London N. Breed



Bivett Brackett CHAIR

Dr. Carolyn Ransom-Scott VICE-CHAIR

> Vanessa Aquino Tamsen Drew Kent Lim COMMISSIONERS

Thor Kaslofsky EXECUTIVE DIRECTOR

MINUTES OF A REGULAR MEETING OF THE COMMISSION ON COMMUNITY INVESTMENT AND INFRASTRUCTURE OF THE CITY AND COUNTY OF SAN FRANCISCO HELD ON THE 16TH DAY OF JANUARY 2024

The members of the Commission on Community Investment and Infrastructure of the City and County of San Francisco met in a regular meeting in person at 1:00 p.m. on the 16th day of January 2024.

REMOTE ACCESS: WATCH LIVE ON SFGOVTV: https://sfgovtv.org/ccii

PUBLIC COMMENT:

Members of the public may provide public comment in-person at the noticed location or remotely via teleconference (detailed instructions available at: https://sfocii.org/remote-meeting-information). Members of the public may also submit their comments by email to: commissionsecretary.ocii@sfgov.org; all comments received will be made a part of the official record.

INSTRUCTIONS FOR PUBLIC COMMENT:

DIAL: 1-415-655-0001 ENTER ACCESS CODE: 2660 121 7001 PRESS # PRESS # again to enter the call. Press *3 to submit your request to speak.

REGULAR MEETING AGENDA

1. Recognition of a Quorum

Meeting was called to order at 1:04 p.m. by Chair Brackett. She introduced new Commissioner, Kent Lim. Roll call was taken.

Commissioner Aquino - present Commissioner Drew - present Commissioner Lim - present Vice-Chair Scott - present Chair Brackett - present

All Commissioners were present.

2. Announcements

a) The next regularly scheduled Commission meeting will be held **in person** on Tuesday, February 6, 2024 at 1:00 pm at City Hall in Room 416.

- b) Announcement of Prohibition of Sound Producing Electronic Devices during the Meeting: Please be advised that the ringing of and use of cell phones, pagers, and similar soundproducing electronic devices are prohibited at this meeting. Please be advised that the Chair may order the removal from the meeting room of any person(s) responsible for the ringing of or use of a cell phone, pager, or other similar sound-producing electronic device.
- c) Announcement of Time Allotment for Public Comments from participants dialing in: Please be advised that a member of the public has up to three minutes to make pertinent public comments on each agenda item unless the Commission adopts a shorter period on any item. We recommend that members of the public who are attending the meeting in person fill out a "Speaker Card" and submit the completed card to the Commission Secretary. All dial-in participants from the public will be instructed to call a toll-free number and use their touch-tone phones to provide any public comment. Audio prompts will signal to dial-in participants when their audio input has been enabled for commenting.

PUBLIC COMMENT CALL-IN: 1-415-655-0001 ACCESS CODE: 2660 121 7001

Secretary Cruz read the instructions for the public to call in.

- 3. Report on actions taken at previous Closed Session meeting None
- 4. Matters of Unfinished Business None
- 5. Matters of New Business:

CONSENT AGENDA

a) Approval of Minutes: Regular Meeting of December 5, 2023

PUBLIC COMMENT

Speaker: Oscar James, native resident Bayview Hunters Point (BVHP)

Mr. James stated that he had not received the agenda for this meeting but reminded Commissioners that at a previous meeting they were going to discuss the housing preference for the 5,000+ replacement units and he asked that it be put on the agenda. As a Certificate of Preference (COP) holder and on behalf of other COP holders he had spoken to, Mr. James expressed concern about not having preference for these units.

Commissioner Drew motioned to move Item 5(a) and Commissioner Aquino seconded that motion.

Secretary Cruz called for a voice vote on Item 5(a).

Commissioner Aquino - yes Commissioner Drew – yes Commissioner Lim - yes Vice-Chair Scott – yes Chair Brackett – yes

ADOPTION: IT WAS VOTED BY FIVE COMMISSIONERS THAT APPROVAL OF THE MINUTES FOR REGULAR MEETING OF DECEMBER 5, 2023, BE ADOPTED.

Chair Brackett announced that there would be several items during this meeting that would provide discussion on the replacement housing and COP issues. She explained that any item that was not on the agenda could not be added during the meeting, because by law appropriate notice must be given to the public on all agenda items. She announced that this issue would be on the agenda for the first meeting in February 2024.

Executive Director Kaslofsky added that Items G and H on this agenda would reference the replacement housing.

REGULAR AGENDA

b) Electing the Chair and Vice Chair under Section 27 of the Successor Agency Bylaws (Discussion and Action)

Chair Brackett requested nominations for the positions of Chair and Vice Chair.

Vice-Chair Scott nominated Ms. Bivett Brackett for the position of Chair. There were no other nominations for Chair.

PUBLIC COMMENT

Speaker: Oscar James, native resident BVHP

Mr. James stated that the nomination of Ms. Bivett Brackett for Chair was an excellent one and he supported it.

Secretary Cruz called for a voice vote on the election of Ms. Bivett Brackett for the position of Chair.

Commissioner Aquino - yes Commissioner Drew - yes Commissioner Lim - yes Vice-Chair Scott - yes Chair Brackett - yes

ADOPTION: IT WAS VOTED BY FIVE COMMISSIONERS THAT MS. BIVETT BRACKETT BE ELECTED AS CHAIR OF OCII FOR 2024.

Chair Brackett requested nominations for the positions of Vice Chair.

Commissioner Aquino nominated Dr. Carolyn Scott for the position of Vice-Chair. There were no other nominations for Vice-Chair.

PUBLIC COMMENT – None

Secretary Cruz called for a voice vote on the election of Dr. Carolyn Scott for position of Vice-Chair.

Commissioner Aquino - yes Commissioner Drew - yes Commissioner Lim - yes Vice-Chair Scott - yes Chair Brackett - yes

ADOPTION: IT WAS VOTED BY FIVE COMMISSIONERS THAT DR. CAROLYN SCOTT BE ELECTED AS VICE-CHAIR OF OCII FOR 2024.

c) Authorizing a Fourth Amendment to the Personal Services Contract with Forster & Kroeger Landscape Maintenance, Inc., a California corporation, to extend the contract term by up to five months, to June 30, 2024, and increase the total expenditure authority by up to \$40,060, to a total overall contract expenditure authority of up to \$645,200, to provide continued landscape maintenance services in Community Facilities District No. 1 (South Beach) with funding provided by Special Taxes levied under the Mello-Roos Community Facilities Act; Former Rincon Point-South Beach Redevelopment Project Area (Discussion and Action) (Resolution No. 01-2024)

Presenters: Thor Kaslofsky, Executive Director; Marc Slutzkin, Deputy Director, OCII

PUBLIC COMMENT - None

Commissioner Lim stated that he would like to see more local participation on this issue.

