



113-0142016-002

Meeting of August 16, 2016

INFORMATIONAL MEMORANDUM

TO: Community Investment and Infrastructure Commissioners

FROM: Tiffany Bohee, Executive Director

SUBJECT: City and County of San Francisco ("City") Local Business Enterprise (LBE) Program and Local Hiring Policy for Construction Reports

EXECUTIVE SUMMARY

Pursuant to the Commission's request in the meeting of July 19, 2016, please find enclosed the most recent reports from the City's Contract Monitoring Division for the City's LBE Program, and the Office of Economic and Workforce Development ("OEWD") for the City's Local Hiring Policy for Construction program. Please note the most recent LBE report is for Fiscal Year ("FY") ending June 30, 2015 (published September 17, 2015), and the report for FY 2016 has not yet been published. OEWD's local hiring report is for fiscal year ending June 30, 2016.

(Originated by Raymond Lee, Contract Compliance Supervisor)

Edwin M. Lee
MAYOR

Tiffany Bohee
EXECUTIVE DIRECTOR

Mara Rosales
CHAIR

Miguel Bustos
Marily Mondejar
Leah Pimentel
Darshan Singh
COMMISSIONERS



Tiffany Bohee
Executive Director

Attachment 1: Local Business Enterprise Contracting Report for FY 2014/2015
Attachment 2: Local Hiring Policy for Construction Report for FY 2015/2016

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OFFICE OF THE CITY ADMINISTRATOR CONTRACT MONITORING DIVISION



Edwin M. Lee, Mayor
Naomi M. Kelly, City Administrator

Veronica Ng, Director

September 17, 2015

San Francisco Board of Supervisors
City Hall
1 Dr. Carlton B. Goodlett Place, Room 244
San Francisco, CA 94102-4689

Dear San Francisco Board of Supervisors:

Pursuant to Section 14B.15(A) of the San Francisco Administrative Code, Chapter 14B: Local Business Enterprise Utilization and Non-Discrimination in Contracting Ordinance ("Chapter 14B"), attached please find the Local Business Enterprise ("LBE") Contracting Report for Fiscal Year 2014/2015. The LBE Contracting Report documents the number of firms that the Contract Monitoring Division ("CMD") has certified and the LBE contract award statistics on contracts covered by Chapter 14B for the Airport, Department of Public Works, Port, Public Utilities Commission and the Recreation and Park Department.

Thank you for your continued support of the CMD and the LBE program. Should you have any questions and/or concerns please don't hesitate to contact me at 415-581-2310.

Sincerely,

A handwritten signature in cursive script, appearing to read "Veronica Ng". The signature is written in dark ink and is positioned above the printed name and title.

Veronica Ng
Director, CMD

**LBE Certification
FY 2014/15**

LBE Certified Small & Micro Firms	FY 2014/15 Q1		FY 2014/15 Q2		FY 2014/15 Q3		FY 2014/15 Q4	
	FY 2014/15 Q1	%	FY 2014/15 Q2	%	FY 2014/15 Q3	%	FY 2014/15 Q4	%
MBE*	462	38.40%	464	37.69%	452	38.47%	452	38.37%
OBE	445	36.99%	470	38.18%	432	36.77%	438	37.18%
WBE*	296	24.61%	297	24.13%	291	24.77%	288	24.45%
Total	1203		1231		1175		1178	
PUC-LBE Certified Small & Micro Firms								
	FY 2014/15 Q1	%	FY 2014/15 Q2	%	FY 2014/15 Q3	%	FY 2014/15 Q4	%
MBE	43	34.68%	36	30.00%	35	30.17%	33	30.00%
OBE	74	59.68%	77	64.17%	75	64.66%	69	62.73%
WBE	7	5.65%	7	5.83%	6	5.17%	8	7.27%
Total	124		120		116		110	
Small & Micro MBE Firms by Ethnicity								
	FY 2014/15 Q1	%	FY 2014/15 Q2**	%	FY 2014/15 Q3	%	FY 2014/15 Q4	%
African-American	117	23.17%	128	24.15%	117	24.02%	121	24.95%
Arab-American	18	3.56%	19	3.58%	16	3.29%	16	3.30%
Asian-American	252	49.90%	257	48.49%	234	48.05%	227	46.80%
Iranian-American	15	2.97%	20	3.77%	16	3.29%	15	3.09%
Latino-American	101	20.00%	104	19.62%	102	20.94%	103	21.24%
Native-American	2	0.40%	2	0.38%	2	0.41%	3	0.62%
Total	505		530		487		485	
LBE Firms by Size								
	FY 2014/15 Q1	%	FY 2014/15 Q2	%	FY 2014/15 Q3	%	FY 2014/15 Q4	%
Micro LBE	1172	84.87%	1180	83.75%	1131	81.90%	1174	86.90%
Small LBE	155	11.22%	171	12.14%	160	11.59%	114	8.44%
SBA LBE	54	3.91%	58	4.12%	61	4.42%	63	4.66%
Total	1381		1409		1381		1351	

*Primary designation (MBE or WBE) as selected by each MBE & WBE LBE firm

**includes certified WBE-designated LBE firms with supplemental MBE designation

Airport

Contract Award and Payment Summary

FY 14/15

FY 14/15 Awarded Contracts		
Total Number of Contracts	47	
Professional Services	25	53%
Construction	22	47%
LBE Primes	30	64%
Non-LBE Prime	26	55%
MBE Prime	9	19%
OBE Prime	5	11%
WBE Prime	16	34%
SBA LBE Prime	0	0%

FY 14/15 LBE Awards		
Amount Awarded	\$ 211,338,483	
Awarded to Non-LBE Primes	\$ 35,201,662	17%
Awarded to Non-LBE Subs	\$ 87,419,404	41%
Awarded to LBEs Primes	\$ 15,339,326	7%
Awarded to LBE Subs	\$ 73,378,091	35%
Awarded to MBE Primes	\$ 5,600,900	3%
Awarded to MBE Subs	\$ 30,320,120	14%
Awarded to OBE Primes	\$ 2,022,380	1%
Awarded to OBE Subs	\$ 18,330,566	9%
Awarded to WBE Primes	\$ 7,715,351	4%
Awarded to WBE Subs	\$ 21,408,128	10%
Awarded to SBA Prime	\$ -	0%
Awarded to SBA Sub	\$ 3,319,278	2%

FY 14-15 Micro Set Aside Contracts	
Total Eligible Contracts	7
Total Awarded Micro Set Asides	6

Airport

Contract Award and Payment Summary

FY 14/15 Q1: July 1, 2014 -September 30, 2014

FY 14/15 Q1 Awarded Contracts		
Total Number of Contracts	8	
Professional Services	7	87.5%
Construction	1	12.5%
LBE Primes*	3	38%
Non-LBE Primes*	6	75%
MBE Primes*	2	25%
OBE Prime	0	0%
WBE Prime	1	13%
SBA LBE Prime	0	0%

FY 14/15 Q1 LBE Awards		
Amount Awarded	\$	11,719,153
Awarded to Non-LBE Primes	\$	4,421,412 38%
Awarded to Non-LBE Subs	\$	2,046,237 17%
Awarded to LBEs Primes	\$	1,853,568 16%
Awarded to LBE Subs	\$	3,397,936 29%
Awarded to MBE Primes	\$	1,109,568 9%
Awarded to MBE Subs	\$	2,138,824 18%
Awarded to OBE Primes	\$	- 0%
Awarded to OBE Subs	\$	616,962 5%
Awarded to WBE Primes	\$	744,000 6%
Awarded to WBE Subs	\$	642,149 5%
Awarded to SBA Prime	\$	- 0%
Awarded to SBA Sub	\$	- 0%

July 1, 2013 - September 30, 2014 Payments**		
Total Paid	\$	7,809,126
Paid to Non-LBEs Primes	\$	473,538 6.06%
Paid to Non-LBE Subs	\$	556,477 7.13%
Paid to LBEs Primes	\$	7,335,589 93.94%
Paid to LBE Subs	\$	221,412 2.84%
Paid to MBE Primes	\$	- 0.00%
Paid to MBE Subs	\$	139,118 1.78%
Paid to OBE Primes	\$	3,844,227 49.23%
Paid to OBE Subs	\$	21,598 0.28%
Paid to WBE Primes	\$	3,491,361 44.71%
Paid to WBE Subs	\$	60,696 0.78%

FY 14-15 Q1 Micro Set Aside Contracts	
Total Eligible Contracts	0
Total Awarded Micro Set Asides	0

*Includes one (1) Joint Venture partnership

**Based on information from Elation/LBEUTS dated January 2, 2015

Airport

Contract Award and Payment Summary

FY 14/15 Q2: October 1, 2014 - December 31, 2014

FY 14/15 Q2 Awarded Contracts		
Total Number of Contracts	11	
Professional Services	6	55%
Construction	5	45%
LBE Prime*	9	82%
Non-LBE Prime*	5	45%
MBE Prime*	3	27%
OBE Prime	1	9%
WBE Prime*	5	45%
SBA LBE Prime	0	0%

FY 14/15 Q2 LBE Awards		
Amount Awarded	\$	18,487,225
Awarded to Non-LBE Primes	\$	7,804,515 42%
Awarded to Non-LBE Subs	\$	2,646,362 14%
Awarded to LBEs Primes	\$	3,601,786 19%
Awarded to LBE Subs	\$	4,434,562 24%
Awarded to MBE Primes	\$	1,615,771 9%
Awarded to MBE Subs	\$	2,030,841 11%
Awarded to OBE Primes	\$	691,944 4%
Awarded to OBE Subs	\$	976,096 5%
Awarded to WBE Primes	\$	1,294,070 7%
Awarded to WBE Subs	\$	1,427,625 8%
Awarded to SBA Prime	\$	- 0%
Awarded to SBA Sub	\$	- 0%

July 1, 2013 - December 31, 2014 Payments**		
Total Paid	\$	13,728,248
Paid to Non-LBEs Primes	\$	2,365,855 17%
Paid to Non-LBE Subs	\$	683,202 5%
Paid to LBEs Primes	\$	11,503,275 84%
Paid to LBE Subs	\$	483,770 4%
Paid to MBE Primes	\$	23,548 0%
Paid to MBE Subs	\$	159,939 1%
Paid to OBE Primes	\$	5,466,996 40%
Paid to OBE Subs	\$	29,748 0%
Paid to WBE Primes	\$	5,226,046 38%
Paid to WBE Subs	\$	263,921 2%

FY 14-15 Q2 Micro Set Aside Contracts	
Total Eligible Contracts	3
Total Awarded Micro Set Asides	2

*Includes three (3) Joint Venture partnerships

**Based on information from Elation/LBEUTS dated January 2, 2015

Airport

Contract Award and Payment Summary
FY 14/15 Q3: January 1, 2015 - March 31, 2015

FY 14/15 Q3 Awarded Contracts		
Total Number of Contracts	15	
Professional Services	7	47%
Construction	8	53%
LBE Prime*	8	53%
Non-LBE Prime*	12	80%
MBE Prime*	4	27%
OBE Prime*	1	7%
WBE Prime	3	20%
SBA LBE Prime	0	0%

FY 14/15 Q3 LBE Awards		
Amount Awarded	\$ 151,465,201	
Awarded to Non-LBE Primes	\$ 11,172,650	7%
Awarded to Non-LBE Subs	\$ 78,085,820	52%
Awarded to LBEs Primes	\$ 4,963,271	3%
Awarded to LBE Subs	\$ 57,243,461	38%
Awarded to MBE Primes	\$ 2,875,560	2%
Awarded to MBE Subs	\$ 23,866,067	16%
Awarded to OBE Primes	\$ 799,136	1%
Awarded to OBE Subs	\$ 11,145,513	7%
Awarded to WBE Primes	\$ 1,287,880	1%
Awarded to WBE Subs	\$ 18,912,603	12%
Awarded to SBA Prime	\$ -	0%
Awarded to SBA Sub	\$ 3,319,278	2%

July 1, 2013 - March 31, 2015 Payment***		
Total Paid	\$ 19,739,108	
Paid to Non-LBEs Primes**	\$ 2,317,144	12%
Paid to Non-LBE Subs	\$ 1,885,627	10%
Paid to LBEs Primes	\$ 12,206,271	62%
Paid to LBE Subs	\$ 1,390,824	7%
Paid to MBE Primes	\$ 67,709	0%
Paid to MBE Subs	\$ 659,660	3%
Paid to OBE Primes	\$ 6,578,120	33%
Paid to OBE Subs	\$ 451,649	2%
Paid to WBE Primes	\$ 5,560,443	28%
Paid to WBE Subs	\$ 279,516	1%

FY 14-15 Q3 Micro Set Aside Contracts	
Total Eligible Contracts	2
Total Awarded Micro Set Asides	2

*Includes Joint Venture Prime partnerships been two or more LBE and/or Non-LBE firms

**reduction from previous quarter due to disbursements from Non-LBE Primes to subcontractors

***Based on information from Elation/LBEUTS dated April 1, 2015

Airport

Contract Award and Payment Summary
FY 14/15 Q4: April 1, 2015 - June 30, 2015

FY 14/15 Q4 Awarded Contracts		
Total Number of Contracts	13	
Professional Services	5	38%
Construction	8	62%
LBE Primes	10	77%
Non-LBE Prime	3	23%
MBE Prime	0	0%
OBE Prime	3	23%
WBE Prime	7	54%
SBA LBE Prime	0	0%

FY 14/15 Q4 LBE Awards		
Amount Awarded	\$ 29,666,904	
Awarded to Non-LBE Primes	\$ 11,803,084	40%
Awarded to Non-LBE Subs	\$ 4,640,986	16%
Awarded to LBEs Primes	\$ 4,920,701	17%
Awarded to LBE Subs	\$ 8,302,132	28%
Awarded to MBE Primes	\$ -	0%
Awarded to MBE Subs	\$ 2,284,388	8%
Awarded to OBE Primes	\$ 531,300	2%
Awarded to OBE Subs	\$ 5,591,994	19%
Awarded to WBE Primes	\$ 4,389,401	15%
Awarded to WBE Subs	\$ 425,751	1%
Awarded to SBA Prime	\$ -	0%
Awarded to SBA Sub	\$ -	0%

July 1, 2013 - June 30, 2015 Payments*		
Total Paid	\$ 23,842,093	
Paid to Non-LBEs Primes	\$ 4,224,480	18%
Paid to Non-LBE Subs	\$ 3,330,020	14%
Paid to LBEs Primes	\$ 13,741,890	58%
Paid to LBE Subs	\$ 2,545,704	11%
Paid to MBE Primes	\$ 873,632	4%
Paid to MBE Subs	\$ 1,484,195	6%
Paid to OBE Primes	\$ 6,851,581	29%
Paid to OBE Subs	\$ 738,092	3%
Paid to WBE Primes	\$ 6,016,677	25%
Paid to WBE Subs	\$ 323,417	1%

FY 14-15 Q4 Micro Set Aside Contracts	
Total Eligible Contracts	2
Total Awarded Micro Set Asides	2

