



113-0012018-002

Agenda Item **No. 5(e)**
Meeting of February 20, 2018

INFORMATIONAL MEMORANDUM

TO: Community Investment and Infrastructure Commissioners

FROM: Nadia Sesay, Executive Director

SUBJECT: Workshop on the July – December 2017 Report on OCII Small Business Enterprise and Local Hiring Goals Practices

EXECUTIVE SUMMARY

The Office of Community Investment and Infrastructure (“OCII”), as successor agency to the Redevelopment Agency of the City and County of San Francisco, has a long history of promoting equal opportunity in contracts for professional services consultants and in the workforce of contractors performing work on OCII-assisted contracts. OCII adopted and continues to actively implement the Equal Opportunity Programs (“EOP”) of the prior Redevelopment Agency. These EOP programs are comprehensive and include:

- Small Business Enterprise Policy
- Nondiscrimination in Contracts and Equal Benefits Policy
- Minimum Compensation Policy
- Health Care Accountability Policy
- Prevailing Wage Provisions (Labor Standards)
- Construction Workforce Policy
- Permanent Workforce Policy

Mark Farrell
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Nadia Sesay
EXECUTIVE DIRECTOR

Marilyn Mondejar
CHAIR

Miguel Bustos
Mara Rosales
Darshan Singh
COMMISSIONERS

The focus of this report is on OCII’s Small Business Enterprise (“SBE”) and Construction Workforce programs, and their performance during the period July 1 through December 31, 2017. Under OCII’s SBE and Construction Workforce policies, OCII establishes an overall 50% goal for SBE participation and local construction workforce hiring in contracts that it oversees. Contractors are required to perform extensive good faith efforts in an attempt to meet the goals, and OCII staff works closely with each developer and/or their lead architects and contractors to ensure compliance.

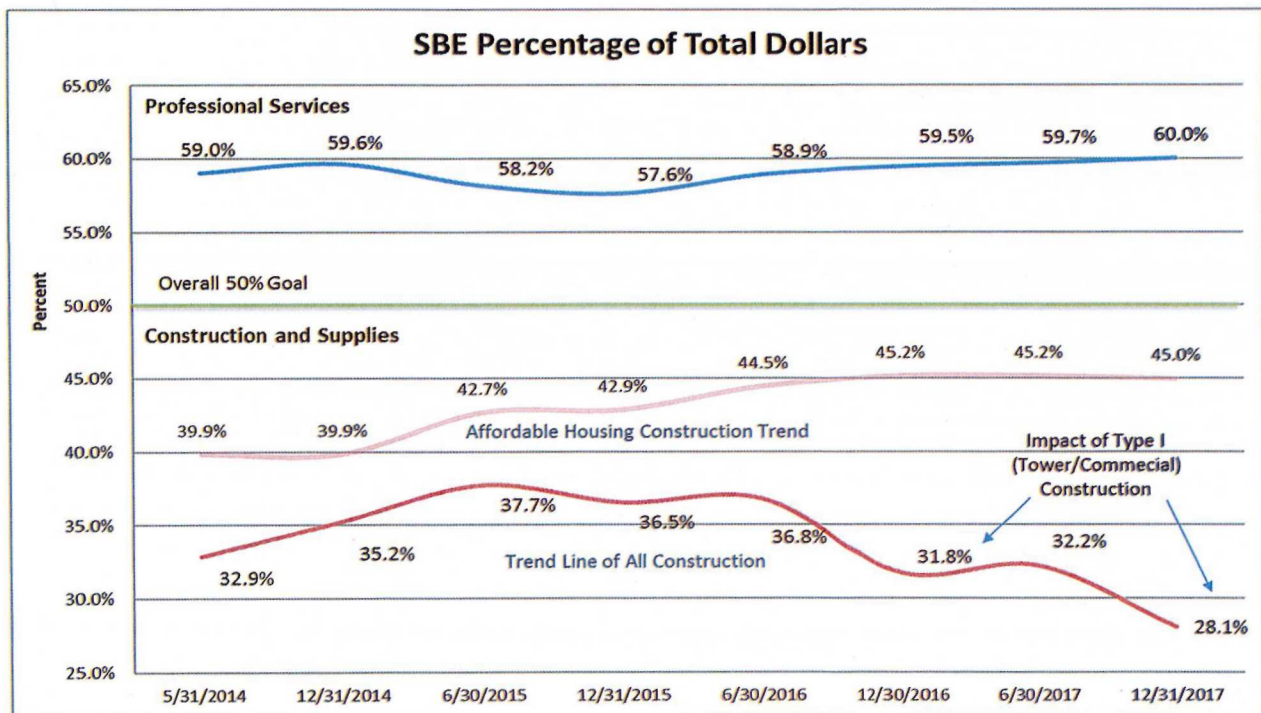
During the past six months, 6 projects under OCII’s jurisdiction were awarded contracts at a value of over \$91 million. On an aggregate basis, there are 55 projects totaling over \$3.4 billion that are being monitored by OCII as of December 31, 2017, and these projects are at various stages of design and construction. These projects include private market rate housing, stand-alone and inclusionary affordable housing, private commercial developments, and public infrastructure improvements.

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Overall, projects initiated during this reporting period yielded good SBE participation percentages. For construction, SBE participation was higher than the last reporting period, achieving over 49% SBE commitments. For professional services, SBE participation was well above the OCII goal of 50%, achieving over 82% during this past six months. On an aggregated basis, however, the agency's overall trend line for construction activities continues to trend lower as a result of Type I¹ construction projects by private developers. This trend was not unexpected and was previously discussed in prior reports regarding the low availability of SBEs on several Type I construction packages. During this past six months, additional subcontracts were awarded for the Transbay Block 1 Tower and the Golden State Warriors Chase Center and Mixed-Used Office and Retail Development projects that had a lowering effect on the overall construction trend line. The following chart shows SBE percentages for professional and construction services over a 3-year period. Note that the construction trend line began to drop in December 2016 with the commencement of more than \$1 billion in construction contracts for several High-rise Tower structures and the trend continues with the addition of the Transbay Block 1 Tower and the award of additional subcontract packages that are phased under the Golden State Warriors Chase Center and Mixed-Use Office and Retail Development project. Removing Type I construction from the analysis and looking at OCII's standalone affordable housing projects, however, shows a relatively stable rate of SBE participation in the range of 40 to 45 percent.



On the construction workforce front, the overall local hiring rate is approximately 23.7% of total work hours. Although this percentage falls short of OCII's overall goal (which is set at a high threshold that exceeds the City and County of San Francisco's ("City") standards), the absolute dollar value and number of work hours

¹ The International Building Code (IBC), developed by the International Code Council and adopted throughout the United States, deals with fire prevention through construction and design, and classifies structures by building types: I through V. This classification system conveniently expresses building elements (e.g. structural frame as opposed to wood frame) and is well known in the architectural and construction industries. Type I construction is commonly found in mid- and high-rise buildings containing structural frame and other fire resistive elements while Type V construction, comprising wood frame, is commonly found in apartment buildings and single family homes. The advantages of Type V construction is that it is economical and easy to construct (and where there are SBE firms available to perform) as opposed to Type I construction requiring deep foundation and structural steel frames (and where there are few, if any, SBEs available to perform).

for local workers is significant. Approximately 1.98 million work hours were logged during the past six-month period, of which over 365,000 hours (or 18.4%) were performed by San Francisco residents.

BACKGROUND

Small Business Enterprises (SBE) Contracting

The OCII SBE Policy was adopted in November 2004 and replaced the Former Agency's Minority and Women Business Enterprise (W/MBE) Policy, which was not limited to San Francisco-based businesses. The objective of the SBE Policy is to level the playing field for small businesses, particularly San Francisco-based small businesses, to compete on OCII-assisted projects. In keeping with the overall objective of redevelopment, OCII continued the principle of "First Consideration" offering priority to local businesses for employment and contracting opportunities. OCII's SBE Policy establishes an ambitiously high overall SBE goal of 50% to encourage aggressive and proactive measures to engage SBEs. These measures include incentives for engaging SBEs in construction joint ventures and professional services associations (such as associate architects) to foster capacity building among SBEs. OCII's SBE Policy applies to all OCII-assisted contracts, including Development and Disposition Agreements (DDAs) and loan agreements.

As part of the SBE Policy, OCII adopted the practice of averaging a firm's gross receipts over its immediate prior three years to determine business size. In an effort to mitigate marketplace confusion and improve program administration, OCII adopted size standards in July 2015 to conform to the City and County of San Francisco's Local Business Enterprise (LBE) Program with respect to their Micro and Small LBEs². In order to qualify as a small business, a firm's gross receipts (averaged over three years) must not exceed the following thresholds for the respective classifications:

Industry	OCII SBE Size Standard
Construction Contractors	\$20,000,000
Specialty Construction Contractors	\$14,000,000
Suppliers (goods/materials/ equipment and general services)	\$10,000,000
Professional Services	\$2,500,000
Trucking	\$3,500,000

OCII's SBE program is designed to encourage SBE participation by requiring developers and contractors to perform extensive good faith efforts to include SBEs in OCII-assisted contracts or agreements, and any subsequent agreements between the developer and its contractors or consultants. If SBE participation goals are not met, good faith efforts must be documented and provided to OCII.³ In accordance with the SBE Policy, the developer or contractor shall give First Consideration in awarding any OCII-assisted contracts in the following order: (1) Project and Survey Area SBEs, (2) Local SBEs (outside an OCII Project or Survey Area, but within San Francisco), and (3) all other SBEs (outside of San Francisco). Non-local SBEs are allowed to satisfy participation goals only if Project and Survey Area SBEs or Local SBEs are

² OCII's size standard for specialty construction contractors deviates from the City and County of San Francisco's (City) Local Business Enterprise (LBE) Program. The City caps a Small LBE at \$10 million while OCII has a threshold of \$14 million. The threshold of \$14 million was adopted to ensure continuity since OCII had an overall cap of \$14 million for all construction classifications prior to the amendment in July 2015.

³ "Good faith" efforts include unbundling or dividing contracts in order to facilitate SBE participation; advertising contracting opportunities to the small business community; allowing SBEs sufficient time to respond to requests for bids or proposals; following up with SBEs that have expressed an interest in a particular contract; convening pre-bid or pre-solicitation conferences; assisting SBEs with plans and specifications, among others; and documenting efforts to engage SBEs in the solicitation and award process.

neither available nor qualified, or if their bids or fees are significantly higher than those of non-local SBEs. OCII staff works closely with developers and contractors to ensure good faith efforts are diligently performed.

Pursuant to the OCII SBE Policy, the agency's overall goal of 50% may be adjusted either upward or downward on a contract-by-contract basis depending on the availability of SBEs to perform the requested work. These adjustments may be necessary to account for a specific circumstance (such as the lack of available SBE firms to perform a particular trade) and follow, to a large degree, the industry concept of establishing contract-specific participation goals based on the number of firms ready, willing, and able to perform. As in prior years, however, OCII staff did not make any adjustments to the overall goal during this period. The overall SBE goal of 50% continues to be expressed to developers and contractors to remain ambitious and encouraged developers and contractors to modify, to the greatest extent possible, scopes of work to allow SBEs opportunities to team with non-SBEs to form joint ventures or associations in an effort to meet the goal. Notably, no adjustments have ever been made on any OCII-assisted contracts.

