ANNUAL HOUSING PRODUCTION REPORT

OFFICE OF COMMUNITY INVESTMENT AND INFRASTRUCTURE FISCAL YEAR 2022-2023







office of
COMMUNITY INVESTMENT
and INFRASTRUCTURE

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Example Housing Project Schedule









EXECUTIVE SUMMARY

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Housing Funding Activity

Executive Summary

The Office of Community Investment and Infrastructure ("OCII") is the driving force in creating three vibrant and inclusive neighborhoods in San Francisco. Beginning under the leadership of the San Francisco Redevelopment Agency Commission and now under the Commission on Community Investment and Infrastructure ("CCII", or "Commission"), 21,927 new housing units are being created in its major development Project Areas as summarized below.

- Hunters Point Shipyard Phase I
- Hunters Point Shipyard Phase II/ Candlestick Point
- Mission Bay North
- Mission Bay South
- Transbay

As of the end of Fiscal Year 2022-2023 ("FY 22-23"), 9,239 units (2,752 affordable units and 6,487 market rate units) have been completed in these Project Areas.

Of the 21,927 total units, 32% (7,115 housing units) will be affordable. Affordable units are defined as being restricted to and priced for households earning up to 120% of the Area Median Income (AMI). Affordable rental projects typically serve low- or very low-income households (up to 60% or 50% of AMI), while affordable homeownership units are designated for first-time low to moderate-income buyers earning between 80%-120% AMI.

This Annual Housing Production Report for Fiscal Year 2022-2023 provides a summary and status of OCII's housing goals, and accomplishments from FY 22-23 as of June 30, 2023, including the following:

- Housing construction completions
- Housing construction starts
- Housing funding activity
- Affordable housing marketing outcomes including Certificate of Preference results
- Small Business Enterprise and Workforce results
- An appendix with additional housing project details

Total Housing Completions and Starts

In Q1 FY 22-23 in Mission Bay South, 148 affordable homeownership units began construction. In Q4 FY 22-23, two 100% affordable rental projects totaling 185 units began construction in Hunters Point Shipyard Phase I. Also in Q4 22-23, 141 units of permanent supportive housing completed construction in Mission Bay South. See Table 1 for this data.

Housing Funding Activity

One of OCII's key tools in delivering affordable housing is the ability to secure funding through public financing and make direct loans to affordable housing developers.

In FY 22-23, the CCII approved construction and additional predevelopment loans for a total of \$42,417,338 as shown in Table 2.

The sources of funding for OCII's affordable housing include taxable housing bonds authorized under Redevelopment Dissolution law, and developer fees such as jobs-housing linkage fees.

TABLE 1. HOUSING COMPLETION & STARTS FISCAL YEAR '22-'23								
Project Area	Project Name	Total Housing Completions	Total Housing Starts					
Hunters Point Shipyard Phase I	Blocks 52 & 54 Block 56		112 73					
Hunters Point Shipyard Phase II/ Candlestick Point								
Mission Bay North								
Mission Bay South	Block 9 Block 9A	141	148					
Transbay								
TOTAL		141	333					

Project Area	Project Name	Affordable Units	Type of Funding	Amount Funded
Hunters Point Shipyard Phase I	Blocks 52 & 54	110	Construction (Site Development)	\$4,517,778
Hunters Point Shipyard Phase I	Block 56	72	Construction	\$34,813,441
Transbay	Block 2 West	150	Additional Predevelopment	\$3,086,119
TOTAL		332		\$42,417,338

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HOUSING PROGRAM & GOALS

Housing Types
Hunters Point Shipyard Phase I
Hunters Point Shipyard Phase II/Candlestick Point
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Transbay

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Table 3:

Total Units by Housing Type

Table 4:

Housing Production Goals and Status by Project Area

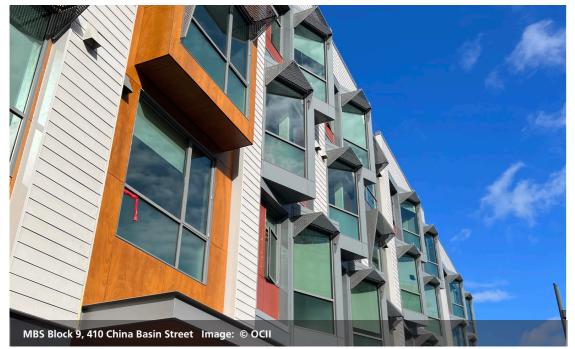
Table 4A: Total of All Areas

Table 4B: Totals by Project Area

Table 4C: Hunters Point Shipyard Phase I
Table 4D: Hunters Point Shipyard Phase II/

Candlestick Point

Table 4E: Mission Bay North Table 4F: Mission Bay South Table 4G.1 & 4G.2: Transbay



Housing Program and Goals

OCII became the Successor Agency to the San Francisco Redevelopment Agency ("SFRA") after SFRA was dissolved in 2012 pursuant to state law. As Successor Agency, OCII's work activities are focused on enforceable obligations that have been approved by the State Department of Finance ("DOF"). OCII's "Retained Housing Obligations" include ensuring the development of affordable housing in OCII's approved Project Areas.

OCII directly carries out affordable housing development design review, entitling, underwriting

and funding. In addition, OCII procures services from the Mayor's Office of Housing and Community Development (MOHCD) through a Memorandum of Understanding for outreach and marketing for both inclusionary and OCII funded projects, implementing the Certificate of Preference program, assisting with the fiscal management and disbursement of OCII's funds, some construction monitoring, and other ancillary tasks as needed. Upon completion of the projects, OCII transfers the affordable housing assets such as land, funding agreements, ground leases, and affordability restrictions for each completed project to MOHCD, which is then responsible for all asset management responsibilities.

Tables 4A-G (see pages 11-18) reflect all OCII housing obligations and production goals as of June 30, 2023.

Of OCII's 21,927 planned total housing units, 7,104 (32% of the total) will be affordable. As of the end of FY 22-23, a total of 9,239 housing units (42% of the total goal) have been completed. Of these completed units, 2,752 are affordable units and 6,487 are market rate units. The total affordable units comprise both 100% OCII funded affordable projects and inclusionary units in market rate projects.

More information on OCII's Project Areas can be found on OCII's website: https://sfocii.org/projects

Housing Types

Rental housing in OCII's projects include Family Rental (generally a mix of bedroom sizes, with no other population restrictions), Senior Rental (for those 62 years or older), and Supportive Rental (for formerly homeless households or other special needs). Rental units in 100% affordable developments typically offer services programming along with affordable rents. Homeownership units are typically condos in multi-family buildings or towers. Affordable homeownership units are offered to first time homebuyers through a limited equity program.

Table 3 reflects that 58% of completed units are for family rental, 2% are for senior rental, and 36% of completed units are for homeownership.

