

113-0012019-002

Agenda Item **No. 5(d)**
Meeting of February 19, 2019

INFORMATIONAL MEMORANDUM

TO: Community Investment and Infrastructure Commissioners

FROM: Nadia Sesay, Executive Director

SUBJECT: Workshop on the July – December 2018 Report on OCII Small Business Enterprise and Local Hiring Goals Practices

EXECUTIVE SUMMARY

The Office of Community Investment and Infrastructure (“OCII”), as successor agency to the Redevelopment Agency of the City and County of San Francisco, has a long history of promoting equal opportunity in contracts for professional design and construction services and in the workforce of contractors performing work on OCII-assisted contracts. As an independent organization, separate from the City and County of San Francisco (“City”), OCII adopted and continues to actively implement the Equal Opportunity Programs (“EOP”) of the prior Redevelopment Agency. These EOP policies are comprehensive and mirror City ordinances as detailed below.

OCII	SF City & County
Small Business Enterprise (SBE) Policy	Chapter 14B Ordinance: Local Business Enterprise and Non-discrimination in Contracting Ordinance
Nondiscrimination in Contracts and Equal Benefits Policy	Chapter 12B/12C Ordinances: Nondiscrimination in Contracts
Health Care Accountability Policy	Health Care Accountability Ordinance
Minimum Compensation Policy	Minimum Compensation Ordinance
Workforce Requirements (overall 50% with First Consideration for Project Area residents, applicable to OCII-assisted private projects)	Mandatory Local Hiring Ordinance (30% on publicly funded contracts and private projects on public land)
Prevailing Wage Policy (Labor Standards) (required on OCII-assisted private projects)	Prevailing Wage (required of public works contracts, i.e., construction-related work financed with public assistance)

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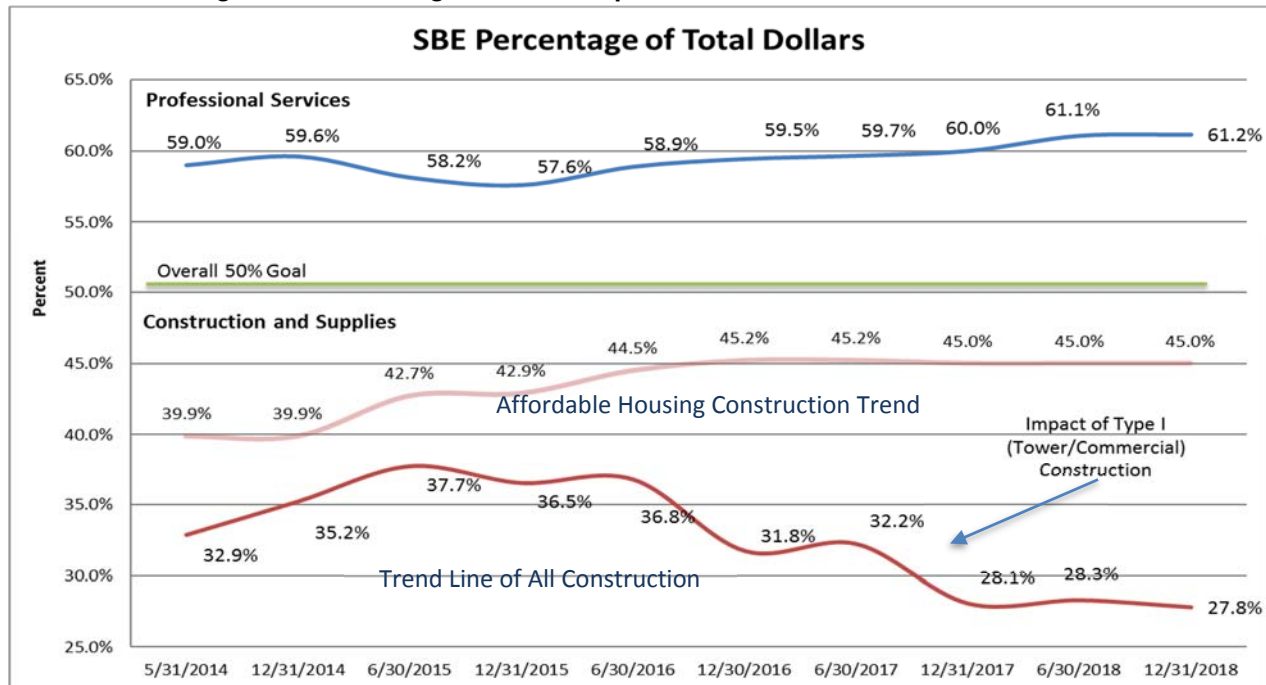
The focus of this report is on OCII's Small Business Enterprise ("SBE") and Construction Workforce programs, and their performance during the period July 1 through December 31, 2018. Under OCII's SBE and Construction Workforce policies, OCII establishes an overall 50% goal for SBE participation and local construction workforce hiring in contracts that it oversees. Contractors are required to perform extensive good faith efforts in an attempt to meet the goals, and OCII staff works closely with each developer and/or their lead architects and contractors to ensure compliance with these good faith efforts.

During the past six months, five projects under OCII's jurisdiction were awarded contracts at a value of over \$109 million. On an aggregate basis, there are 56 projects totaling over \$3.7 billion that are being monitored by OCII as of December 31, 2018, and these projects are at various stages of design and construction. These projects include private market rate housing, stand-alone and inclusionary affordable housing, private commercial developments, and public infrastructure improvements.

Overall, projects initiated during this reporting period yielded good SBE participation percentages for professional services and below average participation percentage for construction contracts. For professional services, SBE participation reached nearly 66% of total awards, exceeding the average of 61% over the past four and one-half years. For construction contracts, SBE participation was expectedly low at 8.6%, far below the average of 28% over the past four and one-half years, but is expected to improve as one of the projects initiated during this reporting period is at an early stage of awards. Although the construction percentage appears unusually low, there were several notable awards to minority- and women-owned business enterprises (M/WBEs) whose participation did not count towards SBE credits solely because they exceeded the OCII small business size standard. These businesses, however, are certified M/WBEs under federal small business size standards. Inclusion of their contracts towards SBE credits would have yielded 24% participation, which is closer to the average of 28% reported in the last period. (See Table 1 and Chart 1 below.)

Table 1 - July – December 2018 Summary of Contract Awards and Commitments by Work Type

Summary	Total Dollars (Millions)	SBE Dollars (Millions)	SBE % of Total	S/M/WBE Dollars (Millions)	S/M/WBE % of Total
Professional Services	\$5.2	\$3.4	65.8%	\$3.4	65.8%
Construction and Supplies	\$104.1	\$8.9	8.6%	\$25.1	24.1%
Total	\$109.3	\$12.3	11.3%	\$28.5	26.1%

Chart 1 – Average SBE Percentages over Four-plus Years

As reported in prior periods, the trend-line for construction activities took a downward path in the second half of fiscal years 2016 and 2017 as a result of several large complex construction projects requiring Type I¹ construction, which exceeded the capacity of many small businesses. Note that the construction trend-line began to drop in December 2016 and, again, in December 2017 with the commencement of nearly \$2 billion in construction contracts for several high-rise tower structures and arena. Removing Type I construction from the analysis and looking at OCII's standalone affordable housing projects, which includes funding from the agency, there is a relatively stable rate of SBE participation in construction, in the range of 40 to 45 percent (see pink line above).

On the construction workforce front, the overall local hiring rate is approximately 15% of total work hours, with an average of 14% for larger Type 1 construction projects (e.g. tower construction) while smaller construction projects averaged 27% local participation. Although participation percentages fell short of OCII's overall goal (which is set at a high threshold that far exceeds the City and County of San Francisco's standards), the absolute dollar value and number of work hours for local workers is significant. Approximately 2.13 million work hours were logged by 8,320 workers during the past six-month, of which over 324,100 hours were performed by 1,096 San Francisco residents.

¹ The International Building Code (IBC), developed by the International Code Council and adopted throughout the United States, deals with fire prevention through construction and design, and classifies structures by building types: I through V. This classification system conveniently expresses building elements (e.g. structural frame as opposed to wood frame) and is well known in the architectural and construction industries. Type I construction is commonly found in mid- and high-rise buildings containing structural frame and other fire resistive elements while Type V construction, comprising wood frame, is commonly found in apartment buildings and single family homes. The advantages of Type V construction is that it is economical and easy to construct (and where there are SBE firms available to perform) as opposed to Type I construction requiring deep foundation and structural steel frames (and where there are few, if any, SBEs available to perform).

BACKGROUND

Small Business Enterprises (SBE) Contracting

The OCII SBE Policy was adopted in November 2004 and replaced the Former Agency's Minority and Women Business Enterprise (W/MBE) Policy, which was not limited to San Francisco-based businesses. The objective of the SBE Policy is to level the playing field for small businesses, particularly San Francisco-based small businesses, to compete on OCII-assisted projects. In keeping with the overall objective of redevelopment, OCII continued the principle of "First Consideration" by offering priority to local businesses for contracting opportunities. Specifically, a developer or contractor shall give first consideration in the award of any OCII-assisted contracts in the following order: (1) Project and Survey Area SBEs, (2) Local SBEs (outside an OCII Project or Survey Area, but within San Francisco), and (3) all other SBEs (outside of San Francisco). Non-local SBEs are allowed to satisfy participation goals only if Project and Survey Area SBEs or Local SBEs are neither available nor qualified, or if their bids or fees are significantly higher than those of non-local SBEs. OCII's SBE Policy establishes an ambitiously high overall SBE goal of 50% to encourage aggressive and proactive measures to engage SBEs. These measures include incentives for engaging SBEs in construction joint ventures and professional services associations (such as associate architects) to foster capacity building among SBEs. OCII's SBE Policy applies to all OCII-assisted contracts, including Development and Disposition Agreements (DDAs), ground leases, and loan agreements, among others.

As part of the SBE Policy, OCII adopted the practice of averaging a firm's gross receipts over its immediate prior three years to determine business size. In an effort to mitigate marketplace confusion and improve program administration, OCII adopted size standards in July 2015 to conform to the City and County of San Francisco's Local Business Enterprise (LBE) Program with respect to their Micro and Small LBEs². In order to qualify as a small business, a firm's gross receipts (averaged over three years) must not exceed the following thresholds for the respective classifications:

Industry	OCII SBE Size Standard
Construction Contractors	\$20,000,000
Specialty Construction Contractors	\$14,000,000
Suppliers (goods/materials/ equipment and general services)	\$10,000,000
Professional Services	\$2,500,000
Trucking	\$3,500,000

² OCII's size standard for specialty construction contractors deviates from the City and County of San Francisco's (City) Local Business Enterprise (LBE) Program. The City caps a Small LBE at \$10 million while OCII has a threshold of \$14 million. The threshold of \$14 million was adopted to ensure continuity since OCII had an overall cap of \$14 million for all construction classifications prior to the amendment in July 2015.