For this report, OCII staff looked at projects and contracts that were reviewed and approved by the Commission, or awarded by developers and their contractors between the period of July 1 through December 31, 2017. OCII staff utilized contract award information gathered from developers, contractors, and information from OCII's web-based reporting tool, Elation Systems. Information was confirmed with the developers and contractors, and updated where applicable. Payment information is gathered from close-out reports when a project is complete.

During this reporting period, 6 contracts valued at slightly more than \$91 million were awarded for design and construction services. These contracts support a variety of projects, ranging from market rate, inclusionary housing projects to public infrastructure projects. Under the SBE Policy, joint ventures and associations that include significant SBE participation (i.e., more than 35% of the endeavor) are given full SBE credits toward meeting the SBE goal. For the past six months, more than \$46 million were credited to SBEs, representing over 50.8% of the total value of contracts, and actual SBE participation (net of all SBE joint venture and association credits granted to non-SBE partners) exceeded \$35 million or 38.8% of all awards. The following is a summary of this period's performance.

Table 1 Summary of Contracts Awarded July – December 2017

Project Type	# of Projects	Total	SBE Credit \$	SBE Credit %	SBE Participation \$	SBE %
Infrastructure (construction)	2	\$11,829,508	\$10,254,514	86.7%	\$5,459,630	46.2%
Standalone Affordable Housing - OCII funded (professional design and construction)	3	\$79,286,337	\$35,934,418	45.3%	\$29,765,723	37.5%
Miscellaneous (construction)	1	\$235,000	\$235,000	100.0%	\$235,000	100.0%
TOTAL	6	\$91,350,845	\$46,423,932	50.8%	\$35,460,353	38.8%

By industry work type, SBEs consistently exceed the 50% goal for professional services, achieving nearly 87% percent for the one project this past six months. SBE participation in the construction industry (including construction related supplies) was nearly 50% at 49.4% for the five projects initiated this past six months. This is a favorable comparison to OCII's overall average of approximately 32%. Table 2 provides

a breakout of awards and commitments by professional services and construction for projects initiated this past six months.

Table 2 July – December 2017 Summary by Work Type

Summary	Total Dollars (in Millions)	SBE Dollars (in Millions)	SBE % of Total
Professional Services	\$4.0	\$3.3	82.4%
Construction and Supplies	\$87.3	\$43.1	49.4%
Total	\$91.4	\$46.4	50.8%

The Construction and Supplies category continues to aggregate all construction activities (including construction materials procurement) because of the difficulty of breaking out supplier information in construction-related contracts, which incorporate suppliers and materials into the basic contract amount. Nonetheless, OCII encourages contractors to report on SBE supplier participation as a means of boosting their efforts to meet the SBE goals. For projects initiated during this reporting period, contracts were awarded in the Hunters Point Shipyard, and Mission Bay project areas. The following percentages represent SBE participation dollars as a percentage of total contract awards by project area. (Table 3)

Table 3 July – December 2017 Results by Project Area

Summary	Bayview Hunters Point	Hunters Point Shipyard	Mission Bay	Transbay	Other (YBC)	TOTAL
Professional Services	-	82.4%	-	-	-	82.4%
Construction and Supplies	-	73.6%	43.3%	-	-	49.4%
Total	-	75.3%	43.3%	-	-	50.8%

On an accumulated running total basis (i.e., from each project's inception until December 31, 2017), the overall SBE credit on all OCII-assisted contracts is 29.8%, which is a decrease of 5% from the prior reporting period. Notably, contracts to SBEs for professional services remain well above OCII's goal of 50%, reaching nearly 60%, an increase of 0.3% from the prior period. The percentage figure for Construction and Supplies decreased over the prior six months as a result of Type I construction projects, including the Transbay Block 1 Tower and Golden State Warriors Chase Center and Mixed-use Development projects. The accumulated totals and changes from prior period are shown below.

Table 4 - Accumulated Total and Percentages

Summary	SBE Dollars Credited Towards Goal (in Millions)	Total Dollars (in Millions)	% of Total	Change from Prior Report
Professional Services	\$147.4	\$245.9	59.9%	0.3%
Construction and Supplies	\$1,095.7	\$3,922.2	27.9%	-4.5%
Total	\$1,243.1	\$4,168.1	29.8%	-4.9%

To demonstrate the effect of Type 1 projects on SBE participation, Table 4.A below shows SBE percentages in other projects. Removing Type 1 Tower and Commercial projects (including the Golden State Warriors Chase Center and Mixed-Use Office and Retail Development) from the analysis improves the picture of efforts to engage SBEs on construction contracts.

Table 4.A – Accumulated Total and Percentages (Net of Type I Tower and Mixed-use Projects)

Summary	SBE Dollars Credited Towards Goal (in Millions)	Total Dollars (in Millions)	% of Total	Change from Prior Report
Professional Services	\$147.4	\$245.9	59.9%	0.3%
Construction and Supplies	\$685.1	\$1,754.1	39.1%	0.6%
Total	\$832.5	\$2,000.0	41.6%	0.4%

Please refer to Attachments A-1 and A-2 for individual project details for July through December 2017 and an accumulated total, respectively. A listing of vendors for the July through December period is available upon request.

At the request of the Commission, OCII staff tracks actual dollars paid to SBEs in addition to award information. Collection of payment information is gathered on completed contracts and those contracts in OCII's affordable housing program. Staff collects data from close-out reports and affordable housing payment applications where OCII has approval authority. Staff continues to assess the viability of collecting payment information from private developers on non-affordable housing projects. The following Table 5 lists projects that completed construction and are in closeout during the reporting period.

Table 5 Awards and Payments on Completed Project

Project	Awards and Commitments			Actual Payments	
	Total \$	SBE \$	SBE %	SBE \$	SBE %
Hunters View Phase 2 - Blocks 7 & 11	49,901,733	17,763,605	35.60%	17,899,547	35.2%
Alice Griffith Phase 1 Block 2	42,257,668	25,012,737	59.19%	26,216,829	58.1%
Alice Griffith Phase 1 Block 4	40,059,707	23,179,115	57.86%	25,842,812	59.2%

Furthermore, at the request of the Commission, OCII staff gathers minority and women ownership data on the make-up of SBE firms participating in OCII-assisted contracts. OCII staff gathers data from the General Services Agency's Contract Monitoring Division and several publicly available databases, including the California Unified Certification Program database of DBEs (disadvantaged business enterprises), the California Public Utilities Commission Supplier Clearinghouse of W/MBEs (women and minority owned firms), and the U.S. Small Business Administration (SBA) Dynamic Small Business Search database (http://dsbs.sba.gov/dsbs/search/dsp_dsbs.cfm). It is important to note that the available information on gender and/or ethnicity is incomplete and may be partially unreliable (because most ethnic and gender information is self-reported and unverified), the information gathered provides an approximate overview of minority and gender data for informational purposes. During the past six months, women and minority-owned business enterprises (both male and female owned MBEs) were awarded 31.4% of the total value of contracts, an improvement over the prior period of 20.9% (see Table 6).

Table 6 Awards and Commitments by Minority and Gender Status

Summary	Total Dollars (in Millions)	SBE Dollars (in Millions)	SBE % of Total	MBE %	W/MBE %	WBE%	TOTAL MWBE %
Professional Services	\$4.0	\$3.3	82.4%	18.9%	3.6%	3.1%	25.6%
Construction and Supplies	\$87.3	\$43.1	49.4%	30.0%	0.8%	0.9%	31.7%
Total	\$91.4	\$46.4	50.8%	29.5%	0.9%	1.0%	31.4%

Construction Workforce

Prior to the City's adoption of its local hiring policy for construction, OCII had implemented, on a contract-by-contract basis, a local workforce requirement on OCII-assisted construction projects. OCII's local workforce practice is aggressive and unique in that it establishes a local hiring goal of 50 percent, with First Consideration for Project Area residents and requires contractors to adhere to State prevailing wage requirements, even on projects entirely funded with private dollars. OCII monitors workforce compliance through a web-based monitoring and reporting system, Elation Systems. Contractors and subcontractors are required to submit certified payroll reports through this system which tracks, by project and trade, each hour worked by a contractor's or subcontractor's employees. The system also tracks employee information such as residence and, in most cases, ethnic and gender data (as voluntarily provided by the employer). OCII staff monitors payroll submissions for deficiency and gathers missing payroll reports when delinquent. In addition, OCII has an agreement with the Office of Economic and Workforce Development ("OEWD") through their CityBuild department to provide day-to-day construction workforce compliance services. CityBuild implements the day-to-day program and works with contractors and subcontractors on worker referrals and compliance. OCII staff meets monthly with CityBuild to discuss and assess progress of OCII's workforce program, and meets monthly with CityBuild and general contractors in the Hunters Point Shipyard project area to assess progress specifically on the hiring of Bayview Hunters Point residents.

For this report, OCII staff extracted data from Elation Systems and separately identified and reported those work hours performed by San Francisco residents, and those performed by individuals residing in the ZIP codes: 94124, 94107, and 94134 ("BVHP" area). In addition, data on minority and women workers in the attachment is provided for informational purposes.

During this past six months from July 1 through December 31, 2017, contractors logged 1.98 million work hours, of which 365,071 hours (or 18.4% of the total) were performed by San Francisco residents. This is a decrease from 21.3% reported for the prior six months from January through June 2017, and reflects the continuing challenge of a constrained labor market within a booming construction industry in San Francisco.

Table 7 Construction Workforce Hours by Project Area (July-December 2017)

Construction Workforce July - December 2017	Bayview Hunters Point*	Hunters Point Shipyard	Mission Bay	Transbay	Other**	TOTAL
Local Hours	8,603	73,987	167,449	105,837	9,195	365,071
TOTAL Hours	45,985	247,568	992,664	643,787	50,253	1,980,257
Local %	18.7%	29.9%	16.9%	16.4%	18.3%	18.4%

*Hunters View

** 706 Mission

For all projects currently active, approximately 5.3 million work hours have been logged on an accumulated basis (i.e., since each project's inception) as of December 31, 2017. Of this amount, over 1.26 million hours (or 23.7 percent) were performed by San Francisco residents. Table 8 provides accumulated work hour data as of December 31, 2017.

Table 8 Total Construction Workforce Hours as of December 31, 2017

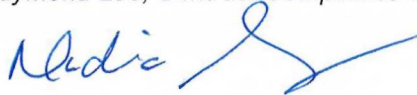
All Active Projects	Bayview Hunters Point	Hunters Point Shipyard	Mission Bay	Transbay	Other	TOTAL
Local Hours	99,337	592,395	364,244	178,826	25,086	1,259,888
TOTAL Hours	407,684	1,724,303	2,002,778	1,041,737	130,364	5,306,866
Local %	24.4%	34.4%	18.2%	17.2%	19.2%	23.7%

Although the percentages appear low, it is important to note that over 16,229 workers have had a hand in constructing OCII-assisted projects; over 3,235 are San Francisco residents, of which 1,304 are from the Bayview Hunters Point neighborhood. On average, San Francisco workers performed 20% more hours on OCII-assisted projects than non-San Francisco workers. Individual local workers performed an average of 389 hours on OCII-assisted projects while non-residents performed 311 hours, reflecting the beneficial impact of OCII's Construction Workforce program on San Francisco residents. Current industry dynamics and demands on construction labor, however, continue to adversely impact contractors' achievement towards the goal. Demand for construction labor remains high (if not higher than the prior year) as a result of increasing developments and economic expansion, and the pool of construction workers have not expanded at a proportionate rate, resulting in a shortage of construction workers to meet the demand. In addition, the City's Local Hiring Policy, which was amended in August 2014 and is fully implemented, expanded the local hiring requirements to apply to private projects on public land further increasing the demand for a local construction workforce.

