Permanent   | \$33.8       | 73 units        |
| MBS 9                                      | Permanent                    | \$12.3       | 141 units       |
| MBS 9A                                     | Permanent                    | \$55.0       | See below       |
| Transbay Block 2 West                      | Predevelopment and Permanent | \$45.3       | See below       |
| Transbay 2 East                            | Predevelopment               | \$2.3        | See below       |
| <b>Additional Funds for Existing Loans</b> |                              |              |                 |
| Transbay Block 2 East                      | Permanent                    | \$70.7       | 184 units       |
| Transbay Block 2 West                      | Additional Permanent         | \$19.7       | 151 units       |
| MBS Block 9A                               | Additional Permanent         | \$8.0        | 148 units       |
| <b>New Loans</b>                           |                              |              |                 |
| MBS Block 4E A&B                           | Predevelopment               | \$7.0        | 442 units       |

|                   |                |                |                    |
|-------------------|----------------|----------------|--------------------|
| MBS Block 12W A&B | Predevelopment | \$7.0          | 538 units          |
| Transbay Block 4  | Predevelopment | \$3.5          | 202 units          |
| <b>Total</b>      |                | <b>\$331.6</b> | <b>2,323 units</b> |

## 5. Community and Workforce Development

OCII, as the Successor Agency to the SFRA, has a long history of promoting equal opportunity in contracts for professional design and construction services and in the workforce of contractors performing work on OCII-administered contracts. OCII adopted and continues to actively implement the Equal Opportunity Programs (“EOP”) of the prior SFRA. These programs are comprehensive and mirror ordinances enacted by the City, including nondiscrimination in contracts and benefits, health care accountability, minimum compensation, prevailing wage, local hiring, and small business contracting.

OCII’s EOP program applies to all OCII-administered contracts, including Development and Disposition Agreements, ground leases, and loan agreements, among others. OCII administers the EOP program on all stages of a project, from design through construction.

Since dissolution of the former SFRA in 2012, OCII has overseen the award of over \$5.7 billion in contracts with nearly \$1.8 billion or 31.6 percent credited to small business enterprises (“SBE”). Of this amount, \$973 million has been awarded to San Francisco-based small businesses. Minority and women-owned businesses have also participated in a significant manner with over \$942 million in contracts or nearly 16.7 percent of all awards, reflecting the ethnic and gender diversity of the region. As an economic driver, OCII’s SBE program has benefited over 1,090 local and small businesses since 2012. In FY 2023-24, OCII will continue to promote small business contracting and facilitate economic development.

In addition to small business contracting, OCII has a robust workforce development program to hire local residents. Since 2012, over 49,890 workers (of which 7,401 are San Francisco residents) have performed over 18.3 million construction hours on OCII-administered projects. Local residents performed over 3.5 million hours or 19 percent of the total, garnering \$154.7 million in wages. For FY 2023-24, OCII will continue to implement its local construction hiring program to ensure local residents have employment opportunities on OCII-administered projects.

In support of the mission to build communities through housing and infrastructure, OCII provides direct grants, funded by developers, to fund community benefits programs. In addition, OCII contracts with OEWD to support local hire efforts on OCII-administered projects. In FY 2023-24 OCII will expend a total of \$2.1 million on these Community Development and Workforce activities.

## Exhibit 11: Community Development and Workforce Sources by Uses, *Millions*

|   | Sources | Developer Payments | Prior Period Authority | Total |
|---|---------|--------------------|------------------------|-------|
| <b>Uses</b>                             |         |                    |                        |       |
| Grants to Community Based Organizations |         | \$1.7              | \$0.4                  | \$2.1 |
| <b>Total</b>                            |         | \$1.7              | \$0.4                  | \$2.1 |

### 6. Other Significant Initiatives

OCII plans to implement a number of significant initiatives that are critical to supporting its core mission of providing affordable housing, building infrastructure, supporting community and workforce development, and meeting dissolution obligations.