*Based on information from Elation/LBEUTS dated July 1, 2015

Department	Contract Number	Project Name	Prime	Prime LBE Status	LBE Goal Set by CMD	Sub Goal To Date	Amount	Total Payments to LBEs	Total Contract Payments	Award Notice	Contract Compliance Officer	Industry	Quarter
Airport	8594A	Boarding Area "A" 400 Hertz System Infrastructure Improvements [Cancelled]	Schembri Construction	LBE-OBE	18%	100%	\$ 4,774,943	\$ 5,899,048	\$ 5,899,048	8/16/13	Kelly Dwyer	Construction	FY 13-14 Q1
Airport	8903	Overhead sign and roadside sign, placement, replacement, repair [Closed]	Statewide Traffic Safety and Signs	Non-LBE	20%	0%	\$ 222,600	\$ -	\$ 297,504	11/5/2013	Kelly Dwyer	Construction	FY 13-14 Q2
Airport	8984	Airport Pavement & Drainage Improvements	Azul Works	LBE-WBE	14%	100%	\$ 2,289,769	\$ 761,522	\$ 761,522	11/12/2013	Kelly Dwyer	Construction	FY 13-14 Q2
Airport	9365	Boarding Area A Checkpoint Expansion [Closed]	TRICO Construction	LBE-WBE	16%	48%	\$ 945,583	\$ 469,171	\$ 980,216	12/6/2013	Kelly Dwyer	Construction	FY 13-14 Q2
Airport	9262	Bay Area Airports Ground Access Survey	Corey, Canapary & Galanis	LBE-OBE	10%	100%	\$ 285,000	\$ 185,250	\$ 185,250	12/3/2013	Kelly Dwyer	Professional Service	FY 13-14 Q2
Airport	8872.9	Consolidated Administration Campus Support Services	HKS Architects	Non-LBE	25%	22%	\$ 1,200,000	\$ 235,532	\$ 1,080,497	1/29/2014	Linda Chin	Professional Service	FY 13-14 Q3
Airport	9111A	Ground Transportation and Taxi Management System	Galleria DBA Trico Construction	LBE-WBE	17%	100%	\$ 7,719,577	\$ 6,634,190	\$ 6,634,190	2/18/2014	Kelly Dwyer	Construction	FY 13-14 Q3
Airport	8519A	Boarding Area G A380 Improvements, Phase A	Golden Gate Constructors	Non-LBE	12%	0%	\$ 2,446,770	\$ -	\$ 2,333,830	3/4/2014	Kelly Dwyer	Construction	FY 13-14 Q3
Airport	10400.50	As Needed PM Support Services for Capital Improvement Plan Projects	Hill International	Non-LBE	24%	0%	\$ 1,500,000	\$ -	\$ 146,444	4/22/2014	Linda Chin	Construction	FY 13-14 Q4
Airport	10400.51	As Needed PM Support Services for Capital Improvement Plan Projects	CPM/Alta Engineering	JV-WBE	24%	40%	\$ 1,500,000	\$ 106,665	\$ 264,822	4/22/2014	Linda Chin	Construction	FY 13-14 Q4
Airport	9319	Domestic Terminal Lower Level Crosswalk Lighting	CF Contracting Inc.	LBE-OBE	13%	100%	\$ 677,800	\$ 636,322	\$ 636,322	4/22/2014	Linda Chin	Construction	FY 13-14 Q4
Airport	10003.41	PMSS for Temporary Boarding Area "B"	Hill International	Non-LBE	20%	0%	\$ 4,850,000	\$ -	\$ 246,615	5/6/2014	Linda Chin	Construction	FY 13-14 Q4
Airport	10009.41	PMSS for T1 Security Access Office	Cambridge CM	Non-LBE	19%	0%	\$ 739,575	\$ -	\$ 116,207	5/19/2014	Michael Visconti	Construction	FY 13-14 Q4
Airport	9159R	International Terminal Carpet Replacement	Golden State Carpet Service	Non-LBE	5%	100%	\$ 3,105,539	\$ 165,675	\$ 165,675	4/22/2014	Kelly Dwyer	Construction	FY 13-14 Q4
Airport	10006.41	PMSS for T1 Utility and Technology Improvements	AECOM/FEJA JV	JV-WBE	23%	23%	\$ 2,915,000	\$ 564,180	\$ 2,470,768	6/17/2014	Linda Chin	Professional Service	FY 13-14 Q4
Airport	10050.41	PMSS for Fire House No. 3 and South Field Checkpoint Relocation	Parsons Brinckerhoff/AGS JV	JV-WBE	20%	48%	\$ 1,250,000	\$ 132,456	\$ 276,847	6/17/2014	Linda Chin	Professional Service	FY 13-14 Q4
Airport	10051.41	Project Management Support Services for South Field Tenant Relocations	PMA Consultants LLC	Non-LBE	18%	0%	\$ 779,673	\$ -	\$ 135,423	7/22/2014	Kelly Dwyer	Professional Services	FY 14-15 Q1
Airport	9398	As Needed Environmental Remediation Services	Asbestos Management Group of California Inc.	Non-LBE	13%	0%	\$ 1,210,928	\$ -	\$ -	7/1/2014	Kelly Dwyer	Professional Services	FY 14-15 Q1
Airport	9399.50	As Needed Environmental Consulting Services Contract	Haley & Aldrich	Non-LBE	13%	0%	\$ 500,000	\$ -	\$ 51,943	7/1/2014	Kelly Dwyer	Professional Services	FY 14-15 Q1
Airport	9399.51	As Needed Environmental Consulting Services Contract	Ninyo & Moore	Non-LBE	13%	35%	\$ 500,000	\$ 19,752	\$ 56,397	7/1/2014	Kelly Dwyer	Professional Services	FY 14-15 Q1
Airport	9399.52	As Needed Environmental Consulting Services Contract	SCA Environmental	LBE-MBE	13%	100%	\$ 500,000	\$ 51,963	\$ 51,963	7/1/2014	Kelly Dwyer	Professional Services	FY 14-15 Q1
Airport	9005.B	As-Needed Architectural and Engineering Support Services	Hamilton + Aitken	LBE-WBE	27%	0%	\$ 1,200,000	\$ -	\$ -	8/19/2014	Kelly Dwyer	Professional Services	FY 14-15 Q1
Airport	10005.41	Project management support services (PMSS) for Taxilanes H&M Relocation	HNTB Corporation	Non-LBE	20%	0%	\$ 2,250,000	\$ -	\$ 83,303	9/23/2014	Linda Chin	Professional Services	FY 14-15 Q1
Airport	10003.43	Architecture and Engineering Design Services for Temporary Boarding Area B and Security Screening Checkpoint (SSCP)	Corgan + LDA Architects Joint Venture	JV-WBE	25%	0%	\$ 4,778,552	\$ -	\$ -	9/23/2014	Kelly Dwyer	Professional Services	FY 14-15 Q1
Airport	10512.66	Design-Build Services for Lot D Improvements and PARCS Automation	TRICO Construction	LBE-WBE	20%	0%	\$ 1,897,092	\$ (178,790)	\$ -	12/3/2014	Linda Chin	Construction	FY 14-15 Q2
Airport	10592.50	As-Needed Construction Management Support Services	The Allen Group, LLC/AE3 Partners, Inc., A J.V.	JV-WBE	20%	0%	\$ 4,000,000	\$ -	\$ -	11/18/2014	Linda Chin	Professional Services	FY 14-15 Q2
Airport	10052.41	PMSS for the South Field Abatement, Demolition, & Hazmat Project	J + A Aviation	JV-WBE	13%	0%	\$ 583,355	\$ -	\$ -	11/18/2014	Linda Chin	Construction	FY 14-15 Q2
Airport	10003.71	CM/GC Services for the Temporary B/A B & Security Screening Checkpoint Project	Turner Construction	Non-LBE	20%	0%	\$ 4,718,483	\$ -	\$ 78,667	12/2/2014	Kelly Dwyer	Construction	FY 14-15 Q2
Airport	10051.43	A & E Design Servicesfor South Field Tenant Relocations Project	Joseph Chow & Associates, Inc.	LBE-WBE	25%	0%	\$ 1,059,600	\$ -	\$ -	12/2/2014	Kelly Dwyer	Professional Services	FY 14-15 Q2
Airport	10631	Superbay Gas Line Repair and Oil Separator	Pilot Construction Management	LBE-WBE	MICRO	127%	\$ 288,000	\$ 103,057	\$ 130,680	11/21/2014	Linda Chin	Construction	FY 14-15 Q2
Airport	10626	As-Needed modifications of Airport Paving Markings	Hol's Construction Inc.	LBE-MBE	MICRO	0%	\$ 168,000	\$ -	\$ -	12/6/2014	Linda Chin	Construction	FY 14-15 Q2
Airport	10607	As-Needed modifications of Airport Paving Markings	KR Surfaces Industries, Inc.	Non-LBE	5%	0%	\$ 362,695	\$ -	\$ -	12/10/2014	Kelly Dwyer	Professional Services	FY 14-15 Q2
Airport	10050.43	Architecture and Engineering Design Services for the Fire House No. 3 and South Field Checkpoint Relocation Project	Shah Kawasaki/YamaMar JV	JV-WBE	25%	0%	\$ 1,786,240	\$ -	\$ -	12/16/2014	Kelly Dwyer	Professional Services	FY 14-15 Q2
Airport	8593	Boarding Area G "400 Hertz" System Infrastructure Improvements	Schembri Construction Co., Inc.	LBE-OBE	20%	42%	\$ 3,191,944	\$ 147,735	\$ 355,495	12/16/2014	Linda Chin	Professional Services	FY 14-15 Q2
Airport	9350.9	Project Management Support Services for the Revenue Enhancement and Customer Hospitality (REACH) Improvements Project	ABA Global	LBE-MBE	20%	100%	\$ 431,816	\$ 25,298	\$ 25,298	12/16/2014	Linda Chin	Professional Services	FY 14-15 Q2
Airport	10583	Superbay Store Room Fire Sprinkler Replacement	Pilot Construction	LBE-WBE	MICRO	71%	\$ 368,000	\$ 120,519.00	\$ 169,119.00	1/9/2015	Kelly Dwyer	Construction	FY 14-15 Q3
Airport	8768.41	PMSS for Airport Hotel Program	PGH Wong/MCK, a Joint Venture	JV-OBE	22%	0%	\$ 2,938,000	\$ -	\$ -	1/20/2015	Michael Visconti	Professional Services	FY 14-15 Q3
Airport	10010.41	PMSS for B/A B Project	Parson Brinkerhoff and AGS, Inc. J.V.	JV-WBE	20%	0%	\$ 4,300,000	\$ -	\$ -	1/20/2015	Linda Chin	Professional Services	FY 14-15 Q3
Airport	10011.41	PMSS for T1 Center Renovation Project	AECOM/Cooper Pugeda Management (ACJV)	JV-Non-LBE	20%	0%	\$ 3,500,000	\$ -	\$ -	1/20/2015	Linda Chin	Professional Services	FY 14-15 Q3
Airport	10050.71	CM/CG - Fire House No. 3 & South Field Checkpoint Relocation	C. Overaa & Co.	Non-LBE	23%	0%	\$ 1,787,272	\$ -	\$ -	2/3/2015	Kelly Dwyer	Construction	FY 14-15 Q3
Airport	10593.5	As-Needed Engineering Support Services	AGS	LBE-MBE	20%	0%	\$ 2,000,000	\$ -	\$ -	2/3/2015	Kelly Dwyer	Professional Services	FY 14-15 Q3
Airport	10595	West Field Garage Modifications	Azul Works, Inc.	LBE-WBE	20%	0%	\$ 564,500	\$ -	\$ -	2/3/2015	Michael Visconti	Construction	FY 14-15 Q3
Airport	10593.51	As-Needed Engineering Support Services	Telamon Engineering Consultants, Inc.	LBE-WBE	20%	0%	\$ 2,000,000	\$ -	\$ -	2/17/2015	Kelly Dwyer	Professional Services	FY 14-15 Q3
Airport	10060.41	PMSS for Ground Transportation Unit (GTU) Relocation Project	PGH Wong Engineering, Inc.	Non-LBE	18%	0%	\$ 1,477,495	\$ -	\$ -	2/17/2015	Michael Visconti	Professional Services	FY 14-15 Q3
Airport	10010.66	D/B Services for the New Boarding Area B Project	Austin Webcor Joint Venture	Non-LBE	25%	0%	\$ 63,277,354	\$ -	\$ -	3/17/2015	Kelly Dwyer	Construction	FY 14-15 Q3
Airport	10011.66	D/B Services for the Terminal 1 Center Renovation Project	Hensel Phelps Construction Company	Non-LBE	25% / 18%	0%	\$ 55,650,000	\$ -	\$ -	3/17/2015	Kelly Dwyer	Construction	FY 14-15 Q3
Airport	9273.66	D/B Services for the Long Term Parking Garage No. 2 Project	Nibbi Bros, Associates, Inc.	Non-LBE	25% / 17%	0%	\$ 9,762,582	\$ -	\$ -	3/17/2015	Kelly Dwyer	Construction	FY 14-15 Q3
Airport	9273.41	PMSS for the Long Term Parking Garage No. 2 Project	Allen Group, LLC / Cooper Pugeda Management, Inc.	JV-WBE	21%	0%	\$ 1,850,000	\$ -	\$ -	3/17/2015	Michael Visconti	Professional Services	FY 14-15 Q3
Airport	10051.71	CM/GC for the South Field Tenant Relocations Project	C. Overaa & Co.	Non-LBE	22%	0%	\$ 1,770,998	\$ -	\$ -	3/17/2015	Michael Visconti	Construction	FY 14-15 Q3
Airport	10642	Detector Loops Replacement at North and West Fields Checkpoints	R & S Construction Management, Inc.	LBE-MBE	MICRO	200%	\$ 219,000	\$ 208,050	\$ 208,050	1/23/2015	Michael Visconti	Construction	FY 14-15 Q3
Airport	10009.61	Construction Services for the Security Access Office and Customs Badge Seal Office Relocation Project	Galliera, Inc. dba Trico Construction	LBE-WBE	25%	0%	\$ 3,911,190	\$ -	\$ -	4/7/2015	Linda Chin	Construction	FY 14-15 Q4
Airport	10594.50	As-Needed Architectural and Engineering Support Services	Hamilton + Aitken Architects	LBE-WBE	25%	0%	\$ 1,800,000	\$ -	\$ -	4/7/2015	Michael Visconti	Professional Services	FY 14-15 Q4
Airport	10594.51	As-Needed Architectural and Engineering Support Services	Joseph Chow and Associates, Inc.	LBE-WBE	25%	0%	\$ 1,800,000	\$ -	\$ -	4/7/2015	Michael Visconti	Professional Services	FY 14-15 Q4
Airport	9354	Taxiway Z1 Blast Deflector Project	Oliver De Silva, Inc., dba Gallagher & Burk, Inc.	Non-LBE	18%	0%	\$ 2,943,000	\$ -	\$ -	4/21/2015	Michael Visconti	Construction	FY 14-15 Q4
Airport	10041.51	(JOC) Construction Services	SVALA Construction, Inc.	LBE-OBE	20%	0%	\$ 2,000,000	\$ -	\$ -	4/21/2015	Michael Visconti	Construction	FY 14-15 Q4
Airport	10041.52	(JOC) Construction Services	Pilot Construction Management, Inc	LBE-WBE	20%	0%	\$ 2,000,000	\$ -	\$ -	4/21/2015	Michael Visconti	Construction	FY 14-15 Q4
Airport	10041.53	(JOC) Construction Services	Galliera, Inc., dba Trico Construction	LBE-WBE	20%	0%	\$ 2,000,000	\$ -	\$ -	4/21/2015	Michael Visconti	Construction	FY 14-15 Q4
Airport	10629	Taxi AVM Pedestrian Access	Wickman Development and Construction	LBE-OBE	MICRO	0%	\$ 72,000	\$ -	\$ -	5/4/2015	Kelly Dwyer	Construction	FY 14-15 Q4
Airport	50026	General Airport Financial Advisory Services	Joint Venture of Public Financial Management, Inc. and Backstrom McCarley Berry & Co., LLC	Non-LBE	6%	0%	\$ 5,775,000	\$ -	\$ -	5/5/2015	Michael Visconti	Professional Services	FY 14-15 Q4
Airport	11015.76	Superbay Hangar Exterior Wall Panel Installation	Pilot Construction	LBE-WBE	MICRO	0%	\$ 390,000	\$ -	\$ -	5/19/2015	Kelly Dwyer	Construction	FY 14-15 Q4
Airport	10060.71	Construction Manager/General Contractor Services for the Ground Transportation Unit Relocation Project Turner Construction Company	Turner Construction Company	Non-LBE	23%	0%	\$ 4,380,676	\$ -	\$ -	6/16/2015	Kelly Dwyer	Construction	FY 14-15 Q4
Airport	10060.43	Architecture and Engineering Design Services for the Ground Transportation Unit Relocation Project	Paulett Taggart Architects	LBE-WBE	25%	0%	\$ 1,610,038	\$ -	\$ -	6/16/2015	Michael Visconti	Professional Services	FY 14-15 Q4
Airport	8872A.41	PMSS for the Consolidated Administration Campus Phase 1 Project	MCK Associates, LLC	LBE-OBE	22%	0%	\$ 985,000	\$ -	\$ -	6/16/2015	Michael Visconti	Professional Services	FY 14-15 Q4

AA% / BB% = Design Goal/Construction Goal for Design/Build Contract

Department of Public Works

Contract Award and Payment Summary

FY 14-15

FY 14-15 Awarded Contracts		
Total Number of Contracts	73	
Professional Services	16	22%
Construction	57	78%
LBE Primes*	62	85%
Non-LBE Primes*	17	23%
MBE Primes	26	36%
OBE Prime	24	33%
WBE Prime	8	11%
SBA LBE Prime	4	5%

FY 14-15 Awards		
Amount Awarded	\$ 157,896,962	
Awarded to Non-LBE Primes	\$ 24,198,655	15%
Awarded to Non-LBE Subs	\$ 8,414,044	5%
Awarded to LBEs Primes	\$ 84,882,262	54%
Awarded to LBE Subs	\$ 40,402,001	26%
Awarded to MBE Primes	\$ 30,934,028	20%
Awarded to MBE Subs	\$ 25,072,026	16%
Awarded to OBE Primes	\$ 31,517,884	20%
Awarded to OBE Subs	\$ 11,567,934	7%
Awarded to WBE Primes	\$ 12,051,500	8%
Awarded to WBE Subs	\$ 3,762,041	2%
Awarded to SBA Prime	\$ 10,378,850	7%
Awarded to SBA Sub	\$ -	0%

*Includes Joint Venture partnerships with a Non-LBE prime and LBE prime.

FY 14-15 Micro Set Aside Contracts**	
Total Eligible	6
Total Awarded	7

**Awarded exceeds eligible due to division of a single as-needed procurement into multiple contract awards

Department of Public Works

Contract Award and Payment Summary
FY 14-15 Q1

FY 14-15 Q1 Awarded Contracts		
Total Number of Contracts	15	
Professional Services	4	27%
Construction	11	73%
LBE Primes*	13	87%
Non-LBE Primes*	3	20%
MBE Primes*	7	47%
OBE Prime	3	20%
WBE Prime	1	7%
SBA LBE Prime	2	13%

FY 14-15 Q1 Awards		
Amount Awarded	\$ 30,121,904	
Awarded to Non-LBE Primes	\$ 1,987,000	7%
Awarded to Non-LBE Subs	\$ 2,837,564	9%
Awarded to LBEs Primes	\$ 16,108,608	53%
Awarded to LBE Subs	\$ 9,188,731	31%
Awarded to MBE Primes	\$ 8,490,526	28%
Awarded to MBE Subs	\$ 3,897,144	13%
Awarded to OBE Primes	\$ 3,886,687	13%
Awarded to OBE Subs	\$ 4,844,250	16%
Awarded to WBE Primes	\$ 390,000	1%
Awarded to WBE Subs	\$ 447,337	1%
Awarded to SBA Prime	\$ 3,341,395	11%
Awarded to SBA Sub	\$ -	0%

July 1, 2013-September 26, 2014 Payments**		
Total Paid	\$ 41,183,269	
Paid to Non-LBEs Primes	\$ 10,565,204	26%
Paid to Non-LBE Subs	\$ 5,606,286	14%
Paid to LBEs Primes	\$ 14,483,667	35%
Paid to LBE Subs	\$ 10,528,129	26%
Paid to MBE Primes	\$ 6,580,979	16%
Paid to MBE Subs	\$ 4,041,962	10%
Paid to OBE Primes	\$ 5,754,365	14%
Paid to OBE Subs	\$ 6,252,569	15%
Paid to WBE Primes	\$ 2,285,026	6%
Paid to WBE Subs	\$ 233,598	1%

FY 14-15 Q1 Micro Set Aside Contracts	
Total Eligible	0
Total Awarded	1

*Includes one (1) Joint Venture partnership

**Based on information from CAT extract dated 9/25/14.

Department of Public Works

Contract Award and Payment Summary
FY 14-15 Q2

FY 14-15 Q2 Awarded Contracts		
Total Number of Contracts	20	
Professional Services	2	10%
Construction	18	90%
LBE Primes	15	75%
Non-LBE Primes	5	25%
MBE Primes	7	35%
OBE Prime	8	40%
WBE Prime	0	0%
SBA LBE Prime	0	0%

FY 14-15 Q2 Awards		
Amount Awarded	\$ 41,031,114	
Awarded to Non-LBE Primes	\$ 6,284,905	15%
Awarded to Non-LBE Subs	\$ 1,642,775	4%
Awarded to LBEs Primes	\$ 28,798,916	70%
Awarded to LBE Subs	\$ 4,304,518	10%
Awarded to MBE Primes	\$ 9,752,145	24%
Awarded to MBE Subs	\$ 3,596,918	9%
Awarded to OBE Primes	\$ 19,046,772	46%
Awarded to OBE Subs	\$ 453,600	1%
Awarded to WBE Primes	\$ -	0%
Awarded to WBE Subs	\$ 254,000	1%
Awarded to SBA Prime	\$ -	0%
Awarded to SBA Sub	\$ -	0%

July 2013-December 31, 2014 Payments*		
Total Paid	\$ 68,163,979	
Paid to Non-LBEs Primes	\$ 16,251,031	24%
Paid to Non-LBE Subs	\$ 9,932,724	15%
Paid to LBEs Primes	\$ 20,648,091	30%
Paid to LBE Subs	\$ 20,790,973	31%
Paid to MBE Primes	\$ 9,653,562	14%
Paid to MBE Subs	\$ 7,838,651	11%
Paid to OBE Primes	\$ 8,388,463	12%
Paid to OBE Subs	\$ 11,469,356	17%
Paid to WBE Primes	\$ 2,606,066	4%
Paid to WBE Subs	\$ 1,506,300	2%

FY 14-15 Q2 Micro Set Aside Contracts	
Total Eligible	1
Total Awarded	3

*Based on information from CAT extract dated 1/13/15.

Department of Public WorksContract Award and Payment Summary
FY 14-15 Q3

FY 14-15 Q3 Awarded Contracts		
Total Number of Contracts	11	
Professional Services	6	55%
Construction	5	45%
LBE Primes*	9	82%
Non-LBE Primes*	4	36%
MBE Primes	2	18%
OBE Prime	2	18%
WBE Prime	4	36%
SBA LBE Prime	1	9%

FY 14-15 Q3 Awards		
Amount Awarded	\$ 36,064,069	
Awarded to Non-LBE Primes	\$ 10,949,733	30%
Awarded to Non-LBE Subs	\$ 1,677,292	5%
Awarded to LBEs Primes	\$ 10,129,043	28%
Awarded to LBE Subs	\$ 13,308,002	37%
Awarded to MBE Primes	\$ 1,367,248	4%
Awarded to MBE Subs	\$ 9,252,179	26%
Awarded to OBE Primes	\$ 500,000	1%
Awarded to OBE Subs	\$ 2,975,124	8%
Awarded to WBE Primes	\$ 1,431,500	4%
Awarded to WBE Subs	\$ 1,080,699	3%
Awarded to SBA Prime	\$ 6,830,295	19%
Awarded to SBA Sub	\$ -	0%

July 2013-March 31, 2015 Payments**		
Total Paid	\$ 92,189,721	
Paid to Non-LBEs Primes	\$ 21,648,667	23%
Paid to Non-LBE Subs	\$ 12,557,409	14%
Paid to LBEs Primes	\$ 30,635,902	33%
Paid to LBE Subs	\$ 27,347,743	30%
Paid to MBE Primes	\$ 14,333,454	16%
Paid to MBE Subs	\$ 9,761,190	11%
Paid to OBE Primes	\$ 12,337,813	13%
Paid to OBE Subs	\$ 15,011,456	16%
Paid to WBE Primes	\$ 2,647,146	3%
Paid to WBE Subs	\$ 2,575,096	3%
Paid to SBA Primes	\$ 1,317,488	1%
Paid to SBA Subs	\$ -	

FY 14-15 Q3 Micro Set Aside Contracts	
Total Eligible	3
Total Awarded	2

*Includes one Joint Venture partnerships with a Non-LBE prime and LBE prime.

**Based on information from CAT extract dated 4/9/15.

Department of Public WorksContract Award and Payment Summary
FY 14-15 Q4

FY 14-15 Q4 Awarded Contracts		
Total Number of Contracts	27	
Professional Services	4	15%
Construction	23	85%
LBE Primes	25	93%
Non-LBE Primes	5	19%
MBE Primes	10	37%
OBE Prime	11	41%
WBE Prime	3	11%
SBA LBE Prime	1	4%

FY 14-15 Q4 Awards		
Amount Awarded	\$ 50,679,875	
Awarded to Non-LBE Primes	\$ 4,977,017	10%
Awarded to Non-LBE Subs	\$ 2,256,413	4%
Awarded to LBEs Primes	\$ 29,845,695	59%
Awarded to LBE Subs	\$ 13,600,750	27%
Awarded to MBE Primes	\$ 11,324,109	22%
Awarded to MBE Subs	\$ 8,325,785	16%
Awarded to OBE Primes	\$ 8,084,425	16%
Awarded to OBE Subs	\$ 3,294,960	7%
Awarded to WBE Primes	\$ 10,230,000	20%
Awarded to WBE Subs	\$ 1,980,005	4%
Awarded to SBA Prime	\$ 207,160	0%
Awarded to SBA Sub	\$ -	0%

July 2013-June 30, 2015 Payments**		
Total Paid	\$ 123,372,835	
Paid to Non-LBEs Primes	\$ 24,979,667	20%
Paid to Non-LBE Subs	\$ 15,550,416	13%
Paid to LBEs Primes	\$ 47,467,030	38%
Paid to LBE Subs	\$ 35,375,721	29%
Paid to MBE Primes	\$ 23,438,663	19%
Paid to MBE Subs	\$ 11,642,922	9%
Paid to OBE Primes	\$ 18,568,813	15%
Paid to OBE Subs	\$ 20,457,077	17%
Paid to WBE Primes	\$ 2,711,749	2%
Paid to WBE Subs	\$ 3,275,722	3%
Paid to SBA Primes	\$ 2,747,805	2%
Paid to SBA Subs	\$ -	

FY 14-15 Q4 Micro Set Aside Contracts	
Total Eligible	2
Total Awarded	1

*Includes three (3) Joint Venture partnerships with a Non-LBE prime and LBE prime.