CityBuild continues to expand their Academy Program to address the demand. It has added additional classes to their annual cycle and expanded specialized construction training classes on weekends; performed additional outreach to attract potential students; and continues to work with private industry, the San Francisco Unified School District, and other community based organizations to expand recruitment and training efforts. In June 2018, CityBuild will graduate its 26th class, which will be comprised of 45-50 people. Additionally CityBuild is collaborating with Hope SF to create workforce-training opportunities for 15 more students. Other CityBuild partnerships include a collaboration with Gleneagle Golf Course for a pilot Laborer apprenticeship program for 15 trainees. Meanwhile, in June 2018, the Golden State Warriors, Mortenson|Clark JV, and JP Morgan Chase will sponsor an additional Chase Center Training Academy and train 30 workers for construction jobs on City and OCII-administered projects, including the Chase Center. In total, CityBuild intends to graduate over 150 students in 2018.

OCII and CityBuild staff continue to work closely to assess progress of each project and monitor developers' and contractors' activities to ensure compliance, including on-going good faith efforts compliance on the part of contractors. OCII recognizes contractors for their good faith efforts when their requests for workers are unmet. Please refer to Attachments B-1 and B-2 for individual project details for July through December 2017 and on an accumulated basis, respectively. Attachment B-3 shows the ethnic and gender breakdown of workers by hour performed on all projects during the July through December 2017 reporting period.

(Originated by Raymond Lee, Contract Compliance Supervisor)



Nadia Sesay
Executive Director

Attachment A-1:	July–December 2017 SBE Dollars by Project Summary Report
Attachment A-2:	Accumulated SBE Dollars by Project Summary Report
Attachment B-1:	July–December 2017 Work Force Summary Report
Attachment B-2:	Accumulated Work Force Summary Report
Attachment B-3:	July–December 2017 Work Force Report by Ethnicity and Gender

Semi-Annual OCII SBE Dollars by Project Summary (Contracts awarded between 7/1/17-12/31/17)

ATTACHMENT A-1

Project Area Project										Figures are based on SBE Credits					SBE Participation	
										SBE Goal Credit		SF-SBE	Informational Purposes Only			
										MBE	WMBE	WBE				
Project Status: In Construction																
Hunters Point Shipyard/ Candlestick Point																
HPSY Phase 1: The Storehouse Plaza (Construction and Supplies)		Miscellaneous	n/a	FivePoint	Azul Works Inc	n/a	n/a	In Construction	early 2018	235,000	235,000 100.0%	235,000 100.0%	0 0.0%	235,000 100.0%	0 0.0%	235,000 100.0%
Subtotal										235,000	235,000 100.0%	235,000 100.0%	0 0.0%	235,000 100.0%	0 0.0%	235,000 100.0%
HPSY II/CP: Alice Griffith Phase 4 Block 5 (Construction and supplies)		Stand Alone Affordable Housing	Rental - Very Low Income HOPE SF	McCormack Baron Salazar and San Francisco Housing Development Corporation	Baines-Nibbi JV	31	31	In Construction	end 2018	17,137,247	12,552,279 73.2%	6,877,560 40.1%	6,722,136 39.2%	20,500 0.1%	0 0.0%	10,695,879 62.4%
Subtotal										17,137,247	12,552,279 73.2%	6,877,560 40.1%	6,722,136 39.2%	20,500 0.1%	0 0.0%	10,695,879 62.4%
Summary for Project Area = Hunters Point Shipyard/ Candlestick Point										17,372,247	12,787,279 73.6%	7,112,560 40.9%	6,722,136 38.7%	255,500 1.5%	0 0.0%	10,930,879 62.9%
Mission Bay																
Mission Bay Blocks 29-32 and Blocks 33-34 Public Improvements: Scope 2 (Joint Trench) (Construction and supplies)		Infrastructure	n/a	MBDG	NTK Construction, Inc.	n/a	n/a	In Construction	end 2018	2,449,994	875,000 35.7%	875,000 35.7%	875,000 35.7%	0 0.0%	0 0.0%	875,000 35.7%
Mission Bay Blocks 29-32 and Blocks 33-34 Public Improvements: Scope 3 (Mariposa St) (Construction and supplies)		Infrastructure	n/a	MBDG	NTK Construction, Inc.	n/a	n/a	In Construction	end 2018	9,379,514	9,379,514 100.0%	8,247,364 87.9%	8,631,264 92.0%	0 0.0%	690,250 7.4%	4,584,630 48.9%
Subtotal										11,829,508	10,254,514 86.7%	9,122,364 77.1%	9,506,264 80.4%	0 0.0%	690,250 5.8%	5,459,630 46.2%
Mission Bay Block 3E (Construction and supplies)		Stand Alone Affordable Housing	Rental - Very Low Income (Supportive Homeless Vets w/ Family Rental)	Chinatown Community Development Corp. and Swords to Plowshare	Nibbi	101	100	In Construction	end 2019	58,124,329	20,067,227 34.5%	14,903,133 25.6%	9,931,446 17.1%	443,613 0.8%	90,971 0.2%	15,754,932 27.1%
Subtotal										58,124,329	20,067,227 34.5%	14,903,133 25.6%	9,931,446 17.1%	443,613 0.8%	90,971 0.2%	15,754,932 27.1%
Summary for Project Area = Mission Bay										69,953,837	30,321,741 43.3%	24,025,497 34.3%	19,437,710 27.8%	443,613 0.6%	781,221 1.1%	21,214,562 30.3%
TOTAL FOR IN CONSTRUCTION PROJECTS										87,326,084	43,109,020 49.4%	31,138,057 35.7%	26,159,846 30.0%	699,113 0.8%	781,221 0.9%	32,145,441 36.8%
Project Status: In Design																
Hunters Point Shipyard/ Candlestick Point																
HPSY II/CP: Candlestick Point North Block 10A (Professional Consulting)		Stand Alone Affordable Housing	Rental - Very Low Income Supportive/Homeless	TNDC & Young Community Developers	Nibbi Bros	156	155	In Design	2020	4,024,761	3,314,912 82.4%	3,295,412 81.9%	762,127 18.9%	145,000 3.6%	125,000 3.1%	3,314,912 82.4%
Subtotal										4,024,761	3,314,912 82.4%	3,295,412 81.9%	762,127 18.9%	145,000 3.6%	125,000 3.1%	3,314,912 82.4%
Summary for Project Area = Hunters Point Shipyard/ Candlestick Point										4,024,761	3,314,912 82.4%	3,295,412 81.9%	762,127 18.9%	145,000 3.6%	125,000 3.1%	3,314,912 82.4%

Note: SF-SBE, MBE, WMBE, and WBE figures are based on SBE Credits; SBE Participation are actuals

Project Area	Project	Project Type	Housing Type	Sponsor	General Contractor	Units		Status	Completion Date	Amount	Figures are based on SBE Credits					SBE Participation	
						Total	Affordable				SBE Goal Credit	SF-SBE	Informational Purposes Only				
											MBE	WMBE	WBE				
TOTAL FOR IN DESIGN PROJECTS											4,024,761	3,314,912 82.4%	3,295,412 81.9%	762,127 18.9%	145,000 3.6%	125,000 3.1%	3,314,912 82.4%
*Please note: figures denoted with an asterisk indicate future additional SBE subcontract awards.																	
Professional Consulting Sub-total											4,024,761	3,314,912 82.4%	3,295,412 81.9%	762,127 18.9%	145,000 3.6%	125,000 3.1%	3,314,912 82.4%
Construction Sub-total											87,326,084	43,109,020 49.4%	31,138,057 35.7%	26,159,846 30.0%	699,113 0.8%	781,221 0.9%	32,145,441 36.8%
GRAND TOTAL (subject to rounding differences)											91,350,845	46,423,932 50.8%	34,433,469 37.7%	26,921,973 29.5%	844,113 0.9%	906,221 1.0%	35,460,353 38.8%

OCII SBE Dollars by Project Summary (Status of All Active Projects as of December 31, 2017)