OCII's SBE program is designed to encourage SBE participation by requiring developers and contractors to perform extensive good faith efforts to include SBEs in OCII-assisted contracts or agreements, and any subsequent agreements between the developer and its contractors or consultants. Good faith efforts include the following elements prescribed in OCII's SBE Policy:

GOOD FAITH EFFORT	DESCRIPTION
1. Contract Size	Unbundling or dividing contracts in order to encourage and facilitate SBE participation, including scopes that a contractor normally self-performs.
2. Advertise	Advertise for a minimum of 30 days, allowing SBEs sufficient time to respond to requests for bids or proposals.
3. SBE Lists	Outreach to SBE lists, including LBEs.
4. Public Solicitation, Outreach and Assistance	Issue solicitations, follow up with SBEs and SBE related associations, provide technical assistance to SBEs, and provide SBEs with plans.
5. Meetings	Convene pre-bid/pre-solicitation meetings to answer questions. Also, to encourage larger firms to meet and greet in hopes of establishing contracting relationships with SBEs in attendance.
6. Insurance and Bonding	Offer assistance with bonding, including eliminating the need for performance and payments bonds through an owner controlled insurance program (OCIP) on the part of a developer, or contractor controlled insurance program (CCIP) or subguard.
7. Focused Meetings	When deficiencies are noted, convene meetings for SBEs focusing on opportunities for particular industries.
8. Monitoring	Contractors will track information related to SBE and non-SBE proposals/bids that were received and provide reasons for any rejections as applicable. Compliance staff also reviews the bids to ensure SBEs are awarded contracts if competitive bids were submitted.

OCII staff works closely with developers and contractors in their contracting efforts. Among other activities, staff meets with developers and contractors to walk through OCII's contracting process and good faith efforts at the onset of a project; reviews solicitation documents and advertisements prior to release; assists with the release and publication of solicitations; reviews scopes of work and questions and challenges a contractor's unbundling efforts; recommends specific scopes for unbundling, when practicable; attends pre-bid and pre-solicitation meetings; and attends interviews, as applicable. In addition, OCII staff reviews proposal responses and bid summaries to verify SBE eligibility; ensures first consideration has been given to Project Area and San Francisco-based businesses; reviews and approves teaming arrangements, when proposed; and suggests further solicitation efforts or teaming arrangements when goals are not met. In determining whether good faith efforts have been made, OCII staff assesses whether a

contractor's efforts were appropriate, sufficient, and of the quality, quantity, and intensity that should reasonably be expected; whether negotiations were conducted in good faith, such as offering opportunities for a partial scope and not rejecting outright a bid for partial work; whether a contractor is open to OCII suggestions for further efforts; and whether a contractor has undertaking efforts not prescribed by the SBE Policy, such as voluntarily creating SBE set-aside contracts, among others. In summary, staff attempts to look beyond pro forma arrangements to ensure a developer or contractor's efforts are sincere and not merely going through motions.

Pursuant to the OCII SBE Policy, the agency's overall goal of 50% may be adjusted downward on a contract-by-contract basis depending on the availability of SBEs to perform the requested work. These adjustments may be necessary to account for a specific circumstance (such as the lack of available SBE firms to perform a particular trade) and follow, to a large degree, the industry concept of establishing contract-specific participation goals based on the number of firms ready, willing, and able to perform. As in prior years, however, OCII staff did not make any adjustments to the overall goal during this reporting period but does consider the availability of SBEs for a particular trade or type of contract in evaluating a contractor's good faith efforts to achieve the 50% goal. The overall SBE goal of 50% continues to be conveyed to developers and contractors to remain ambitious and encouraged developers and contractors to consider and modify, to the greatest extent possible, scopes of work to allow SBEs opportunities to team with non-SBEs to form joint ventures or associations in an effort to meet the goal. Although OCII has not lowered the 50% goal for certain trades, downward adjustments may be warranted in the future to address limitations of small business capacity on large construction projects.

For this report, OCII staff looked at projects and contracts that were reviewed and approved by the Commission, or awarded by developers and their contractors between the period of July 1 through December 31, 2018. OCII staff utilized contract award information gathered from developers, contractors, and information from OCII's web-based reporting tool (previously Elation Systems, Inc. and currently LCPtracker, Inc.). Information was confirmed with the developers and contractors, and updated where applicable. Payment information is gathered from close-out reports when a project is complete.

During this reporting period, five contracts valued at slightly more than \$109 million were awarded for design and construction services. These contracts support a variety of projects, ranging from commercial development, stand-alone affordable housing, to public infrastructure projects. Under the SBE Policy, joint ventures and associations that include significant SBE participation (i.e., more than 35% of the endeavor) are given full SBE credits toward meeting the SBE goal. For the past six months, more than \$12 million were credited to SBEs, representing 11% of the total value of contracts, and with the inclusion of all minority- and women-owned business participation, total small and M/WBE participation exceeded \$28 million or 26%. The following Table 2 provides a summary of this period's performance.

Table 2 - Summary of Contracts Awarded July – December 2018

Project Type	# of Projects	Total (Millions)	SBE Credit \$ (Millions)	SBE Credit %	TOTAL S/M/WBE \$ (Millions)	S/M/WBE % of Total
Infrastructure (construction and professional services)	3	\$4.17	\$4.17	100.0%	\$4.17	100.0%
Commercial Hotel Development (construction)	1	\$101.67	\$6.44	6.3%	\$22.67	22.3%
Standalone Affordable Housing - OCII funded (professional design)	1	\$3.47	\$1.70	49.1%	\$1.70	49.1%
TOTAL	5	\$109.31	\$12.31	11.3%	\$28.54	26.1%

By industry work type, SBEs consistently exceed the 50% goal for professional services, achieving nearly 66% percent this past six months. SBE participation in the construction industry (including construction related supplies) was 8.6%, which was expected at this early stage of contract awards and is expected to improve when subtrades are fully awarded. Notably, several large construction subcontracts were awarded to minority- and women-owned business enterprises, albeit they exceed OCII's small business thresholds, but their utilization should nevertheless be recognized, yielding a total small and M/WBE percentage of 24% in construction. (See Prior Table 1 for details.)

The Construction and Supplies category continues to aggregate all construction activities (including construction materials procurement). The ability to break out supplier information in construction contracts remain difficult because construction bids incorporate suppliers and materials into the basic contract amount. Nonetheless, OCII encourages contractors to report on SBE supplier participation as a means of boosting their efforts to meet the SBE goals.

On an accumulated running total basis since 2014 (i.e., from each project's inception to December 31, 2018, inclusive of completed projects), the overall SBE credit on all OCII-assisted contracts is 29.7%, which is a slight decrease of 0.5% from the prior reporting period. Notably, contracts to SBEs for professional services remain well above OCII's goal of 50%, reaching over 61%, a slight increase from the prior period. The percentage figure for Construction and Supplies showed a decrease over the prior six months at 27.7%, an aggregate decrease of -0.5%. The accumulated totals and changes from prior period are shown in Table 3 below.

Table 3 - Accumulated Total and Percentages

Aggregate Summary	SBE Dollars Credited (Millions)	Total Dollars (Millions)	% of Total	Change from Prior Report
Professional Services	\$159.9	\$261.2	61.2%	0.1%
Construction and Supplies	\$1,123.8	\$4,060.7	27.7%	-0.5%
Total	\$1,283.7	\$4,322.0	29.7%	-0.5%

At the request of the Commission, OCII staff tracks actual dollars paid to SBEs in addition to award information. Collection of payment information is gathered on completed contracts. Staff collects data from close-out reports and affordable housing payment applications where OCII has approval authority. While there are a number of projects at a close-out stage, there were no projects completed during this reporting period.

Furthermore, at the request of the Commission, OCII staff gathers minority and women ownership data on the make-up of SBE firms participating in OCII-assisted contracts. OCII staff gathers data from the General Services Agency's Contract Monitoring Division and several publicly available databases, including the California Unified Certification Program database of DBEs (disadvantaged business enterprises), the California Public Utilities Commission Supplier Clearinghouse of W/MBEs (women and minority owned firms), the U.S. General Services Administration (GSA) System for Award Management (SAM.gov) and the U.S. Small Business Administration (SBA) Dynamic Small Business Search database (http://dsbs.sba.gov/dsbs/search/dsp_dsbs.cfm). Notably, the available information on gender and/or ethnicity is incomplete and may be partially unreliable because some ethnic and gender information is self-reported and unverified. In addition, the ethnic and gender data are presented for firms where such data is publically available and have not been screened for economic disadvantaged status meeting OCII SBE size standards. Nevertheless, the information gathered provides an approximate overview of minority and gender data for informational purposes. During the past six months, women- and minority-owned business enterprises (both male and female owned MBEs) were awarded 52.9% of the total value of professional services contracts and 16.6% of construction contracts (see Table 5).

Table 5 - Awards and Commitments by Minority and Gender Status

<i>July-December 2018 Summary</i>	MBE \$ (Millions)	WMBE \$ (Millions)	WBE \$ (Millions)	Total M/WBE \$ (Millions)	MBE %	WMBE %	WBE%	TOTAL M/WBE %
Professional Services	\$2.3	\$0.3	\$0.1	\$2.7	43.9%	6.3%	2.6%	52.9%
Construction and Supplies	\$2.8	\$0.9	\$13.6	\$17.2	2.7%	0.8%	13.0%	16.6%
Total	\$5.1	\$1.2	\$13.7	\$20.0	4.6%	1.1%	12.5%	18.3%

Please refer to Attachments A-1 and A-2 for individual project details for July through December 2018 and an accumulated total, respectively. A listing of vendors for the July through June period is available upon request.

Construction Workforce

Prior to the City's adoption of its local hiring policy for construction, the former Redevelopment Agency had established a practice of implementing, on a contract-by-contract basis, a local workforce requirement on construction projects. OCII continued this local workforce practice, which is aggressive and unique in that it establishes a local hiring goal of 50 percent, with First Consideration for Project Area residents, and requires contractors to adhere to State prevailing wage requirements. OCII monitors workforce compliance through a web-based monitoring and reporting system, LCPtracker, Inc.³ Contractors and subcontractors are required to submit certified payroll reports through this system which tracks, by project and trade, each hour worked by a contractor's or subcontractor's employees. The system also tracks employee information such as residence and, in most cases, ethnic and gender data (as voluntarily provided by the employer). OCII staff monitors payroll submissions for deficiency and gathers missing payroll reports when delinquent. In addition, OCII utilizes the Office of Economic and Workforce Development ("OEWD") through their CityBuild department to provide day-to-day construction workforce compliance services. CityBuild implements the day-to-day program and works with contractors and subcontractors on worker referrals and compliance. OCII staff meets monthly with CityBuild to discuss and assess progress of OCII's workforce program, and meets monthly with CityBuild and general contractors in the Hunters Point Shipyard project area to assess progress specifically on the hiring of Bayview Hunters Point residents.

For this report, OCII staff extracted data from LCPtracker and separately identified and reported those work hours performed by San Francisco residents, and those performed by individuals residing in the ZIP codes: 94124, 94107, and 94134 ("BVHP" area). In addition, data on minority and women workers is also gathered for informational purposes.

During this past six months from July 1 through December 31, 2018, contractors logged 2.13 million work hours, of which 324,176 hours (or 15.2% of the total) were performed by San Francisco residents. Although this is a decrease from 17.3% reported in the last report, this nevertheless represents 1,096 San Francisco residents who worked on OCII-administered project. The percentage also reflects the continuing challenge of a constrained labor market within a booming construction industry in San Francisco. (See Table 7.)

