

COMMISSION ON COMMUNITY INVESTMENT AND INFRASTRUCTURE

RESOLUTION NO. 38-2020

Adopted December 1, 2020

**COMMENDING AND EXPRESSING APPRECIATION TO
NADIA SESAY
FOR HER DEDICATED SERVICE UPON HER DEPARTURE
AS EXECUTIVE DIRECTOR OF THE OFFICE OF
COMMUNITY INVESTMENT AND INFRASTRUCTURE**

- WHEREAS, In January 2017, the Commission on Community Investment and Infrastructure (the “Commission”) appointed, by unanimous vote, Nadia Sesay as the Interim Executive Director. In October of that same year, the Commission appointed Ms. Sesay as the permanent Executive Director, also by unanimous vote.
- WHEREAS Prior to her appointment as Executive Director, Ms. Sesay had a distinguished career at the City and County of San Francisco (“City”), having first joined Mayor Willie Brown’s administration in 1998. She was promoted to be the Director of Public Finance, where she excelled in creating key financing policies such as the City’s Debt Program, was influential in bringing forth the City’s first 10-year Capital Plan, and was instrumental in many financial transactions for important City assets. Some of her accomplishments include securing financing for the Lagune Honda Replacement Project and the Moscone Expansion Project and establishing the Transbay Community Facilities District. She also was crucial in helping restructure the strained debt portfolio of the City’s Asian Art Museum. Under her leadership the City received its highest bond rating of AAA, and she was valued and respected across the City as a creative and dedicated problem solver who never lost sight of the public policy goals at the heart of a financial transaction; and,
- WHEREAS, As a City official, Ms. Sesay became involved with the implementation of the 2011 Redevelopment Dissolution Law, the formation of the Successor Agency (commonly known as the Office of Community Investment and Infrastructure or “OCII”), and the preservation of a public financing program for OCII. She provided a steady hand through a very challenging transition of the Redevelopment Agency into a Successor Agency and generously shared her financial expertise and acumen as OCII embarked on its first financial transactions and debt issuances after Redevelopment Dissolution and,
- WHEREAS, After the State of California dissolved the Redevelopment Agency, Mayor Edwin M. Lee appointed Ms. Sesay to the Oversight Board of the City and County of San Francisco, where she served as chair and oversaw OCII’s implementation of the Redevelopment Dissolution Law. She approved numerous matters that were vital in completing the unfinished business of the former Redevelopment Agency. In particular, she approved, by Oversight Board Resolution No. 5-2012 (April 10, 2012), the continuation of the Redevelopment Agency’s program for Mission Bay, Transbay, Candlestick Point-Hunters Point Shipyard, and the construction of affordable housing destroyed and not replaced by the Redevelopment Agency; and,

WHEREAS, When Ms. Sesay became OCII Executive Director, she quickly demonstrated her ability to negotiate successful outcomes for complex situations and bring disparate viewpoints together in order to achieve shared goals. She was instrumental in bringing multiple City departments together with OCII to achieve success in significant matters including overseeing substantial land use changes at Hunters Point Shipyard and Candlestick Point, assisting in the City-wide coordination and acceptance of the completion of infrastructure in Mission Bay. She also secured the approval of the California Department of Finance for important financial and land use actions, and uphold OCII's obligations as a Successor Agency to transfer completed assets to the City; and,

WHEREAS, Under her leadership, over 3,100 housing units have been completed since 2017, including all four phases of the Alice Griffith Public Housing Revitalization Project, multiple affordable housing projects in Mission Bay, and almost 1,600 units alone in the Transbay neighborhood. She also guided numerous affordable housing projects to the start of construction, including Mission Bay South Block 9, which is the first OCII housing project to utilize modular construction in an effort to bring critically needed supportive housing units online sooner and for less cost. In addition, she has championed OCII's continuing efforts to obtain state approval to develop thousands of affordable housing units to replace housing occupied by low- and moderate-income households that were destroyed and never replaced by the former Redevelopment Agency; and,

WHEREAS, Ms. Sesay made equal opportunity in contracting and workforce employment among professional services consultants and construction contractors an integral and seamless part of all of OCII's economic, community and affordable housing development work. During Ms. Sesay's tenure, she spearheaded over \$3.7 billion in development which created tremendous economic benefit for the small and local business community, including \$1.3 billion to numerous small, minority, and women-owned businesses, and over 4,000 construction jobs for San Francisco residents; and,

WHEREAS, Through it all, Ms. Sesay demonstrated a steadfast commitment of OCII's mission to deliver housing, jobs and other economic benefits to the communities she served. Recently, she announced her resignation from OCII so that she may become the first Chief Community Growth and Development Officer of Bedrock, a Detroit-based development firm specializing in urban revitalization; and

WHEREAS, Ms. Sesay has been a dedicated, effective, and committed leader and public servant, and a stalwart supporter of, and mentor to, OCII's staff at all levels. Her generosity of spirit, excellent sense of humor, and ability to forge true partnerships have served her well and made her highly esteemed among her staff, colleagues, and the community. She will be missed.

NOW THEREFORE BE IT,

RESOLVED, The Community Investment and Infrastructure Commission, on behalf of its Commissioners, staff, and the City and County of San Francisco, in recognition of the services which she rendered to the Office of Community Investment and Infrastructure, does by this Resolution, express to Nadia Sesay its sincerest appreciation of work well done and best wishes in all of her future endeavors.

I hereby certify that the foregoing resolution was adopted by the Commission at its meeting of December 1, 2020.



Commission Secretary