Project Area Project										Figures are based on SBE Credits					SBE Participation									
										SBE Goal Credit		SF-SBE	Informational Purposes Only											
	Project Type	Housing Type	Sponsor	General Contractor	Total	Affordable	Status	Completion Date	Amount			MBE	WMBE	WBE										
HPSY II/CP: Alice Griffith Phase 3 Block 1 (Construction and supplies)										Stand Alone Affordable Housing	Rental - Very Low Income HOPE SF	McCormack Baron Salazar and San Francisco Housing Development Corporation	Baines-Nibbi JV	122	121	In Construction	mid 2018	51,668,865	23,765,824 46.0%	13,469,195 26.1%	11,140,515 21.6%	159,835 0.3%	247,783 0.5%	18,765,962 36.3%
Subtotal																	53,972,425	25,704,953 47.6%	15,325,384 28.4%	12,640,709 23.4%	292,600 0.5%	373,003 0.7%	19,794,871 36.7%	
HPSY II/CP: Alice Griffith Phase 1 Block 2 & Phase 2 Block 4 (Professional Consulting)										Stand Alone Affordable Housing	Rental - Very Low Income HOPE SF	McCormack Baron Salazar and SFHDC (Phase 1) and TCDC (Phase 2)	Baines-Nibbi JV	184	182	In Closeout	early 2018	2,586,488	1,442,988 55.8%	1,352,568 52.3%	902,400 34.9%	146,920 5.7%	154,268 6.0%	1,280,488 49.5%
HPSY II/CP: Alice Griffith Phase 1 Block 2 (Construction and supplies)										Stand Alone Affordable Housing	Rental - Very Low Income HOPE SF	McCormack Baron Salazar and San Francisco Housing Development Corporation (SFHDC)	Baines-Nibbi JV	93	92	In Closeout	early 2018	45,107,460	26,216,829 58.1%	15,507,575 34.4%	14,688,265 32.6%	0 0.0%	75,000 0.2%	18,421,961 40.8%
HPSY II/CP: Alice Griffith Phase 2 Block 4 (Construction and supplies)										Stand Alone Affordable Housing	Rental - Very Low Income HOPE SF	McCormack Baron Salazar and Tabernacle Community Development Corporation (TCDC)	Baines-Nibbi JV	91	90	In Closeout	early 2018	43,673,210	25,842,812 59.2%	14,495,374 33.2%	14,240,047 32.6%	0 0.0%	75,000 0.2%	18,640,663 42.7%
Subtotal																	91,367,158	53,502,629 58.6%	31,355,517 34.3%	29,830,712 32.6%	146,920 0.2%	304,268 0.3%	38,343,111 42.0%	
HPSY II/CP: Alice Griffith Phase 4 Block 5 (Construction and supplies)										Stand Alone Affordable Housing	Rental - Very Low Income HOPE SF	McCormack Baron Salazar and San Francisco Housing Development Corporation	Baines-Nibbi JV	31	31	In Construction	end 2018	17,137,247	12,552,279 73.2%	6,877,560 40.1%	6,722,136 39.2%	20,500 0.1%	0 0.0%	10,695,879 62.4%
Subtotal																	17,137,247	12,552,279 73.2%	6,877,560 40.1%	6,722,136 39.2%	20,500 0.1%	0 0.0%	10,695,879 62.4%	
HPSY II/CP: Alice Griffith Phase 4 Block 5 (Professional Consulting)										Stand Alone Affordable Housing	Rental - Very Low Income HOPE SF	McCormack Baron Salazar	Baines-Nibbi JV	31	31	In Construction	end 2018	1,375,731	1,133,231 82.4%	1,055,586 76.7%	816,754 59.4%	102,245 7.4%	107,800 7.8%	729,506 53.0%
Subtotal																	1,375,731	1,133,231 82.4%	1,055,586 76.7%	816,754 59.4%	102,245 7.4%	107,800 7.8%	729,506 53.0%	
HPSY Phase I: Block 53 - 54 (Professional Consulting)										Market Rate/Inclusionary Housing	Homeownership	Lennar	Roberts-Obayashi	159	17	In Closeout	early 2018	3,244,320	2,413,512 74.4%	2,319,783 71.5%	358,000 11.0%	142,426 4.4%	1,867,586 57.6%	1,107,004 34.1%
HPSY Phase I: Block 53 (Construction and supplies)										Market Rate/Inclusionary Housing	Homeownership	Lennar	Roberts-Obayashi	93	10	In Closeout	early 2018	37,322,783	19,194,930 51.4%	8,732,749 23.4%	8,277,861 22.2%	0 0.0%	169,556 0.5%	19,194,930 51.4%
HPSY Phase I: Block 54 (Construction and supplies)										Market Rate/Inclusionary Housing	Homeownership	Lennar	Roberts-Obayashi	66	7	In Closeout	early 2018	27,197,619	10,666,020 39.2%	5,200,293 19.1%	5,587,609 20.5%	0 0.0%	0 0.0%	10,666,020 39.2%
Subtotal																	67,764,722	32,274,462 47.6%	16,252,825 24.0%	14,223,470 21.0%	142,426 0.2%	2,037,142 3.0%	30,967,954 45.7%	
HPSY Phase I: Block 55 (Professional Consulting)										Market Rate/Inclusionary Housing	Homeownership	Lennar	Build Group	66	7	In Construction	end 2018	1,731,714	1,447,414 83.6%	1,256,700 72.6%	410,500 23.7%	802,450 46.3%	184,750 10.7%	1,447,414 83.6%
HPSY Phase I: Block 55 (Construction and supplies)										Market Rate/Inclusionary Housing	Homeownership	Lennar	Build Group	66	7	In Construction	end 2018	52,027,027	24,288,950 46.7%	8,017,458 15.4%	6,561,848 12.6%	1,322,385 2.5%	0 0.0%	24,288,950 46.7%

Project Area	Project	Project Type	Housing Type	Sponsor	General Contractor	Units		Status	Completion Date	Amount	Figures are based on SBE Credits					SBE Participation
						Total	Affordable				SBE Goal Credit	SF-SBE	Informational Purposes Only			
											MBE	WMBE	WBE			
Subtotal										53,758,741	25,736,364 47.9%	9,274,158 17.3%	6,972,348 13.0%	2,124,835 4.0%	184,750 0.3%	25,736,364 47.9%
HPSY Phase I: Block 56-57 (Professional Consulting)		Market Rate/Inclusionary Housing	Homeownership	Lennar	Cahill Contractors	132	15	In Construction	2018	2,425,890	2,114,361 87.2%	2,078,350 85.7%	1,170,919 48.3%	297,048 12.2%	0 0.0%	1,328,413 54.8%
HPSY Phase I: Block 56-57, Bldgs 1 and 2 (Construction and supplies)		Market Rate/Inclusionary Housing	Homeownership	Lennar	Cahill Contractors	60	8	In Construction	2018	31,087,612	14,417,178 46.4%	8,221,568 26.4%	6,388,416 20.5%	1,477,995 4.8%	55,055 0.2%	11,659,512 37.5%
HPSY Phase I: Block 56-57, Bldgs 3 and 4 (Construction and supplies)		Market Rate/Inclusionary Housing	Homeownership	Lennar	Cahill Contractors	72	7	In Construction	2018	33,396,182	15,464,467 46.3%	11,294,228 33.8%	6,726,492 20.1%	931,198 2.8%	93,664 0.3%	15,464,467 46.3%
Subtotal										66,909,684	31,996,006 47.8%	21,594,146 32.3%	14,285,827 21.4%	2,706,241 4.0%	148,719 0.2%	28,452,392 42.5%
Summary for Project Area = Hunters Point Shipyard/ Candlestick Point										411,308,378	227,426,460 55.3%	137,093,812 33.3%	102,611,458 24.9%	7,427,217 1.8%	6,167,728 1.5%	195,107,487 47.4%

Mission Bay

Mission Bay Block 1 Infrastructure (Construction and supplies)	Infrastructure	n/a	MBDG	NTK Construction	n/a	n/a	In Construction	2018	3,449,842	1,207,912 35.0%	817,300 23.7%	767,300 22.2%	0 0.0%	232,200 6.7%	1,207,912 35.0%
Mission Bay Block 33-34 Public Improvements (Construction and supplies)	Infrastructure	n/a	MBDG	NTK Construction Inc.	n/a	n/a	In Construction	2018	6,418,540	6,418,540 100.0%	6,418,540 100.0%	6,268,540 97.7%	0 0.0%	150,000 2.3%	2,343,989 36.5%
Mission Bay Park P23 and P24 Project (Construction and supplies)	Infrastructure	n/a	MBDG	Hoseley Corporation	n/a	n/a	In Construction	2018	4,089,486	3,703,486 90.6%	3,703,486 90.6%	567,000 13.9%	0 0.0%	0 0.0%	3,703,486 90.6%
Mission Bay Park P5 (Construction and Supplies)	Infrastructure	n/a	MBDG	Minerva Construction	n/a	n/a	In Construction	2018	1,161,382	1,097,263 94.5%	973,919 83.9%	272,659 23.5%	0 0.0%	0 0.0%	1,097,263 94.5%
Mission Bay Blocks 29-32 and Blocks 33-34 Public Improvements: Scope 1 (Construction and supplies)	Infrastructure	n/a	MBDG	A & B Construction	n/a	n/a	In Construction	2018	3,539,330	1,778,480 50.2%	1,778,480 50.2%	1,628,480 46.0%	0 0.0%	0 0.0%	1,778,480 50.2%
Mission Bay Blocks 29-32 and Blocks 33-34 Public Improvements: Scope 2 (Joint Trench) (Construction and supplies)	Infrastructure	n/a	MBDG	NTK Construction, Inc.	n/a	n/a	In Construction	end 2018	2,449,994	875,000 35.7%	875,000 35.7%	875,000 35.7%	0 0.0%	0 0.0%	875,000 35.7%
Mission Bay Blocks 29-32 and Blocks 33-34 Public Improvements: Scope 3 (Mariposa St) (Construction and supplies)	Infrastructure	n/a	MBDG	NTK Construction, Inc.	n/a	n/a	In Construction	end 2018	9,379,514	9,379,514 100.0%	8,247,364 87.9%	8,631,264 92.0%	0 0.0%	690,250 7.4%	4,584,630 48.9%
Subtotal									30,488,089	24,460,194 80.2%	22,814,088 74.8%	19,010,243 62.4%	0 0.0%	1,072,450 3.5%	15,590,759 51.1%
Mission Bay Block 1 Residential (Professional Consulting)	Market Rate Housing	Condominiums	Strada	Lendlease	350	0	In Construction	2018	6,076,156	3,204,357 52.7%	3,003,057 49.4%	1,683,000 27.7%	530,000 8.7%	438,185 7.2%	2,081,788 34.3%
Mission Bay Block 1 Residential (Construction and supplies)	Market Rate Housing	Condominiums	Strada	Lendlease	350	0	In Construction	2018	162,619,965	28,273,914 17.4%	12,950,302 8.0%	10,065,421 6.2%	1,719,837 1.1%	3,053,759 1.9%	28,273,914 17.4%
Subtotal									168,696,121	31,478,271 18.7%	15,953,359 9.5%	11,748,421 7.0%	2,249,837 1.3%	3,491,944 2.1%	30,355,702 18.0%
Mission Bay Block 3E (Professional Consulting)	Stand Alone Affordable Housing	Rental - Very Low Income (Supportive Homeless Vets w/ Family Rental)	Chinatown Community Development Corp. and Swords to Plowshare	Nibbi	101	100	In Construction	end 2019	3,334,311	1,710,638 51.3%	1,440,138 43.2%	492,680 14.8%	220,028 6.6%	316,430 9.5%	1,348,198 40.4%