Table 7 - Construction Workforce Hours by Project Area (July-December 2018)

<i>Construction Workforce July-December 2018</i>	Bayview Hunters Point*	Hunters Point Shipyard	Mission Bay	Transbay	Other**	TOTAL
Local Hours	20	24,164	175,881	115,730	8,382	324,176
TOTAL Hours	61	102,202	1,128,720	847,140	49,915	2,128,037
Local %	32.8%	23.6%	15.6%	13.7%	16.8%	15.2%

*Hunters View

** 706 Mission

³ Effective July 1, 2018 the City and County of San Francisco transitioned from Elation Systems, Inc. to LCPtracker, Inc. as a result of a competitive solicitation process. As a participant in the City's contract, OCII also transitioned to LCPtracker effective July 1, 2018.

Notably, on smaller projects (such as many of OCII's affordable housing projects comprised of wood frame construction) local labor participation is higher at 23.7% than large Type 1 construction (such as Transbay high-rise towers and commercial mixed-use projects), which has an overall local participation rate of 14.1%. The reason for this is dependent on the type of trades and number of hours from the trades that are required to construct a project. On a smaller wood frame residential project, for example, a majority of the work is needed from carpenters and laborers, and these trades often allow CityBuild to place local workers in harmony with union dispatch protocols (i.e., CityBuild is able to place local workers onto a project based on an employer's name call privileges with its union). On the other hand, large Type 1 projects, such as high-rise towers require not only laborers and carpenters, but also significant amount of hours from trades such as operating engineers, iron workers, and glazers, among others, for deep foundations, structural steel frames, and glass curtain walls that do not afford CityBuild the same flexibility to place local workers. These trades restrict placement of workers onto a project in accordance with strict union dispatch protocols (i.e., first-in/first-out off an out-of-work call list), regardless of worker residency. Furthermore, the availability of workers through CityBuild are lower for the list trades noted above which is another factor in the decrease in the local percentage.

For all projects currently active, approximately 8.5 million work hours have been logged on an accumulated basis (i.e., since each project's inception) as of December 31, 2018. Of this amount, over 1.5 million hours (or 17.6 percent) were performed by San Francisco residents. Table 8 provides accumulated work hour data as of December 31, 2018.

Table 8 - Total Construction Workforce Hours April 2014 to December 2018

<i>All Active Projects</i>	Bayview Hunters Point	Hunters Point Shipyard	Mission Bay	Transbay	Other	TOTAL
Local Hours	30,821	268,954	714,886	442,808	44,449	1,501,918
TOTAL Hours	150,287	943,589	4,325,628	2,882,628	241,435	8,543,566
Local %	20.5%	28.5%	16.5%	15.4%	18.4%	17.6%

On average, San Francisco workers performed 16% more hours on OCII-assisted projects than non-San Francisco workers, reflecting the beneficial impact of OCII's Construction Workforce program on San Francisco residents. Current industry dynamics and demands on construction labor, however, continue to adversely affect our contractors' ability to meet OCII's aspirational goal. In fact, demand for construction labor not only remains high but also is higher than the prior year, as evidenced by an increase of over 1 million hours worked in 2018 as compared to 2017 (which in itself was already a busy year), reflecting a 37% increase in the number of construction hours performed on OCII projects. Although local work hours did not increase at a proportionate rate, it nevertheless increased by 14%, translating to an additional 90,333 hours performed by San Francisco residents. (See Table 9.)

Table 9 - Construction Workforce Comparison 2018 and 2017

Fiscal Year Comparison	2018 (1/1/18-12/31/18)	2017 (1/1/17-12/31/17)	Annual Increase in Hours	% Annual Increase
Local Hours	726,479	626,146	+ 90,333	+ 14%
Total Hours	4,452,093	3,253,349	+ 1,198,744	+ 37%

To address the inordinate amount of construction work occurring in the City, CityBuild continues to expand their Academy Program to address the demand. It performs wide-ranging outreach to attract potential students and works with private industry, the San Francisco Unified School District, and an extensive network of community-based organizations to expand recruitment and training efforts. In October 2018, CityBuild held its Academy Cycle 29 graduation and graduated 41 local resident trainees, all of whom were hired prior to their official date of graduation. Additionally, CityBuild collaborates with HopeSF to create workforce-training opportunities for San Francisco public housing residents and is in its second year of working with Gleneagle Golf Course for its laborer pre-apprenticeship program. In August, the Golden State Warriors, Mortenson|Clark JV, and JP Morgan Chase sponsored the third round of Chase Center Training, a construction curriculum conducted by CityBuild and taught by industry partners, and trained 30 workers for construction jobs on not only the Chase Center arena but also other City and OCII-administered projects. In fact, CityBuild has been successful in working with 22 contractors on the Chase Center project to have them sponsor 85 local residents into various trade unions. These sponsorships are significant because there are now 85 additional San Francisco residents who have decided to enter the trade unions and chose construction as a career path.

Please refer to Attachments B-1 and B-2 for individual project details for July through December 2018 and on an accumulated basis, respectively. Attachment B-3 shows the ethnic and gender breakdown of workers by hour performed on projects during the July through December 2018 reporting period.

(Originated by Raymond Lee, Contract Compliance Supervisor)



Nadia Sesay
Executive Director

- Attachment A-1: July–December 2018 SBE Dollars by Project Summary Report
- Attachment A-2: Accumulated SBE Dollars by Project Summary Report
- Attachment B-1: July–December 2018 Work Force Summary Report
- Attachment B-2: Accumulated Work Force Summary Report
- Attachment B-3: July–December 2018 Work Force Report by Ethnicity and Gender

Semi-Annual OCII SBE Dollars by Project Summary (Contracts awarded between 7/1/18-12/31/18)

ATTACHMENT A-1

Project Area Project										Figures are based on SBE Credits					SBE Participation						
										SBE Goal Credit		SF-SBE	Informational Purposes Only								
Project Status: In Construction										MBE	WMBE	WBE									
										Project Type			Housing Type	Sponsor		General Contractor	Units Total Affordable		Status	Completion Date	Amount
Hunters Point Shipyard/ Candlestick Point																					
HPSY Pocket Parks 9-14 (Construction and Supplies)		Infrastructure	n/a	Lennar	Minerva Construction	n/a	n/a	In Construction	end 2019	1,641,000	1,641,000 100.0%	1,641,000 100.0%	0 0.0%	0 0.0%	0 0.0%	1,641,000 100.0%					
Subtotal										1,641,000	1,641,000 100.0%	1,641,000 100.0%	0 0.0%	0 0.0%	0 0.0%	1,641,000 100.0%					
Summary for Project Area = Hunters Point Shipyard/ Candlestick Point										1,641,000	1,641,000 100.0%	1,641,000 100.0%	0 0.0%	0 0.0%	0 0.0%	1,641,000 100.0%					
Mission Bay																					
Mission Bay Block 12 Mid Block Walkway Improvement (Construction and supplies)		Infrastructure	n/a	Mission Bay Development Group	Hoseley Corporation	n/a	n/a	In Construction	2019	825,870	825,870 100.0%	825,870 100.0%	0 0.0%	0 0.0%	0 0.0%	825,870 100.0%					
Subtotal										825,870	825,870 100.0%	825,870 100.0%	0 0.0%	0 0.0%	0 0.0%	825,870 100.0%					
Mission Bay Block 1 SOMA Hotel (Construction and Supplies)		Commercial Hotel	Hotel	SOMA Hotel	Hathaway Dinwiddie Construction Company	n/a	n/a	In Construction	2020	101,674,795	6,438,925 6.3%	1,110,985 1.1%	2,809,653 2.8%	857,395 0.8%	13,580,190 13.4%	6,438,925 6.3%					
Subtotal										101,674,795	6,438,925 6.3%	1,110,985 1.1%	2,809,653 2.8%	857,395 0.8%	13,580,190 13.4%	6,438,925 6.3%					
Summary for Project Area = Mission Bay										102,500,664	7,264,795 7.1%	1,936,854 1.9%	2,809,653 2.7%	857,395 0.8%	13,580,190 13.2%	7,264,795 7.1%					
TOTAL FOR IN CONSTRUCTION PROJECTS										104,141,664	8,905,795 8.6%	3,577,854 3.4%	2,809,653 2.7%	857,395 0.8%	13,580,190 13.0%	8,905,795 8.6%					
Project Status: In Design																					
Mission Bay																					
Mission Bay South Block 9 (Professional Consulting)		Stand Alone Affordable Housing	Rental - Very Low Income Supportive/Homeless	Bridge Housing Corporation and Community Housing Partnership	Cahill Contractors	141	141	In Design	2021	3,467,062	1,701,977 49.1%	1,643,277 47.4%	995,550 28.7%	326,000 9.4%	135,747 3.9%	992,215 28.6%					
Subtotal										3,467,062	1,701,977 49.1%	1,643,277 47.4%	995,550 28.7%	326,000 9.4%	135,747 3.9%	992,215 28.6%					
Summary for Project Area = Mission Bay										3,467,062	1,701,977 49.1%	1,643,277 47.4%	995,550 28.7%	326,000 9.4%	135,747 3.9%	992,215 28.6%					
TOTAL FOR IN DESIGN PROJECTS										3,467,062	1,701,977 49.1%	1,643,277 47.4%	995,550 28.7%	326,000 9.4%	135,747 3.9%	992,215 28.6%					
Project Status: Other																					
Hunters Point Shipyard/ Candlestick Point																					
HPS1 and CP/HPS2 Infrastructure Engineering Support Services (Professional Consulting)		Infrastructure	n/a	OCII	Hollins Consulting Inc	n/a	n/a	Other	2021	1,700,000	1,700,000 100.0%	1,700,000 100.0%	1,275,000 75.0%	0 0.0%	0 0.0%	1,700,000 100.0%					
Note: SF-SBE, MBE, WMBE, and WBE figures are based on SBE Credits; SBE Participation are actuals																					
Wednesday, January 30, 2019																					
Page 1 of 2																					

Project Area	Project	Project Type	Housing Type	Sponsor	General Contractor	Units		Status	Completion Date	Amount	Figures are based on SBE Credits					SBE Participation
						Total	Affordable				SBE Goal Credit	SF-SBE	Informational Purposes Only			
											MBE	WMBE	WBE			
Subtotal										1,700,000	1,700,000 100.0%	1,700,000 100.0%	1,275,000 75.0%	0 0.0%	0 0.0%	1,700,000 100.0%
Summary for Project Area = Hunters Point Shipyard/ Candlestick Point										1,700,000	1,700,000 100.0%	1,700,000 100.0%	1,275,000 75.0%	0 0.0%	0 0.0%	1,700,000 100.0%
TOTAL FOR OTHER PROJECTS										1,700,000	1,700,000 100.0%	1,700,000 100.0%	1,275,000 75.0%	0 0.0%	0 0.0%	1,700,000 100.0%
*Please note: figures denoted with an asterisk indicate future additional SBE subcontract awards.																
Professional Consulting Sub-total										5,167,062	3,401,977 65.8%	3,343,277 64.7%	2,270,550 43.9%	326,000 6.3%	135,747 2.6%	2,692,215 52.1%
Construction Sub-total										104,141,664	8,905,795 8.6%	3,577,854 3.4%	2,809,653 2.7%	857,395 0.8%	13,580,190 13.0%	8,905,795 8.6%
GRAND TOTAL (subject to rounding differences)										109,308,726	12,307,772 11.3%	6,921,131 6.3%	5,080,203 4.6%	1,183,395 1.1%	13,715,937 12.5%	11,598,010 10.6%

OCII SBE Dollars by Project Summary

(Status of All Active Projects as of December 31, 2018)