Vice-Chair Scott motioned to move Item 5(c) and Commissioner Aquino seconded that motion.

Secretary Cruz called for a voice vote on Item 5(c).

Commissioner Aquino - yes Commissioner Drew – yes Commissioner Lim - yes Vice-Chair Scott - yes Chair Brackett – yes

ADOPTION: IT WAS VOTED BY FIVE COMMISSIONERS THAT RESOLUTION NO. 01-2024, AUTHORIZING A FOURTH AMENDMENT TO THE PERSONAL SERVICES CONTRACT WITH FORSTER & KROEGER LANDSCAPE MAINTENANCE, INC., A CALIFORNIA CORPORATION, TO EXTEND THE CONTRACT TERM BY UP TO FIVE MONTHS, TO JUNE 30, 2024, AND INCREASE THE TOTAL EXPENDITURE AUTHORITY BY UP TO \$40,060, TO A TOTAL OVERALL CONTRACT EXPENDITURE AUTHORITY OF UP TO \$645,200, TO PROVIDE CONTINUED LANDSCAPE MAINTENANCE SERVICES IN COMMUNITY FACILITIES DISTRICT NO. 1 (SOUTH BEACH) WITH FUNDING PROVIDED BY SPECIAL TAXES LEVIED UNDER THE MELLO-ROOS COMMUNITY FACILITIES ACT; FORMER RINCON POINT-SOUTH BEACH REDEVELOPMENT PROJECT AREA, BE ADOPTED.

Agenda Item Nos. 5(d) and 5(e) related to Transbay Block 2 West were presented together but acted on separately

- d) Authorizing an Amended and Restated Loan Agreement with Transbay 2 Senior, L.P., a California limited partnership, to increase the contract amount by \$55,478,666 for a total aggregate loan amount of \$62,064,785, and a Community Commercial Loan Agreement with CCDC Transbay 2 Commercial LLC, a California limited liability company, in an amount not to exceed \$2,946,280, for the development of 151 affordable senior rental housing units (including one manager's unit) and three community-serving commercial units at Transbay Block 2 West; providing notice that this action is within the scope of the Transbay Redevelopment Project Final Environmental Impact Statement/Environmental Impact Report, a Program EIR, and is adequately described therein for purposes of the California Environmental Quality Act; Transbay Redevelopment Project Area (Discussion and Action) (Resolution No. 02-2024)
- e) Authorizing a Residential Ground Lease with Transbay 2 Senior, L.P., a California limited partnership, and a Community Commercial Ground Lease with CCDC Transbay 2 Commercial LLC, a California limited liability company, for the development of 151 affordable senior rental housing units (including one manager's unit) and three community- serving commercial units at Transbay Block 2 West; providing notice that this action is within the scope of the Transbay Redevelopment Project approved under the Transbay Terminal/Caltrain Downtown

Extension/Redevelopment Project Final Environmental Impact Statement/Environmental Impact Report, a Program EIR, and is adequately described therein for purposes of the California Environmental Quality Act; Transbay Redevelopment Project Area (Discussion and Action) (Resolution No. 03-2024)

Presenters: Thor Kaslofsky, Executive Director; Jasmine Kuo, Development Specialist, Housing Division; Support speakers: Kimberly Obstfeld, Senior Development Specialist, Housing Division; Elizabeth Colomello, Housing Program Manager; Maria Pecot, Senior Contracts Compliance Specialist

PUBLIC COMMENT

Speakers: Oscar James, native resident BVHP; Alonzo Menelik Walker Raheem, resident BVHP

Mr. James was pleased that Ms. Kuo had mentioned that COP holders had a preference regarding these units but also wanted to make sure that COP holders would be able to move into the units. He expressed concern that many times COP holders were told that they had first priority but then never actually got the units. Mr. James mentioned that he had asked contractors from his community to attend this meeting and he wanted to make sure that the minority contractors were selected to work on this project. He remembered that a while ago, workforce requirement was 50% of workforce and 25% contractors and he wanted to make sure they adhered to this ratio. Mr. James supported this item.

Mr. Raheem mentioned that last time he had been before OCII, Tiffany Bohee was the Executive Director. He wanted to make sure that the requirements stated in Section 33334.3 of the California Health and Safety Code were being followed for monitoring affordability terms for this housing. He also mentioned Section 33413 which required that at least 15% of all new housing built by public or private entities be available to and be occupied by families who met those income categories. Mr. Raheem also cited Section 33418 and its requirements and reported that another requirement was that these units be made available to very low-income and extremely low-income families. He put the agency on notice that the watchdog was back.

Commissioner Aquino thanked staff for this presentation and was pleased to see another development for not only the area but for the City as well. Ms. Aquino was pleased to see that this development focused on seniors and families and inquired about whether it would include units for transitional youth who had just turned 18 and who may be out of their homes and/or foster homes and who had no place to live.

Ms. Kuo responded that the age limit was 62 years and older for 2West and that there would be no allocation for transitional age youth. She deferred to Ms. Obstfeld for more information on 2East which was the family building.

Ms. Obstfeld responded that there would be no spaces provided for transitional youth in 2East. She explained that they had 40 units for permanent supportive housing ranging in size from one bedroom to three-bedroom and added that if the Department of Homelessness and Supportive Housing (HSH) referred in transitional youth, the units could be used for that purpose.

Executive Director Kaslofsky added that they could contact Mercy Housing during marketing about working with HSH to have them reach out to youth to make those units available.

Commissioner Drew congratulated staff for obtaining the tax credits and this key financing for these projects. She referred to slide 9 and inquired about which AMI categories corresponded to very low or extremely low income.

Ms. Kuo responded that the units designated for extremely low-income seniors were those set at 15% and 25% AMI. She added that there were 30 units for each AMI level.

Commissioner Drew inquired about what an individual senior would be making as income at those levels.

Ms. Kuo responded that the rent at 15% AMI would be \$379/month for a studio and \$433/month for a one-bedroom and at 25% AMI rent for a studio would be \$630/month and \$721/month for a one-bedroom. She added that at 15% AMI, a one-person household would cost \$15,150 and at 25% AMI, a one-person household would be \$25,200.