Project Area Project										Figures are based on SBE Credits					SBE Participation	
										SBE Goal Credit		SF-SBE	Informational Purposes Only			
	Project Type	Housing Type	Sponsor	General Contractor	Total	Affordable	Status	Completion Date	Amount			MBE	WMBE	WBE		
Mission Bay Block 3E (Construction and supplies)										20,067,227 34.5%	14,903,133 25.6%	9,931,446 17.1%	443,613 0.8%	90,971 0.2%	15,754,932 27.1%	
Subtotal										61,458,640	21,777,865 35.4%	16,343,271 26.6%	10,424,126 17.0%	663,641 1.1%	407,401 0.7%	17,103,130 27.8%
Mission Bay Block 6E (626 Mission Bay Blvd North) (Professional Consulting)										3,778,761	2,053,952 54.4%	1,783,455 47.2%	476,510 12.6%	689,255 18.2%	96,915 2.6%	1,899,805 50.3%
Mission Bay Block 6E (626 Mission Bay Blvd North) (Construction and supplies)										65,555,441	33,681,014 51.4%	11,405,744 17.4%	10,344,455 15.8%	196,457 0.3%	324,125 0.5%	28,935,623 44.1%
Subtotal										69,334,202	35,734,966 51.5%	13,189,199 19.0%	10,820,965 15.6%	885,712 1.3%	421,040 0.6%	30,835,428 44.5%
Mission Bay South Blocks 26-27 Uber/ARE Joint Venture Office Building (Professional Consulting)										16,831,868	11,281,412 67.0%	10,857,886 64.5%	9,457,862 56.2%	585,316 3.5%	247,488 1.5%	5,319,771 31.6%
Mission Bay South Blocks 26-27 Uber/ARE Joint Venture Office Building (Construction and Supplies)										228,581,444	45,526,677 19.9%	18,557,225 8.1%	20,195,145 8.8%	0 0.0%	0 0.0%	26,969,452 11.8%
Subtotal										245,413,312	56,808,089 23.1%	29,415,111 12.0%	29,653,007 12.1%	585,316 0.2%	247,488 0.1%	32,289,223 13.2%
Mission Bay South Blocks 29-32 Chase Center and Warriors Mixed-Use Development (Professional Consulting)										63,697,104	29,178,625 45.8%	27,535,783 43.2%	10,805,265 17.0%	4,318,737 6.8%	3,828,555 6.0%	12,764,635 20.0%
Mission Bay South Blocks 29-32 Chase Center and Warriors Mixed-Use Development (Construction and supplies)										861,580,608	158,701,718 18.4%	75,509,347 8.8%	21,947,025 2.5%	427,048 0.0%	275,000 0.0%	117,217,046 13.6%
Subtotal										925,277,712	187,880,343 20.3%	103,045,130 11.1%	32,752,289 3.5%	4,745,784 0.5%	4,103,555 0.4%	129,981,681 14.0%
Mission Bay South Block 40 (Professional Consulting)										6,373,945	3,135,850 49.2%	2,878,850 45.2%	1,455,900 22.8%	33,500 0.5%	652,560 10.2%	2,240,774 35.2%
Mission Bay South Block 40 (Construction and supplies)										172,854,309	9,746,116 5.6%	2,527,976 1.5%	1,051,602 0.6%	155,188 0.1%	0 0.0%	9,746,116 5.6%
Subtotal										179,228,254	12,881,966 7.2%	5,406,826 3.0%	2,507,502 1.4%	188,688 0.1%	652,560 0.4%	11,986,890 6.7%
Summary for Project Area = Mission Bay										1,679,896,329	371,021,694 22.1%	206,166,985 12.3%	116,916,553 7.0%	9,318,978 0.6%	10,396,438 0.6%	268,142,813 16.0%
Transbay																
Transbay Block 1 (Professional Consulting)										5,060,832	4,515,140 89.2%	4,361,893 86.2%	213,558 4.2%	2,871,740 56.7%	250,260 4.9%	2,467,779 48.8%
Transbay Block 1 (Construction and Supplies)										210,638,636	24,510,442 11.6%	10,478,264 5.0%	8,819,700 4.2%	0 0.0%	2,017,773 1.0%	24,510,442 11.6%

Project Area Project	Project Type	Housing Type	Sponsor	General Contractor	Units		Status	Completion Date	Amount	Figures are based on SBE Credits					SBE Participation
					Total	Affordable				SBE Goal Credit	SF-SBE	Informational Purposes Only			
										MBE	WMBE	WBE			
Subtotal									215,699,468	29,025,582 13.5%	14,840,157 6.9%	9,033,258 4.2%	2,871,740 1.3%	2,268,033 1.1%	26,978,221 12.5%
Transbay Block 5 (Park Tower) (Professional Consulting)	Commercial Office Building	n/a	Golub and John Buck	Clark Construction Group	767,000 sq ft office	n/a	In Construction	2018	11,706,230	6,095,850 52.1%	6,005,725 51.3%	3,351,000 28.6%	405,350 3.5%	542,000 4.6%	3,201,160 27.3%
Transbay Block 5 (Park Tower) (Construction and supplies)	Commercial Office Building	n/a	Golub and John Buck	Clark Construction Group	767,000 sq ft office	n/a	In Construction	2018	229,616,654	31,485,402 13.7%	16,215,190 7.1%	4,296,498 1.9%	245,000 0.1%	1,573,025 0.7%	25,034,152 10.9%
Subtotal									241,322,884	37,581,252 15.6%	22,220,915 9.2%	7,647,498 3.2%	650,350 0.3%	2,115,025 0.9%	28,235,312 11.7%
Transbay Block 7 (Professional Consulting)	Stand Alone Affordable Housing	Rental - Very Low Income	Mercy	Cahill Contractors	120	119	In Construction	2018	2,042,946	1,968,034 96.3%	1,968,034 96.3%	656,130 32.1%	0 0.0%	1,162,342 56.9%	1,900,369 93.0%
Transbay Block 7 (Construction and Supplies)	Stand Alone Affordable Housing	Rental - Very Low Income	Mercy	Cahill Contractors	120	119	In Construction	2018	50,812,277	28,825,233 56.7%	9,590,658 18.9%	3,954,888 7.8%	804,020 1.6%	5,586,756 11.0%	27,229,820 53.6%
Subtotal									52,855,223	30,793,267 58.3%	11,558,692 21.9%	4,611,018 8.7%	804,020 1.5%	6,749,098 12.8%	29,130,189 55.1%
Transbay Block 8 (Professional Consulting)	Market Rate/Inclusionary Housing	Rental/For Sale	Related/TNDC	Webcor	548	151	In Construction	2019	17,173,761	10,064,303 58.6%	9,513,755 55.4%	7,269,258 42.3%	28,000 0.2%	1,489,599 8.7%	5,673,040 33.0%
Transbay Block 8 (Construction and Supplies)	Market Rate/Inclusionary Housing	Rental/For Sale	Related/TNDC	Webcor	548	151	In Construction	2019	231,502,375	47,602,407 20.6%	22,824,498 9.9%	14,912,379 6.4%	0 0.0%	8,347,069 3.6%	47,602,407 20.6%
Subtotal									248,676,136	57,666,710 23.2%	32,338,253 13.0%	22,181,637 8.9%	28,000 0.0%	9,836,668 4.0%	53,275,447 21.4%
Transbay Block 9 (Professional Consulting)	Market Rate/Inclusionary Housing	Rental	Essex and Bridge Housing	Balfour Beatty Construction	545	109	In Construction	2019	13,403,882	7,273,912 54.3%	6,935,195 51.7%	3,181,480 23.7%	17,975 0.1%	1,691,193 12.6%	6,235,070 46.5%
Transbay Block 9 (Construction and supplies)	Market Rate/Inclusionary Housing	Rental	Essex and Bridge Housing	Balfour Beatty Construction	545	109	In Construction	2019	255,487,989	22,852,834 8.9%	2,170,510 0.8%	439,506 0.2%	0 0.0%	1,367,681 0.5%	22,852,834 8.9%
Subtotal									268,891,871	30,126,746 11.2%	9,105,705 3.4%	3,620,986 1.3%	17,975 0.0%	3,058,874 1.1%	29,087,904 10.8%
Summary for Project Area = Transbay									1,027,445,583	185,193,558 18.0%	90,063,722 8.8%	47,094,397 4.6%	4,372,085 0.4%	24,027,698 2.3%	166,707,073 16.2%
Yerba Buena Center															
706 Mission Street (Professional Consulting)	Market Rate/Inclusionary Housing	Condominiums	Millennium Partners	Webcor	215	0	In Construction	2019	14,518,270	8,939,495 61.6%	8,727,495 60.1%	4,782,445 32.9%	1,224,600 8.4%	481,000 3.3%	4,865,201 33.5%
706 Mission Street (Construction and supplies)	Market Rate/Inclusionary Housing	Condominiums	Millennium Partners	Webcor	215	0	In Construction	2019	251,148,729	57,998,003 23.1%	14,051,406 5.6%	1,846,030 0.7%	0 0.0%	158,600 0.1%	57,998,003 23.1%
Subtotal									265,666,999	66,937,498 25.2%	22,778,901 8.6%	6,628,475 2.5%	1,224,600 0.5%	639,600 0.2%	62,863,204 23.7%
Summary for Project Area = Yerba Buena Center									265,666,999	66,937,498 25.2%	22,778,901 8.6%	6,628,475 2.5%	1,224,600 0.5%	639,600 0.2%	62,863,204 23.7%
TOTAL FOR IN CONSTRUCTION PROJECTS									3,420,691,519	868,365,635 25.4%	464,660,096 13.6%	279,260,371 8.2%	22,666,118 0.7%	42,608,724 1.2%	708,267,301 20.7%
Project Status: In Design															

Project Area Project										Figures are based on SBE Credits					SBE Participation
										SBE Goal Credit		SF-SBE	Informational Purposes Only		
Project Type	Housing Type	Sponsor	General Contractor	Units Total Affordable		Status	Completion Date	Amount	MBE	WMBE	WBE				
Hunters Point Shipyard/ Candlestick Point															
HPSY II/CP: Candlestick Point Civil Engineering (Professional Consulting)	Infrastructure	n/a	FivePoint	-	n/a	n/a	In Design	on-going	2,316,909	1,830,149 79.0%	1,609,424 69.5%	53,800 2.3%	1,492,624 64.4%	0 0.0%	855,182 36.9%
HPSY II/CP: Candlestick Point Major Phase 1 Engineering (Professional Consulting)	Infrastructure	n/a	FivePoint	-	n/a	n/a	In Design	on-going	482,307	123,690 25.6%	115,418 23.9%	67,202 13.9%	56,488 11.7%	0 0.0%	123,690 25.6%
HPSY II/CP: Candlestick Point Streetscape Master Plan (Professional Consulting)	Infrastructure	n/a	FivePoint	-	n/a	n/a	In Design	on-going	1,183,478	334,851 28.3%	237,476 20.1%	22,226 1.9%	0 0.0%	125,000 10.6%	334,851 28.3%
HPSY II/CP: Environmental Technical Services Consultants (Professional Consulting)	Infrastructure	n/a	FivePoint	-	n/a	n/a	In Design	on-going	896,630	452,000 50.4%	148,000 16.5%	108,000 12.0%	0 0.0%	125,000 13.9%	452,000 50.4%
HPSY II/CP: Gilman, Streetscape, and Wedge Park Landscape Design (Professional Consulting)	Infrastructure	n/a	FivePoint	-	n/a	n/a	In Design	on-going	633,188	307,377 48.5%	192,746 30.4%	162,896 25.7%	0 0.0%	61,069 9.6%	307,377 48.5%
Subtotal									5,512,512	3,048,067 55.3%	2,303,064 41.8%	414,124 7.5%	1,549,112 28.1%	311,069 5.6%	2,073,100 37.6%
HPSY II/CP: Artist Building (Professional Consulting)	Commercial Building Construction	n/a	FivePoint	BCCI	n/a	n/a	In Design	2018	1,091,352	324,953 29.8%	282,553 25.9%	110,000 10.1%	172,553 15.8%	0 0.0%	246,628 22.6%
Subtotal									1,091,352	324,953 29.8%	282,553 25.9%	110,000 10.1%	172,553 15.8%	0 0.0%	246,628 22.6%
HPSY Phase I: Block 1 (Professional Consulting)	Market Rate/Inclusionary Housing	Homeownership	Lennar	TBD	204	25	In Design	2019	362,000	362,000 100.0%	362,000 100.0%	140,000 38.7%	0 0.0%	0 0.0%	302,850 83.7%
HPSY Phase I: Block 52 (Professional Consulting)	Market Rate/Inclusionary Housing	Homeownership	Lennar	-	70	7	In Design	2019	1,301,275	999,025 76.8%	893,000 68.6%	183,000 14.1%	25,000 1.9%	756,025 58.1%	999,025 76.8%
Subtotal									1,663,275	1,361,025 81.8%	1,255,000 75.5%	323,000 19.4%	25,000 1.5%	756,025 45.5%	1,301,875 78.3%
HPSY Phase I: Block 48 Stage 1A (Professional Consulting)	Market Rate/Inclusionary Housing	Homeownership	Lennar	TBD	47	5	In Design	2019	2,262,827	712,626 31.5%	649,605 28.7%	464,405 20.5%	0 0.0%	28,210 1.2%	712,626 31.5%
HPSY Phase I: Block 48 Stage 1B (Professional Consulting)	Market Rate/Inclusionary Housing	Homeownership	Lennar	TBD	50	7	In Design	2019	1,104,685	871,521 78.9%	830,987 75.2%	692,669 62.7%	0 0.0%	19,768 1.8%	862,519 78.1%
HPSY Phase I: Block 48 Stage 2A (Professional Consulting)	Market Rate/Inclusionary Housing	Homeownership	Lennar	TBD	164	24	In Design	2019	2,261,507	1,960,093 86.7%	1,859,743 82.2%	75,348 3.3%	0 0.0%	1,416,372 62.6%	1,056,820 46.7%
HPSY Phase I: Block 48 Stage 2B (Professional Consulting)	Market Rate/Inclusionary Housing	Homeownership	Lennar	TBD	53	7	In Design	2019	1,006,877	278,330 27.6%	233,094 23.2%	33,852 3.4%	0 0.0%	18,228 1.8%	269,328 26.7%
HPSY Phase I: Block 48 Stage 3A (Professional Consulting)	Market Rate/Inclusionary Housing	Homeownership	Lennar	TBD	41	5	In Design	2019	681,328	189,532 27.8%	155,421 22.8%	27,682 4.1%	0 0.0%	14,906 2.2%	180,530 26.5%
HPSY Phase I: Block 48 Stage 3B (Professional Consulting)	Market Rate/Inclusionary Housing	Homeownership	Lennar	TBD	53	7	In Design	2019	789,446	254,350 32.2%	229,410 29.1%	33,834 4.3%	0 0.0%	18,218 2.3%	245,348 31.1%
Subtotal									8,106,670	4,266,452 52.6%	3,958,260 48.8%	1,327,790 16.4%	0 0.0%	1,515,702 18.7%	3,327,170 41.0%
HPSY II/CP: Candlestick Point South Block 6A (Professional Design)	Market Rate/Inclusionary Housing	Condominiums	Lennar	TBD	128	13	In Design	Mid-2020	1,771,973	1,449,043 81.8%	1,449,043 81.8%	172,500 9.7%	193,543 10.9%	0 0.0%	606,745 34.2%
HPSY II/CP: Candlestick Point South Block 8A (Professional Design)	Market Rate/Inclusionary Housing	Condominiums	Lennar	TBD	127	13	In Design	Mid-2020	1,771,973	1,449,043 81.8%	1,449,043 81.8%	172,500 9.7%	193,543 10.9%	0 0.0%	606,745 34.2%