ATTACHMENT A-2

Project Area Project										Figures are based on SBE Credits					SBE Participation	
										SBE Goal Credit		SF-SBE	Informational Purposes Only			
										MBE	WMBE	WBE				
Project Status: In Construction																
Bayview Hunters Point																
Hunters View Phase 2 (Blocks 7, 10, & 11) (Professional Consulting)		Stand Alone Affordable Housing	Rental - Very Low Income HOPE SF	John Stewart Co., Devine & Gong, Inc., & Ridge Point Non Profit Housing Corp	Nibbi/Cahill JV	179	178	In Construction	2017-2019	4,086,255	2,542,829 62.2%	2,207,713 54.0%	291,211 7.1%	87,013 2.1%	1,291,200 31.6%	1,538,684 37.7%
Hunters View Phase 2 - Block 10 (Construction and Supplies)		Stand Alone Affordable Housing	Rental - Very Low Income HOPE SF	John Stewart Co., Devine & Gong, Inc., & Ridge Point Non Profit Housing Corp	Nibbi/Cahill JV	72	71	In Construction	2019	32,287,975	15,243,596 47.2%	6,348,964 19.7%	5,718,277 17.7%	235,725 0.7%	105,860 0.3%	13,908,040 43.1%
Subtotal										36,374,230	17,786,425 48.9%	8,556,677 23.5%	6,009,488 16.5%	322,738 0.9%	1,397,060 3.8%	15,446,724 42.5%
Summary for Project Area = Bayview Hunters Point										36,374,230	17,786,425 48.9%	8,556,677 23.5%	6,009,488 16.5%	322,738 0.9%	1,397,060 3.8%	15,446,724 42.5%
Hunters Point Shipyard/ Candlestick Point																
HPSY Pocket Parks 9-14 (Construction and Supplies)		Infrastructure	n/a	Lennar	Minerva Construction	n/a	n/a	In Construction	end 2019	1,641,000	1,641,000 100.0%	1,641,000 100.0%	0 0.0%	0 0.0%	0 0.0%	1,641,000 100.0%
HPSY II/CP: Artists Parcel Mass Grading, Demo & Phase II Utilities (Construction and supplies)		Infrastructure	n/a	FivePoint	Granite Construction	n/a	n/a	On Hold	--	3,660,821	1,729,000 47.2%	1,729,000 47.2%	95,000 2.6%	0 0.0%	0 0.0%	1,729,000 47.2%
HPSY II/CP: CP-02, 03, 04 Demolition, Mass Grading, and Surcharge (Construction and supplies)		Infrastructure	n/a	FivePoint	DeSilva Gates Construction	n/a	n/a	On Hold	On Hold	13,740,500	5,846,000 42.5%	5,723,600 41.7%	0 0.0%	0 0.0%	20,000 0.1%	5,846,000 42.5%
HPSY II/CP: CP-02, 03, 04 Master Horizontal Infrastructure Project (Construction and supplies)		Infrastructure	n/a	FivePoint	DeSilva Gates Construction	n/a	n/a	On Hold	On Hold	13,765,432	13,765,432 100.0%	4,845,432 35.2%	13,675 0.1%	0 0.0%	0 0.0%	13,765,432 100.0%
Subtotal										32,807,753	22,981,432 70.0%	13,939,032 42.5%	108,675 0.3%	0 0.0%	20,000 0.1%	22,981,432 70.0%
HPSY II/CP: Alice Griffith Phase 3 Block 1 (Professional Consulting)		Stand Alone Affordable Housing	Rental - Very Low Income HOPE SF	McCormack Baron Salazar and San Francisco Housing Development Corporation	Baines-Nibbi JV	122	121	In Closeout	2019	2,303,560	1,939,129 84.2%	1,856,189 80.6%	1,500,194 65.1%	132,765 5.8%	125,220 5.4%	1,028,909 44.7%
HPSY II/CP: Alice Griffith Phase 3 Block 1 (Construction and supplies)		Stand Alone Affordable Housing	Rental - Very Low Income HOPE SF	McCormack Baron Salazar and San Francisco Housing Development Corporation	Baines-Nibbi JV	122	121	In Closeout	2019	51,668,865	23,765,824 46.0%	13,469,195 26.1%	11,363,300 22.0%	159,835 0.3%	247,783 0.5%	18,765,962 36.3%
Subtotal										53,972,425	25,704,953 47.6%	15,325,384 28.4%	12,863,494 23.8%	292,600 0.5%	373,003 0.7%	19,794,871 36.7%
HPSY II/CP: Alice Griffith Phase 4 Block 5 (Professional Consulting)		Stand Alone Affordable Housing	Rental - Very Low Income HOPE SF	McCormack Baron Salazar	Baines-Nibbi JV	31	31	In Closeout	2019	1,375,731	1,133,231 82.4%	1,055,586 76.7%	816,754 59.4%	102,245 7.4%	107,800 7.8%	729,506 53.0%
HPSY II/CP: Alice Griffith Phase 4 Block 5 (Construction and supplies)		Stand Alone Affordable Housing	Rental - Very Low Income HOPE SF	McCormack Baron Salazar and San Francisco Housing Development Corporation	Baines-Nibbi JV	31	31	In Closeout	2019	17,137,247	12,552,279 73.2%	6,877,560 40.1%	6,722,136 39.2%	20,500 0.1%	0 0.0%	10,695,879 62.4%

Note: SF-SBE, MBE, WMBE, and WBE figures are based on SBE Credits; SBE Participation are actuals

Project Area Project	Project Type	Housing Type	Sponsor	General Contractor	Units		Status	Completion Date	Amount	Figures are based on SBE Credits					SBE Participation
					Total	Affordable				SBE Goal Credit	SF-SBE	Informational Purposes Only			
										MBE	WMBE	WBE			
Subtotal									18,512,978	13,685,510 73.9%	7,933,146 42.9%	7,538,890 40.7%	122,745 0.7%	107,800 0.6%	11,425,385 61.7%
HPSY Phase I: Block 55 (Professional Consulting)									1,731,714	1,447,414 83.6%	1,256,700 72.6%	410,500 23.7%	802,450 46.3%	184,750 10.7%	1,447,414 83.6%
HPSY Phase I: Block 55 (Construction and supplies)									52,027,027	24,288,950 46.7%	8,017,458 15.4%	6,627,348 12.7%	1,136,223 2.2%	0 0.0%	24,288,950 46.7%
Subtotal									53,758,741	25,736,364 47.9%	9,274,158 17.3%	7,037,848 13.1%	1,938,673 3.6%	184,750 0.3%	25,736,364 47.9%
HPSY Phase I: Block 56-57 (Professional Consulting)									2,425,890	2,114,361 87.2%	2,078,350 85.7%	1,170,919 48.3%	297,048 12.2%	0 0.0%	1,328,413 54.8%
HPSY Phase I: Block 56-57, Bldgs 1 and 2 (Construction and supplies)									31,087,612	14,417,178 46.4%	8,221,568 26.4%	6,388,416 20.5%	1,477,995 4.8%	55,055 0.2%	11,659,512 37.5%
HPSY Phase I: Block 56-57, Bldgs 3 and 4 (Construction and supplies)									33,396,182	15,464,467 46.3%	11,294,228 33.8%	7,451,984 22.3%	931,198 2.8%	93,664 0.3%	15,464,467 46.3%
Subtotal									66,909,684	31,996,006 47.8%	21,594,146 32.3%	15,011,319 22.4%	2,706,241 4.0%	148,719 0.2%	28,452,392 42.5%
Summary for Project Area = Hunters Point Shipyard/ Candlestick Point									225,961,581	120,104,265 53.2%	68,065,866 30.1%	42,560,226 18.8%	5,060,259 2.2%	834,272 0.4%	108,390,444 48.0%

Mission Bay

Mission Bay Block 1 Infrastructure (Construction and supplies)	Infrastructure	n/a	Mission Bay Development Group	NTK Construction	n/a	n/a	In Construction	2019	3,449,842	1,207,912 35.0%	817,300 23.7%	3,009,230 87.2%	0 0.0%	232,200 6.7%	1,207,912 35.0%
Mission Bay Block 12 Mid Block Walkway Improvement (Construction and supplies)	Infrastructure	n/a	Mission Bay Development Group	Hoseley Corporation	n/a	n/a	In Construction	2019	825,870	825,870 100.0%	825,870 100.0%	0 0.0%	0 0.0%	0 0.0%	825,870 100.0%
Mission Bay Block 33-34 Public Improvements (Construction and supplies)	Infrastructure	n/a	Mission Bay Development Group	NTK Construction Inc.	n/a	n/a	In Construction	2019	6,418,540	6,418,540 100.0%	6,418,540 100.0%	6,268,540 97.7%	0 0.0%	150,000 2.3%	2,343,989 36.5%
Mission Bay Park P23 and P24 Project (Construction and supplies)	Infrastructure	n/a	Mission Bay Development Group	Hoseley Corporation	n/a	n/a	In Closeout	2019	4,089,486	3,703,486 90.6%	3,703,486 90.6%	567,000 13.9%	0 0.0%	0 0.0%	3,703,486 90.6%
Mission Bay Park P5 (Construction and Supplies)	Infrastructure	n/a	Mission Bay Development Group	Minerva Construction	n/a	n/a	In Closeout	2019	1,161,382	1,097,263 94.5%	973,919 83.9%	272,659 23.5%	0 0.0%	0 0.0%	1,097,263 94.5%
Mission Bay Blocks 29-32 and Blocks 33-34 Public Improvements: Scope 1 (Construction and supplies)	Infrastructure	n/a	Mission Bay Development Group	A & B Construction	n/a	n/a	In Construction	2019	3,539,330	1,778,480 50.2%	1,778,480 50.2%	1,628,480 46.0%	0 0.0%	0 0.0%	1,778,480 50.2%
Mission Bay Blocks 29-32 and Blocks 33-34 Public Improvements: Scope 2 (Joint Trench) (Construction and supplies)	Infrastructure	n/a	Mission Bay Development Group	NTK Construction, Inc.	n/a	n/a	In Construction	2019	2,449,994	875,000 35.7%	875,000 35.7%	2,449,994 100.0%	0 0.0%	0 0.0%	875,000 35.7%
Mission Bay Blocks 29-32 and Blocks 33-34 Public Improvements: Scope 3 (Mariposa St) (Construction and supplies)	Infrastructure	n/a	Mission Bay Development Group	NTK Construction, Inc.	n/a	n/a	In Construction	2019	9,379,514	9,379,514 100.0%	8,247,364 87.9%	8,631,264 92.0%	0 0.0%	690,250 7.4%	4,584,630 48.9%
Mission Bay Blocks 29-32 and Blocks 33-34 Public Improvements: Scope 4 (Illinois Street) (Construction and Supplies)	Infrastructure	n/a	Mission Bay Development Group	A & B Construction	n/a	n/a	In Construction	2019	4,168,046	1,505,524 36.1%	1,505,524 36.1%	1,505,524 36.1%	0 0.0%	0 0.0%	1,505,524 36.1%