Commissioner Drew stated that these numbers were reaching deep levels of low-income affordability and encouraged staff to get the word out about these units.

Chair Brackett clarified that the numbers mentioned by Ms. Kuo were only for 2West for seniors. She asked Ms. Obstfeld to come up and explain what the numbers would be for 2East for families.

Ms. Obstfeld responded that she did not have the numbers for 2East. She explained the levels ranged from 40% AMI to 80% AMI. She explained that the 15-25% AMI levels were for seniors only. She explained that the reason they could provide those levels for 2West was because they had access to the senior operating subsidy, which created a rental subsidy to the project which paid the difference between the 15% or 25% AMI and the rent level at 60% AMI and which provided the project enough capital to continue to operate. However, that subsidy was available only for seniors and not available for family projects.

Commissioner Lim referred to page 19 and inquired about the workforce requirements for contractors in the contract.

Ms. Kuo deferred to Ms. Pecot for more detail on this question.

Ms. Pecot responded that they were currently still finalizing the numbers for the contractors. She explained that they were reaching out to local contractors and bidding out some of that work. Ms. Pecot stated that they were optimistic about those numbers and would have them available soon.

Commissioner Lim pointed out that there was no contracting percentage goal at all and stated that he would like to see those numbers before this item was approved. Without that commitment number, he would not be likely to approve this item.

Ms. Pecot responded that the local business was within the total SBE and she believed that the number was 50%.

Executive Director Kaslofsky stated that they could take a short recess to be able to find the preliminary numbers. He pointed out to Commissioner Lim that the goal was 50% for project area Small Business Enterprises (SBE's) for contracting and the same for San Francisco SBE's for contracting.

Ms. Colomello responded to Commissioner Kim that the SBE requirements were part of OCII's contracts with the developers and were embedded in the current developer contracts. She added that the developers had been working in good faith on those efforts with OCII.

Ms. Pecot clarified that the preliminary percentage for construction contracts for contractors would be 45.3% and local would be 35% for construction.

Vice-Chair Scott thanked Ms. Kuo and Mercy Housing for their work on this presentation. She was grateful to those contractors who showed up who were ready and prepared to work on this project area. Dr. Scott advocated that they reach out to all locals who wanted to be part of this work. They wanted to keep those percentages high and keep them rising.

Commissioner Lim requested a spreadsheet of the SBE goals.

Chair Brackett reminded everyone that when redevelopment took action to remove people from their units, they did not check to see what that individual's income was or what their credit was. Also, there were no barriers in place, which there are now, which prevented many people from accessing the affordable housing that OCII was now building. Ms. Brackett referred to a 2023 report at which former Commissioner Ludlum was shocked to find out that 80% of COP holders who had applied for housing were either rejected or did not want it. Ms. Brackett stated that they had a considerable amount of work ahead of them in 2024 regarding the marketing of these units and the ability to remove those barriers and also to have the time to do the marketing work before lease-up. Ms. Brackett suggested an amendment to the restated loan agreement on page 28, which stated that the Marketing Plan should go out no later than 12 months before the completion date. Ms. Brackett stated that she would like that amended to state 18 months.

Chair Brackett was pleased that they had extremely affordable rates for seniors; however, she was disappointed that they were being presented with another project plan that did not reach down to the extremely low-income AMI. She pointed out that it did reach the low-income AMI of 40% but did not touch the extremely low-income level. Ms. Brackett pointed out that the average income of workers in San Francisco (SF) was \$55,000, which meant that there were workers in this City who were making less than that and also meant that they would not be able to live in SF. She asked the team to meet with the Mayor's Office to see if Prop C funding could be used to subsidize the rent to get the AMI down to the 10-15% AMI level.

Chair Brackett referred to the mixed-use project and retail space. She recalled that in the past OCII and some developers, like Mercy Housing, had had challenges in leasing up the space and they needed to change the requirements with the Mayor's Office of Housing and Community Development (MOHCD) in order to get a true warm space, which currently did not fit for restaurants. Ms. Brackett felt strongly that local businesses should not have to come in saddled with debt (when a hood cost \$150,000), which resulted in the small business having to charge higher prices for food which then resulted in the fact that local people would not be able to afford to eat there.

Chair Brackett mentioned that OCII was charged with housing people and with building communities, but they could not do that using the same processes as in the past. She noted that they had had much success with delivery of housing so far, and she thanked staff for that again. However, they needed to look at new ways to make affordable housing truly available to those who needed it. Ms. Brackett pointed out that at one point, OCII was doing better than 50% with SBE, but that had slipped since COVID when there were not as many projects in the pipeline. She was very pleased to see the new projects coming aboard and the opportunity for more work. However, they needed to keep the developers and construction companies on target to ensure that the money used stayed in this City with the City's workers and people so City workers could live in this City. Ms. Brackett deferred to Executive Director Kaslofsky to see if they could search for enforcement options to either monitor projects to ensure the level of local hire staffing. She congratulated Mr. Bridges (George Bridges, Contract Compliance Supervisor) and Ms. Pecot (Maria Pecot, Senior Contracts Compliance Specialist) for their work on the SBE program, training programs and getting new businesses involved but contended that construction workers were still looking for work.

To sum up, Chair Brackett asked Executive Director Kaslofsky if they could amend the loan agreement to 18 months as a requirement to the Marketing Plan.

Executive Director Kaslofsky stated that the 18 months would be acceptable and they could add that immediately.

Vice-Chair Scott hoped they could dig deeper work to find out what had not worked as well as finding out what had worked to help the COP holders who had everything they needed but were still denied housing. She stressed that they needed to work on removing the barriers and listening to and understanding what needed to be done.

Commissioner Drew motioned to move Item 5(d) and Commissioner Aquino seconded that motion.

Secretary Cruz called for a voice vote on Item 5(d).

