

**COMMISSION ON COMMUNITY INVESTMENT AND INFRASTRUCTURE**

**RESOLUTION NO. 01-2023**

*Adopted March 21, 2023*

**COMMENDING AND EXPRESSING APPRECIATION TO  
MARA ROSALES  
FOR HER SERVICES UPON THE OCCASION OF HER DEPARTURE FROM HER  
POSITION AS COMMISSIONER OF THE COMMISSION ON COMMUNITY  
INVESTMENT AND INFRASTRUCTURE**

**BASIS OF RESOLUTION**

WHEREAS, On October 4, 2012, San Francisco Mayor Edwin M. Lee appointed Ms. Rosales as one of the founding members of the Commission on Community Investment and Infrastructure (“Commission”). She has served with distinction, excellence and a commitment to the mission of the Office of Community Investment and Infrastructure (“OCII”), as the Successor Agency to the San Francisco Redevelopment Agency, of promoting community, economic and physical development in blighted neighborhoods; and,

WHEREAS, During her tenure, Ms. Rosales provided critical leadership to OCII in serving first as Vice Chair from December 18, 2012 to August 5, 2014, as Chair from August 5, 2014 to March 21, 2017, then as Vice Chair again starting from May 7, 2019 to the present. Since her appointment, the Commission has supported, and the Commission has approved, numerous actions to implement OCII’s enforceable obligations which will result in the improvement of the economic vitality, urban landscape, affordable housing opportunities, and quality of life in San Francisco. With her oversight and approval, OCII has taken actions related to the active development in the Hunters Point Shipyard and Candlestick Point, Mission Bay, and Transbay Project Areas, along with various continuing enforceable obligations related to numerous assets in the Yerba Buena Center, Western Addition A-2, and Rincon Point-South Beach Project Areas; and,

WHEREAS, As a Commissioner, Ms. Rosales approved the numerous actions OCII undertook related to the dissolution of the San Francisco Redevelopment Agency (the “Former Agency”), including the implementation of enforceable obligations that survived dissolution and that created jobs, market-rate and affordable housing units, and public infrastructure benefiting the City and County of San Francisco, approval of the Long Range Property Management Plan, confirmation of Housing Assets Transferred to the City as Housing Successor, and approval of three Recognized Obligation Payment Schedules; and,

WHEREAS, Ms. Rosales, a life-long resident of San Francisco, manages a private law practice in the city. Prior to entering her private practice in 2004, she served as San Francisco International Airport's (SFO) General Counsel for over 10 years and was SFO's Deputy Director for Regulatory and Legislative Affairs. Ms. Rosales also served nine years as a San Francisco Deputy City Attorney in the Government Law Division. She has more than 30 years of a distinguished career in the specialized area of affirmative action in public contracting. In her capacities of General Counsel and Deputy City Attorney, Ms. Rosales has authored and defended several minority/local businesses contracting programs. On April 1, 2014, under Ms. Rosales' leadership, the Transbay Block 5 Request of Proposals became the initial project to require development teams to prepare a Workforce and Contracting Action Plan ("WCAP"). The WCAP described the specific steps that the development team would take to begin the development process and to create an implementation plan that will help improve contracting and workforce achievement levels for the project; and,

WHEREAS, Ms. Rosales has been instrumental in advising agency staff regarding amendments to OCII's Small Business Program (SBE) Policy, allowing its long history of promoting equal opportunity in procedures and contracting with minorities, women and small business development. Under her role as Chair, the Commission amended the SBE Policy Joint Venture/Association on July 7, 2015, to ensure that this continues; and,

WHEREAS, During Ms. Rosales' tenure, OCII has overseen the award of over \$5.7B in contracts with nearly \$1.8B or 31.6% going to SBEs. Of this amount, \$973M has been awarded to San Francisco-based small businesses. Minority and women-owned businesses have also participated in a significant manner with over \$942M in contracts or nearly 16.7% of all awards, reflecting the ethnic and gender diversity of the region. As an economic driver, OCII's SBE program has benefited over 1,090 local and small businesses since 2012; and,

WHEREAS, Throughout her term on the Commission, Ms. Rosales has been a staunch proponent of OCII's housing programs. Over 3,000 housing units started construction during her term, of which over one-third were affordable to very-low, low-, and moderate-income households. Ms. Rosales has been a strong supporter of OCII's efforts to provide affordable housing opportunities to members of low-income households who were displaced by the Former Agency and are eligible to receive housing preferences through OCII's Certificate of Preference Program. She consistently urged the Mayor's Office of Housing and Community Development, which provides services to market and lease up OCII sponsored affordable housing units, to fulfill their commitment to provide accessible and user-friendly online access to housing applications and marketing information through the Database of Affordable Housing, Listings, Information, and Applications (DAHLIA) program; and,

WHEREAS, Ms. Rosales's presence on the Successor Agency Commission will be greatly missed by those having business before the Commission, the public generally, and her fellow Commissioners and Agency staff. Her legacy includes the funding of thousands of affordable housing units, the creation of numerous construction and permanent jobs, and the specific development projects that have improved, and will continue to improve, the economic vitality, urban landscape, and quality of life in San Francisco; now therefore, be it

RESOLVED, That the Commission on Community Investment and Infrastructure, on behalf of its Executive Director and Employees, acknowledges the services that Ms. Rosales has provided to OCII, and by this Resolution expresses to Ms. Rosales its appreciation of work well done, its thanks for dedicated public service, and its sincere wish for success in all of her future endeavors.

I hereby certify that the foregoing resolution was adopted by the Commission at its meeting of March 21, 2023.

  
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Commission Secretary