OCII continues its dissolution obligations, including implementation of the approved Long Range Property Management Plan (“LRPMP”), and disbursing remaining funds in existing agreements.

### 7. Debt

OCII’s debt portfolio contains pre-Dissolution bonds issued by the former San Francisco Redevelopment Agency to fund enforceable obligations of the former Agency, bonds issued by OCII to fund affordable housing obligations and public infrastructure, and refunding bonds, issued by both the former Redevelopment Agency and OCII, to reduce debt service on outstanding debt. The outstanding principal balance on OCII’s bonds was \$911.3 million, as of August 31, 2022.

Of this amount, \$757.3 million is Tax Allocation Bonds (TABs) secured by property taxes generated in the redevelopment project area and \$12.5 million is Hotel Occupancy Tax Revenue Refunding Bonds secured by hotel occupancy tax revenues. This outstanding debt represents a fixed long-term liability for OCII that is reduced each year by semi-annual debt service payments of principal and interest. The annual cost of OCII’s debt portfolio is demonstrated by OCII’s annual debt service.

## Exhibit 12: Outstanding Debt, as of August 31, 2022

| Issue Name   | Trustee     | Final Maturity Date | Original Par            | Outstanding Principal as of 8/31/2022 |
|--|-------------|---------------------|-------------------------|---------------------------------------|
| 1998 Series C Tax Allocation Revenue Refunding Bonds (San Francisco Redevelopment Projects)  | BNY         | 8/1/2024            | \$ 12,915,026           | \$ 1,072,519                          |
| 1998 Series D Tax Allocation Revenue Refunding Bonds (San Francisco Redevelopment Projects)  | BNY         | 8/1/2024            | \$ 21,034,002           | \$ 6,766,855                          |
| 2006 Series A Taxable Tax Allocation Revenue Bonds (San Francisco Redevelopment Projects)  | BNY         | 8/1/2036            | \$ 50,731,331           | \$ 20,781,443                         |
| 2007 Series A Taxable Tax Allocation Revenue Bonds (San Francisco Redevelopment Projects)  | BNY         | 8/1/2037            | \$ 118,285,000          | \$ 92,295,000                         |
| 2009 Series E Taxable Tax Allocation Revenue Bonds (San Francisco Redevelopment Projects)  | US Bank     | 8/1/2039            | \$ 72,565,000           | \$ 55,820,000                         |
| 2014 Series A Tax Allocation Bonds (Mission Bay South Redevelopment Project)   | US Bank     | 8/1/2043            | \$ 56,245,000           | \$ 49,680,000                         |
| 2014 Series B Taxable Subordinate Tax Allocation Refunding Bonds (San Francisco Redevelopment Projects)                            | US Bank     | 8/1/2035            | \$ 67,955,000           | \$ 19,425,000                         |
| 2014 Series C Subordinate Tax Allocation Refunding Bonds (San Francisco Redevelopment Projects)                                    | US Bank     | 8/1/2029            | \$ 75,945,000           | \$ 2,795,000                          |
| 2016 Series A Tax Allocation Refunding Bonds (Mission Bay North Redevelopment Project)   | US Bank     | 8/1/2041            | \$ 73,890,000           | \$ 64,940,000                         |
| 2016 Series B Tax Allocation Bonds (Mission Bay South Redevelopment Project)   | US Bank     | 8/1/2043            | \$ 45,000,000           | \$ 39,285,000                         |
| 2016 Series C Tax Allocation Refunding Bonds (Mission Bay South Redevelopment Project)   | US Bank     | 8/1/2041            | \$ 73,230,000           | \$ 63,725,000                         |
| 2016 Series D Subordinate Tax Allocation Bonds (Mission Bay South Redevelopment Project)   | US Bank     | 8/2/2043            | \$ 74,651,825           | \$ 54,231,085                         |