TABLE 3. STATUS OF TOTAL UNITS BY HOUSING TYPE AS OF JUNE 30, 2023									
ТҮРЕ	Completed	% Completed Units by Housing Type	Affordable Units Completed	In Construction	Predevelopment	Preliminary Planning	Future Development	Grand Total Planned by Housing Type	
Family Rental	5,376	58%	1,877	185	1,220	575		7,356	
Senior Rental	140	2%	140		151	236	80	607	
Supportive Rental	380	4%	378					380	
Homeownership	3,343	36%	357	225	1,536	21		5,125	
TBD		0%				579	7,880	8,459	
TOTAL	9,239	100%	2,752	410	2,907	1,411	7,960	21,927	

Hunters Point Shipyard Phase

For Hunters Point Shipyard Phase I (HPSY Phase I), the total housing production goal at full build-out is 1,428 units, of which 29% (or 407 units) will be affordable. HPSY Phase I is divided into two areas, the "Hilltop", where all the housing development to date has occurred, and the "Hillside", which has not yet started development. **Table 4C** (see page 13) shows that in HPSY Phase I, housing production at the end of FY 22-23 was 35% complete with 505 units completed. Of those completed units, 102 are affordable housing units including 43 homeownership units within market rate buildings on multiple blocks within the Hilltop, and another 59 inclusionary rental units in a 100% affordable project.

HPSY Phase I is not a part of the Navy's retesting efforts described below and has been confirmed by the U.S. Environmental Protection Agency to be safe for people to live and work there.

In July through November of 2018, in response to public concerns and at the request of the City and U.S. House of Representatives Speaker, Nancy Pelosi, the California Department of Public Health ("CDPH") performed a phased-approach radiological survey to assess the health and safety of the public and the environment at Parcel A of the Shipyard.

CDPH completed a Final Report for Hunters Point Shipyard Parcel A-1 on February 5, 2019 followed by a Final Report for Parcel A-2 on April 24, 2019. Both CDPH reports concluded that no residents, workers, or visitors are being exposed to radiological health and safety hazards at Parcel A.

To address continued concerns and questions from the community regarding testing conducted at the Shipyard, Mayor Breed, then-City Attorney Herrera, and Supervisor Walton asked experts from UC San Francisco and UC Berkeley to conduct an impartial analysis of CDPH's procedures for Parcel A. Their report concluded that CDPH's health and safety scan on Parcel A was appropriate as a health and safety survey.

Out of an abundance of caution, OCII worked with the developers to establish a scope of additional radiological soil testing at OCII's stand-alone affordable sites at Blocks 52 & 54, and Block 56 to be conducted along with the standard Phase II environmental testing.

In 2021, OCII and the developers' environmental consultant, Langan Engineering and Environmental Services, collected soil borings from Blocks 52, 54 and 56 for that testing. These radiological testing results indicate no contamination and no risk to construction workers, the public or future residents.

Construction began on Blocks 52 and 54 and Block 56 in FY 22-23. When completed in 2025, these 100% affordable projects will add a total of 185 units (including 2 managers' units) ranging in affordability from 30% to 50% AMI to the Hilltop.

Hunters Point Shipyard Phase II / Candlestick Point

For Hunters Point Shipyard Phase II/Candlestick Point (HPSY Phase II/CP), the total housing production goal at full build-out is 10,672 units, of which

approximately 32% or 3,363 units will be affordable. The affordable housing program in HPSY Phase II/CP is unique in that it includes the broadest range of affordability, providing typical affordable units serving households ranging from very low-income households up to those at 120% of AMI, as well as "workforce" housing that will serve slightly higher incomes of 140% to 160% of AMI.

Table 4D (see page 14) shows that in HPSY Phase II/CP housing production at the end of FY 22-23 was 3% complete. Those completed units are all part of the new housing in Candlestick Point for the HOPE SF revitalization of the Alice Griffith public housing development. The three market rate units represent the onsite property managers' units, which are not income restricted.

The land in HPSY Phase II is in an environmental "Superfund" site still owned by the Navy and requires clean-up by the Navy. Portions of HPSY Phase II are the subject of an investigation regarding the testing that was performed after the Navy had completed certain clean up and remediation activities. No construction is currently occurring on any of the HPSY Phase II parcels, and OCII will not accept any land or begin any development on HPSY Phase II until each parcel is tested and determined by regulatory agencies to be safe.

Mission Bay North and South

Together, the Mission Bay North (MBN) and South (MBS) total housing production goal at full build-out is 6,535 units, of which 29% (or 1,908 units) will be affordable. Planned housing construction in the two Project Areas combined was 95% complete at the

end of FY 22-23 for a total of 6,201 units. **Table 4E** (see page 15) reflects housing completions in MBN, which was fully complete in FY 16-17, providing 2,266 market rate units and 698 affordable units (24% of the total units). **Table 4F** (see page 16) shows that in MBS, the Project Area was 91% complete at the end of FY 22-23, with 3,237 units completed out of 3,571. As of FY 22-23, market rate units were 99% complete, and 74% of the OCII affordable units were completed. At full build-out, the housing in MBS will be 34% affordable.

OCII is exploring approaches that will increase the density of the remaining 2 affordable housing parcels in MBS.

Increasing density will require local approvals, including an amendment of the redevelopment plan and associated governing documents.

Transbay

Overall, 35% of all new housing in Zones 1 and 2 combined must be affordable. OCII must achieve this goal by the expiration of the Transbay Redevelopment Plan in 2035.

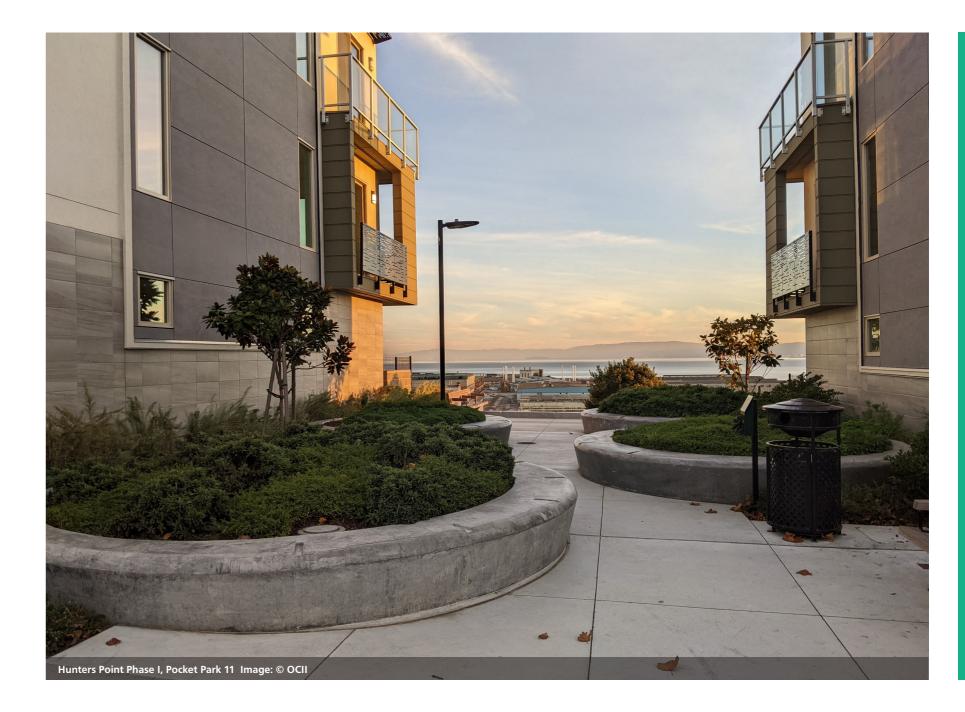
In Transbay Zone 1 for which OCII has land use and zoning jurisdiction, the total housing production goal at full build-out is 3,292 units, of which 43% (or 1,438 units) will be affordable.