Project Area Project										Figures are based on SBE Credits					SBE Participation
										SBE Goal Credit		SF-SBE	Informational Purposes Only		
Project Type	Housing Type	Sponsor	General Contractor	Units Total Affordable		Status	Completion Date	Amount	MBE	WMBE	WBE				
Mission Bay Blocks 29-32 Public Improvements: Scope 5 (16 and South Streets and Hardscape) (Construction and Supplies)	Infrastructure	n/a	Mission Bay Development Group	NTK Construction, Inc.	n/a	n/a	In Construction	2019	13,687,507	5,624,943 41.1%	2,887,915 21.1%	10,850,479 79.3%	0 0.0%	925,066 6.8%	5,624,943 41.1%
Subtotal									49,169,511	32,416,531 65.9%	28,033,397 57.0%	35,183,169 71.6%	0 0.0%	1,997,516 4.1%	23,547,096 47.9%
Mission Bay Block 1 Residential (Professional Consulting)	Market Rate Housing	Condominiums	Strada	Lendlease	350	0	In Closeout	2019	6,076,156	3,204,357 52.7%	3,003,057 49.4%	1,683,000 27.7%	530,000 8.7%	438,185 7.2%	2,081,788 34.3%
Mission Bay Block 1 Residential (Construction and supplies)	Market Rate Housing	Condominiums	Strada	Lendlease	350	0	In Closeout	In Closeout	169,085,267	35,001,477 20.7%	17,072,631 10.1%	22,014,496 13.0%	1,512,167 0.9%	2,833,160 1.7%	35,001,477 20.7%
Subtotal									175,161,423	38,205,834 21.8%	20,075,688 11.5%	23,697,496 13.5%	2,042,167 1.2%	3,271,345 1.9%	37,083,264 21.2%
Mission Bay Block 1 SOMA Hotel (Professional Consulting)	Commercial Hotel	Hotel	SOMA Hotel	Hathaway Dinwiddie Construction Company	n/a	n/a	In Construction	2020	3,567,715	1,988,715 55.7%	1,988,715 55.7%	730,600 20.5%	458,250 12.8%	518,705 14.5%	1,523,829 42.7%
Mission Bay Block 1 SOMA Hotel (Construction and Supplies)	Commercial Hotel	Hotel	SOMA Hotel	Hathaway Dinwiddie Construction Company	n/a	n/a	In Construction	2020	101,674,795	6,438,925 6.3%	1,110,985 1.1%	2,809,653 2.8%	857,395 0.8%	13,580,190 13.4%	6,438,925 6.3%
Subtotal									105,242,510	8,427,640 8.0%	3,099,700 2.9%	3,540,253 3.4%	1,315,645 1.3%	14,098,895 13.4%	7,962,754 7.6%
Mission Bay Block 3E (Professional Consulting)	Stand Alone Affordable Housing	Rental - Very Low Income (Supportive Homeless Vets w/ Family Rental)	Chinatown Community Development Corp. and Swords to Plowshare	Nibbi	101	100	In Construction	end 2019	3,334,311	1,718,138 51.5%	1,447,638 43.4%	500,180 15.0%	220,028 6.6%	316,430 9.5%	1,355,698 40.7%
Mission Bay Block 3E (Construction and supplies)	Stand Alone Affordable Housing	Rental - Very Low Income (Supportive Homeless Vets w/ Family Rental)	Chinatown Community Development Corp. and Swords to Plowshare	Nibbi	101	100	In Construction	end 2019	58,124,329	20,067,227 34.5%	14,903,133 25.6%	9,931,446 17.1%	443,613 0.8%	5,998,289 10.3%	15,754,932 27.1%
Subtotal									61,458,640	21,785,365 35.4%	16,350,771 26.6%	10,431,626 17.0%	663,641 1.1%	6,314,719 10.3%	17,110,630 27.8%
Mission Bay Block 6E (626 Mission Bay Blvd North) (Professional Consulting)	Stand Alone Affordable Housing	Rental - Very Low Income (w/20% formerly homeless families)	Tenderloin Neighborhood Design Corp. (TNDC)	Nibbi	143	142	In Closeout	2019	6,231,490	2,714,527 43.6%	2,336,066 37.5%	859,832 13.8%	572,005 9.2%	96,915 1.6%	2,568,277 41.2%
Mission Bay Block 6E (626 Mission Bay Blvd North) (Construction and supplies)	Stand Alone Affordable Housing	Rental - Very Low Income (w/20% formerly homeless families)	Tenderloin Neighborhood Design Corp. (TNDC)	Nibbi	143	142	In Closeout	2019	63,290,353	38,661,292 61.1%	14,412,798 22.8%	10,842,043 17.1%	196,457 0.3%	128,964 0.2%	33,804,139 53.4%
Subtotal									69,521,843	41,375,819 59.5%	16,748,864 24.1%	11,701,875 16.8%	768,462 1.1%	225,879 0.3%	36,372,416 52.3%
Mission Bay South Blocks 26-27 Uber/ARE Joint Venture Office Building (Professional Consulting)	Commercial Office Building	n/a	ARE/Uber	Truebeck (BNBT Builders, Inc.)	n/a	n/a	In Construction	2019	16,831,868	11,281,412 67.0%	10,857,886 64.5%	9,457,862 56.2%	585,516 3.5%	247,488 1.5%	5,319,771 31.6%
Mission Bay South Blocks 26-27 Uber/ARE Joint Venture Office Building (Construction and Supplies)	Commercial Office Building	n/a	ARE/Uber	Truebeck Construction	n/a	n/a	In Construction	2019	228,581,444	45,526,677 19.9%	18,557,225 8.1%	20,195,145 8.8%	0 0.0%	0 0.0%	26,969,452 11.8%
Subtotal									245,413,312	56,808,089 23.1%	29,415,111 12.0%	29,653,007 12.1%	585,516 0.2%	247,488 0.1%	32,289,223 13.2%

Project Area Project										Figures are based on SBE Credits					SBE Participation	
										SBE Goal Credit		SF-SBE	Informational Purposes Only			
	Project Type	Housing Type	Sponsor	General Contractor	Units Total Affordable		Status	Completion Date	Amount			MBE	WMBE	WBE		
Mission Bay South Blocks 29-32 Chase Center and Warriors Mixed-Use Development (Professional Consulting)										63,697,104	29,178,625 45.8%	27,535,783 43.2%	10,805,265 17.0%	5,454,196 8.6%	3,828,555 6.0%	12,764,635 20.0%
Mission Bay South Blocks 29-32 Chase Center and Warriors Mixed-Use Development (Construction and supplies)										1,188,419,389	222,154,172 18.7%	163,062,493 13.7%	136,165,829 11.5%	2,292,205 0.2%	775,000 0.1%	127,800,470 10.8%
Subtotal										1,252,116,493	251,332,797 20.1%	190,598,276 15.2%	146,971,094 11.7%	7,746,401 0.6%	4,603,555 0.4%	140,565,105 11.2%
Mission Bay South Block 40 (Professional Consulting)										6,373,945	3,135,850 49.2%	2,878,850 45.2%	1,455,900 22.8%	33,500 0.5%	652,560 10.2%	2,240,774 35.2%
Mission Bay South Block 40 (Construction and supplies)										172,854,309	10,508,880 6.1%	2,527,976 1.5%	10,416,920 6.0%	204,085 0.1%	10,321,705 6.0%	10,508,880 6.1%
Subtotal										179,228,254	13,644,730 7.6%	5,406,826 3.0%	11,872,820 6.6%	237,585 0.1%	10,974,265 6.1%	12,749,654 7.1%
Summary for Project Area = Mission Bay										2,137,311,986	463,996,804 21.7%	309,728,632 14.5%	273,051,339 12.8%	13,359,417 0.6%	41,733,662 2.0%	307,680,141 14.4%
Transbay																
Transbay Block 1 (Professional Consulting)										5,060,832	4,515,140 89.2%	4,361,893 86.2%	213,558 4.2%	2,871,740 56.7%	250,260 4.9%	2,467,779 48.8%
Transbay Block 1 (Construction and Supplies)										247,056,203	42,963,888 17.4%	16,985,353 6.9%	26,743,282 10.8%	485,000 0.2%	3,682,939 1.5%	42,963,888 17.4%
Subtotal										252,117,035	47,479,028 18.8%	21,347,246 8.5%	26,956,840 10.7%	3,356,740 1.3%	3,933,199 1.6%	45,431,667 18.0%
Transbay Block 5 (Park Tower) (Professional Consulting)										11,706,230	6,095,850 52.1%	6,005,725 51.3%	3,351,000 28.6%	405,350 3.5%	542,000 4.6%	3,201,160 27.3%
Transbay Block 5 (Park Tower) (Construction and supplies)										229,616,654	31,626,062 13.8%	16,215,190 7.1%	4,953,498 2.2%	245,000 0.1%	1,573,025 0.7%	25,174,812 11.0%
Subtotal										241,322,884	37,721,912 15.6%	22,220,915 9.2%	8,304,498 3.4%	650,350 0.3%	2,115,025 0.9%	28,375,972 11.8%
Transbay Block 8 (Professional Consulting)										17,173,761	10,064,303 58.6%	9,513,755 55.4%	7,269,258 42.3%	28,000 0.2%	1,489,599 8.7%	5,673,040 33.0%
Transbay Block 8 (Construction and Supplies)										231,502,375	47,602,407 20.6%	22,824,498 9.9%	17,054,719 7.4%	0 0.0%	8,347,069 3.6%	47,602,407 20.6%
Subtotal										248,676,136	57,666,710 23.2%	32,338,253 13.0%	24,323,977 9.8%	28,000 0.0%	9,836,668 4.0%	53,275,447 21.4%
Transbay Block 9 (Professional Consulting)										13,403,882	7,273,912 54.3%	6,935,195 51.7%	3,181,480 23.7%	17,975 0.1%	1,691,193 12.6%	6,235,070 46.5%
Transbay Block 9 (Construction and supplies)										255,487,989	22,852,834 8.9%	2,170,510 0.8%	439,506 0.2%	0 0.0%	1,367,681 0.5%	22,852,834 8.9%
Subtotal										268,891,871	30,126,746 11.2%	9,105,705 3.4%	3,620,986 1.3%	17,975 0.0%	3,058,874 1.1%	29,087,904 10.8%