Commissioner Aquino - yes Commissioner Drew – yes Commissioner Lim - no Vice-Chair Scott - yes Chair Brackett – yes

ADOPTION: IT WAS VOTED BY FOUR COMMISSIONERS WITH ONE NAY THAT RESOLUTION NO. 02-2024, AUTHORIZING AN AMENDED AND RESTATED LOAN AGREEMENT WITH TRANSBAY 2 SENIOR, L.P., A CALIFORNIA LIMITED PARTNERSHIP, TO INCREASE THE CONTRACT AMOUNT BY \$55,478,666 FOR A TOTAL AGGREGATE LOAN AMOUNT OF \$62,064,785, AND A COMMUNITY COMMERCIAL LOAN AGREEMENT WITH CCDC TRANSBAY 2 COMMERCIAL LLC, A CALIFORNIA LIMITED LIABILITY COMPANY, IN AN AMOUNT NOT TO EXCEED \$2,946,280, FOR THE DEVELOPMENT OF 151 AFFORDABLE SENIOR RENTAL HOUSING UNITS (INCLUDING ONE MANAGER'S UNIT) AND THREE COMMUNITY-SERVING COMMERCIAL UNITS AT TRANSBAY BLOCK 2 WEST; PROVIDING NOTICE THAT THIS ACTION IS WITHIN THE SCOPE OF THE TRANSBAY REDEVELOPMENT PROJECT APPROVED UNDER THE TRANSBAY **TERMINAL/CALTRAIN** DOWNTOWN EXTENSION/REDEVELOPMENT PROJECT FINAL ENVIRONMENTAL IMPACT STATEMENT/ENVIRONMENTAL IMPACT REPORT, A PROGRAM EIR, AND IS ADEQUATELY DESCRIBED THEREIN FOR PURPOSES OF THE CALIFORNIA ENVIRONMENTAL QUALITY ACT: TRANSBAY REDEVELOPMENT PROJECT AREA, BE ADOPTED.

Vice-Chair Scott motioned to move Item 5(e) and Commissioner Drew seconded that motion.

Secretary Cruz called for a voice vote on Item 5(e).

Commissioner Aquino - yes Commissioner Drew – yes Commissioner Lim - yes Vice-Chair Scott - yes Chair Brackett – yes

ADOPTION: IT WAS VOTED BY FIVE COMMISSIONERS THAT RESOLUTION NO. 03-2024, AUTHORIZING A RESIDENTIAL GROUND LEASE WITH TRANSBAY 2 SENIOR, L.P., A CALIFORNIA LIMITED PARTNERSHIP, AND A COMMUNITY COMMERCIAL GROUND LEASE WITH CCDC TRANSBAY 2 COMMERCIAL LLC, A CALIFORNIA LIMITED LIABILITY COMPANY, FOR THE DEVELOPMENT OF 151 AFFORDABLE SENIOR RENTAL HOUSING UNITS (INCLUDING ONE MANAGER'S UNIT) AND THREE COMMUNITY- SERVING COMMERCIAL UNITS AT TRANSBAY BLOCK 2 WEST; PROVIDING NOTICE THAT THIS ACTION IS WITHIN THE SCOPE OF THE TRANSBAY REDEVELOPMENT PROJECT APPROVED UNDER THE TRANSBAY TERMINAL/CALTRAIN DOWNTOWN EXTENSION/REDEVELOPMENT PROJECT FINAL ENVIRONMENTAL IMPACT STATEMENT/ENVIRONMENTAL IMPACT REPORT, A PROGRAM EIR, AND IS ADEQUATELY DESCRIBED THEREIN FOR PURPOSES OF THE CALIFORNIA ENVIRONMENTAL QUALITY ACT; TRANSBAY REDEVELOPMENT PROJECT AREA, BE ADOPTED.

f) Authorizing a First Amendment to the Amended and Restated Loan Agreement with 350 China Basin Partners, LLC, a Limited Liability Company, to increase the budget by \$8,000,000 for a total aggregate amount of \$83,184,522 for the Construction of a 148-Unit Affordable For-Sale Residential Project at 400 China Basin Street (Mission Bay South Block 9a); providing notice that this approval is within the scope of the Mission Bay Project approved under the Mission Bay Final Subsequent Environmental Impact Report ("FSEIR"), a Program EIR, and is adequately described in the FSEIR for the purposes of the California Environmental Quality Act; Mission Bay South Redevelopment Project Area (Discussion and Action) (Resolution No. 04-2024)

Presenters: Thor Kaslofsky, Executive Director; Pam Sims, Senior Development Specialist, Housing Division; Demetrius Williams, CIW & Sons Plumbing, Co., Inc.; Michael Simmons, Young Community Developers (YCD)

PUBLIC COMMENT

Speakers: Oscar James, native resident BVHP; Demetrius Williams, President, San Francisco Hyper Local Building Trades Contractors Collective; Alonzo Menelik Walker Raheem, resident BVHP

Mr. James was in support of this item. He inquired about where else could one get home ownership for the prices that Ms. Sims indicated. Mr. James wanted to make sure that COP holders received some of these units. He reported that minority contractors had been working in SF since 1906 after the earthquake, as well as Asians, to rebuild the City. He wanted to make sure those people got the contracts. Mr. James introduced the President of the Contractors Association from BVHP who was present at the meeting and announced that they met every Tuesday at the SE facility and he stated that it was important that they got some of this work. Mr. James pointed out that there was nothing better than people owning their own home. However, many homeowners in the Western Addition, Hunters Point, the Mission and SOMA had lost their homes during redevelopment and he wanted to make sure those folks had the opportunity to get their homes back.

Mr. Williams stated that they formulated their group through the Public Utilities Commission (SFPUC) and that they were a collective of contractors consisting of plumbers, painters, plasterers, cleaners, framers, truckers, etc. and they had realized that collectively they could more effectively get contracts and start working on these projects. He was there to reach out to make sure they were included in the opportunities that existed to build San Francisco.

Chair Brackett asked Mr. Williams if his group was connected to the San Francisco Contract Monitoring Division (CMD) also.

Mr. Williams responded in the affirmative and added that they were all local business enterprises (LBE's) and they worked with Stephanie Tang and were connected to the CMD.

Mr. Raheem thanked the Commission for trying to bring equity and compliance for the workers in the City of SF. He was concerned about compliance. He explained that there were laws and regulatory policies and declarations but the oversight and due diligence regarding those laws and policies were not in place. Mr. Raheem inquired about how OCII held the developers accountable for the preferences included in the building of these units, especially for affordable and extremely low-income units without a monitoring process. He wanted to propose creating a compliance committee with City resident participation for people with first-hand experience with the neglect and rejection, especially of black communities in order to hold those accountable to what they were required to do by law who were seeking funding for the projects and then put in place methods to penalize them if they did not comply. He was willing to participate in this process.