| 2017 Series A Taxable Third Lien Tax Allocation Bonds (Affordable Housing Projects)  | US Bank     | 8/1/2044            | \$ 89,765,000           | \$ 24,500,000                         |
| 2017 Series B Third Lien Tax Allocation Bonds (Transbay Infrastructure Projects)   | US Bank     | 8/1/2046            | \$ 19,850,000           | \$ 19,850,000                         |
| 2017 Series C Taxable Subordinate Tax Allocation Bonds (Mission Bay New Money and Refunding Housing Projects)                      | US Bank     | 8/1/2043            | \$ 43,400,000           | \$ 31,245,000                         |
| 2017 Series D Taxable Subordinate Tax Allocation Refunding Bonds (San Francisco Redevelopment Projects)                            | US Bank     | 8/1/2041            | \$ 116,665,000          | \$ 65,770,000                         |
| 2017 Series E Subordinate Tax Allocation Refunding Bonds (San Francisco Redevelopment Projects)                                    | US Bank     | 8/1/2041            | \$ 19,745,000           | \$ 17,645,000                         |
| 2021 Series A Taxable Third Lien Tax Allocation Bonds (Affordable Housing Projects) (Social Bonds)                                 | US Bank     | 8/1/2032            | \$ 127,210,000          | \$ 127,210,000                        |
| <b>Subtotal</b>  |             |                     | <b>\$ 1,159,082,184</b> | <b>\$ 757,036,902</b>                 |
| <b>Former Agency Revenue Bonds</b>   |             |                     |                         |                                       |
| Hotel Occupancy Tax Revenue Refunding Bonds Series 2011  |             | 6/1/2024            | \$ 43,780,000           | \$ 12,540,000                         |
| <b>Subtotal</b>  |             |                     | <b>\$ 43,780,000</b>    | <b>\$ 12,540,000</b>                  |
| <b>Special Tax Bonds</b>   |             |                     |                         |                                       |
| Community Facilities District No. 6 (Mission Bay South Public Improvements) Special Tax Bonds, Series 2005A Parity-South           | Wells Fargo | 8/1/2035            | \$ 15,160,000           | \$ 13,145,000                         |
| Community Facilities District No. 6 (Mission Bay South Public Improvements) Special Tax Bonds, Series 2005B Parity-South           | Wells Fargo | 8/1/2034            | \$ 5,708,939            | \$ 3,771,260                          |
| Community Facilities District No. 6 (Mission Bay South Public Improvements) Special Tax Refunding Bonds, Series 2013A Parity-South | Wells Fargo | 8/1/2033            | \$ 81,775,000           | \$ 60,950,000                         |
| Community Facilities District No. 6 (Mission Bay South Public Improvements) Special Tax Bonds, Series 2013B Parity-South           | Wells Fargo | 8/1/2033            | \$ 19,635,000           | \$ 12,095,000                         |
| Community Facilities District No. 6 (Mission Bay South Public Improvements) Special Tax Bonds, Series 2013C Parity-South           | Wells Fargo | 8/1/2043            | \$ 21,601,256           | \$ 21,601,256                         |
| Community Facilities District No. 7 (Hunters Point Shipyard Phase One Improvements) Special Tax Refunding Bonds, Series 2014       | BNY         | 8/1/2044            | \$ 36,445,000           | \$ 30,155,000                         |
| <b>Subtotal</b>  |             |                     | <b>\$ 180,325,195</b>   | <b>\$ 141,717,516</b>                 |
| <b>Total</b>   |             |                     | <b>\$ 1,383,187,379</b> | <b>\$ 911,294,418</b>                 |

Exhibit 13 shows OCII's credit ratings, which are credit agencies' assessment of the creditworthiness of the revenues supporting OCII's bonds.