**Based on information from CAT extract dated 8/12/15.

Department	Contract Number	Project Name	Prime	Prime LBE Status	LBE Goal	Sub Goal to Date	Original Award Amount	Total Payments to LBEs	Total Contract Payments	Notice to Proceed	CCO	Industry	Quarter
DPW	FCA13068/7253A	San Francisco General Hospital Buildings 80 & 90 - Elevator Upgrade	Gallera Inc. DBA Trico Construction	LBE-WBE	15%	86%	\$ 2,273,065	\$ 117,975	\$ 137,020	7/8/2013	Selormey Dzikunu	Construction	FY 13/14 Q1
DPW	ICE13106/2245J	Balboa Park Station - Geneva Avenue and Howth Street New Traffic Signal Micro Set-Aside	Phoenix Electric	LBE-MBE	Micro	100%	\$ 108,665	\$ 103,211	\$ 103,211	7/9/2013	Selormey Dzikunu	Construction	FY 13/14 Q1
DPW	APC13095.1	As Needed Environmental Consulting and Planning Services	Baseline Environmental	Non-LBE	25%	0%	\$ 600,000	\$ -	\$ -	7/15/2013	Romulus Asenloo	Professional Services	FY 13/14 Q1
DPW	APC13095.2	As Needed Environmental Consulting and Planning Services	Northgate Environmental	Non-LBE	25%	0%	\$ 600,000	\$ -	\$ -	7/15/2013	Romulus Asenloo	Professional Services	FY 13/14 Q1
DPW	APC13095.1	As Needed Environmental Consulting and Planning Services	Weiss Associates	Non-LBE	25%	0%	\$ 600,000	\$ -	\$ -	7/15/2013	Romulus Asenloo	Professional Services	FY 13/14 Q1
DPW	APC13036.1	As Needed Architectural Service Contracts	Paulett Traggart Architects	LBE-WBE	20%	0%	\$ 1,000,000	\$ -	\$ -	7/19/2013	Selormey Dzikunu	Professional Services	FY 13/14 Q1
DPW	APC13036.2	As Needed Architectural Service Contracts	Mark Cavagnero Associates/Cary Bernstein	JV-WBE	20%	0%	\$ 1,000,000	\$ -	\$ -	7/19/2013	Selormey Dzikunu	Professional Services	FY 13/14 Q1
DPW	FCE13091/2061J	Pavement Renovation and Sewer Replacement - 20th Ave and Lincoln Way	L C General Engineering & Construction, Inc.	LBE-MBE	36%	100%	\$ 3,148,685	\$ 2,728,650	\$ 2,728,650	7/26/2013	Selormey Dzikunu	Construction	FY 13/14 Q1
DPW	APC13036.3	As Needed Architectural Service Contracts	Levy Design	LBE-WBE	20%	0%	\$ 1,000,000	\$ -	\$ -	7/29/2013	Selormey Dzikunu	Professional Services	FY 13/14 Q1
DPW	OCM13100/2035D-7	As Needed Sidewalk Inspection and Repair Program (SIRP) No. 5	Empire Engineering & Construction, Inc.	LBE-MBE	25%	100%	\$ 1,730,111	\$ 1,806,538	\$ 1,806,538	8/13/2013	Selormey Dzikunu	Construction	FY 13/14 Q1
DPW	3097V/FCP13098	Rossi Playground Restroom Renovation	DFFP DBA Fine Line Construction	JV-MBE	23%	61%	\$ 720,000	\$ 691,143	\$ 1,138,780	8/15/2013	Finbarr Jewell	Construction	FY 13/14 Q1
DPW	FCP13075/3077	Minnie Lovie Ward Athletic Field Renovation	OC Jones & Sons	Non-LBE	21%	46%	\$ 4,483,000	\$ 2,189,264	\$ 4,708,974	8/20/2013	Finbarr Jewell	Construction	FY 13/14 Q1
DPW	FCE13096/2031J	Various Locations Curb Ramps Project No. 4	Bay Area Lightworks, Inc.	LBE-MBE	27%	100%	\$ 662,387	\$ 755,008	\$ 755,008	8/26/2013	Selormey Dzikunu	Construction	FY 13/14 Q1
DPW	APC13036.4	As Needed Architectural Service Contracts	Tom Eliot Fisch/Min Day	JV-MBE	20%	0%	\$ 1,000,000	\$ -	\$ -	9/5/2013	Selormey Dzikunu	Professional Services	FY 13/14 Q1
DPW	FCE13084/2158J(Rebid)	Various Locations Pavement Preservation FY 20013-2014	Intermountain Slurry Seal Inc.	Non-LBE	12%	13%	\$ 1,247,247	\$ 136,941	\$ 1,049,012	9/6/2013	Selormey Dzikunu	Construction	FY 13/14 Q1
DPW	FCE13093/2067J	Pavement Renovation, Sewer Replacement, and Water Main Installation - Silver Avenue	Ranger Pipelines, Inc.	Non-LBE	26%	44%	\$ 5,425,835	\$ 2,015,089	\$ 4,557,613	9/9/2013	Selormey Dzikunu	Construction	FY 13/14 Q1
DPW	APC13095	As Needed Environmental Consulting and Planning Services	Fugro Consultants	Non-LBE	25%	0%	\$ 600,000	\$ -	\$ -	9/12/2013	Romulus Asenloo	Professional Services	FY 13/14 Q1
DPW	FCE13072/1452(J) (Rebid)	SOMA West Skate Park and Dog Park	Trinet Construction Inc.	LBE-WBE	12%	71%	\$ 3,322,400	\$ 2,598,121	\$ 3,678,837	9/17/2013	Selormey Dzikunu	Construction	FY 13/14 Q1
DPW	APC13095.2	As Needed Environmental Consulting and Planning Services	SCA Environmental	LBE-MBE	25%	0%	\$ 600,000	\$ -	\$ -	9/18/2013	Romulus Asenloo	Professional Services	FY 13/14 Q1
DPW	FCE13048/2142J	Various Locations Pedestrian Countdown Signals Contract No. 2	Bay Area Lightworks, Inc.	LBE-MBE	27%	100%	\$ 902,000	\$ 1,084,405	\$ 1,084,405	9/20/2013	Selormey Dzikunu	Construction	FY 13/14 Q1
DPW	FCA13109	ESER Bond No. 1, Firestations No. 36 and No. 44 Renovations	Roebuck Construction	LBE-OBE	14%	90%	\$ 4,413,984	\$ 4,217,339	\$ 4,692,528	9/25/2013	Finbarr Jewell	Construction	FY 13/14 Q1
DPW	1817J/ICE13108	Duncan Street Stair Replacement Project [Micro LBE Set Aside]	Cogent Constuction and Consulting	LBE-WBE	Micro	95%	\$ 116,600	\$ 121,986	\$ 128,636	10/1/2013	Selormey Dzikunu	Construction	FY 13/14 Q2
DPW	7436A-5/FCA14014	ESER Fire Stations 10, 13, 17, & 26 Exterior Envelope	CF Contracting	LBE-OBE	15%	100%	\$ 345,296	\$ 448,906	\$ 448,906	10/8/2013	Romulus Asenloo	Construction	FY 13/14 Q2
DPW	7318AR/FCA13044	San Francisco County Jail #3 Replacement Phase 2 Deputy Station	KCK Builders	LBE-OBE	13%	72%	\$ 2,225,000	\$ 1,669,576	\$ 2,331,591	10/9/2013	Romulus Asenloo	Construction	FY 13/14 Q2
DPW	2159J/FCE14015	As Needed Paving Contract No. 9	Synergy Project Management	LBE-MBE	25%	100%	\$ 4,610,670	\$ 1,523,561	\$ 1,523,561	10/25/2013	Selormey Dzikunu	Construction	FY 13/14 Q2
DPW	2200J/FCE14020	Proposition K FY 12-13 Various Curb Ramps	A Ruiz Construction	SBA-MBE	25%	100%	\$ 574,505	\$ 579,611	\$ 579,611	10/28/2013	Selormey Dzikunu	Construction	FY 13/14 Q2
DPW	ICA14035	San Francisco General Hospital Emergency Generator Project - Steel Work [Micro LBE Set Aside]	Detail General Inc DBA Detail	LBE-MBE	Micro	100%	\$ 85,500	\$ 90,193	\$ 90,193	11/13/2013	Selormey Dzikunu	Construction	FY 13/14 Q2
DPW	2313J/ICE14030	Intersection Improvements - Innes Avenue and Arelious Walker Drive [Micro LBE Set Aside]	Empire Engineering & Construction, Inc.	LBE-MBE	Micro	100%	\$ 108,475	\$ 134,503	\$ 134,503	11/20/2013	Selormey Dzikunu	Construction	FY 13/14 Q2
DPW	2035D-8/OCM14024	As-Needed Sidewalk Inspection and Repair Program (SIRP) No. 6	Empire Engineering & Construction, Inc.	LBE-MBE	25%	100%	\$ 1,992,365	\$ 1,497,826	\$ 1,497,826	11/21/2013	Selormey Dzikunu	Construction	FY 13/14 Q2
DPW	ICE14038	Roadway Structures - New Handrails at Various Locations [Micro LBE Set Aside]	Phoenix Electric	LBE-MBE	Micro	100%	\$ 136,725	\$ 140,164	\$ 140,164	12/2/2013	Selormey Dzikunu	Construction	FY 13/14 Q2
DPW	1942J/ICE14017	County Jail No. 3 & 4 Fire Alarm Replacement [Micro LBE Set Aside]	Fidato	LBE-OBE	Micro	93%	\$ 345,000	\$ 494,488	\$ 533,899	12/3/2013	Selormey Dzikunu	Construction	FY 13/14 Q2
DPW	FPA13103	Architctural & Engineering Design Services for the Office of the Chief Medical Examiner Facility	KMD Architects	Non-LBE	15%	29%	\$ 4,685,129	\$ 946,991	\$ 3,277,513	12/4/2013	Romulus Asenloo	Professional Services	FY 13/14 Q2
DPW	2048J/ICE14033	Retaining Wall at Market Street between 19th and Danvers [Micro LBE Set Aside] [Closed]	Phoenix Electric	LBE-MBE	Micro	100%	\$ 158,460	\$ 199,273	\$ 199,273	12/17/2013	Selormey Dzikunu	Construction	FY 13/14 Q2
DPW	7372A	Office of Chief Medical Examiner Request for Proposals (RFP) for Construction Manager/General Contractor	Clark Construction Group - California, LP	NON-LBE	20%	0%	\$ 31,357,200	\$ -	\$ 517,003	12/18/2013	Selormey Dzikunu	Construction	FY 13/14 Q2
DPW	FCA14032	ESER Bond No. 1, Firestations No. 2, 18 and 31 Exterior Envelope	Roebuck Construction	LBE-OBE	15%	76%	\$ 498,500	\$ 532,840	\$ 698,275	12/18/2013	Finbarr Jewell	Construction	FY 13/14 Q2
DPW	ICE14044	San Jose Stairs and Wall Repair [Micro-LBE Set-Aside Program]	Cogent Constuction and Consulting	LBE-WBE	Micro	100%	\$ 114,680	\$ 125,851	\$ 125,851	1/8/2014	Selormey Dzikunu	Construction	FY 13/14 Q3
DPW	FCE14025	Various Locations Multilayer Mico Surfacing FY 13-14	Telfer Oil Company d.b.a. Windsor Fuel Co.	Non-LBE	10%	0%	\$ 1,948,500	\$ 7,000	\$ 1,491,986	1/9/2014	Selormey Dzikunu	Construction	FY 13/14 Q3
DPW	FCE14016	Pavement Renovation, Sewer Replacement, and Water Main Installation - Gough Street	M Squared Construction, Inc.	LBE-OBE	25%	100%	\$ 9,282,000	\$ 5,735,305	\$ 5,735,305	1/13/2014	Selormey Dzikunu	Construction	FY 13/14 Q3
DPW	FCE13052	McCOPPIN HUB PLAZA	Bauman Landscape & Construction Inc.	LBE-OBE	25%	91%	\$ 1,473,666	\$ 1,330,523	\$ 1,467,385	1/15/2014	Selormey Dzikunu	Construction	FY 13/14 Q3
DPW	APA13110	As Needed Design Services for Health Facilities	MEI Architects	LBE-WBE	20%	0%	\$ 1,000,000	\$ -	\$ -	1/23/2014	Selormey Dzikunu	Professional Services	FY 13/14 Q3
DPW	FCP14012	Mission Dolores Park Rehabilitation Project	Alten Construction, Inc.	NON-LBE	26%	28%	\$ 12,395,641	\$ 4,067,712	\$ 14,563,113	1/23/2014	Finbarr Jewell	Construction	FY 13/14 Q3
DPW	FPE14021	Better Market Street Environmental Review Services	ICF Jones & Stokes, Inc.	NON-LBE	25%	3%	\$ 2,004,895	\$ 23,365	\$ 820,748	1/23/2014	Selormey Dzikunu	Professional Services	FY 13/14 Q3
DPW	FCE14040	Castro Streetscape Improvements Project	Ghilotti Bros., Inc.	NON-LBE	25%	50%	\$ 6,813,776	\$ 3,682,127	\$ 7,377,958	1/27/2014	Selormey Dzikunu	Construction	FY 13/14 Q3
DPW	APC14037	As Needed Special Inspection and Testing Services 2013	RES Engineers, Inc.	LBE-MBE	20%	0%	\$ 800,000	\$ -	\$ -	2/12/2014	Selormey Dzikunu	Professional Services	FY 13/14 Q3
DPW	FCE14045	Contract 61 - New Traffic Signals	Bay Area Lightworks, Inc.	LBE-MBE	25%	100%	\$ 1,084,000	\$ 1,243,959	\$ 1,243,959	2/12/2014	Selormey Dzikunu	Construction	FY 13/14 Q3
DPW	FCE14039	Point Lobos Avenue and Washington Street Pavement Renovation, Sewer Replacement, and Water Main Installation	Esquivel Grading & Paving, Inc.	LBE-MBE	25%	100%	\$ 4,103,431	\$ 3,687,476	\$ 3,687,476	2/26/2014	Selormey Dzikunu	Construction	FY 13/14 Q3
DPW	FCE14041	McAllister Street Pavement Renovation and Sewer Replacement	Esquivel Grading & Paving, Inc.	LBE-MBE	25%	98%	\$ 2,592,705	\$ 2,442,025	\$ 2,481,340	3/5/2014	Selormey Dzikunu	Construction	FY 13/14 Q3
DPW	FPA12018	ESER Material Testing and Special Inspection Services	Construction Testing Services, Inc.	Non-LBE	15%	0%	\$ 432,368	\$ -	\$ 6,853	3/14/2014	Romulus Asenloo	Professional Services	FY 13/14 Q3
DPW	IPS14090	Tenderloin Clean Up Program	San Francisco Clean City Coalition	LBE-OBE	25%	100%	\$ 300,000	\$ 194,786	\$ 194,786	3/17/2014	Selormey Dzikunu	Professional Services	FY 13/14 Q3
DPW	FCA14082	ESER1 Fire Stations No. 12 and 21 Emergency Generators	Becker Electric, Inc.	LBE-OBE	25%	100%	\$ 379,200	\$ 393,574	\$ 393,574	3/24/2014	Romulus Asenloo	Construction	FY 13/14 Q3
DPW	FCE14028	Broadway Tunnel Ventilation Upgrade (Second Rebid)	M. Hernandez Construction, Inc dba Hernandez Engineering	LBE-MBE	13%	53%	\$ 1,293,700	\$ 711,111	\$ 1,333,341	3/24/2014	Selormey Dzikunu	Construction	FY 13/14 Q3
DPW	FCP13076	Raymond S. Kimbell Playground Renovation	Anvil Builders Inc.	LBE-OBE	15%	89%	\$ 2,429,000	\$ 3,499,799	\$ 3,934,162	3/24/2014	Finbarr Jewell	Construction	FY 13/14 Q3
DPW	ICE14070	Chestnut Street Stairs [Micro-LBE Set-Aside Program]	Empire Engineering & Construction, Inc.	LBE-MBE	Micro	100%	\$ 205,000	\$ 241,257	\$ 241,257	3/24/2014	Selormey Dzikunu	Construction	FY 13/14 Q3
DPW	ICE14088	Various Locations Curb Ramp Contract No. 5 [Micro-LBE Set-Aside Program]	Empire Engineering & Construction, Inc.	LBE-MBE	Micro	100%	\$ 405,200	\$ 286,666	\$ 286,666	4/8/2014	Selormey Dzikunu	Construction	FY 13/14 Q4
DPW	FCE14059	Pavement Renovation and Sewer Replacement Upper Market Street	Esquivel Grading & Paving, Inc.	LBE-MBE	25%	93%	\$ 2,886,478	\$ 2,341,302	\$ 2,510,038	4/14/2014	Selormey Dzikunu	Construction	FY 13/14 Q4
DPW	HCC14081.2	As-Needed Environmental Contracting Services	CES Controlled Environmental Services	Non-LBE	20%	0%	\$ 3,000,000	\$ -	\$ -	4/14/2014	Romulus Asenloo	Construction	FY 13/14 Q4
DPW	HCC14081.3	As-Needed Environmental Contracting Services	Engineering/Remediation Resources Group, Inc.	Non-LBE	20%	0%	\$ 3,000,000	\$ -	\$ -	4/15/2014	Romulus Asenloo	Construction	FY 13/14 Q4
DPW	FCP14046	Washington Square Convenience Center	D.F.P.F. Corp. dba Fine Line Construction	Non-LBE	20%	68%	\$ 979,000	\$ 999,189	\$ 1,459,647	4/17/2014	Finbarr Jewell	Construction	FY 13/14 Q4
DPW	APM14067-1	As-Needed Surveying Services 2014	Sandis Civil Engineers, Surveyors and Planners	Non-LBE	20%	0%	\$ 750,000	\$ -	\$ -	4/21/2014	Selormey Dzikunu	Professional Services	FY 13/14 Q 4
DPW	APM14067-2	As-Needed Surveying Services 2014	F3 & Associates Inc.	Non-LBE	20%	0%	\$ 750,000	\$ -	\$ -	4/21/2014	Selormey Dzikunu	Professional Services	FY 13/14 Q 4
DPW	APM14067-4	As-Needed Surveying Services 2014	Towill, Inc.	Non-LBE	20%	0%	\$ 750,000	\$ -	\$ -	4/21/2014	Selormey Dzikunu	Professional Services	FY 13/14 Q 4
DPW	HCC14081.1	As-Needed Environmental Contracting Services	Brown and Caldwell	Non-LBE	20%	0%	\$ 3,000,000	\$ -	\$ -	4/28/2014	Romulus Asenloo	Construction	FY 13/14 Q4
DPW	ICE14069	El Camino Del Mar Wall and Stairs[Micro-LBE Set-Aside Program]	Northwest Demolition, Inc.	LBE-OBE	Micro	100%	\$ 128,673	\$ 155,772	\$ 155,772	4/28/2014	Selormey Dzikunu	Construction	