Project Area Project	Project Type	Housing Type	Sponsor	General Contractor	Units		Status	Completion Date	Amount	Figures are based on SBE Credits					SBE Participation
					Total	Affordable				SBE Goal Credit	SF-SBE	Informational Purposes Only			
										MBE	WMBE	WBE			
Summary for Project Area = Transbay									1,011,007,927	172,994,396 17.1%	85,012,119 8.4%	63,206,301 6.3%	4,053,065 0.4%	18,943,766 1.9%	156,170,990 15.4%
Yerba Buena Center															
706 Mission Street (Professional Consulting)	Market Rate/Inclusionary Housing	Condominiums	Millennium Partners	Webcor	215	0	In Construction	2019	17,626,553	10,823,535 61.4%	10,608,095 60.2%	5,296,445 30.0%	1,304,000 7.4%	572,600 3.2%	6,110,291 34.7%
706 Mission Street (Construction and supplies)	Market Rate/Inclusionary Housing	Condominiums	Millennium Partners	Webcor	215	0	In Construction	2019	251,148,729	57,998,003 23.1%	14,051,406 5.6%	1,846,030 0.7%	0 0.0%	158,600 0.1%	57,998,003 23.1%
Subtotal									268,775,282	68,821,538 25.6%	24,659,501 9.2%	7,142,475 2.7%	1,304,000 0.5%	731,200 0.3%	64,108,294 23.9%
Summary for Project Area = Yerba Buena Center									268,775,282	68,821,538 25.6%	24,659,501 9.2%	7,142,475 2.7%	1,304,000 0.5%	731,200 0.3%	64,108,294 23.9%
TOTAL FOR IN CONSTRUCTION PROJECTS									3,679,431,006	843,703,428 22.9%	496,022,795 13.5%	391,969,829 10.7%	24,099,479 0.7%	63,639,959 1.7%	651,796,593 17.7%
Project Status: In Design															
Hunters Point Shipyard/ Candlestick Point															
HPSY II/CP: Candlestick Point Civil Engineering (Professional Consulting)	Infrastructure	n/a	FivePoint	-	n/a	n/a	In Design	on-going	2,316,909	1,830,149 79.0%	1,609,424 69.5%	53,800 2.3%	1,492,624 64.4%	0 0.0%	855,182 36.9%
HPSY II/CP: Candlestick Point Major Phase 1 Engineering (Professional Consulting)	Infrastructure	n/a	FivePoint	-	n/a	n/a	In Design	on-going	482,307	123,690 25.6%	115,418 23.9%	67,202 13.9%	56,488 11.7%	0 0.0%	123,690 25.6%
HPSY II/CP: Candlestick Point Streetscape Master Plan (Professional Consulting)	Infrastructure	n/a	FivePoint	-	n/a	n/a	In Design	on-going	1,183,478	334,851 28.3%	237,476 20.1%	22,226 1.9%	0 0.0%	125,000 10.6%	334,851 28.3%
HPSY II/CP: Environmental Technical Services Consultants (Professional Consulting)	Infrastructure	n/a	FivePoint	-	n/a	n/a	In Design	on-going	896,630	452,000 50.4%	148,000 16.5%	108,000 12.0%	0 0.0%	125,000 13.9%	452,000 50.4%
HPSY II/CP: Gilman, Streetscape, and Wedge Park Landscape Design (Professional Consulting)	Infrastructure	n/a	FivePoint	-	n/a	n/a	In Design	on-going	633,188	307,377 48.5%	192,746 30.4%	162,896 25.7%	0 0.0%	263,659 41.6%	307,377 48.5%
Subtotal									5,512,512	3,048,067 55.3%	2,303,064 41.8%	414,124 7.5%	1,549,112 28.1%	513,659 9.3%	2,073,100 37.6%
HPSY II/CP: Artist Building (Professional Consulting)	Commercial Building Construction	n/a	FivePoint	BCCI Construction Company	n/a	n/a	On Hold	2019	1,091,352	324,953 29.8%	282,553 25.9%	110,000 10.1%	172,553 15.8%	0 0.0%	246,628 22.6%
Subtotal									1,091,352	324,953 29.8%	282,553 25.9%	110,000 10.1%	172,553 15.8%	0 0.0%	246,628 22.6%
HPSY Phase I: Block 1 (Professional Consulting)	Market Rate/Inclusionary Housing	Homeownership	Lennar	TBD	204	25	In Design	2019	362,000	362,000 100.0%	362,000 100.0%	140,000 38.7%	0 0.0%	0 0.0%	302,850 83.7%
HPSY Phase I: Block 52 (Professional Consulting)	Market Rate/Inclusionary Housing	Homeownership	Lennar	TBD	70	7	In Design	2019	1,301,275	999,025 76.8%	893,000 68.6%	183,000 14.1%	25,000 1.9%	756,025 58.1%	999,025 76.8%
Subtotal									1,663,275	1,361,025 81.8%	1,255,000 75.5%	323,000 19.4%	25,000 1.5%	756,025 45.5%	1,301,875 78.3%
HPSY Phase I: Block 48 Stage 1A (Professional Consulting)	Market Rate/Inclusionary Housing	Homeownership	Lennar	TBD	47	5	In Design	2019	2,262,827	712,626 31.5%	649,605 28.7%	464,405 20.5%	0 0.0%	39,898 1.8%	712,626 31.5%
HPSY Phase I: Block 48 Stage 1B (Professional Consulting)	Market Rate/Inclusionary Housing	Homeownership	Lennar	TBD	50	7	In Design	2019	1,104,685	871,521 78.9%	830,987 75.2%	692,669 62.7%	0 0.0%	19,768 1.8%	862,519 78.1%

Project Area Project										Figures are based on SBE Credits					SBE Participation	
										SBE Goal Credit		SF-SBE	Informational Purposes Only			
	Project Type	Housing Type	Sponsor	General Contractor	Total	Units Affordable	Status	Completion Date	Amount			MBE	WMBE	WBE		
HPSY Phase I: Block 48 Stage 2A (Professional Consulting)										1,960,093 86.7%	1,859,743 82.2%	75,348 3.3%	0 0.0%	1,416,372 62.6%	1,056,820 46.7%	
HPSY Phase I: Block 48 Stage 2B (Professional Consulting)										278,330 27.6%	233,094 23.2%	33,852 3.4%	0 0.0%	18,228 1.8%	269,328 26.7%	
HPSY Phase I: Block 48 Stage 3A (Professional Consulting)										189,532 27.8%	155,421 22.8%	27,682 4.1%	0 0.0%	14,906 2.2%	180,530 26.5%	
HPSY Phase I: Block 48 Stage 3B (Professional Consulting)										254,350 32.2%	229,410 29.1%	33,834 4.3%	0 0.0%	18,218 2.3%	245,348 31.1%	
Subtotal										8,106,670	4,266,452 52.6%	3,958,260 48.8%	1,327,790 16.4%	0 0.0%	1,527,390 18.8%	3,327,170 41.0%
HPSY II/CP: Candlestick Point North 2A (Professional Consulting)										1,876,178 81.6%	1,716,440 74.7%	568,740 24.8%	65,000 2.8%	94,738 4.1%	862,048 37.5%	
HPSY II/CP: Candlestick Point South Block 6A (Professional Consulting)										1,449,043 81.8%	1,449,043 81.8%	172,500 9.7%	193,543 10.9%	0 0.0%	606,745 34.2%	
HPSY II/CP: Candlestick Point South Block 8A (Professional Consulting)										1,449,043 81.8%	1,449,043 81.8%	172,500 9.7%	193,543 10.9%	0 0.0%	606,745 34.2%	
HPSY II/CP: Candlestick Point South Block 9A (Professional Consulting)										949,365 47.6%	803,630 40.3%	463,500 23.2%	64,000 3.2%	81,735 4.1%	752,740 37.7%	
Subtotal										7,836,919	5,723,629 73.0%	5,418,156 69.1%	1,377,240 17.6%	516,086 6.6%	176,473 2.3%	2,828,278 36.1%
HPSY II/CP: Candlestick Point North Block 10A (Professional Consulting)										3,314,912 82.4%	3,295,412 81.9%	762,127 18.9%	145,000 3.6%	167,500 4.2%	3,314,912 82.4%	
Subtotal										4,024,761	3,314,912 82.4%	3,295,412 81.9%	762,127 18.9%	145,000 3.6%	167,500 4.2%	3,314,912 82.4%
HPSY II/CP: Candlestick Point South Block 11A (Professional Consulting)										3,816,716 94.7%	3,677,066 91.2%	672,958 16.7%	295,838 7.3%	2,587,000 64.2%	1,917,166 47.6%	
Subtotal										4,030,316	3,816,716 94.7%	3,677,066 91.2%	672,958 16.7%	295,838 7.3%	2,587,000 64.2%	1,917,166 47.6%
Summary for Project Area = Hunters Point Shipyard/ Candlestick Point										32,265,804	21,855,754 67.7%	20,189,511 62.6%	4,987,239 15.5%	2,703,589 8.4%	5,728,047 17.8%	15,009,129 46.5%

Mission Bay															
Mission Bay South Bayfront Park P22 (Professional Consulting)	Infrastructure	n/a	Mission Bay Development Group	TBD	n/a	n/a	In Design	late 2019	489,585	342,571 70.0%	342,571 70.0%	144,000 29.4%	1,872 0.4%	25,814 5.3%	342,571 70.0%
Mission Bay South Block 6W (Professional Consulting)	Stand Alone Affordable Housing	Rental - Very Low Income	Mercy Housing California	Cahill Contractors	152	151	In Design	2020	3,831,966	3,420,328 89.3%	3,246,184 84.7%	569,086 14.9%	623,625 16.3%	1,907,000 49.8%	3,136,863 81.9%
Mission Bay South Block 9 (Professional Consulting)	Stand Alone Affordable Housing	Rental - Very Low Income Supportive/Homeless	Bridge Housing Corporation and Community Housing Partnership	Cahill Contractors	141	141	In Design	2021	3,467,062	1,701,977 49.1%	1,643,277 47.4%	995,550 28.7%	326,000 9.4%	135,747 3.9%	992,215 28.6%

Project Area Project										Figures are based on SBE Credits					SBE Participation	
										SBE Goal Credit	SF-SBE	Informational Purposes Only				
										MBE	WMBE	WBE				
Subtotal										7,788,613	5,464,876 70.2%	5,232,032 67.2%	1,708,636 21.9%	951,497 12.2%	2,068,561 26.6%	4,471,649 57.4%
Summary for Project Area = Mission Bay										7,788,613	5,464,876 70.2%	5,232,032 67.2%	1,708,636 21.9%	951,497 12.2%	2,068,561 26.6%	4,471,649 57.4%
Yerba Buena Center																
Mexican Museum (Professional Consulting)		Miscellaneous	n/a	Millennium Partners	TBD	n/a	n/a	In Design	2018	2,975,900	1,988,800 66.8%	1,770,300 59.5%	184,000 6.2%	2,088,000 70.2%	33,300 1.1%	1,271,155 42.7%
Subtotal										2,975,900	1,988,800 66.8%	1,770,300 59.5%	184,000 6.2%	2,088,000 70.2%	33,300 1.1%	1,271,155 42.7%
Summary for Project Area = Yerba Buena Center										2,975,900	1,988,800 66.8%	1,770,300 59.5%	184,000 6.2%	2,088,000 70.2%	33,300 1.1%	1,271,155 42.7%
TOTAL FOR IN DESIGN PROJECTS										43,030,317	29,309,430 68.1%	27,191,843 63.2%	6,879,875 16.0%	5,743,086 13.3%	7,829,908 18.2%	20,751,933 48.2%
Project Status: Other																
Hunters Point Shipyard/ Candlestick Point																
Environmental Technical Support Services (Professional Consulting)		Infrastructure	n/a	OCII	Langan Treadwell Rollo	n/a	n/a	Other	2021	1,900,000	1,900,000 100.0%	1,900,000 100.0%	1,900,000 100.0%	0 0.0%	0 0.0%	665,000 35.0%
HPS and CP Site Office Management, Outreach & Administrative Support (Professional Consulting)		Miscellaneous	n/a	OCII	MJF & Associates Consulting	n/a	n/a	Other	2019	997,907	997,907 100.0%	997,907 100.0%	997,907 100.0%	0 0.0%	0 0.0%	997,907 100.0%
HPS1 and CP/HPS2 Infrastructure Engineering Support Services (Professional Consulting)		Infrastructure	n/a	OCII	Hollins Consulting Inc	n/a	n/a	Other	2021	1,700,000	1,700,000 100.0%	1,700,000 100.0%	1,275,000 75.0%	0 0.0%	0 0.0%	1,700,000 100.0%
Subtotal										4,597,907	4,597,907 100.0%	4,597,907 100.0%	4,172,907 90.8%	0 0.0%	0 0.0%	3,362,907 73.1%
Summary for Project Area = Hunters Point Shipyard/ Candlestick Point										4,597,907	4,597,907 100.0%	4,597,907 100.0%	4,172,907 90.8%	0 0.0%	0 0.0%	3,362,907 73.1%
Mission Bay																
Mission Bay Open Space Property Management Contract (Professional Consulting)		Infrastructure	n/a	OCII	MJM Management Group	n/a	n/a	Other	2019	1,215,135	1,215,135 100.0%	1,215,135 100.0%	0 0.0%	0 0.0%	1,215,135 100.0%	1,215,135 100.0%
Subtotal										1,215,135	1,215,135 100.0%	1,215,135 100.0%	0 0.0%	0 0.0%	1,215,135 100.0%	1,215,135 100.0%
Summary for Project Area = Mission Bay										1,215,135	1,215,135 100.0%	1,215,135 100.0%	0 0.0%	0 0.0%	1,215,135 100.0%	1,215,135 100.0%
TOTAL FOR OTHER PROJECTS										5,813,042	5,813,042 100.0%	5,813,042 100.0%	4,172,907 71.8%	0 0.0%	1,215,135 20.9%	4,578,042 78.8%