Commissioner Lim referred to page 16 and asked for a detailed report in a spreadsheet to confirm and back up these numbers.

Ms. Sims stated that she could provide those numbers.

Executive Director Kaslofsky stated that annually OCII provided a compliance report, which would probably be available in a few months, on this particular project as well as on Block 2West in Transbay (TB). He added that annually a comprehensive report was provided that reviewed the past five years of OCII projects and provided every detail of every OCII project.

Commissioner Lim requested that he receive the past reports. However, he stated that he was more interested in the current projects because once the project was completed, there was no going back.

Vice-Chair Scott referred to Mr. Williams and inquired about how he was made aware of this meeting and whether he was on the mailing list. She wanted to make sure that he and all his coworkers were on the OCII mailing list.

Mr. Williams responded that he was not on the OCII mailing list but would leave his card with the secretary. He stated that they would be happy to attend the meetings if they were aware of the dates and times. His source of the information was Mr. James. He added that he had been an apprentice for 5 years through Local 38, then a journeyman plumber for 5 years and now he owned his own company for 5 years. What they wanted to do was to build this City.

Vice-Chair Scott inquired about outreach and marketing. She recalled that last year they had discussed advertising on MUNI and getting information to religious facilities to find and help COP holders. Dr. Scott inquired about when the active outreach started for this project and when it would end.

Ms. Sims responded that they were looking at the budget to do additional outreach for COP holders. She explained that they had several ideas for additional outreach to find additional COP holders, including the extension of contract to find current contact information, using genealogy, and scanning current reports so they could certify that applicants were COP holders. Ms. Sims mentioned that there was some money for these activities and that if they believed the MUNI advertising was a good idea, they would consider it for the new year.

Executive Director Kaslofsky requested that Ms. Sims differentiate between the early outreach that had already been conducted including MUNI ads and this price specific outreach that would be conducted now after this approval. He interjected that outreach had been going on for many months now.

Ms. Sims concurred with Executive Director Kaslofsky that outreach had been going on since July 2022. She was not sure about the MUNI ads; however, at the Mission Rock and UCSF stops, she reported that they had large posters advertising this project. So, the word was getting out and she deferred to Mr. Simmons for more detail on this project.

Mr. Simmons stated that they approached outreach in three phases: the first phase when construction started, the second phase started last fall and the third would start in March 2024. For the first phase, he explained that they sent out postcards to COP holders, flyers to displaced tenants and to people in Mission Bay (MB) (District 6) because those were the preferences. They then started conversations with the San Francisco Housing Development Corporation (SFHDC) in October 2022 focusing on COP holders. Mr. Simmons stated that they also reached out to social media. In this phase, they wanted to get the word out about counseling, helping applicants with their budgets and savings and general awareness of the project. As a result, they contracted with Homeownership SF to provide workshops and conduct counseling. They put together a team of culturally-aware people that stressed the inclusion of black and brown people in all areas, including voiceovers for the 400chinabasin.com website. There has been much focus on companies and agencies with diverse work forces: Chase Manhattan Bank, MTA, Department of Public Works (DPW), health care workers and teachers. They have placed ads in the Potrero View and at busstops at Mission Rock and UCSF which can be seen on Third Street. So far, Mr. Simmons reported that they had 600 applicants signed up and were working with 18 COP holders, who they brought in with a special email and events just for them. They were adding extra support to minority businesses

with 3 open houses and were trying to reach people through the arts by contacting the African-American Shakespeare Company, the African-American Chamber of Commerce, Alonzo King Ballet Company and the Cultural Center to put ads in their programs and to purchase their mailing lists. He reported that 500 flyers were going up in local businesses and 3,000 postcards were going out to try to reach a very diverse population. Mr. Simmons indicated that in March they would work on a more traditional type of marketing within the MOHCD structure. They would also begin a Step Up to Homeownership Program in which everyone would receive an email every three weeks reminding them of necessary action items to work on toward homeownership.

Commissioner Aquino applauded Ms. Sims and the team for their work on this project and especially to find out how affordable these units would be for seniors and families. She was pleased to hear about the extensive outreach from Mr. Simmons. She suggested they contact neighborhood associations, social media and also radio, local AM stations, like KNBR, and news departments who do stories on specific subjects, such as Latino (Univision) and on Asian communities.

Vice-Chair Scott thanked Mr. Simmons and suggested adding the churches and religious institutions, the African American Arts & Culture, and Districts 10, 5, and 11.

Chair Brackett commended the team for their extensive outreach. She noted that outreach started back in July 2022 but no outreach was done in District 10 (D10), but rather only in D6. Ms. Brackett explained that D6 and MB were relatively new areas and that outreach should have been done in locations where people had been living for longer periods of time, such as the Fillmore, Sunset, Chinatown, Bayview and Visitation Valley. She wanted to see the outreach expand even further. Ms. Brackett reported that also missing was the Latino community and suggested outreach to the Latino Task Force and Mission Economic Development Agency (MEDA) as well as MegaBlack, KPOO radio station, the SingTau daily newspaper and EI Tecolote to better tap into the communities and other languages. Ms. Brackett referred to DAHLIA (the San Francisco Housing Portal) and the application process and the challenges with DAHLIA which had created barriers to obtaining the housing. Ms. Brackett suggested having a discussion with MOHCD to make sure those problems had been solved. She also suggested doing outreach with Cathy Davis and the senior center to ensure that younger people had the opportunity to buy.

Chair Brackett mentioned that right before the pandemic, they had promised to and had discussed breaking up into committees with each Commissioner heading a certain topic. There were four topics: housing, business and two others and wanted to resurrect those committees.

Chair Brackett referred to the AMI tiers and homeownership affordability. She suggested they try to adjust those tiers to make them more affordable to SF workers. She pointed out that SF teachers would not quality for 80% AMI, but would qualify for 65%-70% AMI and wanted to work on perhaps using their retirement funds to be able to make a deposit on homes. Ms. Brackett also wanted to hear more about Mayor Breed's Downpayment Assistance Program, any statewide programs and others being offered by financial institutions to access those funds.

Ms. Sims responded that the AMI levels 80-110% levels were at the maximum, so if an applicant came in with 70% AMI, there was downpayment assistance and MOHCD staff worked with those applicants on that. She indicated that they could not go any lower because there were property taxes and special assessments that might be made, and they did not want to put homebuyers in a situation where they might lose their home.

Chair Brackett noted that at a certain AMI, about \$2700/month was needed to pay for mortgage, HOA, insurance, etc.