Department	Contract Number	Project Name	Prime	Prime LBE Status	LBE Goal	Sub Goal to Date	Original Award Amount	Total Payments to LBEs	Total Contract Payments	Notice to Proceed	CCO	Industry	Quarter
DPW	ICE14092	San Marcos Avenue and Santa Rita Avenue Wall and Stairs Repairs [Micro-LBE Set-Aside Program]	CF Contracting	LBE-OBE	Micro	72%	\$ 191,940	\$ 253,208	\$ 353,208	4/28/2014	Selormey Dzikunu	Construction	FY 13/14 Q4
DPW	ICE14093	Roadway Structures - New Handrails at Various Locations No. 2 [Micro-LBE Set-Aside Program]	Fontenoy Engineering	LBE-OBE	Micro	100%	\$ 94,761	\$ 90,023	\$ 90,023	5/12/2014	Selormey Dzikunu	Construction	FY 13/14 Q4
DPW	FCP14085	Beach Chalet Soccer Renovations Electrical Work (Rebid)	Phoenix Electric	LBE-MBE	25%	100%	\$ 1,607,642	\$ 937,645	\$ 937,645	5/15/2014	Finbarr Jewell	Construction	FY 13/14 Q4
DPW	FCP14096	Carl Larsen Playground Renovation	JDB & Sons Construction Inc	LBE-OBE	14%	83%	\$ 728,434	\$ 523,304	\$ 630,842	5/15/2014	Finbarr Jewell	Construction	FY 13/14 Q4
DPW	FCP14103	GREAT HIGHWAY RESTROOMS RENOVATION	D.F.P.F. Corp. dba Fine Line Construction	Non-LBE	23%	55%	\$ 1,461,000	\$ 816,029	\$ 1,485,361	5/15/2014	Finbarr Jewell	Construction	FY 13/14 Q4
DPW	FCE14061	Various Locations Pavement Preservation FY 2014-2015	Telfer Oil Company d.b.a. Windsor Fuel Co.	Non-LBE	12%	8%	\$ 1,319,000	\$ 112,328	\$ 1,441,834	5/27/2014	Selormey Dzikunu	Construction	FY 13/14 Q4
DPW	FCA14077	Fire Stations No. 13, 18, 26, 38, 40 & 41 Shower Renovations (Rebid)	Wickman Development and Construction	LBE-OBE	25%	81%	\$ 525,001	\$ 264,783	\$ 326,529	5/30/2014	Selormey Dzikunu	Construction	FY 13/14 Q4
DPW	FCE14060	Fell Street and Oak Street Streetscape Enhancements	Bauman Landscape & Construction Inc.	LBE-OBE	25%	100%	\$ 1,163,315	\$ 900,266	\$ 900,266	5/30/2014	Selormey Dzikunu	Construction	FY 13/14 Q4
DPW	NCE14122	9-1-1 Clean Agent System and Electrical Upgrades	Paganini Electric Corporation	Non-LBE	12%	5%	\$ 570,000	\$ 43,750	\$ 872,046	5/30/2014	Selormey Dzikunu	Construction	FY 13/14 Q4
DPW	FPA14098	RFP for Environmental Services - Rehabilitation Detention Facility - HOJ Replacement Jail	Turnstone Consulting	Non-LBE	20%	9%	\$ 500,000	\$ 13,344	\$ 145,108	6/3/2014	Selormey Dzikunu	Professional Services	FY 13/14 Q4
DPW	FCE14065	Taraval Streetscape Improvements	L C General Engineering & Construction, Inc.	LBE-OBE	25%	91%	\$ 889,355	\$ 708,055	\$ 782,041	6/5/2014	Selormey Dzikunu	Construction	FY 13/14 Q4
DPW	FPA14063	Construction Management Support Services for Office of Chief Medical Examiner	Vanir/Saylor A Joint Venture Partnership	JV-WBE	21%	49%	\$ 1,600,000	\$ 392,950	\$ 803,999	6/12/2014	Selormey Dzikunu	Professional Services	FY 13/14 Q4
DPW	APC14079	As Needed Asbestos, Lead, and Industrial Hygiene Consultation Services	SCA Environmental	LBE-MBE	20%	0%	\$ 600,000	\$ -	\$ -	6/27/2014	Selormey Dzikunu	Professional Services	FY 13/14 Q4
DPW	FCE14086	Bartlett Streetscape Improvements	Bauman Landscape & Construction Inc.	LBE-OBE	25%	100%	\$ 1,742,367	\$ 728,874	\$ 728,874	7/8/2014	Selormey Dzikunu	Construction	FY 14-15 Q1
DPW	FCE14101	Highland Avenue Bridge Traffic Railing Replacement	M H Construction Management Co., Inc.	LBE-MBE	20%	64%	\$ 994,998	\$ -	\$ 79,604	7/10/2014	Selormey Dzikunu	Construction	FY 14-15 Q1
DPW	HCC14089-4	As-Needed Environmental Contracting Services (Micro-LBE Side-Aside Program)	AEW Engineering, Inc.	LBE-MBE	MICRO	0%	\$ 1,000,000	\$ -	\$ -	7/14/2014	Romulus Asenloo	Construction	FY 14-15 Q1
DPW	APM14067-3	As-Needed Surveying Services 2014	Chaudhary & Associates, Inc.	Non-LBE	20%	0%	\$ 750,000	\$ -	\$ -	7/16/2014	Selormey Dzikunu	Professional Services	FY 14-15 Q1
DPW	FCP13107	Portsmouth Square Park Restroom Renovation	Chiang C M Construction, Inc.	LBE-MBE	18%	89%	\$ 1,298,609	\$ 1,186,587	\$ 1,340,723	7/17/2014	Finbarr Jewell	Construction	FY 14-15 Q1
DPW	FCA14091	San Francisco Public Library Teen Center Renovation Work	Chiang C M Construction, Inc.	LBE-MBE	21%	68%	\$ 2,057,612	\$ 751,486	\$ 1,106,182	8/7/2014	Finbarr Jewell	Construction	FY 14-15 Q1
DPW	FCE14121	24th Street Urban Village	A. Ruiz Construction Co. & Assoc., Inc.	SBA-MBE	25%	100%	\$ 513,803	\$ 448,190	\$ 448,190	8/7/2014	Finbarr Jewell	Construction	FY 14-15 Q1
DPW	APC14079-2	As Needed Asbestos, Lead, and Industrial Hygiene Consultation Services	Millennium Consulting Associates	Non-LBE	20%	0%	\$ 600,000	\$ -	\$ -	8/21/2014	Romulus Asenloo	Professional Services	FY 14-15 Q1
DPW	APC14079-5	As Needed Asbestos, Lead, and Industrial Hygiene Consultation Services	North Tower Environmental, Inc.	LBE-WBE	20%	0%	\$ 600,000	\$ -	\$ -	8/21/2014	Romulus Asenloo	Professional Services	FY 14-15 Q1
DPW	FCE14109	As Needed Paving Contract No. 10	Esquivel Grading & Paving, Inc.	LBE-MBE	25%	100%	\$ 6,010,440	\$ 4,582,643	\$ 4,582,643	8/25/2014	Selormey Dzikunu	Construction	FY 14-15 Q1
DPW	FPA14105-1	Construction Management Support Services (CMSS) for Moscone Expansion Project	URS Corporation Americans/AE3 Partners, JV	JV-MBE	15%	25%	\$ 3,500,000	\$ 307,565	\$ 1,249,843	8/29/2014	Selormey Dzikunu	Professional Services	FY 14-15 Q1
DPW	JCC14023-2	Job Order Contract No. J23 General Building Services (Rebid)	Angotti & Reilly, Inc.	LBE-OBE	25%	0%	\$ 3,000,000	\$ -	\$ -	8/29/2014	Romulus Asenloo	Construction	FY 14-15 Q1
DPW	OCM14127	As-Needed Sidewalk Repair For Accelerated Sidewalk Abatement Program	L C General Engineering and Construction, Inc.	LBE-OBE	25%	96%	\$ 1,579,520	\$ 716,688	\$ 744,898	9/8/2014	Selormey Dzikunu	Construction	FY 14-15 Q1
DPW	FCE14106	Randolph Streetscape Improvements	Precision Engineering, Inc.	LBE-MBE	25%	100%	\$ 914,569	\$ 621,652	\$ 621,652	9/11/2014	Selormey Dzikunu	Construction	FY 14-15 Q1
DPW	FCE14111-1	Dolores Street Pavement Renovation, Sewer Replacement, and Water Main Installation	A. Ruiz Construction Co. & Assoc., Inc.	SBA-MBE	25%	99%	\$ 5,559,986	\$ 2,690,153	\$ 2,719,710	9/30/2014	Selormey Dzikunu	Construction	FY 14-15 Q1
DPW	FCP15022-1	Civic Center Plaza Pavement Maintenance	CF Contracting, Inc.	LBE-OBE	10%	2%	\$ 957,281	\$ 16,389	\$ 919,848	10/16/2014	Finbarr Jewell	Construction	FY 14-15 Q2
DPW	APC14079-3	As Needed Asbestos, Lead, and Industrial Hygiene Consultation Services	Envirosurvey, Inc.	LBE-OBE	20%	0%	\$ 600,000	\$ -	\$ -	10/23/2014	Romulus Asenloo	Professional Services	FY 14-15 Q2
DPW	FCA14094-1	SFGH Building 5 Accessibility Compliance Improvements	Rodan Builders, Inc.	Non-LBE	30%	13%	\$ 1,946,800	\$ 21,169	\$ 158,305	10/28/2014	Romulus Asenloo	Construction	FY 14-15 Q2
DPW	FCA14134-1	South of Market Cultural Center Roofing and Related Work	Andy's Roofing Company Inc.	Non-LBE	7%	0%	\$ 351,300	\$ -	\$ 9,050	10/31/2014	Romulus Asenloo	Construction	FY 14-15 Q2
DPW	FCP14136-1	North Beach / Joe Di Maggio Playground Renovation	Bauman Landscape & Construction Inc.	LBE-OBE	22%	8%	\$ 4,397,000	\$ 157,347	\$ 2,042,959	11/20/2014	Finbarr Jewell	Construction	FY 14-15 Q2
DPW	FCA14116-1	Bayview Opera House Renovation	M H Construction Management Co., Inc.	LBE-MBE	25%	13%	\$ 2,286,000	\$ 67,931	\$ 528,851	11/21/2014	Selormey Dzikunu	Construction	FY 14-15 Q2
DPW	FCE14126-1	Vicente Street and Ocean Avenue Pavement Renovation, Sewer Replacement, and Water Main Installation	L C General Engineering and Construction, Inc.	Non-LBE	25%	0%	\$ 3,477,785	\$ -	\$ 3,477,785	11/26/2014	Finbarr Jewell	Construction	FY 14-15 Q2
DPW	OCF14125-1	Landscaping and Tree Maintenance Various Locations Contract-1	Bauman Landscape & Construction Inc.	LBE-OBE	10%	0%	\$ 1,067,030	\$ -	\$ -	11/26/2014	Romulus Asenloo	Construction	FY 14-15 Q2
DPW	FCE14138-1	Pavement Renovation and Sewer Replacement Various Locations No. 18	Precision Engineering, Inc.	LBE-MBE	25%	9%	\$ 1,586,295	\$ 88,525	\$ 984,025	12/2/2014	Finbarr Jewell	Construction	FY 14-15 Q2
DPW	FCE15021-1	Various Locations Pavement Preservation FY 14-15 No. 2	VSS International Inc	Non-LBE	12%	0%	\$ 1,312,500	\$ -	\$ 623,204	12/2/2014	Selormey Dzikunu	Construction	FY 14-15 Q2
DPW	FCE15011-1	Ocean Avenue and Persia Avenue Pavement Renovation and Sewer Replacement	Precision Engineering, Inc.	LBE-MBE	25%	0%	\$ 3,935,955	\$ -	\$ 1,450,148	12/10/2014	Selormey Dzikunu	Construction	FY 14-15 Q2
DPW	APC14079-4	As Needed Asbestos, Lead, and Industrial Hygiene Consultation Services	IHI Environmental, a Terracon Company	Non-LBE	20%	0%	\$ 600,000	\$ -	\$ -	12/11/2014	Romulus Asenloo	Professional Services	FY 14-15 Q2
DPW	HCC14089-5	As-Needed Environmental Contracting Services (Micro-LBE Side-Aside Program)	Eagle Engineering Construction	LBE-MBE	MICRO	0%	\$ 1,000,000	\$ -	\$ -	12/11/2014	Romulus Asenloo	Construction	FY 14-15 Q2
DPW	HCC14089-3	As-Needed Environmental Contracting Services (Micro-LBE Side-Aside Program)	Zaccor Companies, Inc.	LBE-OBE	MICRO	0%	\$ 1,000,000	\$ -	\$ -	12/18/2014	Romulus Asenloo	Construction	FY 14-15 Q2
DPW	HCC14089-2	As-Needed Environmental Contracting Services (Micro-LBE Side-Aside Program)	SCA Environmental, Inc.	LBE-MBE	MICRO	0%	\$ 1,000,000	\$ -	\$ -	12/18/2014	Romulus Asenloo	Construction	FY 14-15 Q2
DPW	FCE14123-1	Various Locations Pavement Renovation No. 17 Sewer Replacement and Water Main Installation	Shaw Pipeline, Inc.	LBE-OBE	25%	0%	\$ 5,888,070	\$ -	\$ 453,023	12/18/2014	Selormey Dzikunu	Construction	FY 14-15 Q2
DPW	FCE14130-1	West Portal Avenue and Quintara Street Pavement Renovation, Sewer Replacement and Watermain Installation	Con-Quest Contractors, Inc.	LBE-OBE	25%	2%	\$ 4,764,463	\$ 30,461	\$ 1,340,628	12/18/2014	Finbarr Jewell	Construction	FY 14-15 Q2
DPW	FCE14137-1	Pavement Renovation and Sewer Replacement Crescent and Hudson Avenues	Shaw Pipeline, Inc.	LBE-OBE	25%	0%	\$ 2,526,776	\$ -	\$ -	12/22/2014	Selormey Dzikunu	Construction	FY 14-15 Q2
DPW	FCE15015-1	Transit Signal Improvement Project	Bay Area Lightworks Inc.	LBE-MBE	25%	50%	\$ 1,726,139	\$ 7,700	\$ 15,400	12/30/2014	Selormey Dzikunu	Construction	FY 14-15 Q2
DPW	FCE14131-2	Proposition K Curb Ramps Fiscal Year 2013-2014	Bay Area Lightworks Inc.	LBE-MBE	25%	9%	\$ 607,721	\$ 48,211	\$ 517,423	12/31/2014	Selormey Dzikunu	Construction	FY 14-15 Q2
DPW	APA14072-1	As-Needed Cost Estimating Services 2014 [Micro-LBE Set-Aside Program]	Design and Construction Management Services (DCMS), Inc.	LBE-OBE	MICRO	0%	\$ 100,000	\$ -	\$ -	1/15/2015	Selormey Dzikunu	Professional Services	FY 14-15 Q3
DPW	APA14072-2	As-Needed Cost Estimating Services 2014 [Micro-LBE Set-Aside Program]	Dabri, Inc.	LBE-WBE	MICRO	0%	\$ 100,000	\$ -	\$ -	1/16/2015	Selormey Dzikunu	Professional Services	FY 14-15 Q3
DPW	APE15029-1	As-Needed Civil Engineering Services 2014	URS Corporation Americas/Telamon Engineering Consultants, Inc. Joint Venture (URS/TECI JV)	JV-WBE	25%	0%	\$ 2,700,000	\$ -	\$ -	1/26/2015	Selormey Dzikunu	Professional Services	FY 14-15 Q3
DPW	APA15023-1	As-Needed Learning and Training Services	Sara Ellis Conant	LBE-WBE	SOLE SOURCE	0%	\$ 400,000	\$ -	\$ -	2/4/2015	Selormey Dzikunu	Professional Services	FY 14-15 Q3
DPW	APA15023-2	As-Needed Learning and Training Services	Dan Goldes	LBE-OBE	SOLE SOURCE	0%	\$ 400,000	\$ -	\$ -	2/4/2015	Selormey Dzikunu	Professional Services	FY 14-15 Q3
DPW	APE15029-3	As-Needed Civil Engineering Services 2014	Kennedy/Jenks Consultants, Inc. / AGS, Inc., JV (KJ-AGS, JV)	JV-MBE	25%	0%	\$ 2,700,000	\$ -	\$ -	2/9/2015	Selormey Dzikunu	Professional Services	FY 14-15 Q3
DPW	FCE15018-1	Pavement Renovation, Sewer Replacement, and Water Main Installation - Haight St and Hayes St	Ghilotti Bros., Inc.	Non-LBE	25%	0%	\$ 13,748,778	\$ -	\$ 408,225	2/10/2015	Romulus Asenloo	Construction	FY 14-15 Q3
DPW	FCE14132-1	Various Locations Curb Ramps No. 6	Empire Engineering & Construction, Inc.	LBE-MBE	25%	0%	\$ 392,550	\$ -	\$ -	2/11/2015	Romulus Asenloo	Construction	FY 14-15 Q3
DPW	FCE15032-1	As-Needed Paving Contract No. 11	A. Ruiz Construction Co. & Assoc., Inc.	SBA-MBE	25%	0%	\$ 9,228,964	\$ -	\$ -	2/23/2015	Selormey Dzikunu	Construction	FY 14-15 Q3
DPW	FCA15060-1	SFGH Building 5 Ground Floor and Second Floor Remodels at Tunnel and Bridge Connections	Rodan Builders, Inc.	Non-LBE	25%	0%	\$ 5,694,000	\$ -	\$ -	3/23/2015	Selormey Dzikunu	Construction	FY 14-15 Q3
DPW	FCP15025	Union Square ADA Enhancement	Apadana Engineering, Inc.	LBE-WBE	16%	0%	\$ 599,778	\$ -	\$ -	2/19/2015	Finbarr Jewell	Construction	FY 14-15 Q3
DPW	APE15029-2	As-Needed Civil Engineering Services 2014	RMC Water and Environment / Urban Design Consul	JV-MBE	25%	0%	\$ 2,700,000	\$ -	\$ -	4/28/2015	Selormey Dzikunu	Professional Services	FY 14-15 Q4
DPW	FCA15068-1	Gilman Playground Renovation	Anvil Builders Inc	LBE-OBE	14%	0%	\$ 1,093,595	\$ -	\$ -	4/16/2015	Finbarr Jewell	Construction	FY 14-15 Q4
DPW	FCE14133-1	Twin Peaks Boulevard Cold-In-Place Recycling Pavement Renovation	MCK Services Inc	Non-LBE	13%	0%	\$ 546,117	\$ -	\$ -	4/7/2015	Selormey Dzikunu	Construction	FY 14-15 Q4

Department	Contract Number	Project Name	Prime	Prime LBE Status	LBE Goal	Sub Goal to Date	Original Award Amount	Total Payments to LBEs	Total Contract Payments	Notice to Proceed	CCO	Industry	Quarter
DPW	FCE15075-1	As-Needed Pavement Preservation FY 15/16	Telfer Highway Technologies	Non-LBE	12%	0%	\$ 3,561,500	\$ -	\$ -	4/28/2015	Selormey Dzikunu	Construction	FY 14-15 Q4
DPW	FCE14031-1	Alamo Elementary Safe Routes To School Project [Federal Aid Project No. SRTSL-6328 (040)]	Bay Area Lightworks Inc.	LBE-MBE	25%	0%	\$ 304,779	\$ -	\$ -	4/30/2015	Selormey Dzikunu	Construction	FY 14-15 Q4
DPW	FCE15073-1	As-Needed Curb Ramp Construction for Paving Program No.2	L C General Engineering and Construction, Inc.	LBE-OBE	25%	0%	\$ 1,383,901	\$ -	\$ -	5/12/2015	Selormey Dzikunu	Construction	FY 14-15 Q4
DPW	ICA15056-1	Fire Station No. 13 CO2 Detection System [Micro-LBE Set-Aside Program]	Becker Electric, Inc.	LBE-OBE	MICRO	0%	\$ 109,850	\$ -	\$ -	5/15/2015	Finbarr Jewell	Construction	FY 14-15 Q4
DPW	FCE15072-1	As-Needed Curb Ramp Construction for Paving Program No.1	Anvil Builders Inc	LBE-OBE	25%	0%	\$ 1,416,100	\$ -	\$ -	5/19/2015	Selormey Dzikunu	Construction	FY 14-15 Q4
DPW	FCE15074-1	As-Needed Curb Ramp Construction for Paving Program No.3	Empire Engineering & Construction, Inc.	LBE-MBE	25%	0%	\$ 1,355,235	\$ -	\$ -	5/19/2015	Selormey Dzikunu	Construction	FY 14-15 Q4
DPW	JCC15055-1	Job Order Contract No. J27 General Engineering Services (JOC J27)	Trinet Construction, Inc.	LBE-WBE	15%	0%	\$ 5,000,000	\$ -	\$ -	5/21/2015	Finbarr Jewell	Construction	FY 14-15 Q4
DPW	FCE15078-1	Pavement Renovation and Sewer Replacement - Garfield Street and Grafton Avenue (2271J)	Esquivel Grading & Paving, Inc.	LBE-MBE	25%	0%	\$ 2,719,872	\$ -	\$ -	5/21/2015	Finbarr Jewell	Construction	FY 14-15 Q4
DPW	FCA14129-1	SFGH PLANT SERVICES BUILDING NPC-4 SEISMIC UPGRADE	Angotti & Reilly, Inc.	LBE-OBE	25%	0%	\$ 2,407,000	\$ -	\$ -	5/29/2015	Selormey Dzikunu	Construction	FY 14-15 Q4
DPW	APE15030-2	As-Needed Hydrologic Engineering Services 2014	MWH Americas, Inc. / Water Resources Engineering	JV-MBE	25%	0%	\$ 1,000,000	\$ -	\$ -	4/30/2015	Selormey Dzikunu	Professional Services	FY 14-15 Q4
DPW	APE15030-1	As-Needed Hydrologic Engineering Services 2014	RMC Water and Environment / Hydroconsult Engine	JV-MBE	25%	0%	\$ 1,000,000	\$ -	\$ -	5/27/2015	Selormey Dzikunu	Professional Services	FY 14-15 Q4
DPW	FCA15026-1	5TH AND MISSION PARKING GARAGE TOP FLOOR WATERPROOFING	CF Contracting, Inc.	LBE-OBE	20%	0%	\$ 1,198,000	\$ -	\$ -	5/29/2015	Selormey Dzikunu	Construction	FY 14-15 Q4
DPW	FCA15028-1	SUTTER STOCKTON PARKING GARAGE TOP, AND PARTIAL 8TH FLOOR WATERPROOFING	Rainbow Waterproofing & Restoration Company	SBA-LBE	20%	0%	\$ 757,245	\$ -	\$ -	6/2/2015	Selormey Dzikunu	Construction	FY 14-15 Q4
DPW	FCA15066-1	City Clinic Barrier Removal and ADA Compliance Work	Svala Construction Inc	LBE-OBE	20%	0%	\$ 361,430	\$ -	\$ -	6/18/2015	Finbarr Jewell	Construction	FY 14-15 Q4
DPW	OCM15081-1	AS-NEEDED SIDEWALK INSPECTION AND REPAIR PROGRAM (SIRP) No. 9	Bauman Landscape & Construction Inc.	LBE-OBE	25%	0%	\$ 2,186,415	\$ -	\$ -	6/18/2015	Selormey Dzikunu	Construction	FY 14-15 Q4
DPW	FCE15094-1	Various Locations Pavement Renovation and Sewer Replacement No. 19	Harty Pipelines, Inc.	LBE-WBE	25%	0%	\$ 8,140,000	\$ -	\$ -	6/18/2015	Finbarr Jewell	Construction	FY 14-15 Q4
DPW	FCA15041-1	Golden Gateway Parking Garage Ventilation Improvements	CLW Builders, Inc.	LBE-MBE	20%	0%	\$ 2,537,000	\$ -	\$ -	6/18/2015	Selormey Dzikunu	Construction	FY 14-15 Q4
DPW	FCA15042-1	Sutter Stockton Parking Garage Ventilation Improvements	CLW Builders, Inc.	LBE-MBE	20%	0%	\$ 1,483,000	\$ -	\$ -	6/18/2015	Selormey Dzikunu	Construction	FY 14-15 Q4
DPW	APE15031-1	As-Needed Structural Engineering Services 2015	Structus, Inc.	LBE-MBE	25%	0%	\$ 1,000,000	\$ -	\$ -	6/19/2015	Selormey Dzikunu	Professional Services	FY 14-15 Q4
DPW	FCE15079-1	Contract No. 62 New Traffic Signals	Bay Area Lightworks Inc.	LBE-MBE	25%	0%	\$ 1,178,572	\$ -	\$ -	6/18/2015	Selormey Dzikunu	Construction	FY 14-15 Q4
DPW	FCE15076-1	FULTON STREET PAVEMENT RENOVATION AND MUNI FORWARD PROJECT	Esquivel Grading & Paving, Inc.	LBE-MBE	25%	0%	\$ 4,160,109	\$ -	\$ -	6/25/2015	Finbarr Jewell	Construction	FY 14-15 Q4
DPW	FCE15082-1	Ocean Avenue Streetscape Improvements	Bauman Landscape & Construction Inc.	LBE-OBE	20%	0%	\$ 625,336	\$ -	\$ -	6/27/2015	Selormey Dzikunu	Construction	FY 14-15 Q4
DPW	FCE15050-1	Clement Street Pavement Renovation and Sewer Replacement	Shaw Pipeline, Inc.	LBE-OBE	25%	0%	\$ 1,955,818	\$ -	\$ -	6/27/2015	Finbarr Jewell	Construction	FY 14-15 Q4
DPW	FCA15098-1	SFGH MOD Building 3 Ramp Accessibility Upgrade	Fontenoy Engineering	LBE-OBE	30%	0%	\$ 499,000	\$ -	\$ -	6/30/2015	Finbarr Jewell	Construction	FY 14-15 Q4

Port

Contract Award and Payment Summary

FY 14-15

FY 14-15 Awarded Contracts		
Total Number of Contracts	7	
Professional Services	4	57%
Construction	3	43%
LBE Primes*	5	71%
Non-LBE Primes*	3	43%
MBE Primes	1	14%
OBE Prime	4	57%
WBE Prime	0	0%
SBA LBE Prime	0	0%

FY 14-15 Awards		
Amount Awarded	\$ 8,228,481	
Awarded to Non-LBE Primes	\$ 673,280	8%
Awarded to Non-LBE Subs	\$ 550,322	7%
Awarded to LBEs Primes	\$ 4,804,990	58%
Awarded to LBE Subs	\$ 2,199,890	27%
Awarded to MBE Primes	\$ 264,488	3%
Awarded to MBE Subs	\$ 912,488	11%
Awarded to OBE Primes	\$ 4,540,502	55%
Awarded to OBE Subs	\$ 1,213,538	15%
Awarded to WBE Primes	\$ -	0%
Awarded to WBE Subs	\$ 73,865	1%
Awarded to SBA Primes	\$ -	0%
Awarded to SBA Sub	\$ -	0%

FY 14-15 Micro Set Aside Contracts	
Total Eligible	0
Total Awarded	0

*Includes JV -LBE partnerships

Port

Contract Award and Payment Summary
FY 14-15 Q1

FY 14-15 Q1 Awarded Contracts		
Total Number of Contracts	4	
Professional Services	2	50%
Construction	2	50%
LBE Primes	3	75%
Non-LBE Primes	1	25%
MBE Primes	1	25%
OBE Prime	2	50%
WBE Prime	0	0%
SBA LBE Prime	0	0%

FY 14-15 Q1 Awards		
Amount Awarded	\$ 6,191,481	
Awarded to Non-LBE Primes	\$ 233,888	4%
Awarded to Non-LBE Subs	\$ 482,534	8%
Awarded to LBEs Primes	\$ 4,272,252	69%
Awarded to LBE Subs	\$ 1,202,808	19%
Awarded to MBE Primes	\$ 131,250	2%
Awarded to MBE Subs	\$ 36,488	1%
Awarded to OBE Primes	\$ 4,141,002	67%
Awarded to OBE Subs	\$ 1,166,320	19%
Awarded to WBE Primes	\$ -	0%
Awarded to WBE Subs	\$ -	0%
Awarded to SBA Primes	\$ -	0%
Awarded to SBA Sub	\$ -	0%

July 2013-October 2014 Payments*		
Total Paid	\$ 528,320	
Paid to Non-LBEs Primes	\$ 41,767	8%
Paid to Non-LBE Subs	\$ 8,775	2%
Paid to LBEs Primes	\$ 399,360	76%
Paid to LBE Subs	\$ 78,418	15%
Paid to MBE Primes	\$ 8,440	2%
Paid to MBE Subs	\$ 46,919	9%
Paid to OBE Primes	\$ 390,921	74%
Paid to OBE Subs	\$ 4,054	1%
Paid to WBE Primes	\$ -	0%
Paid to WBE Subs	\$ 27,446	5%

FY 14-15 Q1 Micro Set Aside Contracts	
Total Eligible	0
Total Awarded	0

*Based on information from Elations/LBEUTS dated 1/05/15.