Project Area Project	Project Type	Housing Type	Sponsor	General Contractor	Units		Status	Completion Date	Amount	Figures are based on SBE Credits					SBE Participation
					Total	Affordable				SBE Goal Credit	SF-SBE	Informational Purposes Only			
										MBE	WMBE	WBE			
Professional Consulting Sub-total									231,850,356	136,293,800 58.8%	128,932,081 55.6%	60,046,739 25.9%	19,645,167 8.5%	21,398,502 9.2%	82,945,011 35.8%
Construction Sub-total									3,496,424,008	742,532,101 21.2%	400,095,599 11.4%	342,975,872 9.8%	10,197,398 0.3%	51,286,500 1.5%	594,181,557 17.0%
GRAND TOTAL (subject to rounding differences)									3,728,274,365	878,825,900 23.6%	529,027,680 14.2%	403,022,611 10.8%	29,842,565 0.8%	72,685,002 1.9%	677,126,568 18.2%

OCII Work Force Summary (Construction Work Hours from 7/1/18 through 12/31/18)

ATTACHMENT B-1

Project Area	General Contractor	Completion Date	Total Hours	SF Hours	BVHP Area	Total Minority	Women
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Project Status: In Construction

Bayview Hunters Point

Hunters View - Phase 2 Block 10	Nibbi/Cahill JV	2019	37	20 53.4%	3 6.8%	37 100.0%	0 0.0%
Hunters View Phase 3 Demolition	Cahill Contractors LLC	2019	24	0 0.0%	0 0.0%	24 100.0%	0 0.0%
Total for Project Area = Bayview Hunters Point			61	20 32.2%	3 4.1%	61 100.0%	0 0.0%

Hunters Point Shipyard/Candlestick Point

HPSY II/CP: Alice Griffith Phase 3 Block 1	Baines-Nibbi JV	2019	4	0 0.0%	0 0.0%	2 50.0%	0 0.0%
HPSY II/CP: Alice Griffith Phase 4 Block 5	Baines-Nibbi JV	2019	22,137	7,251 32.8%	1,427 6.4%	15,003 67.8%	378 1.7%
HPSY II/CP: Artist Replacement Space Building	BCCI Construction Company	On Hold	54	0 0.0%	0 0.0%	54 100.0%	0 0.0%
HPSY Phase I: Block 55	Build Group	2019	71,679	14,569 20.3%	6,183 8.6%	44,081 61.5%	755 1.1%
HPSY Phase I: Block 56-57, Bldgs 1, 2, 3 and 4	Cahill Contractors	In Closeout	745	228 30.6%	28 3.8%	543 72.9%	0 0.0%
HPSY II/CP: CP-02, 03, 04 Master Horizontal Infrastructure Project	DeSilva Gates Construction	On Hold	7,481	2,116 28.3%	723 9.7%	5,202 69.5%	70 0.9%
HPSY Pocket Parks 9-14	Minerva Construction	end 2019	102	0 0.0%	0 0.0%	76 74.4%	0 0.0%
Total for Project Area = Hunters Point Shipyard/Candlestick Point			102,202	24,164 23.6%	8,360 8.2%	64,961 63.6%	1,203 1.2%

Mission Bay

Project Area Project	General Contractor	Completion Date	Total Hours	SF Hours	BVHP Area	Total Minority	Women
MB 29-32 Chase Center and Warriors Mixed-Use Office and Retail Development	Mortenson Clark JV	2019	921,485	127,188 13.8%		484,009 52.5%	27,032 2.9%
Mission Bay Block 3E	Nibbi	end 2019	40,927	10,441 25.5%		26,750 65.4%	943 2.3%
Mission Bay Block 6E (626 Mission Bay Blvd North)	Nibbi	2019	27,563	6,741 24.5%		12,776 46.4%	449 1.6%
Mission Bay Block 1 Residential	Lendlease	In Closeout	3,707	297 8.0%		1,581 42.6%	0 0.0%
Mission Bay South Block 40	Hathaway Dinwiddie	2019	35,972	6,438 17.9%		15,675 43.6%	48 0.1%
MB Blocks 33-34 & 29-32 (Bid Scope 1) Third Street	A & B Construction	2019	1,344	172 12.8%		911 67.8%	37 2.8%
MB Blocks 33-34 & 29-32 (Bid Scope 2 & 3) Illinois, TFB and Mariposa Street Infrastructure	NTK Construction, Inc.	2019	18,056	9,878 54.7%		16,132 89.3%	458 2.5%
Mission Bay P23 and P24 Parks	Hoseley Corporation	2019	466	215 46.1%		452 97.0%	24 5.2%
Mission Bay Park P5	Minerva Construction	2019	84	41 49.1%		78 93.4%	0 0.0%
Mission Bay Block 1 SOMA Hotel	Hathaway Dinwiddie Construction Company	2020	10,693	2,414 22.6%		3,470 32.4%	226 2.1%
Mission Bay South Blocks 26-27 Uber/ARE Joint Venture Office Building	Truebeck Construction	2019	68,425	12,058 17.6%		36,549 53.4%	1,893 2.8%
Total for Project Area = Mission Bay			1,128,720	175,881 15.6%		598,382 53.0%	31,109 2.8%

Transbay

Transbay Block 5 (Park Tower)	Clark Construction Group	2019	242,224	31,364 12.9%		118,894 49.1%	5,840 2.4%
Transbay Block 1	Lendlease	2019/2020	180,661	29,190 16.2%		45,514 25.2%	1,884 1.0%
Transbay Block 8	Webcor	2019	194,687	32,166 16.5%		88,128 45.3%	5,115 2.6%

Project Area Project	General Contractor	Completion Date	Total Hours	SF Hours	BVHP Area	Total Minority	Women
Transbay Block 7	Cahill Contractors Inc.	Closeout	570	194 34.0%		410 71.9%	34 6.0%
Transbay Block 9	Balfour Beatty Construction	2019	228,998	22,817 10.0%		132,047 57.7%	6,882 3.0%
Total for Project Area = Transbay			847,140	115,730 13.7%		384,993 45.4%	19,754 2.3%
Yerba Buena Center							
706 Mission Street	Webcor	2019	49,915	8,382 16.8%		38,953 78.0%	839 1.7%
Total for Project Area = Yerba Buena Center			49,915	8,382 16.8%		38,953 78.0%	839 1.7%
Total of Project Status: In Construction			2,128,037	324,176 15.2%	8,363 8.2% *	1,087,349 51.1%	52,904 2.5%
Grand Total			2,128,037	324,176 15.2%	8,363 8.2% *	1,087,349 51.1%	52,904 2.5%
Percent of Total							

*Please note: figure denoted with an asterisk is a percentage of total hours reported for Bayview Hunters Point and Hunters Point Shipyard, and is NOT a percentage of all Total Hours.

OCII Work Force Summary (All Active Projects - status as of December 31, 2018)

ATTACHMENT B-2

Project Area Project	General Contractor	Completion Date	Total Hours	SF Hours	BVHP Area	Total Minority	Women
Project Status: In Construction							
Bayview Hunters Point							
Hunters View - Phase 2 Block 10	Nibbi/Cahill JV	2019	146,892	30,063 20.5%	9,336 6.4%	80,372 54.7%	2,280 1.6%
Hunters View Phase 3 Demolition	Cahill Contractors LLC	2019	3,395	758 22.3%	356 10.5%	2,833 83.4%	146 4.3%
Total for Project Area = Bayview Hunters Point			150,287	30,821 20.5%	9,692 6.4%	83,205 55.4%	2,426 1.6%
Hunters Point Shipyard/Candlestick Point							
HPSY II/CP: Alice Griffith Phase 3 Block 1	Baines-Nibbi JV	2019	200,342	57,098 28.5%	19,388 9.7%	107,909 53.9%	4,543 2.3%
HPSY II/CP: Alice Griffith Phase 4 Block 5	Baines-Nibbi JV	2019	64,410	19,036 29.6%	6,587 10.2%	46,209 71.7%	1,777 2.8%
HPSY II/CP: Artist Replacement Space Building	BCCI Construction Company	On Hold	1,492	68 4.6%	4 0.3%	714 47.8%	0 0.0%
HPSY Phase I: Block 55	Build Group	2019	211,668	48,409 22.9%	24,953 11.8%	124,283 58.7%	2,609 1.2%
HPSY Phase I: Block 56-57, Bldgs 1, 2, 3 and 4	Cahill Contractors	In Closeout	340,574	104,722 30.7%	46,562 13.7%	209,392 61.5%	13,940 4.1%
HPSY II/CP: CP-02, 03, 04 Demolition, Mass Grading, and Surcharge	DeSilva Gates Construction	On Hold	34,408	9,762 28.4%	5,321 15.5%	18,696 54.3%	3 0.0%
HPSY II/CP: CP-02, 03, 04 Master Horizontal Infrastructure Project	DeSilva Gates Construction	On Hold	23,812	10,232 43.0%	3,921 16.5%	18,556 77.9%	231 1.0%
HPSY II/CP: HPSY/CP-01 Infrastructure Improvements Project and Automated Waste Collection System (AWCS)	Candlestick Contractors JV	On Hold	66,884	19,628 29.3%	8,491 12.7%	48,509 72.5%	1,129 1.7%

Project Area	General Contractor	Completion Date	Total Hours	SF Hours	BVHP Area	Total Minority	Women
Total for Project Area = Hunters Point Shipyard/Candlestick Point			943,589	268,954 28.5%	115,225 12.2%	574,266 60.9%	24,229 2.6%