Table 4G.1 (see page 17) shows that in Transbay Zone 1, housing production at the end of FY 22-23 was 68% complete with 2,196 units. Of these completed units in Zone 1, 463 were affordable units in OCII funded, 100% affordable housing developments.

Transbay Zone 2 is under the jurisdiction of the City's Planning Department, and not a subject of this report. However, **Table 4G.2** (see page 18) is presented to show Transbay Zones 1 and 2 combined, and that given the high percentage of affordability in Zone 1, OCII is on track to meet the 35% goal.







Annual Housing Production Report FY 22-23 Office of Community Investment and Infrastructure

TABLE 4. HOUSING PRODUCTION GOALS AND STATUS BY ENFORCEABLE OBLIGATION

TABLE 4A. HOUSING STATUS FOR ALL AREAS, AS OF JUNE 30, 2023							
	Total Units	Market Rate	Inclusionary Affordable	OCII Affordable*	Total Affordable		
Completed as of 6/30/23	9,239	6,487	651	2,101	2,752		
In Construction	410	71	9	330	339		
Predevelopment	2,907	1,792	453	662	1,115		
Preliminary Planning	1,411	861	162	388	550		
Future Development	7,960	5,601	1,506	853	2,359		
TOTAL	21,927	14,812	2,781	4,334	7,115		
% AFFORDABLE AT TOTAL BUILD OUT							
AFFORDABLE UNITS AS % OF TOTAL COMPLETED							
% COMPLETE, ALL UNITS							

^{*} OCII Affordable does not include manager's units

TABLE 4B. AFFORDABLE AND MARKET RATE HOUSING STATUS BY ENFORCEABLE OBLIGATION, AS OF JUNE 30, 2023							
	Hunters Point Shipyard Phase I	Hunters Point Shipyard Phase II & Candlestick Point	Mission Bay North & South	Transbay	Total		
Completed	505	337	6,201	2,196	9,239		
In Construction	262		148		410		
Predevelopment	628	1,263		1,016	2,907		
Preliminary Planning		1,225	186		1,411		
Future Development	33	7,847		80	7,960		
TOTAL	1,428	10,672	6,535	3,292	21,927		
% COMPLETE ALL UNITS	35%	3%	95%	67%	42%		

2,247

3,363

10%

	Total Units	Market Rate	Inclusionary Affordable	OCII Affordable*	Total Affordable
Completed	505	403	102		102
In Construction	262	71	9	182	191
Predevelopment	628	548	80		80
Preliminary Planning					
Future Development	33			33	33
TOTAL	1,428	1,022	191	215	406
% COMPLETE AS OF JUNE 30, 2023	35%	39%	53%	0%	25%

AT FINAL BUILD OUT, % AFFORDABLE OF TOTAL UNITS: 29%

	Total Units	Market Rate	Inclusionary Affordable **	OCII Affordable *	Total Affordable
Completed	337	4		333	333
In Construction					
Predevelopment	1,263	866	67	330	397

TOTAL

1,225

7,847

10,672

3%

839

5,600

7,309

0%

162

1,506

1,735

0%

224

741

1,628

21%

AT FINAL BUILD OUT, % AFFORDABLE OF TOTAL UNITS: 32%

Preliminary Planning

Future Development

% COMPLETE AS OF JUNE 30, 2023

TABLE 4D. HUNTERS POINT SHIPYARD PHASE II / CANDLESTICK POINT STATUS, AS OF JUNE 30, 2023

^{*} OCII Affordable does not include manager's units

^{*} OCII Affordable does not include manager's units

^{**} This number includes 892 Workforce units targeting households with AMI's at 121% - 160%. These units do not have long term affordability restrictions.

	Total Units	Market Rate	Inclusionary Affordable	OCII Affordable*	Total Affordable
Completed	2,964	2,266	291	407	698
In Construction					
Predevelopment					
Preliminary Planning					
Future Development					
TOTAL	2,964	2,266	291	407	698
% COMPLETE AS OF JUNE 30, 2023	100%	100%	100%	100%	100%

AT FINAL BUILD OUT, % AFFORDABLE OF TOTAL UNITS: 24%

	Total Units	Market Rate	Inclusionary Affordable	OCII Affordable*	Total Affordable
Completed	3,237	2,339		898	898
In Construction	148			148	148
Predevelopment					
Preliminary Planning	186	22		164	164
Future Development					

TOTAL

% COMPLETE AS OF JUNE 30, 2023

3,571

91%

2,361

99%

AT FINAL BUILD OUT, % AFFORDABLE OF TOTAL UNITS: 34%

TABLE 4F. MISSION BAY SOUTH STATUS, AS OF JUNE 30, 2023

1,210

74%

1,210

74%

^{*} OCII Affordable does not include manager's units

^{*} OCII Affordable does not include manager's units

TABLE 4. HOUSING PRODUCTION GOALS AND STATUS BY ENFORCEABLE OBLIGATION

TABLE 4G.1 TRANSBAY STATUS, ZONE 1 ONLY, AS OF JUNE 30, 2	2023				
	Total Units	Market Rate	Inclusionary Affordable	OCII Affordable*	Total Affordable
Completed	2,196	1,475	258	463	721
In Construction					
Predevelopment	1,016	378	306	332	626
Preliminary Planning					
Future Development	80	1		79	79
TOTAL	3,292	1,854	564	874	1,426
% COMPLETE AS OF JUNE 30, 2023	67%	80%	46%	53%	51%

AT FINAL BUILD OUT OF ZONE 1, % AFFORDABLE OF TOTAL UNITS: 44%
AT FINAL BUILD OUT OF ZONE 1, INCLUDING ESTIMATED ZONE 2 UNITS (STATE LAW REQUIREMENT) % AFFORDABLE: 36%