Port

Contract Award and Payment Summary
FY 14-15 Q2

FY 14-15 Q2 Awarded Contracts		
Total Number of Contracts	1	
Professional Services	1	100%
Construction	0	0%
LBE Primes*	1	100%
Non-LBE Primes*	1	100%
MBE Primes	0	0%
OBE Prime*	1	100%
WBE Prime	0	0%
SBA LBE Prime	0	0%

FY 14-15 Q2 Awards		
Amount Awarded	\$ 467,500	
Awarded to Non-LBE Primes	\$ 145,393	31%
Awarded to Non-LBE Subs	\$ 67,788	15%
Awarded to LBEs Primes	\$ 133,238	29%
Awarded to LBE Subs	\$ 121,083	26%
Awarded to MBE Primes	\$ 133,238	29%
Awarded to MBE Subs	\$ -	0%
Awarded to OBE Primes	\$ -	0%
Awarded to OBE Subs	\$ 47,218	10%
Awarded to WBE Primes	\$ -	0%
Awarded to WBE Subs	\$ 73,865	16%
Awarded to SBA Primes	\$ -	0%
Awarded to SBA Sub	\$ -	0%

July 2013-December 2014 Payments**		
Total Paid	\$ 1,537,661	
Paid to Non-LBEs Primes***	\$ (30,428)	-2%
Paid to Non-LBE Subs	\$ 8,775	1%
Paid to LBEs Primes	\$ 1,347,089	88%
Paid to LBE Subs	\$ 212,225	14%
Paid to MBE Primes	\$ 48,957	3%
Paid to MBE Subs	\$ 119,120	8%
Paid to OBE Primes	\$ 1,298,133	84%
Paid to OBE Subs	\$ 36,817	2%
Paid to WBE Primes	\$ -	0%
Paid to WBE Subs	\$ 56,288	4%

FY 14-15 Q2 Micro Set Aside Contracts	
Total Eligible	0
Total Awarded	0

*Includes JV -LBE partnerships

**Based on information from Elations/LBEUTS dated 1/05/15.

***reduced from Q1 due to disbursements from Non-LBE Primes to LBE subcontractors

Port

Contract Award and Payment Summary
FY 14-15 Q3

FY 14-15 Q3 Awarded Contracts		
Total Number of Contracts	1	
Professional Services	1	100%
Construction	0	0%
LBE Primes	0	0%
Non-LBE Primes	1	100%
MBE Primes	0	0%
OBE Prime	0	0%
WBE Prime	0	0%
SBA LBE Prime	0	0%

FY 14-15 Q3 Awards		
Amount Awarded	\$ 420,000	
Awarded to Non-LBE Primes	\$ 294,000	70%
Awarded to Non-LBE Subs	\$ -	0%
Awarded to LBEs Primes	\$ -	0%
Awarded to LBE Subs	\$ 126,000	30%
Awarded to MBE Primes	\$ -	0%
Awarded to MBE Subs	\$ 126,000	30%
Awarded to OBE Primes	\$ -	0%
Awarded to OBE Subs	\$ -	0%
Awarded to WBE Primes	\$ -	0%
Awarded to WBE Subs	\$ -	0%
Awarded to SBA Primes	\$ -	0%
Awarded to SBA Sub	\$ -	0%

July 2013-March 31, 2015 Payments*		
Total Paid	\$ 3,118,311	
Paid to Non-LBEs Primes	\$ 69,001	2%
Paid to Non-LBE Subs	\$ 192,412	6%
Paid to LBEs Primes	\$ 2,621,072	84%
Paid to LBE Subs	\$ 235,826	8%
Paid to MBE Primes	\$ 48,957	2%
Paid to MBE Subs	\$ 136,759	4%
Paid to OBE Primes	\$ 2,572,115	82%
Paid to OBE Subs	\$ 40,079	1%
Paid to WBE Primes	\$ -	0%
Paid to WBE Subs	\$ 58,988	2%

FY 14-15 Q3 Micro Set Aside Contracts	
Total Eligible	0
Total Awarded	0

*Based on information from Elations/LBEUTS dated 4/23/15.

Port

Contract Award and Payment Summary
FY 14-15 Q4

FY 14-15 Q4 Awarded Contracts		
Total Number of Contracts	1	
Professional Services	0	0%
Construction	1	100%
LBE Primes	1	100%
Non-LBE Primes	0	0%
MBE Primes	0	0%
OBE Prime	1	100%
WBE Prime	0	0%
SBA LBE Prime	0	0%

FY 14-15 Q4 Awards		
Amount Awarded	\$ 1,149,500	
Awarded to Non-LBE Primes	\$ -	0%
Awarded to Non-LBE Subs	\$ -	0%
Awarded to LBEs Primes	\$ 399,500	35%
Awarded to LBE Subs	\$ 750,000	65%
Awarded to MBE Primes	\$ -	0%
Awarded to MBE Subs	\$ 750,000	65%
Awarded to OBE Primes	\$ 399,500	35%
Awarded to OBE Subs	\$ -	0%
Awarded to WBE Primes	\$ -	0%
Awarded to WBE Subs	\$ -	0%
Awarded to SBA Primes	\$ -	0%
Awarded to SBA Sub	\$ -	0%

July 2013-June 30, 2015 Payments*		
Total Paid	\$ 5,799,937	
Paid to Non-LBEs Primes	\$ 301,122	5%
Paid to Non-LBE Subs	\$ 1,460,993	25%
Paid to LBEs Primes	\$ 3,230,832	56%
Paid to LBE Subs	\$ 806,991	14%
Paid to MBE Primes	\$ 159,585	3%
Paid to MBE Subs	\$ 158,134	3%
Paid to OBE Primes	\$ 3,071,247	53%
Paid to OBE Subs	\$ 562,004	10%
Paid to WBE Primes	\$ -	0%
Paid to WBE Subs	\$ 86,852	1%

FY 14-15 Q4 Micro Set Aside Contracts	
Total Eligible	0
Total Awarded	0

*Based on information from Elations/LBEUTS dated September 4, 2015.

Department	Contract Number	Project Name	Prime	Prime LBE Status	LBE Goal	Sub Goal to Date	Original Award Amount	Total Payments to LBEs	Total Contract Payments	Award Notice	CCO	Industry	Quarter
Port	2761	Blue Greenway Signage	Cal State Constructors	LBE-OBE	8%	70.1%	\$ 625,547	\$ 426,899	\$ 608,651	8/13/2013	Boris Delepine	Construction	FY 13/14 Q1
Port	2767	Fisherman's Wharf Triangle Lot & SWL 321 Pedestrian Circulation Improvement Project Award Memo	JDB Construction	LBE-OBE	MICRO	95.9%	\$ 109,730	\$ 97,902	\$ 102,132	12/4/2013	Boris Delepine	Construction	FY 13/14 Q2
Port	PRT 1213-07.01	As Needed Environmental and Related Professional Services	AguaTierra Associates dba Weiss Associates	Non-LBE	21%	21.2%	\$ 1,000,000	\$ 27,864	\$ 131,559	9/27/2013	Boris Delepine	Professional Service	FY 13/14 Q2
Port	PRT1213-07.02	As Needed Environmental and Related Professional Services	SCA Environmental	LBE-MBE	21%	100.0%	\$ 1,000,000	\$ 51,657	\$ 51,657	9/27/2013	Boris Delepine	Professional Services	FY 13/14 Q2
Port	PRT1213-07.03	As Needed Environmental and Related Professional Services	Baseline Environmental	Non-LBE	21%	44.8%	\$ 1,000,000	\$ 68,146	\$ 152,156	9/27/2013	Boris Delepine	Professional Services	FY 13/14 Q2
Port	2758R	Bayview Gateway	Bauman Landscape	LBE-OBE	12%	61.3%	\$ 3,667,925	\$ 2,001,580	\$ 3,267,222	7/8/2014	Boris Delepine	Construction	FY 14/15 Q1
Port	RFP 1314-01.A	As Needed Hazard Waste Disposal and Transportation Services	Eagle Environmental & Construction	LBE-MBE	8%	0.0%	\$ 262,500	\$ -	\$ -	7/8/2014	Boris Delepine	Professional Services	FY 14/15 Q1
Port	RFP 1314-01.B	As Needed Hazard Waste Disposal and Transportation Services	Environmental Logistics Inc	Non-LBE	8%	0.0%	\$ 262,500	\$ -	\$ -	7/8/2014	Boris Delepine	Professional Services	FY 14/15 Q1
Port	2765	Pier 35 Building Roof & Repair Project	Roebuck Construction	LBE-OBE	19%	99.8%	\$ 1,998,556	\$ 1,213,959	\$ 1,216,897	8/12/2014	Lupe Arreola	Construction	FY 14/15 Q1
Port	PRT1415-01	Earthquake Vulnerability Study of the Northern Seawall	GHD-GTC JV	JV-MBE	25%	48.0%	\$ 467,500	\$ 110,628	\$ 230,475	10/28/2014	Lupe Arreola	Professional Services	FY 14/15 Q2
Port	PRT1415-05	Municipal Financial Advisory Services	Public Financial Management, Inc.	Non-LBE	20%	0.0%	\$ 420,000	\$ -	\$ -	3/24/2015	Lupe Arreola	Professional Services	FY 14/15 Q3
Port	2772	Pier 49 Wharf J1 Under-Pier Sewer Replacement Project	Schembri Construction	LBE-OBE	25%	100.0%	\$ 1,149,500	\$ 39,188	\$ 39,188	4/28/2015	Lupe Arreola	Construction	FY 14/15 Q4

Public Utilities Commission

FY 14-15

FY 14-15 Awarded Contracts		
Total Number of Contracts	45	
Professional Services	16	36%
Construction	29	64%
LBE Primes*	26	58%
Non-LBE Primes*	23	51%
MBE Primes	8	18%
OBE Prime	11	24%
WBE Prime	6	13%
SBA LBE Prime	1	2%

FY 14-15 Awards**		
Amount Awarded	\$ 216,130,199	
Awarded to Non-LBE Primes	\$ 84,993,670	39%
Awarded to Non-LBE Subs	\$ 45,757,454	21%
Awarded to LBEs Primes	\$ 44,824,734	21%
Awarded to LBE Subs	\$ 40,554,341	19%
Awarded to MBE Primes	\$ 9,226,516	4%
Awarded to MBE Subs	\$ 20,171,795	9%
Awarded to OBE Primes	\$ 23,378,626	11%
Awarded to OBE Subs	\$ 14,194,189	7%
Awarded to WBE Primes	\$ 12,004,860	6%
Awarded to WBE Subs	\$ 6,188,357	3%
Awarded to SBA Prime	\$ 214,732	0%
Awarded to SBA Sub	\$ -	0%

*includes Joint Venture Non-LBE/LBE prime partnerships.

**Award and NTP

FY 14-15 Micro Set Aside Contracts	
Total Eligible	0
Total Awarded	0

Public Utilities Commission

FY 14-15 Q1

FY 14-15 Q1 Awarded Contracts		
Total Number of Contracts	7	
Professional Services	1	14%
Construction	6	86%
LBE Primes	5	71%
Non-LBE Primes	2	29%
MBE Primes	2	29%
OBE Prime*	2	29%
WBE Prime	1	14%
SBA LBE Prime	0	0%

FY 14-15 Q1 Awards		
Amount Awarded	\$ 29,099,685	
Awarded to Non-LBE Primes	\$ 8,311,547	29%
Awarded to Non-LBE Subs	\$ 1,587,689	5%
Awarded to LBEs Primes	\$ 12,379,060	43%
Awarded to LBE Subs	\$ 6,821,390	23%
Awarded to MBE Primes	\$ 2,944,436	10%
Awarded to MBE Subs	\$ 1,942,711	7%
Awarded to OBE Primes	\$ 7,267,049	25%
Awarded to OBE Subs*	\$ 4,640,913	16%
Awarded to WBE Primes	\$ 2,167,575	7%
Awarded to WBE Subs	\$ 237,765	1%
Awarded to SBA Prime	\$ -	0%
Awarded to SBA Sub	\$ -	0%

July 1, 2013-September 30, 2014 Payments**		
Total Paid	\$ 74,131,928	
Paid to Non-LBEs Primes	\$ 5,332,110	7%
Paid to Non-LBE Subs	\$ 8,012,053	11%
Paid to LBEs Primes	\$ 49,843,853	67%
Paid to LBE Subs	\$ 11,334,683	15%
Paid to MBE Primes	\$ 10,322,718	14%
Paid to MBE Subs	\$ 6,184,521	8%
Paid to OBE Primes	\$ 27,644,425	37%
Paid to OBE Subs	\$ 4,647,373	6%
Paid to WBE Primes	\$ 10,280,167	14%
Paid to WBE Subs	\$ 502,790	1%

FY 14-15 Q1 Micro Set Aside Contracts	
Total Eligible	0
Total Awarded	0

*includes PUC-LBE firms

**Based on information from PUC SOLIS extract dated 10/27/14.

Public Utilities Commission

FY 14-15 Q2 (updated 4/27/2015)

FY 14-15 Q2 Awarded Contracts		
Total Number of Contracts	14	
Professional Services	5	36%
Construction	9	64%
LBE Primes*	8	57%
Non-LBE Primes*	8	57%
MBE Primes	2	14%
OBE Prime	3	21%
WBE Prime	2	14%
SBA LBE Prime	1	7%

FY 14-15 Q2 Awards		
Amount Awarded	\$ 60,637,605	
Awarded to Non-LBE Primes	\$ 25,223,699	42%
Awarded to Non-LBE Subs	\$ 10,203,228	17%
Awarded to LBEs Primes	\$ 14,365,596	24%
Awarded to LBE Subs**	\$ 10,845,082	18%
Awarded to MBE Primes	\$ 1,806,000	3%
Awarded to MBE Subs**	\$ 5,617,810	9%
Awarded to OBE Primes	\$ 7,607,844	13%
Awarded to OBE Subs**	\$ 2,128,484	4%
Awarded to WBE Primes	\$ 4,737,020	8%
Awarded to WBE Subs	\$ 3,098,788	5%
Awarded to SBA Prime	\$ 214,732	0%
Awarded to SBA Sub	\$ -	0%

July 1, 2013-December 31, 2014 Payments***		
Total Paid	\$ 103,417,427	
Paid to Non-LBEs Primes	\$ 10,530,695	14%
Paid to Non-LBE Subs	\$ 10,020,131	14%
Paid to LBEs Primes	\$ 63,135,411	85%
Paid to LBE Subs	\$ 14,088,018	19%
Paid to MBE Primes	\$ 16,385,741	22%
Paid to MBE Subs	\$ 7,420,127	10%
Paid to OBE Primes	\$ 31,997,708	43%
Paid to OBE Subs	\$ 5,889,898	8%
Paid to WBE Primes	\$ 13,614,202	18%
Paid to WBE Subs	\$ 777,993	1%

FY 14-15 Q2 Micro Set Aside Contracts	
Total Eligible	0
Total Awarded	0

*includes two (2) Joint Venture Non-LBE/LBE-MBE partnerships.

**includes PUC-LBE firms

***based on information from PUC SOLIS extract dated January 2015 and April 2015

Public Utilities Commission

FY 14-15 Q3

FY 14-15 Q3 Awarded Contracts		
Total Number of Contracts	10	
Professional Services	3	30%
Construction	7	70%
LBE Primes*	6	60%
Non-LBE Primes*	5	50%
MBE Primes	2	20%
OBE Prime	2	20%
WBE Prime	2	20%
SBA LBE Prime	0	0%

FY 14-15 Q3 Awards**		
Amount Awarded	\$ 40,009,806	
Awarded to Non-LBE Primes	\$ 21,859,807	55%
Awarded to Non-LBE Subs	\$ 1,580,205	4%
Awarded to LBEs Primes	\$ 9,484,849	24%
Awarded to LBE Subs	\$ 7,084,945	18%
Awarded to MBE Primes	\$ 2,565,000	6%
Awarded to MBE Subs	\$ 3,405,785	9%
Awarded to OBE Primes	\$ 3,414,784	9%
Awarded to OBE Subs	\$ 3,393,436	8%
Awarded to WBE Primes	\$ 3,505,065	9%
Awarded to WBE Subs	\$ 285,725	1%
Awarded to SBA Prime	\$ -	0%
Awarded to SBA Sub	\$ -	0%

July 1, 2013-March 31, 2015 Payments***		
Total Paid	\$ 137,380,654	
Paid to Non-LBEs Primes	\$ 26,828,874	19%
Paid to Non-LBE Subs	\$ 14,189,503	8%
Paid to LBEs Primes	\$ 75,537,591	63%
Paid to LBE Subs	\$ 18,003,100	10%
Paid to MBE Primes	\$ 17,400,877	15%
Paid to MBE Subs	\$ 7,577,653	4%
Paid to OBE Primes	\$ 39,966,600	29%
Paid to OBE Subs	\$ 9,099,681	6%
Paid to WBE Primes	\$ 14,501,812	14%
Paid to WBE Subs	\$ 1,325,766	1%
Paid to SBA Primes	\$ 3,099,422	5%
Paid to SBA Subs	\$ -	0%

FY 14-15 Q3 Micro Set Aside Contracts	
Total Eligible	0
Total Awarded	0

*includes one (1) Joint Venture Non-LBE/LBE partnership.

**Notice to Proceed

***based on information from PUC SOLIS extract dated April 2015

Public Utilities Commission

FY 14-15 Q4

FY 14-15 Q4 Awarded Contracts		
Total Number of Contracts	14	
Professional Services	7	50%
Construction	7	50%
LBE Primes*	7	50%
Non-LBE Primes*	8	57%
MBE Primes*	2	14%
OBE Prime	4	29%
WBE Prime	1	7%
SBA LBE Prime	0	0%

FY 14-15 Q4 Awards**		
Amount Awarded	\$ 86,383,103	
Awarded to Non-LBE Primes	\$ 29,598,617	34%
Awarded to Non-LBE Subs	\$ 32,386,332	37%
Awarded to LBEs Primes	\$ 8,595,230	10%
Awarded to LBE Subs	\$ 15,802,924	18%
Awarded to MBE Primes	\$ 1,911,080	2%
Awarded to MBE Subs	\$ 9,205,489	11%
Awarded to OBE Primes	\$ 5,088,950	6%
Awarded to OBE Subs	\$ 4,031,356	5%
Awarded to WBE Primes	\$ 1,595,200	2%
Awarded to WBE Subs	\$ 2,566,079	3%
Awarded to SBA Prime	\$ -	0%
Awarded to SBA Sub	\$ -	0%

July 1, 2013-June 30, 2015 Payments***		
Total Paid	\$ 171,343,881	
Paid to Non-LBEs Primes	\$ 43,127,053	19%
Paid to Non-LBE Subs	\$ 18,358,875	8%
Paid to LBEs Primes	\$ 87,939,772	63%
Paid to LBE Subs	\$ 21,918,181	10%
Paid to MBE Primes	\$ 18,416,013	15%
Paid to MBE Subs	\$ 7,735,178	4%
Paid to OBE Primes	\$ 47,935,493	29%
Paid to OBE Subs	\$ 12,309,463	6%
Paid to WBE Primes	\$ 15,389,423	14%
Paid to WBE Subs	\$ 1,873,540	1%
Paid to SBA Primes	\$ 6,198,843	5%
Paid to SBA Subs	\$ -	0%

FY 14-15 Q4 Micro Set Aside Contracts	
Total Eligible	0
Total Awarded	0

*includes one (1) Joint Venture Non-LBE/LBE-MBE partnership.