Project Area Project										Figures are based on SBE Credits					SBE Participation
										SBE Goal Credit		SF-SBE	Informational Purposes Only		
Project Type	Housing Type	Sponsor	General Contractor	Units Total Affordable		Status	Completion Date	Amount	MBE	WMBE	WBE				
HPSY II/CP: Candlestick Point South Block 9A (Professional Design)	Market Rate/Inclusionary Housing	Condominiums	Lennar	TBD	124	13	In Design	Mid-2020	1,995,035	949,365 47.6%	803,630 40.3%	463,500 23.2%	64,000 3.2%	81,735 4.1%	752,740 37.7%
Subtotal									5,538,981	3,847,451 69.5%	3,701,716 66.8%	808,500 14.6%	451,086 8.1%	81,735 1.5%	1,966,230 35.5%
HPSY II/CP: Candlestick Point North Block 10A (Professional Consulting)	Stand Alone Affordable Housing	Rental - Very Low Income Supportive/Homeless	TNDC & Young Community Developers	Nibbi Bros	156	155	In Design	2020	4,024,761	3,314,912 82.4%	3,295,412 81.9%	762,127 18.9%	145,000 3.6%	125,000 3.1%	3,314,912 82.4%
Subtotal									4,024,761	3,314,912 82.4%	3,295,412 81.9%	762,127 18.9%	145,000 3.6%	125,000 3.1%	3,314,912 82.4%
Summary for Project Area = Hunters Point Shipyard/ Candlestick Point									25,937,550	16,162,860 62.3%	14,796,005 57.0%	3,745,541 14.4%	2,342,751 9.0%	2,789,531 10.8%	12,229,915 47.2%
Mission Bay															
Mission Bay Block 1 SOMA Hotel (Professional Consulting)	Commercial Hotel	Hotel	SOMA Hotel	McCarthy Building Companies, Inc.	-	-	In Design	2018-2019	3,567,715	1,988,715 55.7%	1,988,715 55.7%	730,600 20.5%	458,250 12.8%	518,705 14.5%	1,523,829 42.7%
Mission Bay South Bayfront Park P22 (Professional Consulting)	Infrastructure	n/a	MBDG	TBD	n/a	n/a	In Design	late 2019	489,585	342,571 70.0%	342,571 70.0%	144,000 29.4%	1,872 0.4%	25,814 5.3%	342,571 70.0%
Subtotal									4,057,300	2,331,286 57.5%	2,331,286 57.5%	874,600 21.6%	460,122 11.3%	544,519 13.4%	1,866,400 46.0%
Summary for Project Area = Mission Bay									4,057,300	2,331,286 57.5%	2,331,286 57.5%	874,600 21.6%	460,122 11.3%	544,519 13.4%	1,866,400 46.0%
Yerba Buena Center															
Mexican Museum (Professional Consulting)	Miscellaneous	n/a	Millennium Partners	TBD	n/a	n/a	In Design	2018	2,975,900	1,988,800 66.8%	1,770,300 59.5%	0 0.0%	1,392,000 46.8%	33,300 1.1%	1,271,155 42.7%
Subtotal									2,975,900	1,988,800 66.8%	1,770,300 59.5%	0 0.0%	1,392,000 46.8%	33,300 1.1%	1,271,155 42.7%
Summary for Project Area = Yerba Buena Center									2,975,900	1,988,800 66.8%	1,770,300 59.5%	0 0.0%	1,392,000 46.8%	33,300 1.1%	1,271,155 42.7%
TOTAL FOR IN DESIGN PROJECTS									32,970,750	20,482,946 62.1%	18,897,591 57.3%	4,620,141 14.0%	4,194,873 12.7%	3,367,350 10.2%	15,367,469 46.6%
Project Status: Other															
Hunters Point Shipyard/ Candlestick Point															
Environmental Technical Support Services (Professional Services)	Infrastructure	n/a	OCII	Langan Treadwell Rollo	n/a	n/a	Other	2021	1,900,000	1,900,000 100.0%	1,900,000 100.0%	1,900,000 100.0%	0 0.0%	0 0.0%	665,000 35.0%
HPS and CP Site Office Management, Outreach & Administrative Support (Professional Services)	Miscellaneous	n/a	OCII	MJF & Associates Consulting	n/a	n/a	Other	2019	997,907	997,907 100.0%	997,907 100.0%	997,907 100.0%	0 0.0%	0 0.0%	997,907 100.0%
HPS1 and CP/HPS2 Infrastructure Engineering Support (Professional Services)	Infrastructure	n/a	OCII	Hawk Engineers, Inc.	n/a	n/a	Other	2018	1,525,000	1,525,000 100.0%	1,525,000 100.0%	0 0.0%	0 0.0%	0 0.0%	1,525,000 100.0%
Subtotal									4,422,907	4,422,907 100.0%	4,422,907 100.0%	2,897,907 65.5%	0 0.0%	0 0.0%	3,187,907 72.1%
Summary for Project Area = Hunters Point Shipyard/ Candlestick Point									4,422,907	4,422,907 100.0%	4,422,907 100.0%	2,897,907 65.5%	0 0.0%	0 0.0%	3,187,907 72.1%

Project Area Project	Project Type	Housing Type	Sponsor	General Contractor	Units		Status	Completion Date	Amount	Figures are based on SBE Credits					SBE Participation
					Total	Affordable				SBE Goal Credit	SF-SBE	Informational Purposes Only			
Mission Bay															
Mission Bay Open Space Property Management Contract (Professional Services)	Infrastructure	n/a	OCII	MJM Management Group	n/a	n/a	Other	2019	1,215,135	1,215,135 100.0%	1,215,135 100.0%	0 0.0%	0 0.0%	1,215,135 100.0%	1,215,135 100.0%
Subtotal									1,215,135	1,215,135 100.0%	1,215,135 100.0%	0 0.0%	0 0.0%	1,215,135 100.0%	1,215,135 100.0%
Summary for Project Area = Mission Bay									1,215,135	1,215,135 100.0%	1,215,135 100.0%	0 0.0%	0 0.0%	1,215,135 100.0%	1,215,135 100.0%
TOTAL FOR OTHER PROJECTS									5,638,042	5,638,042 100.0%	5,638,042 100.0%	2,897,907 51.4%	0 0.0%	1,215,135 21.6%	4,403,042 78.1%
Professional Consulting Sub-total									220,655,466	128,619,470 58.3%	121,691,488 55.1%	56,826,114 25.8%	16,838,441 7.6%	19,490,036 8.8%	78,271,968 35.5%
Construction Sub-total									3,238,644,845	765,867,153 23.6%	367,504,241 11.3%	229,952,306 7.1%	10,022,551 0.3%	27,701,173 0.9%	649,765,845 20.1%
GRAND TOTAL (subject to rounding differences)									3,459,300,311	894,486,623 25.9%	489,195,729 14.1%	286,778,419 8.3%	26,860,991 0.8%	47,191,209 1.4%	728,037,813 21.0%

Semi-Annual OCII Work Force Summary (Construction Work Hours from 7/1/17 through 12/31/17)