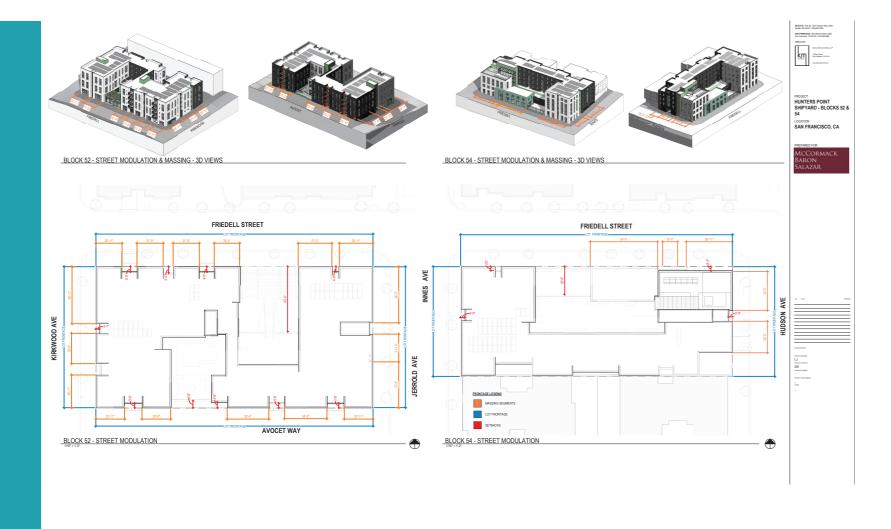
TABLE 4G.2 TRANSBAY STATUS, ZONES 1 AND 2 COMBINED, AS	OF JUNE 30), 2023			
	Total Units	Market Rate	Inclusionary Affordable	OCII Affordable*	Total Affordable
Completed	2,666	1,885	318	463	781
In Construction					
Predevelopment	1,181	543	306	332	638
Preliminary Planning					
Future Development	80	1		79	79
TOTAL	3,927	2,429	624	874	1,498
% COMPLETE AS OF JUNE 30, 2023	68%	78%	51%	53%	52%

AT FINAL BUILD OUT OF ZONES 1 AND 2, % AFFORDABLE OF TOTAL UNITS: 35%

^{*} OCII Affordable does not include manager's units

^{*} OCII Affordable does not include manager's units

^{**} Zone 2, although not in OCII's jurisdiction, is included above to reflect the 35% affordable requirement in Zones 1 and 2 combined



HOUSING ACCOMPLISHMENTS

Housing Completions & Housing Starts
Housing in Construction & Project Summaries
Marketing Accomplishments

TABLES:

Table 5 Housing Completions

Table 6 Housing Starts

Table 7
Housing in Construction

Hunters Point Shipyard Blocks 52 & 54, 351 and 151 Friedell St Rendering: Mithun

This section summarizes OCII housing accomplishments for FY 22-23, including information on construction completions, construction starts, projects in that were in construction for the entire fiscal year, and marketing outcomes.

Housing Completions

In FY22-23, Mission Bay South Block 9, a 141 unit (including 1 manager's unit) affordable project, completed construction. These homes offer Supportive Housing to Formerly Unhoused Adults. See **Table 5** for a summary of basic details for this project. Additional project-specific details including developer, architect, the Area Median Income (AMI) for these units, and the OCII funding amount can be found on page 23. Other project data such as the percentage of contract funding awarded to Small Business Enterprise and local workforce hiring accomplishments can be found in **Chapter 6, Appendix.**

TABLE 5. HOUSING COMPLETIONS					
Project Area	Project Name	Project Type	Housing Type	Total Units	Total Affordab e Units
MBS	Block 9	100% Affordable	Supportive Formerly Unhoused Adults	141	140
			TOTAL	141	14()

^{*} OCII affordable does not include manager's units





Image: OCII

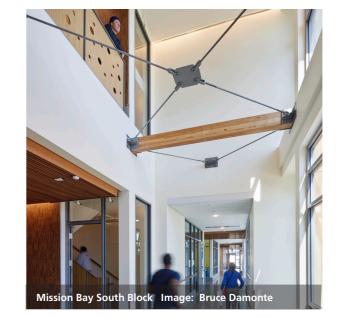
Housing Completions

Mission Bay South Block 9

PROJECT AREA	Mission Bay South
SPONSOR/DEVELOPER	BRIDGE Housing / HomeRise
ARCHITECT	Mithun
PROJECT/HOUSING TYPE	100% Affordable / Supportive Housing
TOTAL/AFFORDABLE UNITS	141 / 140
CONSTRUCTION COMPLETED	April 2023
TOTAL OCII FUNDING	\$37,245,760
AFFORDABLE UNITS TARGET AMI	30% and below







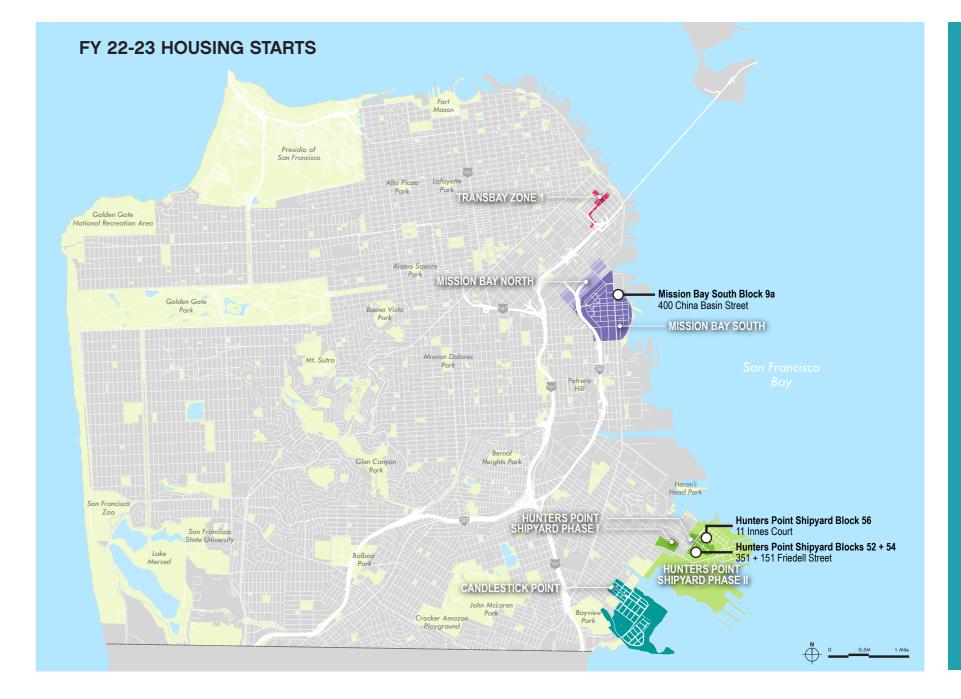
Housing Starts

In FY 22-23, construction of 333 units began in three different projects. Two Projects in Hunters Point Shipyard - Phase I. These include 3 buildings with a total of 185 100% affordable, permanent family rental units. The third project, located at Mission Bay South Block 9A, will at completion contain 148 affordable units for homeownership.