**Award and Notice to Proceed

***based on information from PUC SOLIS extract dated July 1, 2015

Department	Contract Number	Project Name	Prime	Prime LBE Status	LBE Goal	Sub Goal To Date	Amount	Total Payments to LBEs	Total Contract Payment	Notice to Proceed (following Award)	Contract Compliance Officer	Industry	Quarter
PUC	WW-550	20th/Arkansas/Connecticut/Mississippi/Missouri Sewer Replacement	PRECISION ENGINEERING INC	LBE-MBE	15%	100%	\$ 2,862,147	\$ 3,547,479	\$ 3,547,479	6/16/2013	Hadas Rivera-Weiss	Construction	FY 13/14 Q1
PUC	CS-296.C	HSIP Professional and Engineering Support Services	AECOM/AGS JV	JV-MBE	16%	0%	\$ 2,500,000	\$ -	\$ -	7/2/2013	Hadas Rivera-Weiss	Professional Services	FY 13-14 Q1
PUC	CS-296.D	HSIP Professional and Engineering Support Services	M W H AMERICAS INC	Non-LBE	16%	28%	\$ 2,500,000	\$ 216,177	\$ 766,413	7/2/2013	Hadas Rivera-Weiss	Professional Services	FY 13-14 Q1
PUC	WD-2695	Auxiliary Water Supply System - New Cisterns A [Complete]	Trinet Construction	LBE-OBE	22%	88%	\$ 3,868,900	\$ 3,436,156	\$ 3,913,761	7/15/2013	Bayard Fong	Construction	FY 13/14 Q1
PUC	CS-235	Digester Southeast Planning	Brown and Caldwell	Non-LBE	10%	9%	\$ 80,000,000	\$ 1,564,081	\$ 17,998,038	7/16/2013	Hadas Rivera-Weiss	Professional Services	FY 13/14 Q1
PUC	CS-296.B	HSIP Professional and Engineering Support Services	CH2M HILL ENGINEERS INC	Non-LBE	16%	0%	\$ 2,500,000	\$ -	\$ 707,462	7/25/2013	Hadas Rivera-Weiss	Professional Services	FY 13-14 Q1
PUC	CS-296.E	HSIP Professional and Engineering Support Services	CB&I GOVERNMENT SOLUTIONS INC	Non-LBE	16%	53%	\$ 2,500,000	\$ 482,413	\$ 903,435	7/25/2013	Hadas Rivera-Weiss	Professional Services	FY 13-14 Q1
PUC	WD-2620	8 and 12 inch DI Main Installation and Pavement Renovation in Bryant Street	M Squared Construction	LBE-OBE	18%	100%	\$ 3,737,165	\$ 3,072,419	\$ 3,072,419	8/12/2013	Hadas Rivera-Weiss	Construction	FY 13/14 Q1
PUC	CS-296.A	HSIP Professional and Engineering Support Services	BLACK & VEATCH CORPORATION	Non-LBE	16%	0%	\$ 2,500,000	\$ -	\$ 1,727,120	8/19/2013	Hadas Rivera-Weiss	Professional Services	FY 13-14 Q1
PUC	CS-315.A	As-Needed Geotechnical Engineering Services	AGS	LBE-MBE	15%	0%	\$ 1,500,000	\$ -	\$ 104,356	8/19/2013	Hadas Rivera-Weiss	Professional Services	FY 13/14 Q1
PUC	CS-315.B	As-Needed Geotechnical Engineering Services	ARUP/Terra Engineers	JV-WBE	15%	0%	\$ 1,500,000	\$ -	\$ -	8/19/2013	Hadas Rivera-Weiss	Professional Services	FY 13/14 Q1
PUC	CS-315.C	As-Needed Geotechnical Engineering Services	Geotechnical Consultants, Inc.	LBE-MBE	15%	0%	\$ 1,500,000	\$ -	\$ 317,492	8/19/2013	Hadas Rivera-Weiss	Professional Services	FY 13/14 Q1
PUC	WD-2503R	8-inch DIP Main Installation in Jackson, Washington, Sacramento and Davis Streets	Empire Engineering & Construction, Inc.	LBE-MBE	13%	100%	\$ 2,139,389	\$ 278,728	\$ 278,728	8/19/2013	Hadas Rivera-Weiss	Construction	FY 13/14 Q1
PUC	WW-551	18th/19th/Carolina/Connecticut/Indiana/Minnesota/Texas/ Wisconsin Streets Sewer Replacement [Closed]	Harty Pipelines, Inc	LBE-WBE	16%	100%	\$ 2,385,030	\$ 2,318,426	\$ 2,318,426	8/19/2013	Regina (Chan) Du	Construction	FY 13/14 Q1
PUC	WW-558R	As Needed Sewer Cleaning [Closed]	Proven Management	Non-LBE	9%	4%	\$ 1,594,500	\$ 72,096	\$ 1,660,564	8/19/2013	Regina (Chan) Du	Construction	FY 13/14 Q1
PUC	CS-211.B	Specialized and Technical Services, Natural Resources and Land Mgmt Div., Water Enterprise	ICF-AVILA JV	JV-WBE	13%	52%	\$ 5,000,000	\$ 600,339	\$ 1,155,652	8/21/2013	Hadas Rivera-Weiss	Professional Services	FY 13-14 Q1
PUC	CS-211.C	Specialized and Technical Services, Natural Resources and Land Management Div., Water Enterprise	CB&I GOVERNMENT SOLUTIONS INC	Non-LBE	13%	35%	\$ 5,000,000	\$ 164,518	\$ 470,762	8/21/2013	Hadas Rivera-Weiss	Professional Services	FY 13-14 Q1
PUC	CS-211.D	Specialized and Technical Services, Natural Resources and Land Mgmt Div., Water Enterprise	U R S CORPORATION	Non-LBE	13%	4%	\$ 5,000,000	\$ 53,174	\$ 1,493,707	8/21/2013	Hadas Rivera-Weiss	Professional Services	FY 13-14 Q1
PUC	WD-2682	8-Inch Ductile Iron Pipe Main Installation in 25th St, Noe, Hoffman	M Hernandez	LBE-MBE	18%	51%	\$ 1,228,345	\$ 143,206	\$ 280,086	8/26/2013	Regina (Chan) Du	Construction	FY 13/14 Q1
PUC	WW-567	As Needed Spot Sewer Repair [Closed]	J FLORES CONSTRUCTION COMPANY INC	LBE-OBE	10%	100%	\$ 6,944,815	\$ 7,608,979	\$ 7,608,979	8/26/2013	Regina (Chan) Du	Construction	FY 13/14 Q1
PUC	WW-545	16th, 21st, 25th Avenue & Cabrillo/California Streets [Closed]	Shaw Pipeline	LBE-OBE	10%	100%	\$ 3,960,311	\$ 3,999,477	\$ 3,999,477	9/3/2013	Bayard Fong	Construction	FY 13/14 Q1
PUC	WW-549	Buchanan/Divasadero/Fillmore/Green/Pierce and Scott Streets Sewer Replacement	PRECISION ENGINEERING INC	LBE-MBE	16%	100%	\$ 2,178,505	\$ 2,202,507	\$ 2,202,507	9/3/2013	Hadas Rivera-Weiss	Construction	FY 13/14 Q1
PUC	CS-211.A	Specialized and Technical Services, Natural Resources Div., Water Enterprise	CDM SMITH & A-T-S JV	JV-WBE	13%	74%	\$ 5,000,000	\$ 332,283	\$ 448,656	9/9/2013	Hadas Rivera-Weiss	Professional Services	FY 13-14 Q1
PUC	WW-548	Avila/Bay/Beach/Chestnut/Francisco/Jefferson/Scott Streets and Capra Way Sewer Replacement [Closed]	D'Arcy& Harty	LBE-OBE	17%	98%	\$ 2,459,995	\$ 2,452,144	\$ 2,493,752	9/9/2013	Regina (Chan) Du	Construction	FY 13/14 Q1
PUC	WD-2683R	8 inch Ductile Iron Pipe Main Installation in Indiana and Tennessee Streets; and 16 inch Ductile Iron Pipe	M Squared Construction	LBE-OBE	21%	100%	\$ 2,445,650	\$ 2,042,168	\$ 2,042,168	9/16/2013	Bayard Fong	Construction	FY 13/14 Q1
PUC	CS-306.B	As-Needed Contracting and Employment Technical Support Services	Butler Enterprises Group	LBE-MBE	Micro	85%	\$ 50,000	\$ -	\$ 47,048	9/26/2013	Regina (Chan) Du	Professional Services	FY 13/14 Q1
PUC	CS-306.D	As-Needed Contracting and Employment Technical Support Services	JBR Partners	LBE-MBE	Micro	100%	\$ 50,000	\$ -	\$ 47,166	9/26/2013	Regina (Chan) Du	Professional Services	FY 13/14 Q1
PUC	CS-306.F	As-Needed Contracting and Employment Technical Support Services	Merriwether & Williams Insurance	LBE-MBE	Micro	100%	\$ 50,000	\$ -	\$ 30,541	9/26/2013	Regina (Chan) Du	Professional Services	FY 13/14 Q1
PUC	CS-306.H	As-Needed Contracting and Employment Technical Support Services	The Their Group	LBE-WBE	Micro	100%	\$ 50,000	\$ -	\$ 14,758	9/26/2013	Regina (Chan) Du	Professional Services	FY 13/14 Q1
PUC	CS-287	Real Estate and Land Negotiation Services	ECONOMIC & PLANNING SYSTEMS INC	Non-LBE	22%	8%	\$ 420,000	\$ 16,559	\$ 217,922	10/11/2013	Mindy Lee	Professional Services	FY 13/14 Q2
PUC	CS-193.B	As Needed Energy Efficiency Services	Enovity Inc	Non-LBE	6%	0%	\$ 2,375,000	\$ -	\$ 24,277	11/15/2013	Mindy Lee	Professional Services	FY 13/14 Q2
PUC	WD-2685	Auxiliary Water Supply System, Reservoir, and Tanks Improvement Project	Cal State Constructors	LBE-OBE	16%	79%	\$ 8,469,000	\$ 5,571,068	\$ 7,046,233	11/18/2013	Bayard Fong	Construction	FY 13/14 Q2
PUC	WD-2696	AWSW New Cisterns B Contract	Azul Works Inc.	LBE-WBE	15%	100%	\$ 5,013,300	\$ 3,669,600	\$ 3,669,600	12/2/2013	Mindy Lee	Construction	FY 13/14 Q2
PUC	CS-317	Specialized and Technical Services - Restoration and Revegetation	Orion Environmental Associates	LBE-MBE	11%	69%	\$ 1,500,000	\$ 328,928	\$ 474,714	12/10/2013	Hadas Rivera-Weiss	Professional Services	FY 13/14 Q2
PUC	CS-193.A	As-needed Energy Efficiency Services	KW Engineering	Non-LBE	6%	0%	\$ 2,375,000	\$ -	\$ 122,537	12/27/2013	Mindy Lee	Professional Services	FY 13-14 Q2
PUC	CS-193.C	As-needed Energy Efficiency Services	ENEROC INC	Non-LBE	6%	3%	\$ 2,375,000	\$ 9,830	\$ 310,306	1/13/2014	Mindy Lee	Professional Services	FY 13-14 Q3
PUC	WW-546R	15th/16th/18th/19th/20th Avenues & California/Clement Sts Sewer Replacement & Pavement Renovation [Closed]	Harty Pipelines, Inc	LBE-WBE	17%	100%	\$ 3,899,750	\$ 4,044,162	\$ 4,044,162	1/13/2014	Regina (Chan) Du	Construction	FY 13-14 Q3
PUC	WW-552R	Clay, Cherry, and Collins St. Sewer Replacement, Water Main Installation, and Pavement Renovation	Shaw Pipeline	LBE-OBE	14%	98%	\$ 4,466,518	\$ 3,898,119	\$ 3,962,386	2/4/2014	Regina (Chan) Du	Construction	FY 13-14 Q3
PUC	WW-584	As-Needed Spot Sewer Repair	J FLORES CONSTRUCTION COMPANY INC	LBE-OBE	10%	100%	\$ 6,593,265	\$ 7,351,405	\$ 7,351,405	2/4/2014	Regina (Chan) Du	Construction	FY 13-14 Q3
PUC	WW-583	As-Needed Main Sewer Replacement	PRECISION ENGINEERING INC	LBE-MBE	16%	100%	\$ 3,534,100	\$ 2,145,210	\$ 2,145,210	2/18/2014	Bayard Fong	Construction	FY 13-14 Q3
PUC	WW-585	15th, 17th, 23rd, 44th, Granada, Meda and Oakdale Avenues Sewer Replacement	Shaw Pipeline	LBE-OBE	16%	100%	\$ 2,634,535	\$ 3,047,757	\$ 3,047,757	2/18/2014	Hadas Rivera-Weiss	Construction	FY 13-14 Q3
PUC	WW-568	18th,25th,35th,47th Avenues and Delancey,Felton,Fern,Hawes,Madrid,Steiner Streets Sewer Replacement [Closed]	J FLORES CONSTRUCTION COMPANY INC	LBE-OBE	14%	100%	\$ 2,354,290	\$ 3,518,634	\$ 3,518,634	3/3/2014	Bayard Fong	Construction	FY 13-14 Q3
PUC	WD-2697	Auxiliary Water Supply System - New Cisterns C	Cal State Constructors	LBE-OBE	15%	70%	\$ 4,147,000	\$ 2,499,380	\$ 3,582,041	3/17/2014	Mindy Lee	Construction	FY 13-14 Q3
PUC	WW-556	Southeast Water Pollution Control Plant Chemical System Relocation and Facility Upgrades	N T K CONSTRUCTION INC	SBA-MBE	13%	95%	\$ 14,025,000	\$ 6,668,875	\$ 7,051,548	3/18/2014	Hadas Rivera-Weiss	Construction	FY 13-14 Q3
PUC	WW-547	Alhambra/Bay/Beach Streets and Mallorca/Retiro/Toledo Way Sewer Replacement [Complete]	PRECISION ENGINEERING INC	LBE-WBE	17%	100%	\$ 2,626,560	\$ 2,497,985	\$ 2,497,985	4/7/2014	Hadas Rivera-Weiss	Construction	FY 13-14 Q4
PUC	CS-193.D	As-needed Energy Efficiency Services	CS&I/EBS JV	JV-OBE	6%	0%	\$ 2,375,000	\$ -	\$ -	4/11/2014	Mindy Lee	Professional Services	FY 13-14 Q3
PUC	WD-2670A	Cathodic Protection for 30-, 36-, 42- & 48- Steel Pipe Transmission Main of University Mound System	Azul Works Inc.	LBE-WBE	18%	100%	\$ 640,300	\$ 639,360	\$ 639,360	4/28/2014	Bayard Fong	Construction	FY 13-14 Q4
PUC	WD-2727	Peninsula Pipelines Seismic Upgrade	RANGER PIPELINES INC	Non-LBE	13%	3%	\$ 20,736,380	\$ 447,172	\$ 13,603,959	4/28/2014	Bayard Fong	Construction	FY 13-14 Q4
PUC	CS-258.A	As-needed Environmental Services for SSIP HSIP	ICF/Panorama Environmental	JV-WBE	15%	50%	\$ 4,850,000	\$ 20,157	\$ 40,314	5/13/2014	Regina (Chan) Du	Professional Services	FY 13-14 Q4
PUC	CS-258.B	As-needed Environmental Services for SSIP HSIP	URS	Non-LBE	15%	0%	\$ 4,850,000	\$ -	\$ -	5/13/2014	Regina (Chan) Du	Professional Services	FY 13-14 Q4
PUC	CS-258.C	As-needed Environmental Services for SSIP HSIP	ESA & Orion	JV-MBE	15%	0%	\$ 4,850,000	\$ -	\$ -	5/13/2014	Regina (Chan) Du	Professional Services	FY 13-14 Q4
PUC	WD-2705	Town of Sunol Fire Suppression System	Azul Works Inc.	LBE-WBE	13%	45%	\$ 5,702,680	\$ 2,148,241	\$ 4,766,433	5/30/2014	Bayard Fong	Construction	FY 13-14 Q4
PUC	WW-559R	Fixed Gas Monitoring System Upgrade	U S ELECTRIC TECHNOLOGIES INC	Non-LBE	10%	3%	\$ 2,484,000	\$ 65,680	\$ 2,033,997	6/23/2014	Mindy Lee	Construction	FY 13-14 Q4
PUC	WD-2667	8-inch Ductile Iron Water Main Replacement and Pavement Renovation on Mission Street	M HERNANDEZ CONSTRN DBA HERNANDEZ ENGRNG	LBE-MBE	18%	100%	\$ 2,441,673	\$ 1,636,763	\$ 1,636,763	7/14/2014	Hadas Rivera-Weiss	Construction	FY 14-15 Q1
PUC	WW-562	Instrumentation & Back-Up Power Systems Improvements	PHOENIX ELECTRIC COMPANY	LBE-MBE	10%	100%	\$ 1,190,735	\$ 773,386	\$ 773,386	7/21/2014	Mindy Lee	Construction	FY 14-15 Q1
PUC	CS-324.B	Security Consulting Design Services	THE CONSULTING GROUP	Non-LBE	9%	0%	\$ 2,000,000	\$ -	\$ -	8/7/2014	Bayard Fong	Professional Services	FY 14-15 Q1
PUC	WD-2622	San Francisco Groundwater Supply Pipeline	RANGER PIPELINES INC	Non-LBE	10%	0%	\$ 7,664,116	\$ -	\$ 7,607,900	8/24/2014	Hadas Rivera-Weiss	Construction	FY 14-15 Q1
PUC	WW-591	As-Needed Spot Sewer Replacement	J FLORES CONSTRUCTION COMPANY INC	LBE-OBE	7%	100%	\$ 6,425,224	\$ 3,183,209	\$ 3,183,209	8/25/2014	Regina (Chan) Du	Construction	FY 14-15 Q1
PUC	WW-592	As-Needed Main Sewer Replacement	HARTY PIPELINE INC	LBE-WBE	16%	100%	\$ 2,766,688	\$ 2,151,097	\$ 2,151,097	8/25/2014	Bayard Fong	Construction	FY 14-15 Q1
PUC	HH-963R	Moccasin Control and Server Building	ROBERT E BOYER CONSTRUCTION INC	PUC-LBE	11%	80%	\$ 6,611,250	\$ 4,509,713	\$ 5,624,139	7/8/2014	Regina (Chan) Du	Construction	FY 14-15 Q1
PUC	WD-2686	Auxiliary Water Supply System Pumping Station No. 1 Improvements (2014)	N T K CONSTRUCTION INC	Non-LBE	16%	0%	\$ 7,847,000	\$ -	\$ 577,841	10/20/2014	Mindy Lee	Construction	FY 14-15 Q2
PUC	WW-595	3rd/7th/8th/25th/33rd/42nd Avenues and Baker/Welsh Streets Sewer Replacement	SHAW PIPELINE INC	LBE-OBE	13%	100%	\$ 2,964,845	\$ 2,375,182	\$ 2,375,182	10/27/2014	Mindy Lee	Construction	FY 14-15 Q2
PUC	CS-291.A	K-12 Framework Environmental Literacy and Education	CENTER FOR ECOLITERACY	Non-LBE	22%	0%	\$ 100,000	\$ -	\$ 11,177	11/13/2014	Regina (Chan) Du	Professional Services	FY 14-15 Q2
PUC	DB-124	San Joaquin Valley Communication System Upgrade	COMMUNICATION SERVICES INC	Non-LBE	6%	19%	\$ 6,990,959	\$ 188,230	\$ 965,343	11/17/2014	Mindy Lee	Construction	FY 14-15 Q2
PUC	CS-386.B	As-Needed Engineering Design Services	MWH-WRE JV	JV-MBE	14%	50%	\$ 3,000,000	\$ 82,341	\$ 164,682	11/24/2014	Bayard Fong	Professional Services	FY 14-15 Q2
PUC	CS-386.A	As-Needed Engineering Design Services	KJ-AGS JV	JV-MBE	14%	49%	\$ 3,000,000	\$ 83,228	\$ 170,659	11/24/2014	Bayard Fong	Professional Services	FY 14-15 Q2
PUC	CS-386.C	As-needed Engineering Design Services	U R S CORPORATION	Non-LBE	14%	0%	\$ 3,000,000	\$ -	\$ 3,701	12/1/2014	Bayard Fong	Professional Services	FY 14-15 Q2
PUC	CS-389	Planning and Engineering Services Southeast Plant New 250 MGD Headworks Facility	CAROLLO ENGINEERS PC	Non-LBE	12%	0%	\$ 14,000,000	\$ -	\$ -	12/19/2014	Bayard Fong	Professional Services	FY 14-15 Q2
PUC	WW-572R	Westside Pump Station Discharge Pipe Manifold Upgrade	CAL STATE CONSTRUCTORS INC	LBE-OBE	16%	57%	\$ 5,800,000	\$ 252,989	\$ 442,847	10/15/2014	Regina (Chan) Du	Construction	FY 14-15 Q2
PUC	HH-976	Coast Range Tunnel Inspection Access Work	TRINET CONSTRUCTION INC	LBE-WBE	11%	100%	\$ 765,651	\$ 753,667	\$ 753,667	11/18/2014	Hadas Rivera-Weiss	Construction	FY 14-15 Q2
PUC	WW-593R	As-Needed Sewer Cleaning and Inspection	A RUIZ CONSTRUCTION CO AND ASSOC INC	SBA-LBE	10%	25%	\$ 1,594,150	\$ 315,462	\$ 1,258,103	12/1/2014	Regina Chan (Du)	Construction	FY 14-15 Q2
PUC	WD-2712	8-inch DIM Installation on Alabama & 25th Streets	M SQUARED CONSTRUCTION INC	LBE-OBE	12%	100%	\$ 1,575,000	\$ 1,181,713	\$ 1,181,713	12/16/2014	Hadas Rivera-Weiss	Construction	FY 14-15 Q2
PUC	JOC-47R	General Engineering (A-License), San Francisco/Penisnsula/East Bay	YERBA BUENA ENGINEERING & CONSTRCTN INC	Non-LBE	18%	0%	\$ 5,000,000	\$ -	\$ -	12/29/2014	Regina Chan (Du)	Construction	FY 14-15 Q2
PUC	JOC-48R	General Engineering (A-License), San Francisco/Penisula/Eastbay	TRINET CONSTRUCTION INC	LBE-WBE	18%	0%	\$ 5,000,000	\$ -	\$ -	12/29/2014	Mindy Lee	Construction	FY 14-15 Q2
PUC	CS-294.F	HAZWOPER Training	GOLDEN GATE ENVIRONMENTAL	LBE-WBE	5%	100%	\$ 286,500	\$ 7,200	\$ 7,200	1/15/2015	Mindy Lee	Professional Services	FY 14-15 Q3
PUC	WW-589	Oceanside Water Pollution Control Plant Total Solid Control and Waste Activated Sludge System Upgrade	ANVIL BUILDERS INC	LBE-OBE	14%	100%	\$ 1,580,500	\$ 35,930	\$ 35,930	1/28/2015	Bayard Fong	Construction	FY 14-15 Q3

Department	Contract Number	Project Name	Prime	Prime LBE Status	LBE Goal	Sub Goal To Date	Amount	Total Payments to LBEs	Total Contract Payment	Notice to Proceed (following Award)	Contract Compliance Officer	Industry	Quarter
PUC	CS-396	Engineering Services for the Pilarcitos Dam and Reservoir Improvements Project	U R S CORPORATION	Non-LBE	16%	0%	\$ 3,000,000	\$ -	\$ 7,104	2/6/2015	Mindy Lee	Professional Services	FY 14-15 Q3
PUC	WD-2745	Auxiliary Water Supply System New Cisterns D	AZUL WORKS INC	LBE-WBE	15%	100%	\$ 4,247,350	\$ 656,081	\$ 656,081	2/9/2015	Regina Chan (Du)	Construction	FY 14-15 Q3
PUC	CS-380	Specialized Groundwater Monitoring Services	NORTHGATE AGS JOINT VENTURE	JV-MBE	14%	0%	\$ 1,500,000	\$ -	\$ -	2/11/2015	Hadas Rivera-Weiss	Professional Services	FY 14-15 Q3
PUC	WW-601	As-Needed Spot Sewer Replacement	J FLORES CONSTRUCTION COMPANY INC	Non-LBE	7%	0%	\$ 6,883,165	\$ -	\$ -	2/12/2015	Regina Chan (Du)	Construction	FY 14-15 Q3
PUC	WD-2506	8" DIM Installation on Clement from Arguello to 14th Ave	M SQUARED CONSTRUCTION INC	LBE-OBE	13%	100%	\$ 3,057,191	\$ 355,628	\$ 355,628	2/19/2015	Regina Chan (Du)	Construction	FY 14-15 Q3
PUC	WD-2621R	San Francisco Groundwater Supply Well Stations	WESTERN WATER CONSTRUCTORS INC	Non-LBE	18%	0%	\$ 14,955,100	\$ -	\$ 359,208	3/16/2015	Bayard Fong	Construction	FY 14-15 Q3
PUC	CS-388	River Ecosystem Science Support	MCBAIN ASSOCIATES	Non-LBE	12%	0%	\$ 1,500,000	\$ -	\$ 4,102	3/24/2015	Hadas Rivera-Weiss	Professional Services	FY 14-15 Q3
PUC	JOC-52	Electrical (C-10 License), San Francisco, Peninsula, and East Bay	U S ELECTRIC TECHNOLOGIES INC	LBE-MBE	13%	0%	\$ 3,000,000	\$ -	\$ -	3/26/2015	Regina Chan (Du)	Construction	FY 14-15 Q3
PUC	CS-297.C	As-Needed Construction Management Services	ENVIRONMENTAL & CONSTRUCTION SLTNS INC	LBE-OBE	15%	0%	\$ 4,000,000	\$ -	\$ -	4/3/2015	Bayard Fong	Professional Services	FY 14-15 Q4
PUC	WD-2668	Regional Groundwater Storage & Recovery	RANGER PIPELINES INC	Non-LBE	14%	0%	\$ 42,980,047	\$ -	\$ 303,072	4/6/2015	Mindy Lee	Construction	FY 14-15 Q4
PUC	CS-297.A	As-Needed Construction Management Services	AVILA & ASSOC CONSULTING ENGINEERS INC	LBE-WBE	15%	0%	\$ 4,000,000	\$ -	\$ -	4/6/2015	Bayard Fong	Professional Services	FY 14-15 Q4
PUC	CS-297.B	As-Needed Construction Management Services	CPM-ALTA JV	JV-MBE	15%	0%	\$ 4,000,000	\$ -	\$ -	4/6/2015	Bayard Fong	Professional Services	FY 14-15 Q4
PUC	CS-297.D	As-Needed Construction Management Services	M C K ASSOCIATES LLC	LBE-OBE	25%	0%	\$ 4,000,000	\$ -	\$ -	4/6/2015	Bayard Fong	Professional Services	FY 14-15 Q4
PUC	JOC-55	Electrical (C-10 License), Hetch, Hetchy	SYSTEM 3 INC	Non-LBE	6%	0%	\$ 5,000,000	\$ -	\$ -	4/10/2015	Bayard Fong	Construction	FY 14-15 Q4
PUC	WD-2750	Site Remediation at 520 John Muir Drive	ENGINEERING/REMEDIATION RESOURCES GROUP	Non-LBE	17%	0%	\$ 9,210,716	\$ -	\$ 3,148,178	4/17/2015	Bayard Fong	Construction	FY 14-15 Q4
PUC	CS-294.G	HAZWOPER Training	SAFETY COMPLIANCE MANAGEMENT INC	Non-LBE	10%	0%	\$ 220,910	\$ -	\$ -	4/20/2015	Mindy Lee	Professional Services	FY 14-15 Q4
PUC	WW-510R	Schwerin Street Sewer System Improvement	J M B CONSTRUCTION	Non-LB E	10%	0%	\$ 3,844,353	\$ -	\$ 193,089	4/27/2015	Hadas Rivera-Weiss	Construction	FY 14-15 Q4
PUC	CS-366	Emergency Planning, Technical Assistance and Training Support	AECOM TECHNICAL SERVICES INC	Non-LBE	10%	0%	\$ 2,000,000	\$ -	\$ 4,429	4/28/2015	Regina Chan (Du)	Professional Services	FY 14-15 Q4
PUC	CS-1004.B	Engineering Design Services for Oceanside Plant	M W H AMERICAS INC	Non-LBE	13%	0%	\$ 3,500,000	\$ -	\$ -	5/14/2015	Bayard Fong	Professional Services	FY 14-15 Q4
PUC	WD-2615	8" Ductile Iron Water Main Installation on McAllister, Fulton & Grove Streets	M SQUARED CONSTRUCTION INC	LBE-OBE	16%	0%	\$ 1,633,030	\$ -	\$ -	6/8/2015	Bayard Fong	Construction	FY 14-15 Q4
PUC	CS-291.I	As-Needed Communication and Marketing Services	BARNES MOSHER WHITEHURST LAUTER & PRTNRS	LBE-OBE	30%	0%	\$ 500,000	\$ -	\$ -	6/10/2015	Regina Chan (Du)	Professional Services	FY 14-15 Q4
PUC	WW-580	Oceanside Water Pollution Control Plant, W2 & W3 Water System Improvements	CAL STATE CONSTRUCTORS INC	LBE-MBE	18%	0%	\$ 1,494,047	\$ -	\$ -	6/17/2015	Bayard Fong	Construction	FY 14-15 Q4