ATTACHMENT B-1

Project Area Project	General Contractor	Completion Date	Total Hours	SF Hours	BVHP Area	Total Minority	Women
Project Status: In Construction							
Bayview Hunters Point							
Hunters View - Phase 2 Block 10	Nibbi/Cahill JV	2018	45,022	8,404 18.7%	2,913 6.5%	21,918 48.7%	947 2.1%
Hunters View Phase 2 Buildings 7 and 11	Nibbi/Cahill JV	Closeout 2018	963	199 20.7%	14 1.5%	163 16.9%	7 0.7%
Total for Project Area = Bayview Hunters Point			45,985	8,603 18.7%	2,927 6.4%	22,081 48.0%	954 2.1%
Hunters Point Shipyard/Candlestick Point							
HPSY II/CP: Alice Griffith Phase 3 Block 1	Baines-Nibbi JV	mid 2018	91,569	23,080 25.2%	9,183 10.0%	32,262 35.2%	1,330 1.5%
HPSY II/CP: Alice Griffith Phase 4 Block 5	Baines-Nibbi JV	end 2018	4,114	1,253 30.5%	155 3.8%	2,172 52.8%	49 1.2%
HPSY II/CP: Alice Griffith Private Laneway	A&B Construction	early 2018	2,506	520 20.7%	35 1.4%	1,922 76.7%	7 0.3%
HPSY II/CP: Alice Griffith Phase 1 Block 2	Baines-Nibbi JV	Closeout 2018	3,513	2,566 73.0%	1,107 31.5%	3,036 86.4%	56 1.6%
HPSY II/CP: Alice Griffith Phase 2 Block 4	Baines-Nibbi JV	Closeout 2018	3,937	3,485 88.5%	1,868 47.5%	3,465 88.0%	56 1.4%
HPSY Phase I: Block 55	Build Group	end 2018	44,723	11,353 25.4%	7,493 16.8%	15,739 35.2%	888 2.0%
HPSY Phase I: Block 56-57, Bldgs 1, 2, 3 and 4	Cahill Contractors	2018	74,390	26,204 35.2%	11,210 15.1%	40,223 54.1%	3,272 4.4%
HPSY II/CP: Commercial Kitchen	Carter's Construction Co	early 2018	135	21 15.6%	0 0.0%	32 23.7%	0 0.0%
HPSY II/CP: CP-02, 03, 04 Demolition, Mass Grading, and Surcharge	DeSilva Gates Constructi	2018	541	0 0.0%	0 0.0%	541 100.0%	3 0.5%
HPSY II/CP: CP-02, 03, 04 Master Horizontal Infrastructure Project	DeSilva Gates Constructi	2018	5,888	2,995 50.9%	1,274 21.6%	4,314 73.3%	24 0.4%

Project Area Project	General Contractor	Completion Date	Total Hours	SF Hours	BVHP Area	Total Minority	Women
HPSY II/CP: Mass Grading and Demolition	Granite Construction	2018	14,787	2,083 14.1%	1,303 8.8%	7,631 51.6%	731 4.9%
HPSY Phase 1: The Storehouse Plaza	Azul Works Inc	early 2018	1,067	380 35.6%	133 12.5%	628 58.9%	42 3.9%
HPSY II/CP: HPSY/CP-01 Infrastructure Improvements Project and Automated Waste Collection System (AWCS)	Candlestick Contractors	2018	400	49 12.3%	25 6.3%	141 35.3%	0 0.0%
Total for Project Area = Hunters Point Shipyard/Candlestick Point			247,568	73,987 29.9%	33,785 13.6%	112,105 45.3%	6,457 2.6%

Mission Bay

MB 29-32 Chase Center and Warriors Mixed-Use Office and Retail Development	Mortenson Clark JV	2019	391,500	61,121 15.6%		177,566 45.4%	7,030 1.8%
Mission Bay Block 3E	Nibbi	end 2019	2,280	609 26.7%		1,213 53.2%	6 0.2%
Mission Bay Block 6E (626 Mission Bay Blvd North)	Nibbi	early 2018	96,752	17,563 18.2%		51,145 52.9%	674 0.7%
Mission Bay Block 1 Residential	Lendlease	2018	283,187	51,021 18.0%		96,152 34.0%	5,109 1.8%
Mission Bay Block 1 Public Infrastructure	NTK Construction	2018	2,903	1,812 62.4%		2,577 88.8%	59 2.0%
Mission Bay South Block 40	Hathaway Dinwiddie	2018	164,386	24,118 14.7%		69,099 42.0%	797 0.5%
Mission Bay P23 and P24 Parks	Hoseley Corporation	2018	420	368 87.6%		309 73.5%	24 5.7%
Mission Bay Park P5	Minerva Construction	2018	2,843	282 9.9%		2,445 86.0%	
Mission Bay South Blocks 26-27 Uber/ARE Joint Venture Office Building	Truebeck Construction	2019	48,395	10,557 21.8%		25,852 53.4%	1,094 2.3%
Total for Project Area = Mission Bay			992,664	167,449 16.9%		426,357 43.0%	14,791 1.5%

Transbay

Transbay Block 5 (Park Tower)	Clark Construction Grou	2018	221,058	38,099 17.2%		129,868 58.7%	3,420 1.5%
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Project Area Project	General Contractor	Completion Date	Total Hours	SF Hours	BVHP Area	Total Minority	Women
Transbay Block 1	Lendlease	2020	42,764	2,555 6.0%		27,561 64.4%	394 0.9%
Transbay Block 8	Webcor	2019	189,803	31,956 16.8%		132,686 69.9%	2,005 1.1%
Transbay Block 7	Cahill Contractors Inc.	2018	115,962	24,925 21.5%		67,168 57.9%	5,137 4.4%
Transbay Block 9	Balfour Beatty Construc	2019	74,200	8,302 11.2%		57,341 77.3%	1,917 2.6%
Total for Project Area = Transbay			643,787	105,837 16.4%		414,623 64.4%	12,873 2.0%
Yerba Buena Center							
706 Mission Street	Webcor	2019	50,253	9,195 18.3%		14,900 29.7%	211 0.4%
Total for Project Area = Yerba Buena Center			50,253	9,195 18.3%		14,900 29.7%	211 0.4%
Total of Project Status: In Construction			1,980,257	365,071 18.4%	36,712 12.5% *	990,066 50.0%	35,286 1.8%
Grand Total			1,980,257	365,071 18.4%	36,712 12.5% *	990,066 50.0%	35,286 1.8%
Percent of Total							

*Please note: figure denoted with an asterisk is a percentage of total hours reported for Bayview Hunters Point and Hunters Point Shipyard, and is NOT a percentage of all Total Hours.

OCII Work Force Summary (All Active Projects - status as of December 31, 2017)

ATTACHMENT B-2

Project Area Project	General Contractor	Completion Date	Total Hours	SF Hours	BVHP Area	Total Minority	Women
Project Status: In Construction							
Bayview Hunters Point							
Hunters View - Phase 2 Block 10	Nibbi/Cahill JV	2018	153,709	30,512 19.9%	9,784 6.4%	81,186 52.8%	2,934 1.9%
Hunters View Phase 2 Buildings 7 and 11	Nibbi/Cahill JV	Closeout 2018	253,975	68,826 27.1%	35,433 14.0%	148,542 58.5%	5,959 2.3%
Total for Project Area = Bayview Hunters Point			407,684	99,337 24.4%	45,217 11.1%	229,728 56.3%	8,892 2.2%
Hunters Point Shipyard/Candlestick Point							
HPSY II/CP: Alice Griffith Phase 3 Block 1	Baines-Nibbi JV	mid 2018	202,648	60,980 30.1%	25,773 12.7%	94,736 46.7%	5,248 2.6%
HPSY II/CP: Alice Griffith Phase 4 Block 5	Baines-Nibbi JV	end 2018	4,114	1,253 30.5%	155 3.8%	2,172 52.8%	49 1.2%
HPSY II/CP: Alice Griffith Private Laneway	A&B Construction	early 2018	2,506	520 20.7%	35 1.4%	1,922 76.7%	7 0.3%
HPSY II/CP: Alice Griffith Phase 1 Block 2	Baines-Nibbi JV	Closeout 2018	182,595	66,774 36.6%	34,507 18.9%	102,736 56.3%	9,104 5.0%
HPSY II/CP: Alice Griffith Phase 2 Block 4	Baines-Nibbi JV	Closeout 2018	171,612	60,516 35.3%	28,209 16.4%	96,456 56.2%	4,852 2.8%
HPSY Phase I: Block 55	Build Group	end 2018	50,901	13,807 27.1%	8,687 17.1%	18,986 37.3%	1,246 2.4%
HPSY Phase I: Blocks 53 and 54	Roberts-Obayashi	Closeout 2018	612,099	235,545 38.5%	143,565 23.5%	431,076 70.4%	13,702 2.2%
HPSY Phase I: Block 56-57, Bldgs 1, 2, 3 and 4	Cahill Contractors	2018	331,418	101,765 30.7%	48,862 14.7%	193,335 58.3%	13,916 4.2%
HPSY II/CP: Commercial Kitchen	Carter's Construction Company	early 2018	40,232	15,081 37.5%	5,732 14.2%	32,908 81.8%	1,217 3.0%

Project Area Project	General Contractor	Completion Date	Total Hours	SF Hours	BVHP Area	Total Minority	Women
HPSY II/CP: CP-02, 03, 04 Demolition, Mass Grading, and Surchage	DeSilva Gates Construction	2018	34,553	9,938 28.8%	7,334 21.2%	12,387 35.8%	3 0.0%
HPSY II/CP: CP-02, 03, 04 Master Horizontal Infrastructure Project	DeSilva Gates Construction	2018	9,116	4,147 45.5%	1,482 16.3%	6,327 69.4%	120 1.3%
HPSY II/CP: Mass Grading and Demolition	Granite Construction	2018	14,787	2,083 14.1%	1,303 8.8%	7,631 51.6%	731 4.9%
HPSY Phase 1: The Storehouse Plaza	Azul Works Inc	early 2018	1,067	380 35.6%	133 12.5%	628 58.9%	42 3.9%
HPSY II/CP: HPSY/CP-01 Infrastructure Improvements Project and Automated Waste Collection System (AWCS)	Candlestick Contractors JV	2018	66,657	19,608 29.4%	8,491 12.7%	48,402 72.6%	1,129 1.7%
Total for Project Area = Hunters Point Shipyard/Candlestick Point			1,724,303	592,395 34.4%	314,266 18.2%	1,049,700 60.9%	51,365 3.0%

Mission Bay

MB 29-32 Chase Center and Warriors Mixed-Use Office and Retail Development	Mortenson Clark JV	2019	459,623	68,982 15.0%		210,545 45.8%	10,272 2.2%
Mission Bay Block 3E	Nibbi	end 2019	2,280	609 26.7%		1,213 53.2%	6 0.2%
Mission Bay Block 6E (626 Mission Bay Blvd North)	Nibbi	early 2018	145,225	35,871 24.7%		83,335 57.4%	2,522 1.7%
Mission Bay Block 1 Residential	Lendlease	2018	812,953	139,668 17.2%		332,921 41.0%	9,901 1.2%
Mission Bay Block 1 Public Infrastructure	NTK Construction	2018	17,427	11,885 68.2%		16,052 92.1%	276 1.6%
Mission Bay South Block 40	Hathaway Dinwiddie	2018	464,056	75,568 16.3%		204,265 44.0%	3,438 0.7%
Mission Bay P23 and P24 Parks	Hoseley Corporation	2018	23,172	15,857 68.4%		16,240 70.1%	2,231 9.6%
Mission Bay Park P5	Minerva Construction	2018	3,735	617 16.5%		2,982 79.8%	
Mission Bay South Blocks 26-27 Uber/ARE Joint Venture Office Building	Truebeck Construction	2019	74,308	15,189 20.4%		36,210 48.7%	1,507 2.0%

Project Area Project	General Contractor	Completion Date	Total Hours	SF Hours	BVHP Area	Total Minority	Women
Total for Project Area = Mission Bay			2,002,778	364,244 18.2%		903,761 45.1%	30,152 1.5%
Transbay							
Transbay Block 5 (Park Tower)	Clark Construction Group	2018	447,935	75,645 16.9%		284,329 63.5%	7,897 1.8%
Transbay Block 1	Lendlease	2020	47,774	3,576 7.5%		31,154 65.2%	412 0.9%
Transbay Block 8	Webcor	2019	221,830	40,480 18.2%		149,611 67.4%	3,402 1.5%
Transbay Block 7	Cahill Contractors Inc.	2018	186,765	41,430 22.2%		107,368 57.5%	7,462 4.0%
Transbay Block 9	Balfour Beatty Construction	2019	137,432	15,695 11.4%		90,246 65.7%	2,407 1.8%
Total for Project Area = Transbay			1,041,737	176,826 17.0%		662,707 63.6%	21,579 2.1%
Yerba Buena Center							
706 Mission Street	Webcor	2019	130,364	25,086 19.2%		46,756 35.9%	608 0.5%
Total for Project Area = Yerba Buena Center			130,364	25,086 19.2%		46,756 35.9%	608 0.5%
Total of Project Status: In Construction			5,306,865	1,257,888 23.7%	359,483 16.9%*	2,892,651 54.5%	112,595 2.1%
Grand Total			5,306,865	1,257,888 23.7%	359,483 16.9%*	2,892,651 54.5%	112,595 2.1%
Percent of Total							

*Please note: figure denoted with an asterisk is a percentage of total hours reported for Bayview Hunters Point and Hunters Point Shipyard, and is NOT a percentage of all Total Hours.