There are project specific details in subsequent pages and in **Chapter 6, Appendix.**

TABLE 6. HO	USING STAR	TS			
Project Area	Project Name	Project Type	Housing Type	Total Units	Total Affordable Units*
HPSY Phase I	Blocks 52&54	100% Affordable	Family Rental	112	110
HPSY Phase I	Block 56	100% Affordable	Family Rental	73	72
Mission Bay South	Block 9A	100% Affordable	Homeownership	148	148
* OCII affordable does no	rt include manager's un	ite	TOTAL	333	330







Hunters Point Shipyard Blocks 52&54: 351&151 Friedell St

PROJECT AREA	HPSY Phase I
SPONSOR/DEVELOPER	Jonathan Rose Companies / Bayview Hunters Point Multipurpose Senior Services
ARCHITECT	Mithun
PROJECT/HOUSING TYPE	100% Affordable / Family Rental
TOTAL/AFFORDABLE UNITS	112 / 110
CONSTRUCTION BEGAN	June 2023
TOTAL OCII FUNDING	\$61,518,208
AFFORDABLE UNITS TARGET AMI	30-50%
·	·



Hunters Point Shipyard Block 56: 11 Innes Ct

PROJECT AREA	HPSY Phase I
SPONSOR/DEVELOPER	Mercy Housing California
ARCHITECT	Van Meter Williams Pollack
PROJECT/HOUSING TYPE	100% Affordable / Family Rental
TOTAL/AFFORDABLE UNITS	73/72
CONSTRUCTION BEGAN	June 2023
TOTAL OCII FUNDING	\$34,813,441
AFFORDABLE UNITS TARGET AMI	50%

FY 22-23 Housing Starts









Housing Starts (continued)



Mission Bay South Block 9A: 400 China Basin St

PROJECT AREA	Mission Bay
SPONSOR/DEVELOPER	Michael Simmons Property Development; Curtis Development; Young Community Developers
ARCHITECT	Mithun / Studio VARA
PROJECT/HOUSING TYPE	100% Affordable Homeownership
TOTAL/AFFORDABLE UNITS	148
CONSTRUCTION BEGAN	July 2022
TOTAL OCII FUNDING	\$83,184,522
AFFORDABLE UNITS TARGET AMI	110% and below





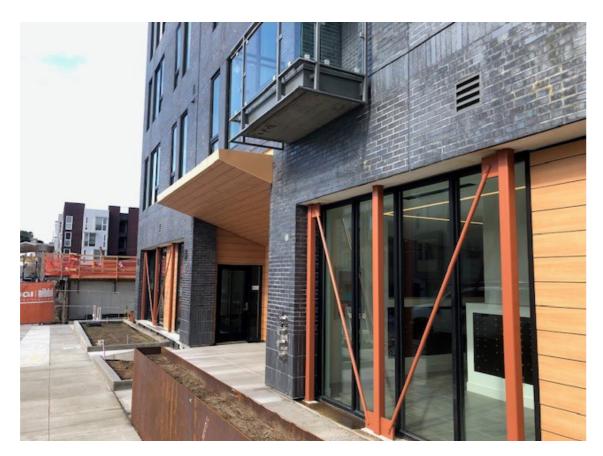
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During FY 22-23, construction of units in one project continued, Hunters Point Shipyard Block 52 at 52 Kirkwood Avenue, a development with market rate homeowner plus inclusionary units. This project includes a total of 77 units for homeownership of which 9 units are affordable.

See **Table 7** for a summary of these projects. There are project-specific details on the following pages and in Chapter 6, Appendix.

TABLE 7. HOUSING IN CONSTRUCTION (CONTINUING THROUGH ALL OF FY 22-23)											
Project Area	Project Name	Project Type	Housing Type	Total Units	Total Aff. Units*						
HPSY Phase I	Block 52	Market Rate w/ Inclusionary	Homeownership	77	9						
			TOTAL	77	9						

^{*} OCII affordable does not include manager's units





ousing Accomplishm

Housing in Construction

Hunters Point Shipyard Block 52: 52 Kirkwood Ave

PROJECT AREA	HPSY Phase 1
SPONSOR/DEVELOPER	Lennar
ARCHITECT	LPAS
PROJECT/HOUSING TYPE	Market Rate w/ inclusionary/Homeownership
TOTAL/AFFORDABLE UNITS	77/9
CONSTRUCTION COMPLETION	June 2024
TOTAL OCII FUNDING	\$0
AFFORDABLE UNITS TARGET AMI	80% AMI

FY 22-23 Housing In Construction

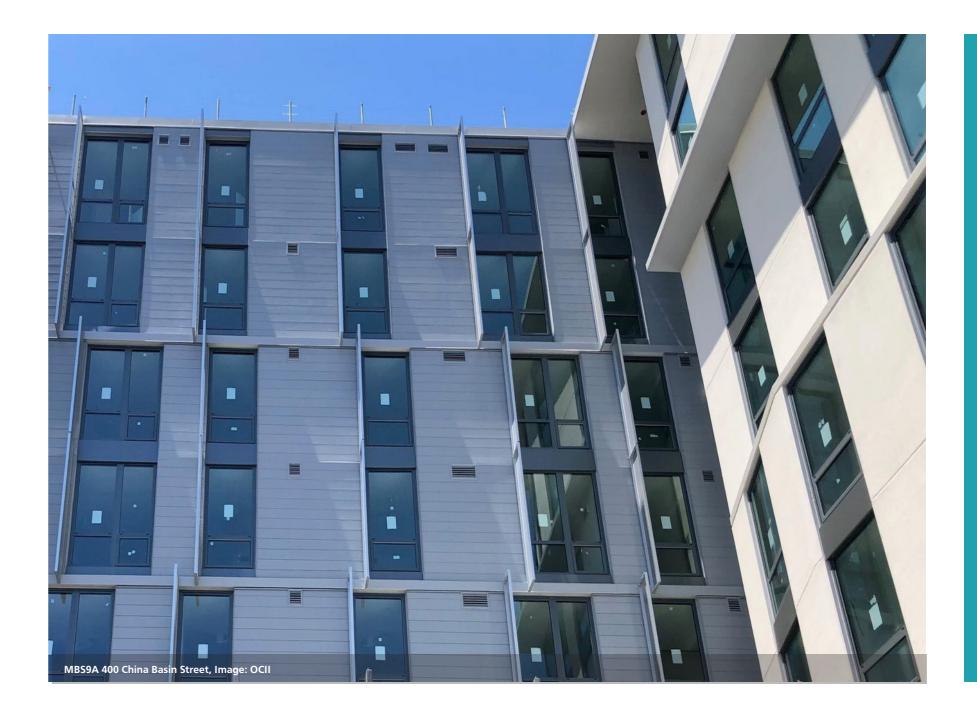




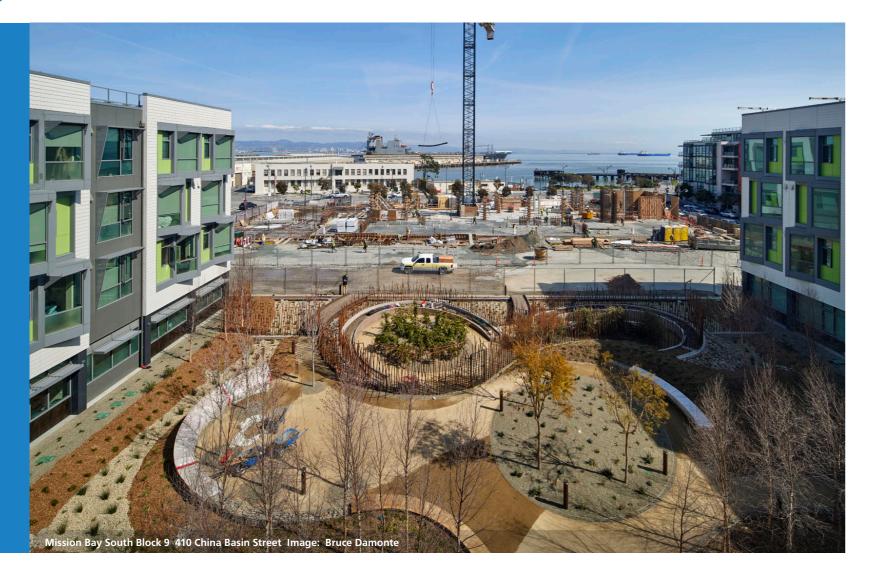
Marketing Accomplishments

Early Outreach Plans were submitted for the three affordable housing projects begun in FY 22-23. In July 2022, the affordable homeownership project at 400 China Basin Street began construction, and in June 2023 both of the affordable rental housing projects located in the Hunters Point Shipyard project area began construction.