Mission Bay

MB 29-32 Chase Center and Warriors Mixed-Use Office and Retail Development	Mortenson Clark JV	2019	2,055,568	294,493 14.3%		1,087,468 52.9%	53,044 2.6%
Mission Bay Block 3E	Nibbi	end 2019	63,924	16,204 25.3%		39,898 62.4%	1,374 2.1%
Mission Bay Block 6E (626 Mission Bay Blvd North)	Nibbi	2019	287,165	64,360 22.4%		142,688 49.7%	4,610 1.6%
Mission Bay Block 1 Residential	Lendlease	In Closeout	894,361	140,606 15.7%		404,679 45.2%	13,595 1.5%
Mission Bay Block 1 Public Infrastructure	NTK Construction	2019	16,256	10,786 66.4%		14,817 91.2%	276 1.7%
Mission Bay South Block 40	Hathaway Dinwiddie	2019	658,676	96,374 14.6%		325,557 49.4%	6,125 0.9%
MB Blocks 33-34 & 29-32 (Bid Scope 1) Third Street	A & B Construction	2019	3,230	223 6.9%		2,509 77.7%	37 1.1%
MB Blocks 33-34 & 29-32 (Bid Scope 2 & 3) Illinois, TFB and Mariposa Street Infrastructure	NTK Construction, Inc.	2019	41,598	26,508 63.7%		37,722 90.7%	1,431 3.4%
Mission Bay P23 and P24 Parks	Hoseley Corporation	2019	23,997	16,861 70.3%		17,055 71.1%	2,255 9.4%
Mission Bay Park P5	Minerva Construction	2019	4,587	880 19.2%		3,828 83.5%	0 0.0%
Mission Bay Block 1 SOMA Hotel	Hathaway Dinwiddie Construction Company	2020	13,805	2,120 15.4%		4,698 34.0%	116 0.8%
Mission Bay South Blocks 26-27 Uber/ARE Joint Venture Office Building	Truebeck Construction	2019	262,462	45,473 17.3%		138,486 52.8%	4,370 1.7%
Total for Project Area = Mission Bay			4,325,628	714,886 16.5%		2,219,404 51.3%	87,233 2.0%

Transbay

Project Area Project	General Contractor	Completion Date	Total Hours	SF Hours	BVHP Area	Total Minority	Women
Transbay Block 5 (Park Tower)	Clark Construction Group	2019	1,067,049	159,595 15.0%		605,257 56.7%	19,148 1.8%
Transbay Block 1	Lendlease	2019/2020	323,260	44,668 13.8%		117,690 36.4%	3,532 1.1%
Transbay Block 8	Webcor	2019	798,567	137,813 17.3%		463,423 58.0%	18,788 2.4%
Transbay Block 7	Cahill Contractors Inc.	Closeout	206,989	47,530 23.0%		122,625 59.2%	9,986 4.8%
Transbay Block 9	Balfour Beatty Construction	2019	486,764	53,202 10.9%		310,939 63.9%	15,570 3.2%
Total for Project Area = Transbay			2,882,628	442,808 15.4%		1,619,934 56.2%	67,023 2.3%
Yerba Buena Center							
706 Mission Street	Webcor	2019	241,435	44,449 18.4%		148,135 61.4%	1,705 0.7%
Total for Project Area = Yerba Buena Center			241,435	44,449 18.4%		148,135 61.4%	1,705 0.7%
Total of Project Status: In Construction			8,543,567	1,501,919 17.6%	124,917 11.4%*	4,644,944 54.4%	182,615 2.1%
Grand Total			8,543,567	1,501,919 17.6%	124,917 11.4%*	4,644,944 54.4%	182,615 2.1%
Percent of Total							

*Please note: figure denoted with an asterisk is a percentage of total hours reported for Bayview Hunters Point and Hunters Point Shipyard, and is NOT a percentage of all Total Hours.

OCII Work Force Summary by Ethnicity/Gender (Construction Work Hours from 7/1/18 through 12/31/18) ATTACHMENT B-3

Project Area Project	Total Hours	SF Hours	BVHP Area	Cauc	Amer Indian	Asian	Black	Latino/ Hispanic	Other	Total Minority	Women
Bayview Hunters Point											
Hunters View - Phase 2 Block 10	37	20 53.4%	3 6.8%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	37 100.0%	0 0.0%	37 100.0%	0 0.0%
Hunters View Phase 3 Demolition	24	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	24 100.0%	0 0.0%	24 100.0%	0 0.0%
Total for Project Area = Bayview Hunters Point	61	20 32.2%	3 4.1%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	61 100.0%	0 0.0%	61 100.0%	0 0.0%
Hunters Point Shipyard/Candlestick Point											
HPSY II/CP: Alice Griffith Phase 3 Block 1	4	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	2 50.0%	2 50.0%	2 50.0%	0 0.0%
HPSY II/CP: Alice Griffith Phase 4 Block 5	22,137	7,251 32.8%	1,427 6.4%	3,552 16.0%	0 0.0%	395 1.8%	1,773 8.0%	12,836 58.0%	3,583 16.2%	15,003 67.8%	378 1.7%
HPSY II/CP: Artist Replacement Space Building	54	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	54 100.0%	0 0.0%	54 100.0%	0 0.0%
HPSY Phase I: Block 55	71,679	14,569 20.3%	6,183 8.6%	17,233 24.0%	45 0.1%	2,475 3.5%	9,217 12.9%	32,345 45.1%	10,364 14.5%	44,081 61.5%	755 1.1%
HPSY Phase I: Block 56-57, Bldgs 1, 2, 3 and 4	745	228 30.6%	28 3.8%	198 26.6%	0 0.0%	28 3.8%	77 10.3%	438 58.8%	4 0.5%	543 72.9%	0 0.0%
HPSY II/CP: CP-02, 03, 04 Master Horizontal Infrastructure Project	7,481	2,116 28.3%	723 9.7%	2,145 28.7%	0 0.0%	108 1.4%	1,240 16.6%	3,854 51.5%	135 1.8%	5,202 69.5%	70 0.9%
HPSY Pocket Parks 9-14	102	0 0.0%	0 0.0%	26 25.6%	0 0.0%	0 0.0%	0 0.0%	76 74.4%	0 0.0%	76 74.4%	0 0.0%
Total for Project Area = Hunters Point Shipyard/Candlestick Point	102,202	24,164 23.6%	8,360 8.2%	23,154 22.7%	45 0.0%	3,005 2.9%	12,306 12.0%	49,605 48.5%	14,087 13.8%	64,961 63.6%	1,203 1.2%
Mission Bay											
MB 29-32 Chase Center and Warriors Mixed-Use Office and Retail Development	921,485	127,188 13.8%	30,913 3.4%	267,183 29.0%	4,660 0.5%	35,331 3.8%	71,424 7.8%	372,594 40.4%	170,292 18.5%	484,009 52.5%	27,032 2.9%
Mission Bay Block 3E	40,927	10,441 25.5%	2,155 5.3%	8,519 20.8%	900 2.2%	1,719 4.2%	2,117 5.2%	22,015 53.8%	5,658 13.8%	26,750 65.4%	943 2.3%
Mission Bay Block 6E (626 Mission Bay Blvd North)	27,563	6,741 24.5%	1,843 6.7%	7,943 28.8%	167 0.6%	1,499 5.4%	543 2.0%	10,568 38.3%	6,845 24.8%	12,776 46.4%	449 1.6%

Project Area Project	Total Hours	SF Hours	BVHP Area	Cauc	Amer Indian	Asian	Black	Latino/ Hispanic	Other	Total Minority	Women
Mission Bay Block 1 Residential	3,707	297 8.0%	40 1.1%	2,014 54.3%	6 0.2%	6 0.2%	16 0.4%	1,553 41.9%	112 3.0%	1,581 42.6%	0 0.0%
Mission Bay South Block 40	35,972	6,438 17.9%	112 0.3%	15,194 42.2%	21 0.1%	793 2.2%	1,412 3.9%	13,450 37.4%	5,103 14.2%	15,675 43.6%	48 0.1%
MB Blocks 33-34 & 29-32 (Bid Scope 1) Third Street	1,344	172 12.8%	21 1.6%	96 7.1%	0 0.0%	0 0.0%	40 3.0%	871 64.8%	337 25.1%	911 67.8%	37 2.8%
MB Blocks 33-34 & 29-32 (Bid Scope 2 & 3) Illinois, TFB and Mariposa Street Infrastructure	18,056	9,878 54.7%	2,898 16.0%	1,925 10.7%	8 0.0%	1,518 8.4%	1,918 10.6%	12,688 70.3%	0 0.0%	16,132 89.3%	458 2.5%
Mission Bay P23 and P24 Parks	466	215 46.1%	189 40.5%	14 3.0%	0 0.0%	0 0.0%	42 9.0%	410 88.0%	0 0.0%	452 97.0%	24 5.2%
Mission Bay Park P5	84	41 49.1%	0 0.0%	6 6.6%	0 0.0%	0 0.0%	0 0.0%	78 93.4%	0 0.0%	78 93.4%	0 0.0%
Mission Bay Block 1 SOMA Hotel	10,693	2,414 22.6%	573 5.4%	4,631 43.3%	0 0.0%	631 5.9%	828 7.7%	2,011 18.8%	2,593 24.2%	3,470 32.4%	226 2.1%
Mission Bay South Blocks 26-27 Uber/ARE Joint Venture Office Building	68,425	12,058 17.6%	2,715 4.0%	26,322 38.5%	531 0.8%	1,822 2.7%	9,213 13.5%	24,985 36.5%	5,554 8.1%	36,549 53.4%	1,893 2.8%
Total for Project Area = Mission Bay	1,128,720	175,881 15.6%	41,457 3.7%	333,845 29.6%	6,292 0.6%	43,317 3.8%	87,552 7.8%	461,221 40.9%	196,493 17.4%	598,382 53.0%	31,109 2.8%

Transbay

Transbay Block 5 (Park Tower)	242,224	31,364 12.9%	1,394 0.6%	80,968 33.4%	196 0.1%	15,510 6.4%	13,885 5.7%	89,304 36.9%	42,363 17.5%	118,894 49.1%	5,840 2.4%
Transbay Block 1	180,661	29,190 16.2%	5,069 2.8%	23,474 13.0%	13 0.0%	6,804 3.8%	4,253 2.4%	34,445 19.1%	111,673 61.8%	45,514 25.2%	1,884 1.0%
Transbay Block 8	194,687	32,166 16.5%	6,222 3.2%	84,237 43.3%	848 0.4%	10,740 5.5%	18,473 9.5%	58,068 29.8%	22,322 11.5%	88,128 45.3%	5,115 2.6%
Transbay Block 7	570	194 34.0%	0 0.0%	52 9.1%	0 0.0%	162 28.4%	32 5.6%	216 37.9%	108 18.9%	410 71.9%	34 6.0%
Transbay Block 9	228,998	22,817 10.0%	1,816 0.8%	43,812 19.1%	1,942 0.8%	8,590 3.8%	6,106 2.7%	115,410 50.4%	53,139 23.2%	132,047 57.7%	6,882 3.0%
Total for Project Area = Transbay	847,140	115,730 13.7%	14,500 1.7%	232,542 27.5%	2,998 0.4%	41,805 4.9%	42,748 5.0%	297,442 35.1%	229,605 27.1%	384,993 45.4%	19,754 2.3%

Yerba Buena Center

706 Mission Street	49,915	8,382 16.8%	162 0.3%	5,207 10.4%	160 0.3%	1,483 3.0%	815 1.6%	36,496 73.1%	5,755 11.5%	38,953 78.0%	839 1.7%
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Project Area Project	Total Hours	SF Hours	BVHP Area	Cauc	Amer Indian	Asian	Black	Latino/ Hispanic	Other	Total Minority	Women
Total for Project Area = Yerba Buena Center	49,915	8,382 16.8%	162 0.3%	5,207 10.4%	160 0.3%	1,483 3.0%	815 1.6%	36,496 73.1%	5,755 11.5%	38,953 78.0%	839 1.7%
Grand Total	2,128,037	324,176	64,482	594,748	9,495	89,610	143,420	844,824	445,940	1,087,349	52,904
Percent of Total		15.2%	3.0%	27.9%	0.4%	4.2%	6.7%	39.7%	21.0%	51.1%	2.5%