Recreation and Parks Department

Contract Award and Payment Summary

FY 14-15

FY 14-15 Awarded Contracts		
Total Number of Contracts	9	
Professional Services	0	0%
Construction	9	100%
LBE Primes	4	66%
Non-LBE Primes	5	33%
MBE Primes	2	0%
OBE Prime	1	0%
WBE Prime	0	0%
SBA LBE Prime	0	0%

FY 14-15 Awards		
Amount Awarded	\$ 5,188,857	
Awarded to Non-LBE Primes	\$ 2,598,359	50%
Awarded to Non-LBE Subs	\$ 1,072,067	21%
Awarded to LBEs Primes	\$ 605,297	12%
Awarded to LBE Subs	\$ 913,134	18%
Awarded to MBE Primes	\$ 319,990	6%
Awarded to MBE Subs	\$ 496,846	10%
Awarded to OBE Primes	\$ 285,307	5%
Awarded to OBE Subs	\$ 325,985	6%
Awarded to WBE Primes	\$ -	0%
Awarded to WBE Subs	\$ 90,303	2%
Awarded to SBA Prime (MBE)	\$ -	0%
Awarded to SBA Sub	\$ -	0%

FY 14-15 Micro Set Aside Contracts	
Total Eligible	5
Total Awarded	4

Recreation and Parks Department

Contract Award and Payment Summary

FY 14-15 Q1

FY 14-15 Q1 Awarded Contracts		
Total Number of Contracts	2	
Professional Services	0	0%
Construction	2	100%
LBE Primes	0	0%
Non-LBE Primes	2	100%
MBE Primes	0	0%
OBE Prime	0	0%
WBE Prime	0	0%
SBA LBE Prime	0	0%

FY 14-15 Q1 Awards		
Amount Awarded	\$ 2,949,969	
Awarded to Non-LBE Primes	\$ 1,663,881	56%
Awarded to Non-LBE Subs	\$ 826,250	28%
Awarded to LBEs Primes	\$ -	0%
Awarded to LBE Subs	\$ 459,838	16%
Awarded to MBE Primes	\$ -	0%
Awarded to MBE Subs	\$ 289,930	10%
Awarded to OBE Primes	\$ -	0%
Awarded to OBE Subs	\$ 127,708	4%
Awarded to WBE Primes	\$ -	0%
Awarded to WBE Subs	\$ 42,200	1%
Awarded to SBA Prime	\$ -	0%
Awarded to SBA Sub	\$ -	0%

July 2013-September 30, 2014 Payments		
Total Paid	\$ 1,697,246	
Paid to Non-LBEs Primes	\$ 241,435	14%
Paid to Non-LBE Subs	\$ 227,488	13%
Paid to LBEs Primes	\$ 235,219	14%
Paid to LBE Subs	\$ 993,104	59%
Paid to MBE Primes	\$ 82,556	5%
Paid to MBE Subs	\$ 871,298	51%
Paid to OBE Primes	\$ 132,708	8%
Paid to OBE Subs	\$ 89,797	5%
Paid to WBE Primes	\$ 19,955	1%
Paid to WBE Subs	\$ 32,009	2%

FY 14-15 Q1 Micro Set Aside Contracts	
Total Eligible Contracts	0
Total Awarded Micro Set Asides	0

Recreation and Parks Department

Contract Award and Payment Summary

FY 14-15 Q2

FY 14-15 Q2 Awarded Contracts		
Total Number of Contracts	4	
Professional Services	0	0%
Construction	4	100%
LBE Primes	3	75%
Non-LBE Primes	1	25%
MBE Primes	2	50%
OBE Prime	1	25%
WBE Prime	0	0%
SBA LBE Prime	0	0%

FY 14-15 Q2 Awards		
Amount Awarded	\$ 1,337,590	
Awarded to Non-LBE Primes	\$ 390,672	29%
Awarded to Non-LBE Subs	\$ 127,800	10%
Awarded to LBEs Primes	\$ 542,790	41%
Awarded to LBE Subs	\$ 276,328	21%
Awarded to MBE Primes	\$ 319,990	24%
Awarded to MBE Subs	\$ 127,670	10%
Awarded to OBE Primes	\$ 222,800	17%
Awarded to OBE Subs	\$ 100,555	8%
Awarded to WBE Primes	\$ -	0%
Awarded to WBE Subs	\$ 48,103	4%
Awarded to SBA Prime	\$ -	0%
Awarded to SBA Sub	\$ -	0%

July 2013-December 31, 2014 Payments*		
Total Paid	\$ 3,174,522	
Paid to Non-LBEs Primes	\$ 1,738,807	55%
Paid to Non-LBE Subs	\$ 234,388	7%
Paid to LBEs Primes	\$ 189,697	6%
Paid to LBE Subs	\$ 1,011,629	32%
Paid to MBE Primes	\$ 82,556	3%
Paid to MBE Subs	\$ 878,453	28%
Paid to OBE Primes	\$ 87,186	3%
Paid to OBE Subs	\$ 101,166	3%
Paid to WBE Primes	\$ 19,955	1%
Paid to WBE Subs	\$ 32,010	1%

FY 14-15 Q2 Micro Set Aside Contracts	
Total Eligible Contracts	3
Total Awarded Micro Set Asides	3

*Based on information from Elations/LBEUTS dated 1/05/15.

Recreation and Parks Department

Contract Award and Payment Summary

FY 14-15 Q3

FY 14-15 Q3 Awarded Contracts		
Total Number of Contracts	1	
Professional Services	0	0%
Construction	1	100%
LBE Primes	0	0%
Non-LBE Primes	1	100%
MBE Primes	0	0%
OBE Prime	0	0%
WBE Prime	0	0%
SBA LBE Prime	0	0%

FY 14-15 Q3 Awards		
Amount Awarded	\$ 311,405	
Awarded to Non-LBE Primes	\$ 288,405	93%
Awarded to Non-LBE Subs	\$ -	0%
Awarded to LBEs Primes	\$ -	0%
Awarded to LBE Subs	\$ 23,000	7%
Awarded to MBE Primes	\$ -	0%
Awarded to MBE Subs	\$ -	0%
Awarded to OBE Primes	\$ -	0%
Awarded to OBE Subs	\$ 23,000	7%
Awarded to WBE Primes	\$ -	0%
Awarded to WBE Subs	\$ -	0%
Awarded to SBA Prime	\$ -	0%
Awarded to SBA Sub	\$ -	0%

July 2013-March 31, 2015 Payments		
Total Paid	\$ 5,037,491	
Paid to Non-LBEs Primes	\$ 2,883,589	57%
Paid to Non-LBE Subs	\$ 270,256	5%
Paid to LBEs Primes	\$ 764,090	15%
Paid to LBE Subs	\$ 1,718,088	34%
Paid to MBE Primes	\$ 388,068	8%
Paid to MBE Subs	\$ 878,453	17%
Paid to OBE Primes**	\$ 356,067	7%
Paid to OBE Subs	\$ 113,666	2%
Paid to WBE Primes	\$ 19,955	0%
Paid to WBE Subs	\$ 127,437	3%

FY 14-15 Q3 Micro Set Aside Contracts	
Total Eligible Contracts	0
Total Awarded Micro Set Asides	0

*Based on information from Elations/LBEUTS dated 4/05/15.

**reduction from previous quarter due to disbursements from primes to subcontractors

Recreation and Parks Department

Contract Award and Payment Summary

FY 14-15 Q4

FY 14-15 Q4 Awarded Contracts		
Total Number of Contracts	2	
Professional Services	0	0%
Construction	2	100%
LBE Primes	1	66%
Non-LBE Primes	1	33%
MBE Primes	0	0%
OBE Prime	0	0%
WBE Prime	0	0%
SBA LBE Prime	0	0%

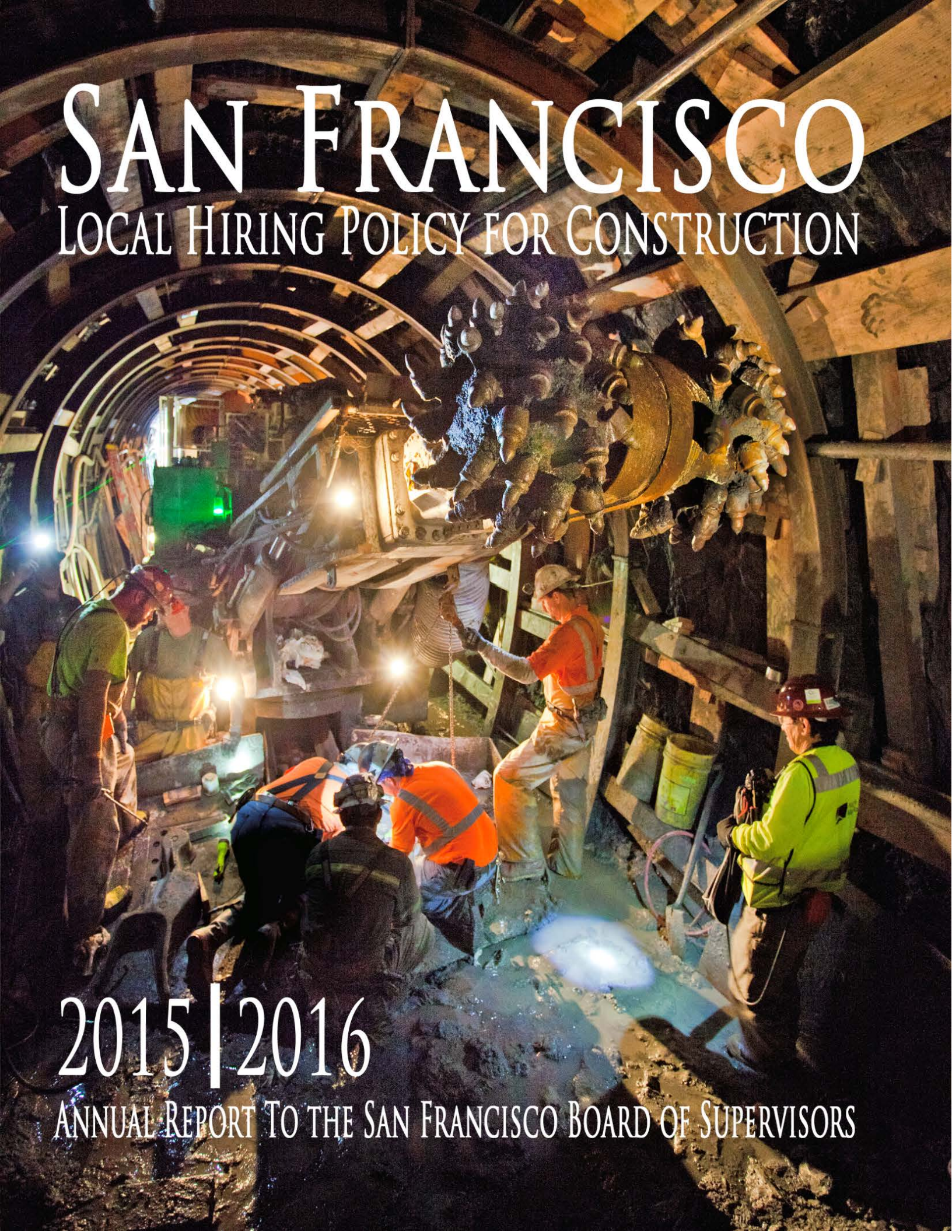
FY 14-15 Q4 Awards		
Amount Awarded	\$ 589,893	
Awarded to Non-LBE Primes	\$ 255,401	43%
Awarded to Non-LBE Subs	\$ 118,017	20%
Awarded to LBEs Primes	\$ 62,507	11%
Awarded to LBE Subs	\$ 153,968	26%
Awarded to MBE Primes	\$ -	0%
Awarded to MBE Subs	\$ 79,246	13%
Awarded to OBE Primes	\$ 62,507	11%
Awarded to OBE Subs	\$ 74,722	13%
Awarded to WBE Primes	\$ -	0%
Awarded to WBE Subs	\$ -	0%
Awarded to SBA Prime (MBE)	\$ -	0%
Awarded to SBA Sub	\$ -	0%

January 1, 2015-June 30, 2015 Payments*		
Total Paid	\$ 5,037,491	
Paid to Non-LBEs Primes	\$ 2,883,589	57%
Paid to Non-LBE Subs	\$ 270,256	5%
Paid to LBEs Primes	\$ 764,090	15%
Paid to LBE Subs	\$ 1,119,557	22%
Paid to MBE Primes	\$ 388,068	8%
Paid to MBE Subs	\$ 878,453	17%
Paid to OBE Primes	\$ 356,067	7%
Paid to OBE Subs	\$ 113,666	2%
Paid to WBE Primes	\$ 19,955	0%
Paid to WBE Subs	\$ 127,437	3%

FY 14-15 Q4 Micro Set Aside Contracts	
Total Eligible	2
Total Awarded	1

*Based on information from Elations/LBEUTS dated 7/18/15.

Department	Contract Number	Project Name	Prime	Prime LBE Status	LBE Goal	Sub Goal to Date	Original Award Amount	Total Payments to LBEs	Total Contract Payments	NTP	CCO	Industry	Quarter
RPD	4025-1213	Randall Museum Renovation	Pfau Long Architecture/Kuth Ranieri	JV-OBE	26%	91%	\$ 736,538	\$ 318,525	\$ 350,239	10/18/2013	Finbarr Jewell	Professional Services	FY 13-14 Q2
RPD	CON13-002R	Coit Tower Renovation	Anvil Builders	LBE-OBE	25%	100%	\$ 1,109,995	\$ 968,670	\$ 968,670	11/15/2013	Finbarr Jewell	Construction	FY 13-14 Q2
RPD	4112-1213-A	As Needed Construction Management Services	ABA Global, INC	LBE-WBE	21%	0%	\$ 850,000	\$ -	\$ 19,955	11/25/2013	Finbarr Jewell	Professional Services	FY 13-14 Q2
RPD	4112-1213-B	As Needed Construction Management Services	CM Pros	LBE-MBE	21%	0%	\$ 850,000	\$ -	\$ 82,556	11/2/2013	Finbarr Jewell	Professional Services	FY 13-14 Q2
RPD	4112-1213-C	As Needed Construction Management Services	CPM/ECS JV	JV-OBE	21%	0%	\$ 850,000	\$ -	\$ -	11/2/2013	Finbarr Jewell	Professional Services	FY 13-14 Q2
RPD	4112-1213-D	As Needed Construction Management Services	Swinerton/MCK JV	JV-OBE	21%	48%	\$ 850,000	\$ 12,597	\$ 26,097	11/2/2013	Finbarr Jewell	Professional Services	FY 13-14 Q2
RPD	CON14-008	Recreation and Parks Department	Continental Golf	Non-LBE	14%	0%	\$ 380,881.00	\$ -	\$ -	8/8/2014	Finbarr Jewell	Construction	FY 14-15 Q1
RPD	CON14-007	Kezar Track Replacement Project	Robert A. Bothman	Non-LBE	15%	0%	\$ 2,569,088.00	\$ -	\$ -	9/29/2014	Finbarr Jewell	Construction	FY 14-15 Q1
RPD	CON14-011	Micro LBE Lawn Bowling Green	Anvil Builders	LBE-MBE	MICRO	0%	\$ 149,490.00	\$ -	\$ -	10/8/2014	Finbarr Jewell	Construction	FY 14-15 Q2
RPD	47233-13/14	Willie "Woo Woo" Wong Playground Renovation Design Services	Conger Moss Guillard (CMG) Landscape A	Non-LBE	25%	0%	\$ 645,200.00	\$ -	\$ -	11/24/2014	Finbarr Jewell	Construction	FY 14-15 Q2
RPD	CON14-004	Little Hollywood Park Renovation	C F Contracting	LBE-OBE	MICRO	0%	\$ 380,881.00	\$ -	\$ -	12/17/2014	Finbarr Jewell	Construction	FY 14-15 Q2
RPD	CON14-017	Trocadero Clubhouse	Hoi's Construction	LBE-MBE	MICRO	0%	\$ 213,300.00	\$ -	\$ -	12/22/2014	Finbarr Jewell	Construction	FY 14-15 Q2
RPD	CON14-023	Beach Chalet Renovation - Fencing	Crusader Fence	Non-LBE	5%	0%	\$ 311,405	\$ -	\$ -	3/16/2015	Finbarr Jewell	Construction	FY 14-15 Q3
RPD	CON14-020	Light and Court Improvements at Kelloch Velasco and John McLaren Park	JDB & Sons	LBE-OBE	MICRO	0%	\$ 215,893	\$ -	\$ -	4/21/2015	Finbarr Jewell	Construction	FY 14-15 Q4
RPD	CON14-022	Shark Park Safety, Infrastructure Improvement Project	Sean W. Smith	Non-LBE	16%	0%	\$ 374,000	\$ -	\$ -	6/4/2015	Finbarr Jewell	Construction	FY 14-15 Q4



SAN FRANCISCO

LOCAL HIRING POLICY FOR CONSTRUCTION

2015 | 2016

ANNUAL REPORT TO THE SAN FRANCISCO BOARD OF SUPERVISORS



Office of the Mayor
City & County of San Francisco



Edwin M. Lee



GREETINGS FROM THE MAYOR

On behalf of the City and County of San Francisco, I am pleased to present the fifth Annual Report for the San Francisco Local Hiring Policy for Construction. Creating meaningful jobs for San Franciscans has always been one of my top priorities. As San Francisco continues to lead the nation in job growth, I am proud of the outcome as a result of the first five years of this policy. I continue to be optimistic about its future success and what we have done to help our working families succeed.

When the Local Hiring Policy for Construction was first introduced in 2011, our City was confronting a global financial crisis with uncharacteristically high unemployment rates. The Local Hire Policy put San Franciscans back to work and reignited investments into our local economy. Today, our unemployment rate is one of the lowest in the country, and our economy is one of the strongest and diverse in the nation. With a living wage, San Franciscans have benefitted from a growing economy and opportunities to ladder up.

This report shows that local jobs are going to local people, and I am pleased City departments are meeting and exceeding the goals of the Policy and ensuring residents benefit from the successes of the City. Additionally, the legislation has been further expanded to private developments on City-owned property and Federally-funded transportation projects.

With the impressive growth in construction and the Policy's wider reach, the City is faced with the challenge of expanding our training to provide even greater access to individuals and our workforce with rewarding career pathways. I invite all of our partners including the San Francisco Unified School District, the San Francisco Municipal Transportation Agency (MTA), the San Francisco Public Utilities Commission, San Francisco Public Works, the Port of San Francisco, the San Francisco Recreation and Parks Department, and the San Francisco International Airport with our local apprenticeship programs, the trade unions and our construction employers to continue to take advantage of the exciting opportunities our City has to offer.

All the best,

Edwin M. Lee



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ABOUT THE OFFICE OF ECONOMIC AND WORKFORCE DEVELOPMENT

The mission of the Office of Economic and Workforce Development is to support the ongoing economic vitality of San Francisco. Under the direction of Mayor Edwin M. Lee, OEWD provides city-wide leadership for workforce development, business attraction and retention, neighborhood commercial revitalization, international business engagement and development planning.

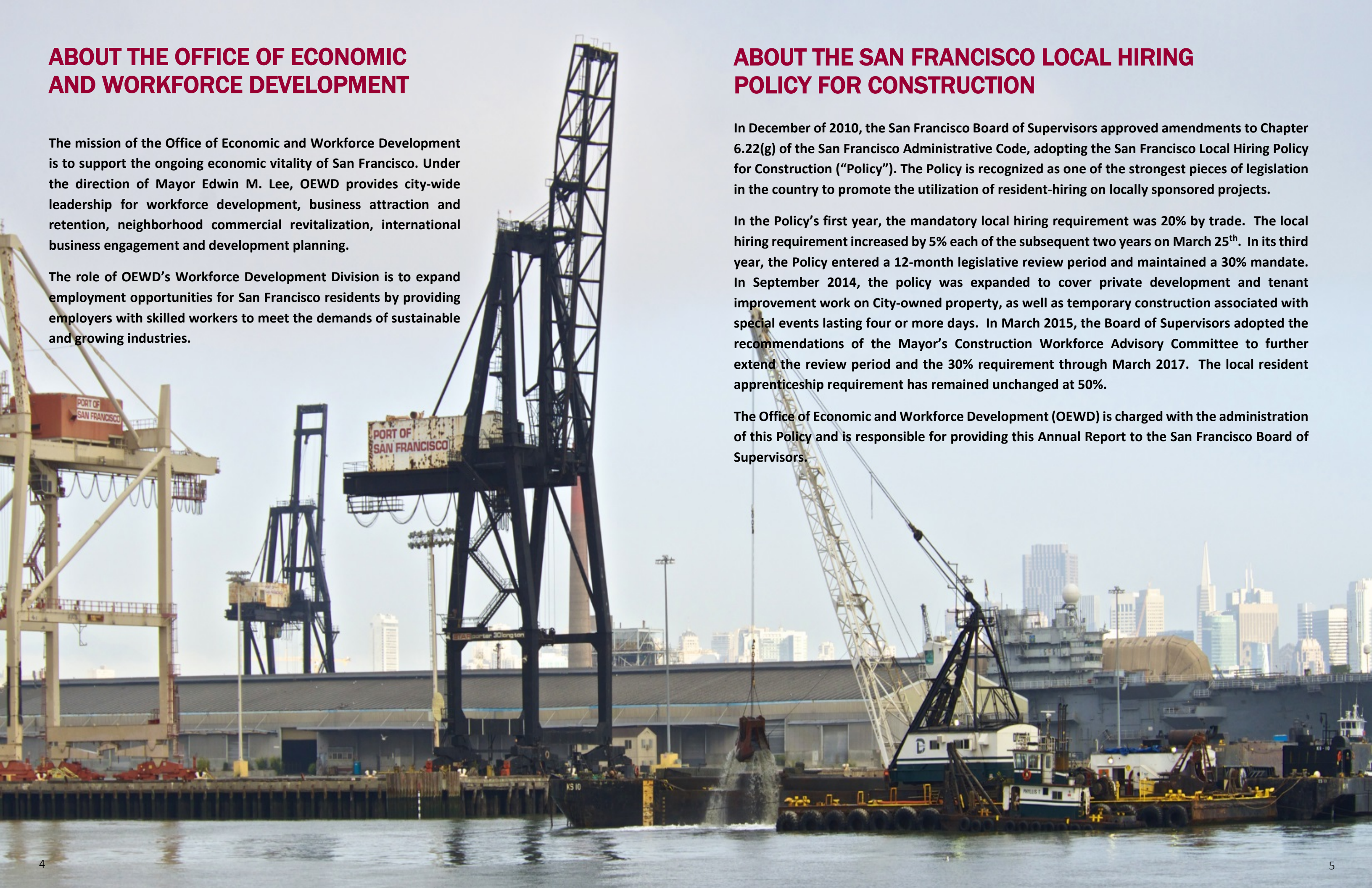
The role of OEWD’s Workforce Development Division is to expand employment opportunities for San Francisco residents by providing employers with skilled workers to meet the demands of sustainable and growing industries.