These Plans include the developers' partnerships with housing counseling agencies and the timeframe for outreach to and workshops for Certificate of Preference (COP) holders who may be interested in these housing opportunities.



5



CERTIFICATE OF PREFERENCE PROGRAM & MARKETING REQUIREMENTS

Certificate of Preference Program

Marketing Requirements

TABLE:

Table 8: COP Program Highlights Ten Years Ending FY 22-23

Certificate of Preference Program

During the 1960s and 1970s SFRA, as part of the federal urban renewal program, displaced many residents and businesses from its Project Areas. In 1967, the SFRA initiated the COP program for former residents of housing displaced by its activities.

The COP program does not guarantee a certificate holder any particular housing unit, but it provides the holder with a preference over other applicants of affordable housing sponsored by OCII and MOHCD, provided that the Certificate Holder meets the financial and other qualifications of the unit.

The COP program is authorized under the California Community Redevelopment Law ("CRL"), which limits the preference to low- to moderateincome persons who were displaced. Cal. Health & Safety Code § 33411.3. In 2022, the state legislature expanded this preference to include the descendants of displaced persons and authorized housing successors (i.e. MOHCD) to implement the expanded preference. The preference only applies to housing that is affordable to low- and moderateincome households.

At the direction of the Commission in FY13-14, OCII staff initiated a more robust early outreach and marketing protocol to ensure as many COP holders as possible obtain housing, and to maximize the number of COP holders who live outside of San Francisco but want to return. **Table 8** shows success, over the past ten years, as measured by



the increased number of COP holders housed, COP holders who applied for housing, and those returning to San Francisco.

OCII contracts with MOHCD to assist with marketing our affordable units, and MOHCD manages the COP program for both OCII and MOHCD projects. Importantly, MOHCD staff and housing counseling agencies work with COP holders to navigate through the marketing and lease-up process.

MOHCD provides an annual report to the OCII Commission describing the COP program for OCII

ponsored projects,	accomplishments,	and next steps	
n greater detail.			

TABLE 8. COP PROGRAM HIGHLIGHTS TEN YEARS ENDING FY 22-23													
	Total Past 10 Years	FY 22-23	FY 21-22	FY 20-21	FY 19-20	FY 18-19	FY 17-18	FY 16-17	FY 15-16	FY 14-15	FY13-14		
COP Holders Housed	87	-	4	-	3	13	18	38	6	3	2		
COP Holders Returned to San Francisco	32	-	2	-	1	4	11	9	1	3	1		
COP Holders Applied for Housing	427	-	20	12	20	59	61	86	13	95	61		
New Certificates Issued	636	115	64	34	31	30	61	55	111	73	62		
Lottery Units Available	1,504	0	113	108	216	247	350	186*	78	184	22		

^{*} Of the 186 units in FY16-17, a total of 120 were senior units and had Project Based rental vouchers.

Table 8 reflects COP program highlights from the past ten fiscal years for OCII sponsored projects.

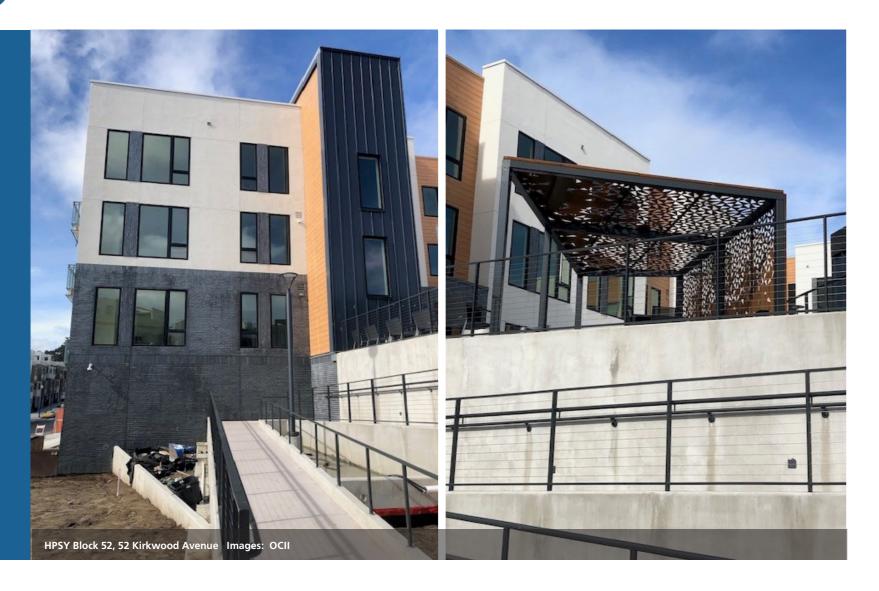
Marketing Requirements

OCII relies on an Early Outreach Plan and Tenant Selection Plan ("Marketing Plan") for each OCII sponsored project as tools to guide marketing. OCII requires that the Early Outreach Plan includes affirmative marketing to COP holders during the early phases of construction in order to allow applicants sufficient time to prepare for and take advantage of any community based or City

sponsored readiness programs. OCII also requires developers to outreach to COP holders and connect them to rental and homebuyer readiness workshops.

MOHCD uses its web-based application system, the Database of Affordable Housing Listings, Information and Applications ("DAHLIA") for all OCII sponsored affordable housing, to streamline the application process to make it easier for COP holders and others seeking affordable rental or homeownership housing opportunities (https:// housing.sfgov.org). MOHCD partners with

several non-profit agencies to support rental readiness and eviction prevention programs to assist applicants in using DAHLIA and to prepare individuals for successful tenancies/occupancies.



SMALL BUSINESS ENTERPRISE & WORKFORCE GOALS

Equal Opportunity Programs & Affordable Housing Small Business Enterprise Workforce Development

Small Business Enterprise and Workforce Goals

Equal Opportunity Programs and Affordable Housing

OCII is committed to social and economic equity that extends beyond providing affordable housing and into the realm of employment and business opportunities. OCII promotes equal opportunity in contracting and employment among professional services consultants and construction contractors through its Small Business Enterprise ("SBE") Program and its Local Construction Workforce Hiring Program. Each program has a robust goal of 50% for SBE engagement and local construction employment, and both programs are enforced by OCII's Contract Compliance Division. All contracts for construction are also subject to OCII's Prevailing Wages Policy, which requires the payment of prevailing, livable wages.