## Exhibit 13: Credit Ratings

| Credit                              | Rating | Rating Agency     | Date of Last Rating |
|-------------------------------------|--------|-------------------|---------------------|
| <b>Tax Allocation Bonds</b>         |        |                   |                     |
| RPTTF Senior/Cross Collateralized   | AA     | Standard & Poor's | 11/18/2021          |
| RPTTF Senior/Cross Collateralized   | Aa3    | Moody's           | 6/2/2022            |
| RPTTF Subordinate                   | AA-    | Standard & Poor's | 9/20/2022           |
| RPTTF Third Lien/"SB 107"           | A      | Standard & Poor's | 1/26/2022           |
| Mission Bay North Infrastructure    | A      | Standard & Poor's | 4/27/2022           |
| Mission Bay South Infrastructure    | A-     | Standard & Poor's | 4/27/2022           |
| Mission Bay North and South Housing | A      | Standard & Poor's | 4/27/2022           |
| <b>Other</b>                        |        |                   |                     |
| Hotel Occupancy Tax Revenue         | A1     | Moody's           | 6/2/2022            |
| Hotel Occupancy Tax Revenue         | AA     | Standard & Poor's | 4/7/2022            |

In FY23-24, OCII anticipates expending \$151.0 million on its debt program. The largest expenditure will be for debt service on existing and new tax allocation bonds ("TABs"), which are bonds issued against property tax revenues and are OCII's primary debt instrument.

OCII plans to issue two new debt issuances and one refunding debt issuance with a total principal of \$129.0 million.

The second largest expenditure will be on partially defeasing and fully refunding the tax-exempt 2016D bonds, which were issued to fund infrastructure constructed in Mission Bay. OCII’s third largest expenditure will be debt service on OCII’s other or non-TAB debt, including hotel bonds and cost of issuance for two planned new money bond issuance and the 2016D refunding. OCII will also monitor its tax allocation bond portfolio to determine if market conditions favor refunding additional bonds. As per OCII’s debt policy, refunding bonds must achieve at least three percent net present value debt service savings. Exhibit 14 details these expenditures by sources and uses.

**Exhibit 14: FY 2023-24 Debt Program, Sources by Uses, *Millions***

|                               | Sources | Bonds        | Other        | Property Tax  | Fund Balance  | Prior Period Authority | Total          |
|-------------------------------|---------|--------------|--------------|---------------|---------------|------------------------|----------------|
| <b>Uses</b>                   |         |              |              |               |               |                        |                |
| Debt Service - OCII TAB Bonds |         | \$0.0        | \$0.0        | \$92.4        | \$0.0         | \$3.1                  | \$95.5         |
| Other Debt                    |         | \$0.0        | \$4.7        | \$0.0         | \$48.1        | \$0.0                  | \$52.7         |
| Other Professional Services   |         | \$2.7        | \$0.0        | \$0.0         | \$0.0         | \$0.0                  | \$2.7          |
| <b>Total</b>                  |         | <b>\$2.7</b> | <b>\$4.7</b> | <b>\$92.4</b> | <b>\$48.1</b> | <b>\$3.1</b>           | <b>\$151.0</b> |

California Redevelopment Dissolution Law imposes limitations on the debt OCII can issue. OCII issues debt to finance the construction of affordable housing or infrastructure required by specified agreements or to refund outstanding debt.

**8. Operations Budget**

In FY 2023-24, OCII will expend \$20.0 million to fund its operational costs, which is \$1.3 million or 6.9 percent more than FY 2022-23. This increase is due to the Cost of Living Adjustments and increase in work orders with city departments. The increase is offset by reductions in OCII’s retiree health and pension expenditures, which are the result of strategic prior year payments made to reduce the long-term obligation to lower annual payments.

Specifically, OCII will expend \$9.9 million on salaries and benefits, which reflects labor costs for 55 Full-Time Equivalent staff, the same number of staff as FY 2022-23. OCII will expend the remaining \$6.6 million on non-labor expenses such as services from City departments, consulting services for legal and other professional services, insurance, materials and supplies, employee training, and software licensing fees. In addition to staffing and non-labor expenses, OCII will expend \$3.5 million on its retirement obligations, which are retiree health and pension.