Ms. Sims responded that they did not require flood insurance and in construction, they had increased the height of their development by 4' to take into account global warming and rising water levels.

Mr. Simmons stated that flood insurance would apply only to the building and not the unit. He added that on this project they kept the HOA's very low by staying away from common systems, so there were no big boilers, every unit had their own water heater, buildings were all electric and there were large PV panels. He surmised that the HOA's would stay low and stable for years. As far as getting down to the 65% AMI, Mr. Simmons related that they had the Teachers Next Door project and other programs, so for those applicants who had good credit and payment history, they could help them with different subsidies to get in. They were sending mailings to each of the schools and asking principals to distribute them to the teachers.

Vice-Chair Scott motioned to move Item 5(f) and Commissioner Aquino seconded that motion.

Secretary Cruz called for a voice vote on Item 5(f).

Commissioner Aquino - yes Commissioner Drew – yes Commissioner Lim - yes Vice-Chair Scott - yes Chair Brackett – yes

ADOPTION: IT WAS VOTED BY FIVE COMMISSIONERS THAT RESOLUTION NO. 04-2024, AUTHORIZING A FIRST AMENDMENT TO THE AMENDED AND RESTATED LOAN AGREEMENT WITH 350 CHINA BASIN PARTNERS, LLC, A LIMITED LIABILITY COMPANY, TO INCREASE THE BUDGET BY \$8,000,000 FOR A TOTAL AGGREGATE AMOUNT OF \$83,184,522 FOR THE CONSTRUCTION OF A 148-UNIT AFFORDABLE FOR-SALE RESIDENTIAL PROJECT AT 400 CHINA BASIN STREET (MISSION BAY SOUTH BLOCK 9A); PROVIDING NOTICE THAT THIS APPROVAL IS WITHIN THE SCOPE OF THE MISSION BAY PROJECT APPROVED UNDER THE MISSION BAY FINAL SUBSEQUENT ENVIRONMENTAL IMPACT REPORT ("FSEIR"), A PROGRAM EIR, AND IS ADEQUATELY DESCRIBED IN THE FSEIR FOR THE PURPOSES OF THE CALIFORNIA ENVIRONMENTAL QUALITY ACT; MISSION BAY SOUTH REDEVELOPMENT PROJECT AREA, BE ADOPTED.

g) Authorizing a First Amendment to the Personal Services Contract with Lynx Insights and Investigations, Inc., a California Corporation, to increase the contract amount by \$75,000 for an aggregate amount of \$304,570 and to extend the term for an additional six months (Discussion and Action) (Resolution No. 05-2024)

Presenters: Thor Kaslofsky, Executive Director; Pam Sims, Senior Development Specialist, Housing Division; Majeid Crawford, New Community Leadership Foundation (NCLF); Giles Miller, Lynx Insights & Investigations, Inc.

PUBLIC COMMENT

Speakers: Lynette Mackey, COP holder and COP investigator; Oscar James, native resident BVHP; Kim Caldwell, COP investigator; Charmaine Star Queen, COP investigator; Alonzo Menelik Walker Raheem, resident BVHP

Ms. Mackey stated that she was displaced when her grandfather's and mother's homes were taken, so she was a COP holder as well. She described the joy she experienced when, as a COP investigator, she was able to find people who didn't know about the COP program, who then finally got the COP and later contacted her to tell her about getting their new home. She mentioned that they were also getting in touch with the homeless as well and some of them were actually getting homes now too.

Mr. James stated that he had relatives living in Madera and in Fresno, a friend in Little Rock, AR and another friend in Illinois, who he had contacted about the COP program and those people got their COP because of his dissemination of the information. He mentioned that many people who lived on

Navy Road never received their COP and did not know they should even receive one. He stated that they would have to go before the Housing Authority to get their records or go back to their elementary schools to secure their addresses. Mr. James informed that many people in Western Addition also had never received their certificates. He commended the people working on this project.

Ms. Caldwell stated that her family was not displaced. However, she was the goddaughter of the late Reverend Dr. Hannibal Williams and great-niece of Bishop Wilbur Hamilton, who stood in front of bulldozers during the time of redevelopment. She described how she and other investigators cried during discussions with those displaced. She stated that this investigation through Lynx was not just about reparations and people getting housing, but rather it was about renewing the faith in humanity and in the City of SF and the government. Ms. Caldwell shared two stories about the people she had helped. One was with a man whose home was taken during a major holiday, either Thanksgiving or Christmas, and she described how traumatic this was for him and his family and about the long-term effects of losing their housing. Ms. Caldwell was the first person he had been able to talk to about this tragedy. The second story was about a descendant COP, the grandchild, who had recently lost her father, and they were able to help this person. Ms. Caldwell reported that the training they received to prepare for this investigation and the forethought of hiring people from the community to do this work was ingenious, because the investigators grew up in the displaced areas and understood the trauma experienced within those communities. She stated that many people were still too traumatized to even speak of it this day and it took a lot of work to get people to open up. Ms. Caldwell stated that they were doing great work and were making great strides.

Ms. Queen stated that she had an amazing experience working as a COP investigator. She was a COP holder and would not be living in SF without the COP program. She recalled that she was able to help her own family in getting their certificates. Ms. Queen was a one-year-old living in her grandmother's house at the time of redevelopment. Later they discovered that her great-grandmother was also displaced. Ms. Queen described it as an honor to be able to help families find affordable housing and to help them to be able to live in the City where they were born and raised. She thanked Lynx and the NCLF for this opportunity and stressed that they needed to keep going because there were so many more families that needed their help in bringing them back to SF.

Mr. Raheem stated that he applied for the COP and that he was told that they could not find any information on him or any of his family. He divulged that he was born in 1948 and lived on Navy Road in Hunters Point. Mr. Raheem stated that he was going to reapply with the new investigative team to see if they could assist him and find his family members. He stated that there were many people in power who did not want to see the displaced or give them a COP and especially their descendants. He thanked Lynx and NCLF for their work on this project and stated he would keep on working to try to get a certificate.

Vice-Chair Scott thanked Ms. Sims and the team and everyone who had worked on this project. She felt they had come a long way and were seeing a much brighter light. Dr. Scott was inspired and encouraged that they would be able to reach so many more people. She again recommended that they contact churches and religious institutions because they had records of those displaced as well. Dr. Scott looked forward to hearing more success stories.