Small Business Enterprise

Under OCII's SBE Policy, prime contractors on OCII-assisted projects must make a good faith effort to award 50% of contract dollars to bona fide SBEs that hold valid certifications and fall within certain revenue thresholds. Additionally, OCII recognizes the City and County of San Francisco ("City") Local Business Enterprise ("LBE") Program. Under OCII's SBE program, Project Area businesses bidding on agency-assisted contracts are given first

consideration, followed by San-Francisco based SBEs, and then non-SF based SBEs. In July of 2015, OCII's Commission amended the agency's SBE Policy to conform its small business size standards to the City's Small LBE revenue thresholds, making it easier for LBEs to participate in OCII's SBE Program.

In addition to giving first consideration to local firms, OCII's SBE policy encourages Prime Contractors to award contracting opportunities to businesses that reflect the gender, ethnic and economic diversity of San Francisco.

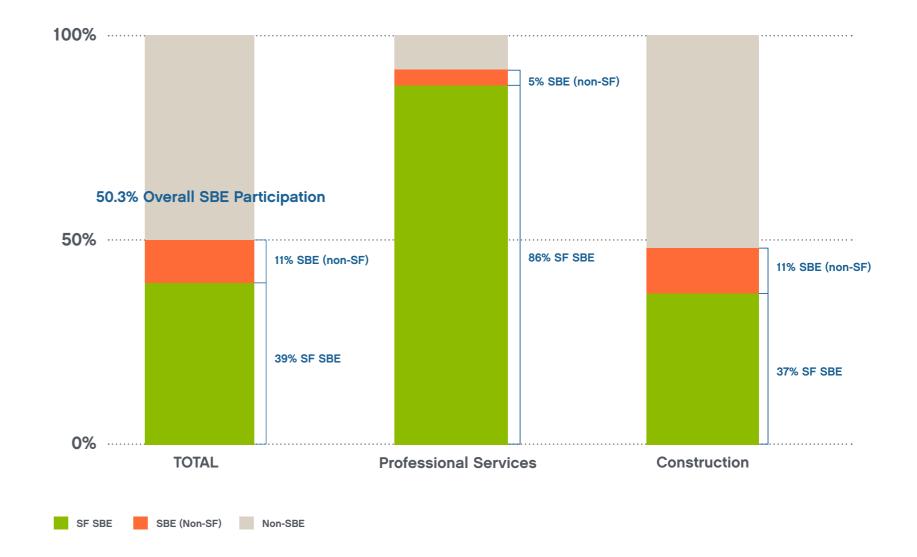
In FY 22-23, OCII's developer partners awarded professional services and construction contracts on 4 affordable housing projects totaling nearly \$161 million. Over \$81 million (or 50.3%) of these contract dollars were awarded to small businesses, and of the total, 39.7% are LBEs certified by the City's Contract Monitoring Division.

Notably, small businesses were awarded \$6.9 million (90.7%) of professional services contracts and over \$74 million (48.2%) of construction contracts (See **Chart 1**). Reflecting the gender and ethnic diversity of San Francisco, minority and women owned firms received nearly \$40 million (36%) of professional services and construction contracts. Of the total contracts awarded, Black firms received credit for 30.1%, Latinx firms 4.9%, and Asian firms .6%.

To ensure inclusion of small businesses in OCIIadministered projects, OCII encourages larger and established firms to pair with SBEs by forming associations and joint ventures (JV). These partnerships help Prime Contractors comply with SBE goals by incentivizing them to break up scopes of work when feasible to give smaller firms access to large-scale projects and an opportunity to acquire greater footing and visibility within their trade. OCII recognizes JVs and Associations between SBE firms and non-SBE firms, where the SBE partner performs 35% or more of the work and receives a proportionate share of the profits. Both professional service and construction firms have benefited from OCII's JV policy.

Chart 1 provides SBE data on affordable housing contracts.

CHART 1: SBE Participation on Affordable Housing Contracts FY 22-23



Workforce Development

Construction

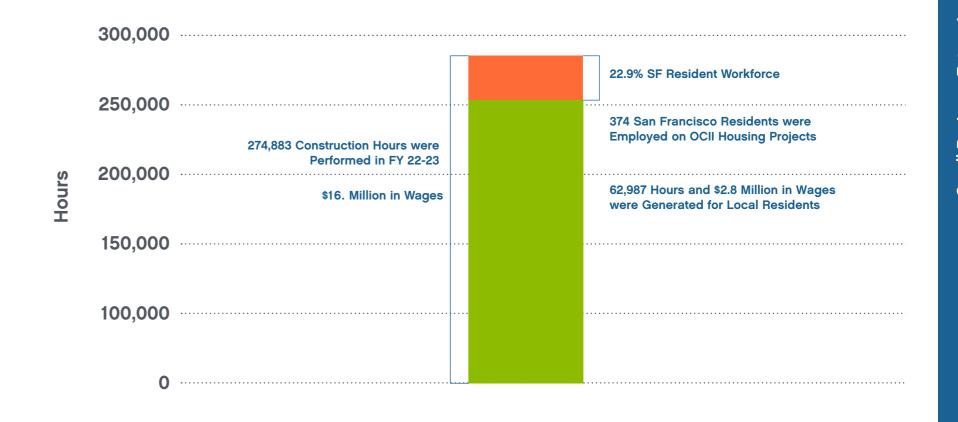
Prior to the City and County of San Francisco's adoption of its local hiring policy for construction, the former San Francisco Redevelopment Agency had a long history of implementing a local workforce requirement on agency-assisted construction projects. OCII's local workforce policy is aggressive and unique in that it establishes a local hiring goal of 50%, with first consideration given to Project Area residents and requires contractors to adhere to State prevailing wage requirements, even on projects entirely funded with private dollars. OCII's wage policies are demonstrative of the agency's commitment to livable wages for San Franciscans.

The San Francisco Office of Economic and Workforce Development, through its CityBuild Division, assists OCII with its workforce development program. Contractors and subcontractors are required to submit certified payroll reports through a web-based monitoring and reporting system, which tracks hours by trade, residency, and other relevant demographic information of employees. CityBuild and OCII Contract Compliance staff closely monitor payroll submissions to ensure adherence to OCII's policies, and to allow for "real time" monitoring and follow-up.

On OCII-sponsored affordable and inclusionary housing projects in FY 22-23, OCII's Local

Construction Workforce Hiring Program created 2,498 construction jobs, of which 374 were filled by San Francisco residents, yielding an overall local workforce participation rate of 22.9%, as measured by work hours. In addition, the figures represent 62,987 hours of work performed by San Francisco residents and \$2.9 million in wages paid to local residents (See Chart 2).