Exhibit 15 details the sources and uses for OCII’s operations. OCII will fund the majority of its operating costs with property tax and other funds, which includes developer fees. Bond proceeds will fund staff time required to issue bonds.

**Exhibit 15: FY 2023-24 Operations, Sources by Uses, *Millions***

| <b>Operations</b>          | <b>FY 2022-23 Budget<br/>(\$M)</b> | <b>FY 2023-24 Proposed<br/>(\$M)</b> | <b>Change (\$M)</b> |
|----------------------------|------------------------------------|--------------------------------------|---------------------|
| <b>Sources</b>             |                                    |                                      |                     |
| Bond Proceeds              | \$0.1                              | \$0.1                                | \$0.0               |
| Reserve Funds              | \$1.0                              | \$0.6                                | (\$0.4)             |
| Other Funds                | \$6.5                              | \$10.2                               | \$3.7               |
| Property Tax               | \$11.1                             | \$9.1                                | (\$2.0)             |
| <b>Total</b>               | <b>\$18.7</b>                      | <b>\$20.3</b>                        | <b>\$1.3</b>        |
| <b>Uses</b>                |                                    |                                      |                     |
| Salaries and Benefits      | \$9.4                              | \$9.9                                | \$0.5               |
| Non-Labor                  | \$5.0                              | \$6.6                                | \$1.6               |
| Retiree Health and Pension | \$4.3                              | \$3.5                                | (\$0.8)             |
| <b>Total</b>               | <b>\$18.7</b>                      | <b>\$20.0</b>                        | <b>\$1.3</b>        |

Exhibit 16 provides details on the non-labor uses in the FY 2023-24 budget.

**Exhibit 16: FY 2023-24 Non-Labor Uses**

| <b>Use</b>                          | <b>Amount (\$M)</b> |
|-------------------------------------|---------------------|
| Work Orders with City Departments   | \$3.1               |
| Other Current Expenses              | \$1.3               |
| Professional Services               | \$0.8               |
| Insurance                           | \$0.6               |
| Software and Information Technology | \$0.6               |
| Legal Services                      | \$0.2               |
| <b>Total</b>                        | <b>\$6.6</b>        |

The operational work performed via work orders with City departments is detailed in Exhibit 17.

**Exhibit 17: FY 2023-24 Operational Work Orders with City Departments, *Millions***

| <b>Department</b>                            | <b>Service</b>                | <b>Amount<br/>(\$M)</b> |
|--|-------------------------------|-------------------------|
| Mayor's Office of Housing (MOH)              | Affordable Housing Services   | \$1.5                   |
| Office of City Administrator (ADM)           | Rent, Mail, OLSE              | \$0.9                   |
| Controller                                   | Accounting and Audit Services | \$0.3                   |
| Department of Technology                     | IT Services                   | \$0.2                   |
| Office of Economic and Workforce Development | Contract Compliance Support   | \$124k                  |
| City Attorney                                | Legal Services                | \$50k                   |
| Treasurer Tax Collector                      | Investment Management         | \$30k                   |
| Planning Department                          | Planning Review               | \$26k                   |
| <b>Total</b>                                 |                               | <b>\$3.1</b>            |

Other items of note in the non-labor budget include:

- **Affordable Housing Services:** The proposed FY 2023-24 budget includes \$1.5 million for affordable housing services provided by the Mayor’s Office of Housing and Community Development.
- **Legal Services Related to OCII’s General Operations:** The proposed FY 2023-24 Operations budget includes \$0.2 million for legal services. Legal costs specific to projects are embedded into the project budgets.
- **Other Professional Services:** The proposed FY 2023-24 budget includes \$0.8 million for professional services including:
  - \$0.3 million for affordable housing professional services;
  - \$0.2 million for bond and risk management professional services;
  - \$0.1 million for professional services related to asset management;
  - \$0.1 million for general professional services; and
  - \$0.1 million for public communications support, including website design.
- **Other Current Expenses:** The proposed FY 2023-24 budget includes \$1.3 million for other current expenses:
  - \$0.6 million for the vacation cash out policy in recently approved labor agreements, which accelerates an existing liability that is due upon employment separation, but does not increase the amount of the liability;
  - \$0.3 million for facilities improvements, materials and supplies, off-site records storage, and mail and reproduction;
  - \$0.4 million for recruitment, employee training, temporary salaries, and field expenses; and
  - \$0.1 million for Commission and Oversight Board meeting expenses, including audiovisual recording of Commission meetings by SFGOV TV.



## 9. Budgeted Positions

The proposed FY 2023-24 budget contains 55 Full Time Equivalent (“FTE”s).

### Exhibit 18: FY 2023-24 Budgeted Positions

| Title                                    | Class | Prior Year FTE | Current Year FTE | YOY Difference |
|--|-------|----------------|------------------|----------------|
| Executive Director                       | 500   | 1              | 1                | 0              |
| General Counsel                          | 520   | 1              | 1                | 0              |
| Deputy General Counsel                   | 525   | 1              | 1                | 0              |
| Development Svcs Manager                 | 535   | 1              | 1                | 0              |
| Housing Program Manager                  | 540   | 1              | 1                | 0              |
| HPS Sr. Project Manager                  | 550   | 1              | 1                | 0              |
| Contract Compl. Supervisor               | 585   | 1              | 1                | 0              |
| Project Manager                          | 590   | 3              | 3                | 0              |
| Senior Development Specialist            | 595   | 4              | 4                | 0              |
| Development Specialist                   | 615   | 8              | 8                | 0              |
| Sr. Financial Analyst                    | 630   | 1              | 1                | 0              |
| Contract Compl. Sp. II                   | 640   | 2              | 2                | 0              |
| Senior Planner                           | 655   | 1              | 1                | 0              |
| Financial Systems Accountant             | 670   | 1              | 1                | 0              |
| Accountant III                           | 695   | 1              | 1                | 0              |
| Assistant Development Specialist         | 705   | 2              | 2                | 0              |
| Senior Programmer Analyst - A            | 720   | 1              | 1                | 0              |
| Associate Planner                        | 730   | 2              | 2                | 0              |
| Administrative Secretary - A             | 810   | 1              | 1                | 0              |
| Record Specialist II - A                 | 855   | 1              | 1                | 0              |
| Senior Office Assistant - A              | 860   | 1              | 1                | 0              |
| Staff Associate II                       | 915   | 1              | 1                | 0              |
| Staff Associate IV                       | 921   | 1              | 1                | 0              |
| Staff Associate V - A                    | 930   | 1              | 1                | 0              |
| Human Resources Manager                  | 965   | 1              | 1                | 0              |
| Asst. Project Manager                    | 990   | 2              | 2                | 0              |
| Commission Secretary                     | 995   | 1              | 1                | 0              |
| EA to Executive Director                 | 1000  | 1              | 1                | 0              |
| Senior Engineer                          | 1010  | 1              | 1                | 0              |
| Contract and Fiscal Services Manager (Z) | 1015  | 1              | 1                | 0              |
| Housing Construction Specialist          | 1025  | 1              | 1                | 0              |
| Mgmt. Assistant II                       | 1035  | 2              | 2                | 0              |
| Accountant II                            | 1035  | 1              | 1                | 0              |
| Deputy Director                          | 1060  | 2              | 2                | 0              |
| Contract Compl. Sp. III                  | 1065  | 1              | 1                | 0              |
| Accountant IV                            | 1100  | 1              | 1                | 0              |
| Principal Personnel Analyst              | 1110  | 1              | 1                | 0              |
| TOTAL                                    |       | 55             | 55               | 0              |