Commissioner Drew applauded the work to date as she could not think of anything more important than identifying COP holders and their descendants and getting them back to the City. She wondered if even all this was enough and inquired about how they could quickly contact these people as more and more of those displaced were deceased and dying and their descendants leaving the City.

Executive Director Kaslofsky explained that the amount they had set aside for this fiscal year was at the urging of Chair Brackett and the COP Committee to restart as soon as possible and they were able to put together the \$75,000. He reported that there were limitations on what funding they could

put toward this project as well as the people employed in this effort and the training involved. He reported that there would be more money available during the next fiscal year starting in July. Commissioner Aquino echoed the words of her fellow Commissioners and thanked those who were able to share their stories. She stated that she grew up in the City and felt the hope from those who were providing their help.

Chair Brackett wanted to recognize and thank the COP Committee for their work over the last 3.5 years as well as staff, especially the Commission Secretary. She stated that hearing the stories from the displaced, the COP holders, Oscar James and others was heart-wrenching. Yet still, they had only found ¼ of the people who had been displaced and 50 years had already passed since redevelopment and many of those displaced were deceased. As a result, Ms. Brackett stated that she would like to work with Executive Director ED Kaslofsky and staff to expedite the process next year and make a bigger investment in this project. She noted that at some point in the future, when they were done with their projects, there would be no more OCII, and it would be a great shame to not be able to reach 80-100% of those displaced and those qualified for this housing.

Chair Brackett referred to the Keane report, released in 2010, and inquired about whether they still had the number of deceased back then. She expressed concern about the errors and missing data in the Keane report, which had resulted in problems in this research. As a result, in the next phase, they needed to look at the entire universe of those displaced. Ms. Brackett contended that they needed to do a comprehensive and extensive search for all the original 9,000 people displaced, which might require bringing in other contractors to conduct more genealogy research as well as providing help with the marketing to do a national search. This, as well as additional training and more dissemination of COP information.

In response to Chair Brackett's inquiry about the total number of deceased when the report was released in 2010, Ms. Pam Sims replied that she did not have the number.

Lastly, Chair Brackett noted that MOHCD had a list of addresses and names of head-of-household but there were many addresses missing. She suggested they go back to the City Assessor's office to get street names to obtain more names and addresses. She asserted that it was known that people were displaced in many more areas of the City and she would like to see the COP program include those other areas, such as the lower Embarcadero, Yerba Buena, SOMA, Diamond Heights, the Mission and Excelsior, etc.

Chair Brackett thanked the COP investigators, Lynx team and NCLF for all their hard work as well as the MOHCD team.

Executive Director Kaslofsky added that they would see more visible activity during the fiscal year coming up and that she had their commitment to work with the team.

Vice-Chair Scott motioned to move Item 5(g) and Commissioner Aquino seconded that motion.

Secretary Cruz called for a voice vote on Item 5(g).

Commissioner Aquino - yes Commissioner Drew – yes Commissioner Lim - yes Vice-Chair Scott - yes Chair Brackett – yes

ADOPTION: IT WAS VOTED BY FIVE COMMISSIONERS THAT RESOLUTION NO. 05-2025, AUTHORIZING A FIRST AMENDMENT TO THE PERSONAL SERVICES CONTRACT WITH LYNX INSIGHTS AND INVESTIGATIONS, INC., A CALIFORNIA CORPORATION, TO INCREASE THE CONTRACT AMOUNT BY \$75,000 FOR AN AGGREGATE AMOUNT OF \$304,570 AND TO EXTEND THE TERM FOR AN ADDITIONAL SIX MONTHS, BE ADOPTED.

- h) Workshop on the Recognized Obligation Payment Schedule for July 1, 2024, to June 30, 2025 ("ROPS 24-25") (Discussion)
- Presenters: Thor Kaslofsky, Executive Director; Mina Yu, Budget and Project Finance Manager; Elizabeth Colomello, Housing Program Manager; Marc Slutzkin, Deputy Director; Benjamin Brandin, Transbay Project Manager; Lila Hussain, Hunters Point Shipyard/Candlestick Point Senior Project Manager

PUBLIC COMMENT - None

Vice-Chair Scott thanked Ms. Yu and staff for the comprehensive report.

Commissioner Aquino thanked Ms. Yu and staff for the report.

Chair Brackett noted that there was a decrease in the amount available for staffing and also that now staffing was to be covered by the specific project bonds. She inquired about whether that was correct.

Executive Director Kaslofsky responded that he was not sure and deferred to Ms. Yu to answer that question.

Ms. Yu responded that last year they had relied heavily on developer reimbursements and use of other funds, such as fees, and that this year they were looking for alternate sources of funding, one of which was using more bond proceeds to pay for staff time that was directly related to specific affordable housing projects funded by bonds and increasing reserve funds, specifically in MBSouth. She explained that they wanted to be more specific about the time staff was working on each project area and what specific sources they could pull from to pay for those costs because they wanted to rely less on developer reimbursements. Ms. Yu reported that since project status was in flux, they were not sure if OCII could rely on those sources as heavily as in the past. So, in this way, they could spread the risk out and make sure they had funding for staffing costs from different sources.

Executive Director Kaslofsky added that OCII financing/operations tracked the overall market. He explained that as market rate development had slowed down, so had market rate developer reimbursements. Now the focus would be more on bond-funded projects such as affordable housing, parks and infrastructure, which was OCII source of funding, and which was how they were reimbursed. He stipulated that they were basically just tracking what was going on in the overall economy.

Chair Brackett stated that if they were moving staffing over to affordable housing and bonding projects, she inquired about whether they were seeing a need for more staffing with more affordable projects coming up and inquired about which project areas would need additional staff.

Executive Director Kaslofsky responded that he did not want to be premature in terms of announcing any hiring, but that they were looking at the next fiscal year and filling some vacancies that they had. He explained that they would see an update in staffing levels, vacancies and planned hiring in the annual budget coming in the next two months.

Chair Brackett stated that many times since COVID, they had been short-staffed and wanted to make sure they had the support they needed moving into the new phase of OCII.

6. Public Comment on Non-Agenda Items

Speaker: Oscar James, native resident BVHP

Mr. James requested that OCII close this meeting in honor of Ms. Marjorie Cummings, the administrative secretary in the HP development for many years, who had recently deceased at age 90. He reported that they had wanted to make her the director, which she had refused several times.