CHART 2: Construction Work Opportunities Created by OCII Affordable & Inclusionary Housing Projects



Non-SF Residents

SF Residents



APPENDIX

TABLE 9:

Construction Completions FY 22-23 Construction Starts in FY 22-23 In Construction Throughout FY 22-23

TABLE 10:

Example Housing Project Schedule

TABLE 9 C	TABLE 9 CONSTRUCTION COMPLETIONS FY 22-23												
Project Area	Project Name	Address	Supervisor District	Project Sponsor	Type of Project	Type of Housing	Total Units	Market Rate Units	Inclusionary Affordable Units	OCII Affordable Units	Total Affordable Units		
Mission Bay South	Block 9	410 China Basin St	6	BRIDGE Housing & HomeRise	100% Affordable	Adult Supportive Rental	141	1	0	140	140		

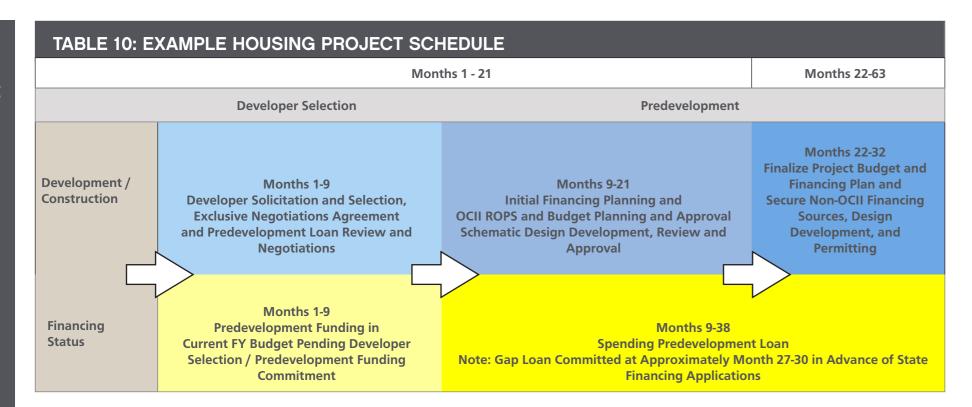
AMI Targeting	Set-Aside Units	Parking Spaces	OCII Actual Funding to Date	Estimated Construction Completion	Architect	General Contractor	SBE Professional (completed projects only)	SBE Construction (completed projects only)	SF Workforce (completed projects only)
30% AMI and below	140	2	\$37,245,760	Apr-23	Leddy Maytum Stacy / Lowney Architecture / YA Studios	Cahill	58%	37%	22.6%

			ng to Date	Completion			ts only)	:ts only)	:ts only)
AMI Targeting	Set-Aside Units	Parking Spaces	OCII Actual Funding to Date	Estimated Construction Com	Architect	General Contractor	SBE Professional (completed projects only)	SBE Construction (completed projects only)	SF Workforce (completed projects only)
50% AMI and below		62	\$61,818,999	May-25	Mithun / Solomon	Nibbi Baines	TBD	TBD	TBD
50% AMI and below		46	\$34,813,441	May-25	Van Meter Williams Pollack	Nibbi Baines	TBD	TBD	TBD
110% AMI and below		34	\$75,174,522	Aug-24	Mithun/ Studio VARA	Nibbi Baines	TBD	TBD	TBD

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TABLE 9: II	TABLE 9: IN CONSTRUCTION THROUGHOUT FY 22-23											
Project Area	Project Name	Address	Supervisor District	Project Sponsor	Type of Project	Type of Housing	Total Units	Market Rate Units	Inclusionary Affordable Units	OCII Affordable Units	Total Affordable Units	
HPSY Phase I	Block 52	52 Kirkwood Ave	10	Lennar	Market Rate w/ Inclusionary	Homeownership	77	68	9	0	9	

AMI Targeting	Set-Aside Units	Parking Spaces	OCII Actual Funding to Date	Estimated Construction Completion	Architect	General Contractor	SBE Professional (completed projects only)	SBE Construction (completed projects only)	SF Workforce (completed projects only)
80% AMI	n/a	65	\$0	Apr-24	LPAS Architecture + Design	Lennar Homes of California	TBD	TBD	TBD



This table illustrates the life and financing timeline of an OCII-funded affordable housing project from solicitation of a development team to completion of construction. A standard project that has no financing or other delays takes about 3 years from development team solicitation through construction starts, and about 2 years to construct.

The blue-shaded areas show predevelopment and construction activities and the yellow-shaded areas show the status of OCII financing during the same period. OCII typically approves funding for predevelopment once the development team solicitation is complete and then a larger permanent funding amount (the "gap" amount) later, once the project specifics are finalized.

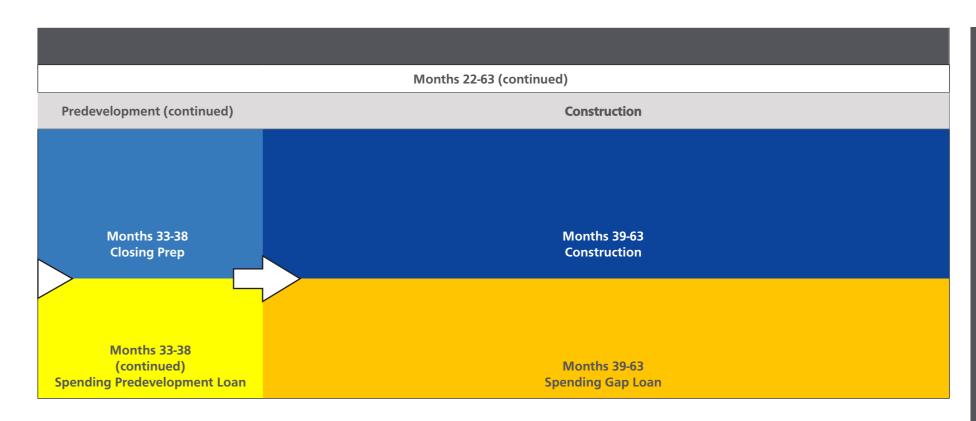
A project's predevelopment funding is typically included in the same fiscal year budget as the developer solicitation occurs. Internally, OCII begins planning the bond issuance that will fund the project's gap loan about 4-5 months after the developer solicitation begins, to ensure that funds are in place for the bond issuance by the time the project needs the funds.

The Commission will see those funds as part of the annual ROPS Workshop and Budget approvals, and both the project gap loan and the bond

issuance containing for funds for the gap loan will be approved by Commission during the predevelopment period.

For rental projects, which make up the majority of OCII-funded affordable housing projects, the funding schedule is driven by state low-income housing tax credit and tax-exempt bond funding timelines which shift annually.

To be competitive for this financing, OCII funds must be committed, though they will not be spent for about a year if a project is awarded funding on the first application, or longer if additional applications are necessary. Once a project is



awarded these funds by the State, construction must begin within 6 months.

Once a project is complete, fully leased, and all permanent financing has been obtained, OCII will transfer its fee interest in the project site, together with OCII's interest in any ground or air rights lease(s) and loan(s), to MOHCD as the Housing Successor Agency. MOHCD will perform long-term asset management and ensure compliance with the terms of project lease(s) and loan(s).

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