OCII Work Force Summary by Ethnicity/Gender (Construction Work Hours from 7/1/17 through 12/31/17) ATTACHMENT B-3

Project Area Project	Total Hours	SF Hours	BVHP Area	Cauc	Amer Indian	Asian	Black	Latino/ Hispanic	Other	Total Minority	Women
Bayview Hunters Point											
Hunters View - Phase 2 Block 10	45,022	8,404 18.7%	2,913 6.5%	9,573 21.3%	8 0.0%	1,324 2.9%	3,514 7.8%	17,073 37.9%	13,532 30.1%	21,918 48.7%	947 2.1%
Hunters View Phase 2 Buildings 7 and 11	963	199 20.7%	14 1.5%	48 5.0%	0 0.0%	0 0.0%	0 0.0%	163 16.9%	752 78.1%	163 16.9%	7 0.7%
Total for Project Area = Bayview Hunters Point	45,985	8,603 18.7%	2,927 6.4%	9,621 20.9%	8 0.0%	1,324 2.9%	3,514 7.6%	17,236 37.5%	14,283 31.1%	22,081 48.0%	954 2.1%
Hunters Point Shipyard/Candlestick Point											
HPSY II/CP: Alice Griffith Phase 3 Block 1	91,569	23,080 25.2%	9,183 10.0%	13,230 14.4%	185 0.2%	3,793 4.1%	7,055 7.7%	21,229 23.2%	46,077 50.3%	32,262 35.2%	1,330 1.5%
HPSY II/CP: Alice Griffith Phase 4 Block 5	4,114	1,253 30.5%	155 3.8%	1,355 32.9%		43 1.0%	326 7.9%	1,803 43.8%	588 14.3%	2,172 52.8%	49 1.2%
HPSY II/CP: Alice Griffith Private Laneway	2,506	520 20.7%	35 1.4%	533 21.2%		38 1.5%	260 10.4%	1,624 64.8%	52 2.1%	1,922 76.7%	7 0.3%
HPSY II/CP: Alice Griffith Phase 1 Block 2	3,513	2,566 73.0%	1,107 31.5%	508 14.5%	0 0.0%	24 0.7%	193 5.5%	2,819 80.3%	-31 -0.9%	3,036 86.4%	56 1.6%
HPSY II/CP: Alice Griffith Phase 2 Block 4	3,937	3,485 88.5%	1,868 47.5%	481 12.2%	0 0.0%	0 0.0%	1,140 28.9%	2,325 59.1%	-10 -0.2%	3,465 88.0%	56 1.4%
HPSY Phase I: Block 55	44,723	11,353 25.4%	7,493 16.8%	7,592 17.0%	24 0.1%	1,202 2.7%	4,372 9.8%	10,142 22.7%	21,392 47.8%	15,739 35.2%	888 2.0%
HPSY Phase I: Block 56-57, Bldgs 1, 2, 3 and 4	74,390	26,204 35.2%	11,210 15.1%	12,360 16.6%	0 0.0%	3,102 4.2%	8,719 11.7%	28,403 38.2%	21,807 29.3%	40,223 54.1%	3,272 4.4%
HPSY II/CP: Commercial Kitchen	135	21 15.6%	0 0.0%	91 67.4%		0 0.0%	6 4.4%	26 19.3%	12 8.9%	32 23.7%	0 0.0%
HPSY II/CP: CP-02, 03, 04 Demolition, Mass Grading, and Surchage	541	0 0.0%	0 0.0%	523 96.8%			406 75.1%	1,328 245.6%	-1,716 -317.5%	541 100.0%	3 0.5%
HPSY II/CP: CP-02, 03, 04 Master Horizontal Infrastructure Project	5,888	2,995 50.9%	1,274 21.6%	688 11.7%			345 5.9%	3,970 67.4%	886 15.0%	4,314 73.3%	24 0.4%
HPSY II/CP: Mass Grading and Demolition	14,787	2,083 14.1%	1,303 8.8%	1,753 11.9%		39 0.3%	1,325 9.0%	6,267 42.4%	5,403 36.5%	7,631 51.6%	731 4.9%
HPSY Phase 1: The Storehouse Plaza	1,067	380 35.6%	133 12.5%				52 4.8%	577 54.0%	439 41.1%	628 58.9%	42 3.9%

Project Area Project	Total Hours	SF Hours	BVHP Area	Cauc	Amer Indian	Asian	Black	Latino/ Hispanic	Other	Total Minority	Women
HPSY II/CP: HPSY/CP-01 Infrastructure Improvements Project and Automated Waste Collection System (AWCS)	400	49 12.3%	25 6.3%	0 0.0%	0 0.0%	9 2.3%	40 10.0%	92 23.0%	259 64.8%	141 35.3%	0 0.0%
Total for Project Area = Hunters Point Shipyard/Candlestick Point	247,568	73,987 29.9%	33,785 13.6%	39,112 15.8%	209 0.1%	8,250 3.3%	24,237 9.8%	80,603 32.6%	95,159 38.4%	112,105 45.3%	6,457 2.6%

Mission Bay

MB 29-32 Chase Center and Warriors Mixed-Use Office and Retail Development	391,500	61,121 15.6%	19,275 4.9%	70,172 17.9%	1,185 0.3%	8,236 2.1%	26,621 6.8%	141,525 36.1%	143,762 36.7%	177,566 45.4%	7,030 1.8%
Mission Bay Block 3E	2,280	609 26.7%		717 31.4%		83 3.6%	32 1.4%	1,098 48.1%	351 15.4%	1,213 53.2%	6 0.2%
Mission Bay Block 6E (626 Mission Bay Blvd North)	96,752	17,563 18.2%	3,826 4.0%	15,997 16.5%	730 0.8%	2,761 2.9%	7,035 7.3%	40,620 42.0%	29,610 30.6%	51,145 52.9%	674 0.7%
Mission Bay Block 1 Residential	283,187	51,021 18.0%	13,107 4.6%	56,478 19.9%	484 0.2%	18,195 6.4%	12,788 4.5%	64,686 22.8%	130,557 46.1%	96,152 34.0%	5,109 1.8%
Mission Bay Block 1 Public Infrastructure	2,903	1,812 62.4%	800 27.5%	276 9.5%		253 8.7%	112 3.9%	2,212 76.2%	50 1.7%	2,577 88.8%	59 2.0%
Mission Bay South Block 40	164,386	24,118 14.7%	7,451 4.5%	53,452 32.5%	754 0.5%	2,507 1.5%	12,170 7.4%	53,668 32.6%	41,835 25.4%	69,099 42.0%	797 0.5%
Mission Bay P23 and P24 Parks	420	368 87.6%	229 54.6%	87 20.7%		0 0.0%	94 22.4%	215 51.1%	24 5.7%	309 73.5%	24 5.7%
Mission Bay Park P5	2,843	282 9.9%	0 0.0%	399 14.0%			32 1.1%	2,413 84.9%		2,445 86.0%	
Mission Bay South Blocks 26-27 Uber/ARE Joint Venture Office Building	48,395	10,557 21.8%	4,248 8.8%	8,198 16.9%	1,468 3.0%	2,710 5.6%	2,773 5.7%	18,901 39.1%	14,346 29.6%	25,852 53.4%	1,094 2.3%
Total for Project Area = Mission Bay	992,664	167,449 16.9%	48,934 4.9%	205,774 20.7%	4,620 0.5%	34,745 3.5%	61,656 6.2%	325,336 32.8%	360,534 36.3%	426,357 43.0%	14,791 1.5%

Transbay

Transbay Block 5 (Park Tower)	221,058	38,099 17.2%	9,026 4.1%	46,331 21.0%	1,253 0.6%	11,704 5.3%	9,826 4.4%	107,086 48.4%	44,859 20.3%	129,868 58.7%	3,420 1.5%
Transbay Block 1	42,764	2,555 6.0%	1,776 4.2%	13,888 32.5%	46 0.1%	1,130 2.6%	572 1.3%	25,814 60.4%	1,316 3.1%	27,561 64.4%	394 0.9%
Transbay Block 8	189,803	31,956 16.8%	8,392 4.4%	28,047 14.8%	365 0.2%	5,750 3.0%	5,736 3.0%	120,836 63.7%	29,070 15.3%	132,686 69.9%	2,005 1.1%

Project Area Project	Total Hours	SF Hours	BVHP Area	Cauc	Amer Indian	Asian	Black	Latino/ Hispanic	Other	Total Minority	Women
Transbay Block 7	115,962	24,925 21.5%	4,588 4.0%	23,384 20.2%	232 0.2%	2,800 2.4%	4,322 3.7%	59,814 51.6%	25,410 21.9%	67,168 57.9%	5,137 4.4%
Transbay Block 9	74,200	8,302 11.2%	1,494 2.0%	10,658 14.4%	505 0.7%	2,566 3.5%	3,922 5.3%	50,349 67.9%	6,202 8.4%	57,341 77.3%	1,917 2.6%
Total for Project Area = Transbay	643,787	105,837 16.4%	25,275 3.9%	122,307 19.0%	2,400 0.4%	23,948 3.7%	24,377 3.8%	363,898 56.5%	106,857 16.6%	414,623 64.4%	12,873 2.0%
Yerba Buena Center											
706 Mission Street	50,253	9,195 18.3%	2,937 5.8%	8,241 16.4%	61 0.1%	330 0.7%	2,196 4.4%	12,314 24.5%	27,112 54.0%	14,900 29.7%	211 0.4%
Total for Project Area = Yerba Buena Center	50,253	9,195 18.3%	2,937 5.8%	8,241 16.4%	61 0.1%	330 0.7%	2,196 4.4%	12,314 24.5%	27,112 54.0%	14,900 29.7%	211 0.4%
Grand Total	1,980,257	365,071	113,857	385,054	7,298	68,596	115,979	799,386	603,944	990,066	35,286
Percent of Total		18.4%	5.7%	19.4%	0.4%	3.5%	5.9%	40.4%	30.5%	50.0%	1.8%