7. Report of the Chair

Chair Brackett announced that since the last meeting, she attended the HP Shipyard holiday party with Vice-Chair Scott and Commissioner Aquino. She thanked Ms. Hussain and the HPCAC for hosting the event. She noted that many of their non-profit developers and residents were there and it was an exciting day. Ms. Brackett reported that the community was very excited that Blocks 52-54 and 56 were getting started.

8. Report of the Executive Director

Executive Director Kaslofsky welcomed Commissioner Lim and thanked him for his strong advocacy on behalf of SF businesses. He reviewed the year 2023:

There was a departure of three Commissioners and the appointment of three new Commissioners. There was changeover of leadership in the Chair and the Vice-Chair and today was a reaffirmation in that leadership. 2023 was Executive Director Kaslofsky's first full year and there were new Deputy Directors in Finance and Programs. Throughout the transition, OCII had kept up its meetings and review of all its projects without any drama. The OCII team and staff worked very hard and stayed focused on key goals of meeting enforceable obligations in major project areas of MB, Transbay (TB), HPShipyard and Candlestick.

In housing, they fully leased up MB Block 9, 140 units of affordable rental housing, all for formerly homeless adults.

They released a developer Request for Qualifications (RFQ) to build affordable housing mixed-use project on MB Block 4East on 3rd Street off China Basin Street.

They had broken ground on 180 affordable rental units in HPShipyard on three blocks. They were awarded tax credits to start construction on Block 2 with 300 units of affordable rental housing.

Executive Director Kaslofsky thanked Mayor London Breed, Sen. Scott Wiener and Chair Brackett for their replacement housing advocacy of SB 593, which was signed into law by the Governor, and which authorized OCII to develop over 5800 of affordable housing to replace housing that was destroyed during redevelopment.

Regarding new parks, schematic design was approved for the two-acre Under Ramp Park, which comprised the areas under the TB bus terminal bus ramps, which they planned on turning into recreational space for the community.

In MB, over 24 acres of completed parks were being turned over to RecPark of the total 40+ acres which would be built in MB. Those were transferred to SF RecPark Department and placed the parks in the hands of the City's maintenance program, reaching a milestone of OCII's long range Property Management Plan.

OCII demonstrated good fiscal stewardship and conducted refinancing of a portion of their bonds, saving over \$16 million.

Looking forward to 2024, Executive Director Kaslofsky recalled that the economic news had been difficult: the City's vacancy rate was still high, the Federal Reserve raised interest rates causing market rate mortgage rates to increase. And so, while the general economic climate had not improved substantially, there had been positive changes: inflation had decreased, the feds had

stopped raising rates and rates were expected to drop in 2024. SF unemployment was down to just over 3% and commercial building sales were starting to come back. Mr. Kaslofsky described that as not a turnaround, but rather a shift. They would continue completing construction and selling units at MB Block 9A, comprised of 148 units of affordable housing. He thanked Commissioners for approving that project. If anyone was interested in living in SF, and especially in homeownership in MB, Mr. Kaslofsky invited them to check out the website at 400ChinaBasin.com and get registered for this homeownership opportunity.

In 2024 they would be selecting a developer for MB Block 4East and starting pre-development. To all the developers looking at this site, he announced that those proposals were due on Friday, January 19 at 4pm.

They were planning an RFQ release for an affordable housing mixed-use project on MB Block 12 West at Channel and Long Bridge.

The Bayfront Park, a five-acre park in MB, which was part of the SF Bay Trail behind the Warriors Arena, should open in 2024.

Executive Director Kaslofsky stated that they would continue the planning and design process for over 3.5 acres of parks in TB on Block 3 and Under Ramp Park.

Site work was started on the Block 2 project and construction would begin on that project on the 2 West side of it. He promised Commissioner Lim to get him the detailed contractor report.

Regarding the replacement housing, they would continue the planning process with OCII and the COP Subcommittee with implementation of that policy as well as implementing certain COP enhancements.

They would continue discussions with Five Point, the HPShipyard/Candlestick project developer, to advance the Candlestick portion of that long-stalled project.

Executive Director Kaslofsky stated that the above would be accomplished by investing in OCII staff, hiring for critical positions when needed, promoting and attracting the best talent, investing in training and professional development and convening staff retreats for team morale and cohesion. They would also be modernizing systems, upgrading IT, improving the website, digitizing and organizing records, especially COP records, while maintaining public policy and business best practices. He declared that they strove to be the most innovative and leading successor agency in California, while keeping equity, innovation and economic inclusion at the top of their agenda.

9. Commissioners Questions and Matters

Commissioner Aquino stated that she was very excited about 2024 with the ongoing projects, especially housing and the COP program.

Chair Brackett referred to the closing of the Safeway Store in the Western Addition, which meant there was a very large community that would not have a grocery store. She inquired about whether the property was a redevelopment lot before it was given to Safeway and whether there was anything they could do about it.

Executive Director Kaslofsky responded that OCII would not have any role in that because it was a closed property and they had no ownership in it. OCII's only responsibility is to get the Fillmore Heritage Center transferred over to the City along with the Ellis Driveway adjacent to that building. Ms. Kaslofsky stated that OCII would participate in any community conversations. He noted that there were City people who were in charge of development citywide and were in contact with that developer and were still evaluating that purchase since it had not closed. He noted that the community had already raised their voice regarding their desire to see the store remain operating

during the interim period and according to news reports, the developer would like to see a grocery store return to that site. Mr. Kaslofsky stated that would be happy to get involved to the extent possible but due to dissolution they were restricted from really engaging in this issue in any way.

Chair Brackett inquired about what things they could learn from this to prevent the same situation from happening in the future. She understood that once property was transferred over to MOHCD, there was nothing they could do. However, she inquired about what kind of riders they could put on land use so that any property in the future turned over to MOHCD, and which was supposed to provide a community benefit, did not get turned over to a private developer who then could make use of it as they wished. She inquired about how OCII could protect land in SF, which was a precious commodity, from this same thing happening in the future, because it seemed this was happening more frequently.

Executive Director Kaslofsky responded that he would talk with the team and get back to the Commissioners about this issue.

10. Closed Session - None

11. Adjournment

Vice-Chair Scott motioned to adjourn and Commissioner Lim seconded that motion.

Chair Brackett adjourned the meeting in honor of Marjorie Cummings on behalf of the request by Mr. James at 5:18 p.m.

Respectfully submitted,

DocuSigned by: Jaimie (nus Jaimie Cruz Commission Secretary