ABOUT THE SAN FRANCISCO LOCAL HIRING POLICY FOR CONSTRUCTION

In December of 2010, the San Francisco Board of Supervisors approved amendments to Chapter 6.22(g) of the San Francisco Administrative Code, adopting the San Francisco Local Hiring Policy for Construction (“Policy”). The Policy is recognized as one of the strongest pieces of legislation in the country to promote the utilization of resident-hiring on locally sponsored projects.

In the Policy’s first year, the mandatory local hiring requirement was 20% by trade. The local hiring requirement increased by 5% each of the subsequent two years on March 25th. In its third year, the Policy entered a 12-month legislative review period and maintained a 30% mandate. In September 2014, the policy was expanded to cover private development and tenant improvement work on City-owned property, as well as temporary construction associated with special events lasting four or more days. In March 2015, the Board of Supervisors adopted the recommendations of the Mayor’s Construction Workforce Advisory Committee to further extend the review period and the 30% requirement through March 2017. The local resident apprenticeship requirement has remained unchanged at 50%.

The Office of Economic and Workforce Development (OEWD) is charged with the administration of this Policy and is responsible for providing this Annual Report to the San Francisco Board of Supervisors.





EXECUTIVE SUMMARY

PURPOSE

The fifth Annual Report for the San Francisco Local Hiring Policy for Construction was produced to inform the Board of Supervisors of the progress achieved during the Policy’s first five years. The report highlights trade performance data, identifies workforce demographics and addresses priorities for the coming year.

METHODS OF ANALYSIS

OEWD utilizes certified payroll records from Elation Systems, the City’s Project Reporting System (PRS), to verify hours worked by San Francisco residents. Payroll data entered into the City’s PRS between March 25, 2011 and March 1, 2016 was used to produce this report. The data presented evaluates local hours by hiring requirements and not annual performance. The requirement for projects advertised between March 25, 2013 and March 1, 2016 has remained at 30%. The data in this report does not include hours that were credited toward local hiring deficiencies through policy off-ramps.

REPORT HIGHLIGHTS

The 364 projects included in this report were awarded and managed by six departments within the City and County of San Francisco: Municipal Transportation Agency (MTA), Port of San Francisco (Port), Public Utilities Commission (PUC), Recreation and Parks Department (RPD), San Francisco International Airport (SFO), and San Francisco Public Works (SFPW)

- A total of 6,229,126 hours have been worked on projects subject to the Local Hiring Policy
- 79 projects have been subject to the 20% hiring requirement and have reported an overall local hiring performance of 33%
- 84 projects have been subject to the 25% hiring requirements and have reported an overall local hiring performance of 34%
- 201 projects have been subject to the 30% requirement and have reported an overall local hiring performance of 45%
- Overall, apprentice participation continues to exceed the 50% requirement with an average performance of 58%

LOOKING AHEAD

OEWD’s goal is to ensure that the Local Hiring Policy for Construction remains beneficial to local workers and the San Francisco economy. Further analysis of the Policy’s impact, and assessment of the availability of qualified workers, will be conducted as additional data becomes available. OEWD will continue to build on existing industry partnerships to respond to the changing workforce needs of the construction industry.

20% OVERVIEW

OVERVIEW OF PROJECTS

Projects advertised between March 25, 2011 and March 24, 2012 are subject to the 20% local hiring requirement. A total of 79 active projects subject to the 20% requirement were tracked across six departments. The total value of these projects is \$422 million. Table 1 shows the number of projects and total award amount by department.

TABLE 1: NUMBER AND VALUE OF PROJECTS SUBJECT TO 20% REQUIREMENT BY DEPARTMENT

Department	MTA	PORT	PUC	RPD	SFO	SFPW	Total
Number of Active Projects	1	9	26	8	10	25	79
Total Award Amount	\$1M	\$117M	\$78	\$30M	\$157M	\$39M	\$422M

LOCAL HIRING PERFORMANCE

As shown in Table 2, a total of 1,655,198 work hours were reported for projects subject to the 20% local hiring requirement. Of this total, 545,856 hours (33%) were performed by San Francisco residents. Inclusive of these hours are 203,369 apprentice hours, of which 119,355 (59%) were performed by San Francisco residents.

TABLE 2: WORK HOURS BY DEPARTMENT FOR PROJECTS SUBJECT TO 20% REQUIREMENT

Department	Total Hours			Apprentice Hours		
	Total	Local	Local %	Total	Local	Local %
MTA	6,813	2,940	43%	1,112	818	74%
PORT	378,084	94,535	25%	53,362	20,482	38%
PUC	407,672	143,172	35%	39,469	30,324	77%
RPD	192,384	63,223	33%	20,773	13,417	65%
SFO	440,891	153,536	35%	69,904	42,682	61%
SFPW	229,354	88,451	39%	18,750	11,633	62%
Total	1,655,198	545,856	33%	203,369	119,355	59%



20% OVERVIEW BY TRADE

Table 3 presents work hours reported by trade on the 79 projects subject to the 20% local hiring requirement. Most trades met or exceeded the local hiring requirement for overall work hours and apprentice hours. On a project-by-project basis, trades that represent less than 5% of gross work hours are exempt from the requirement.

TABLE 3: WORK HOURS BY TRADE FOR PROJECTS SUBJECT TO 20% REQUIREMENT

Trade	Total Hours			Apprentice Hours		
	Total	Local	Local %	Total	Local	Local %
Asbestos Removal Worker	23,383	4,824	21%	0	0	0%
Carpenter And Related Trades	114,946	46,674	41%	16,159	8,308	51%
Cement Mason	61,377	14,974	24%	6,060	5,032	83%
Drywall Installer/Lather	63,615	9,271	15%	7,956	3,738	47%
Electrician	209,217	96,046	46%	36,410	22,396	62%
Glazier	13,691	2,190	16%	1,945	641	33%
Iron Worker	86,097	25,937	30%	16,037	8,109	51%
Laborer And Related Classifications	637,789	223,891	35%	62,005	45,493	73%
Operating Engineer	135,428	47,425	35%	5,682	4,533	80%
Painter	29,170	7,127	24%	2,744	854	31%
Pile Driver	43,111	5,145	12%	10,751	1,875	17%
Plasterer	11,622	2,496	21%	2,940	1,454	49%
Plaster Tender	12,125	1,571	13%	0	0	0%
Plumber	60,788	22,635	37%	16,685	8,680	52%
Roofer	14,007	1,706	12%	2,603	1,262	48%
Sheet Metal Worker	39,812	10,387	26%	6,965	3,226	46%
Other Trades*	99,023	23,561	24%	8,430	3,757	45%
Grand Total	1,655,198	545,856	33%	203,369	119,355	59%

*Other Trades: Asbestos Worker, Heat And Frost Insulator, Boilermaker, Brick Tender, Bricklayer, Blocklayer, Building/Construction Inspector And Field Soils And Material Tester, Carpet, Linoleum, Soft Floor Layer, Dredger Operating Engineer, Driver, Electrical Utility Lineman, Elevator Constructor, Field Surveyor, Landscape Maintenance Laborer, Marble Finisher, Metal Roofing Systems Installer, Modular Furniture Installer, Parking And Highway Improvement, Parking And Highway Improvement Painter, Slurry Seal Worker, Steel Erector And Fabricator, Teamster, Terrazzo Finisher, Terrazzo Worker, Tile Finisher, Tile Setter, Traffic Control/Lane Closure, Tunnel Worker

25% OVERVIEW

OVERVIEW OF PROJECTS

Projects advertised between March 25, 2012 and March 24, 2013 are subject to the 25% local hiring requirement. A total of 84 active projects subject to the 25% requirement were tracked across six departments. The total value of these projects is \$984 million. Table 4 shows the number of projects and total award amount by department.

TABLE 4: NUMBER AND VALUE OF PROJECTS SUBJECT TO 25% REQUIREMENT BY DEPARTMENT

Department	MTA	PORT	PUC	RPD	SFO	SFPW	Total
Number of Active Projects	1	1	28	8	9	37	84
Total Award Amount	\$4M	\$0.4M	\$140M	\$18M	\$247M	\$575M	\$984M

LOCAL HIRING PERFORMANCE

As shown in Table 5, a total of 2,762,887 work hours were reported for projects subject to the 25% local hiring requirement. Of this total, 940,551 hours (34%) were performed by San Francisco residents. Inclusive of these hours are 452,401 apprentice hours, of which 234,691 (52%) were performed by San Francisco residents.

TABLE 5: WORK HOURS BY DEPARTMENT FOR PROJECTS SUBJECT TO 25% REQUIREMENT

Department	Total Hours			Apprentice Hours		
	Total	Local	Local %	Total	Local	Local %
MTA	24,096	9,161	38%	8,537	3,771	44%
PORT	1,370	903	66%	215	0	0%
PUC	482,637	168,087	35%	56,142	32,739	58%
RPD	74,099	32,809	44%	6,659	3,608	54%
SFO	910,577	340,466	37%	164,778	92,257	56%
SFPW	1,270,110	389,125	31%	216,070	102,317	47%
Total	2,762,887	940,551	34%	452,401	234,691	52%



25% OVERVIEW BY TRADE

Table 6 presents work hours reported by trade on the 84 projects subject to the 25% local hiring requirement. Most trades met or exceeded the hiring requirement for local overall work hours and local apprentice hours. On a project-by-project basis, trades that represent less than 5% of overall work hours are exempt from the requirement.

TABLE 6: WORK HOURS BY TRADE FOR PROJECTS SUBJECT TO 25% REQUIREMENT

Trade	Total Hours			Apprentice Hours		
	Total	Local	Local %	Total	Local	Local %
Asbestos Removal Worker	63,515	12,305	19%	0	0	0%
Carpenter And Related Trades	218,657	82,146	38%	32,040	16,671	52%
Cement Mason	61,109	17,343	28%	8,206	5,098	62%
Drywall Installer/Lather	149,738	32,191	21%	20,300	9,671	48%
Electrician	462,578	223,551	48%	114,914	66,291	58%
Glazier	33,982	11,259	33%	8,590	6,192	72%
Iron Worker	140,641	54,514	39%	40,240	23,806	59%
Laborer And Related Classifications	825,252	281,363	34%	73,142	47,375	65%
Operating Engineer	160,514	53,780	34%	5,223	2,925	56%
Painter	100,354	16,725	17%	14,546	2,900	20%
Pile Driver	23,740	6,876	29%	2,445	1,209	49%
Plaster Tender	7,830	1,524	19%	0	0	0%
Plasterer	29,441	4,725	16%	2,912	1,658	57%
Plumber	132,393	60,097	45%	47,427	25,320	53%
Roofer	67,309	14,501	22%	23,036	7,502	33%
Sheet Metal Worker	93,835	31,116	33%	24,384	11,623	48%
Other Trades*	192,000	36,536	19%	34,997	6,453	18%
Grand Total	2,762,887	940,551	34%	452,401	234,691	52%

*Other Trades: Asbestos Worker, Heat And Frost Insulator, Boilermaker, Brick Tender, Bricklayer, Blocklayer, Building/Construction Inspector And Field Soils And Material Tester, Carpet, Linoleum, Soft Floor Layer, Driver, Electrical Utility Lineman, Elevator Constructor, Field Surveyor, Landscape Maintenance Laborer, Marble Finisher, Marble Mason, Marble Setter, Metal Roofing Systems Installer, Modular Furniture Installer, Mover, Parking And Highway Improvement, Parking And Highway Improvement Painter, Slurry Seal Worker, Steel Erector And Fabricator, Teamster, Telecommunications Technician, Terrazzo Finisher, Terrazzo Worker, Tile Finisher, Tile Setter, Traffic Control/Lane Closure, Tree Trimmer and Water Well Driller.

30% OVERVIEW

OVERVIEW OF PROJECTS

Projects advertised since March 25, 2013 are subject to the 30% local hiring requirement. A total of 201 active projects subject to the 30% requirement were tracked across six departments. As of March 1, 2016, the total value of these projects is \$1.4 billion. Table 7 shows the number of projects and award amount by department.

TABLE 7: NUMBER AND VALUE OF PROJECTS SUBJECT TO 30% REQUIREMENT BY DEPARTMENT

Department	MTA	PORT	PUC	RPD	SFO	SFPW	Total
Number of Active Projects	5	4	58	23	25	86	201
Total Award Amount	\$31M	\$7.5M	\$273M	\$54M	\$740M	\$267M	\$1.4B

LOCAL HIRING PERFORMANCE

As shown in Table 8, a total of 1,811,041 work hours were reported for projects subject to the 30% local hiring requirement. Of this total, 807,923 hours (45%) were performed by San Francisco residents. Inclusive of these hours are 184,252 apprentice hours, of which 130,490 (71%) were performed by San Francisco residents.

TABLE 8: WORK HOURS BY DEPARTMENT FOR PROJECTS SUBJECT TO 30% REQUIREMENT

Department	Total Hours			Apprentice Hours		
	Total	Local	Local %	Total	Local	Local %
MTA	21,027	11,134	53%	2,634	2,375	90%
PORT	30,512	13,741	45%	5,676	3,858	68%
PUC	643,504	299,621	47%	55,431	42,867	77%
RPD	226,686	87,687	39%	23,628	12,542	53%
SFO	160,938	77/639	48%	30,190	20,604	68%
SFPW	728,374	318,101	44%	66,693	48,245	72%
Total	1,811,041	807,923	45%	184,252	130,490	71%



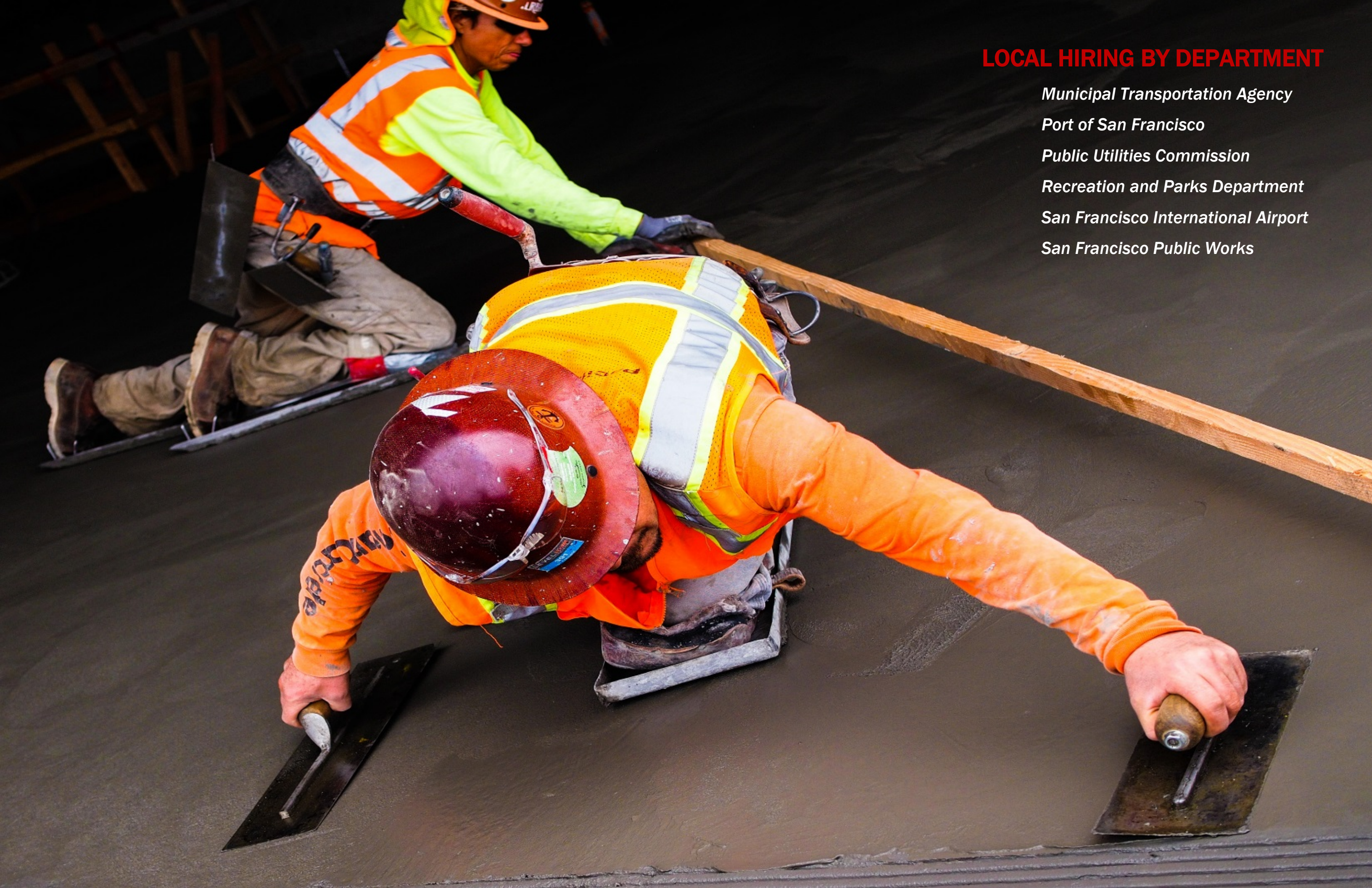
30% OVERVIEW BY TRADE

Table 9 presents work hours reported by trade on the 201 projects subject to the 30% local hiring requirement. Most trades met or exceeded the hiring requirement for local overall work hours and local apprentice hours. On a project-by-project basis, trades that represent less than 5% of overall work hours are exempt from the requirement.

TABLE 9: WORK HOURS BY TRADE FOR PROJECTS SUBJECT TO 30% REQUIREMENT

Trade	Total Hours			Apprentice Hours		
	Total	Local	Local %	Total	Local	Local %
Asbestos Removal Worker	22,386	3,240	14%	0	0	0%
Carpenter And Related Trades	102,316	58,719	57%	15,934	11,786	74%
Cement Mason	94,422	47,924	51%	11,925	9,203	77%
Drywall Installer/Lather	14,055	4,271	30%	1,900	707	37%
Electrician	116,891	76,463	65%	33,874	26,576	78%
Glazier	2,569	1,195	47%	372	231	62%
Iron Worker	26,512	6,997	26%	2,933	1,675	57%
Laborer And Related Classifications	964,706	429,682	45%	85,652	64,136	75%
Operating Engineer	237,718	117,179	49%	8,397	6,391	76%
Painter	23,314	9,080	39%	1,783	1,154	65%
Pile Driver	6,111	849	14%	1,158	323	28%
Plaster Tender	82	16	20%	0	0	0%
Plasterer	542	300	55%	28	0	0%
Plumber	23,837	15,619	66%	2,844	2,069	73%
Roofer	21,077	8,169	39%	7,551	2,707	36%
Sheet Metal Worker	11,004	4,045	37%	2,372	887	37%
Other Trades*	143,499	24,178	17%	7,531	2,648	35%
Grand Total	1,811,041	807,923	45%	184,252	130,490	71%

*Other Trades: Asbestos Worker, Heat And Frost Insulator, Boilermaker, Brick Tender, Bricklayer, Blocklayer, Building/Construction Inspector And Field Soils And Material Tester, Carpet, Linoleum, Resilient Tile Layer, Carpet, Linoleum, Soft Floor Layer, Dredger Operating Engineer, Driver, Electrical Utility Lineman, Elevator Constructor, Field Surveyor, Landscape Maintenance Laborer, Metal Roofing Systems Installer, Modular Furniture Installer, Parking And Highway Improvement, Parking And Highway Improvement Painter, Slurry Seal Worker, Steel Erector And Fabricator, Teamster, Telecommunications Technician, Terrazzo Finisher, Terrazzo Worker, Tile Finisher, Tile Setter, Traffic Control/Lane Closure, Tunnel Worker and Water Well Driller.



LOCAL HIRING BY DEPARTMENT

Municipal Transportation Agency

Port of San Francisco

Public Utilities Commission

Recreation and Parks Department

San Francisco International Airport

San Francisco Public Works

LOCAL HIRING BY DEPARTMENT

Municipal Transportation Agency



SFMTA
Municipal Transportation Agency

ABOUT MTA PROJECTS

San Francisco Municipal Transportation Agency (MTA) projects focus on the improvement of San Francisco’s street landscapes and traffic conditions. Since the 2015 approval to allow local hiring provisions on federally-funded projects, by the U.S. Department of Transportation, there has been a significant increase in MTA projects subject to the 30% local hiring requirement. Table 10 displays the total work hours for MTA projects by local hiring requirement. Table 11 displays work hours by trade and local hiring requirement.



TABLE 10: WORK HOURS REPORTED ON MTA PROJECTS SUBJECT TO 20%, 25%, AND 30% REQUIREMENTS

Requirement	Number of Projects	Total Hours			Apprentice Hours		
		Total	Local	Local %	Total	Local	Local %
20%	1	6,813	2,940	43%	1,112	818	74%
25%	1	24,096	9,161	38%	8,537	3,771	44%
30%	5	21,027	11,134	53%	2,634	2,375	90%
Total	7	51,935	23,234	45%	12,283	6,963	57%

TABLE 11: WORK HOURS BY TRADE ON MTA PROJECTS SUBJECT TO 20%, 25% and 30% REQUIREMENTS

Trade	Requirement	Total Hours			Apprentice Hours		
		Total	Local	Local %	Total	Local	Local %
Carpenter And Related Trades	20%	0	0	0	0	0	0
	25%	0	0	0	0	0	0
	30%	647	388	60%	123	123	100%
Cement Mason	20%	785	182	23%	9	9	100%
	25%	0	0	0%	0	0	0%
	30%	1,828	841	46%	428	428	100%
Electrician	20%	1,132	860	76%	476	215	45%
	25%	1,974	1,024	52%	157	157	100%
	30%	50	16	32%	9	9	100%
Glazier	20%	0	0	0%	0	0	0%
	25%	201	70	35%	70	70	100%
	30%	0	0	0%	0	0	0%
Iron Worker	20%	0	0	0%	0	0	0%
	25%	231	112	48%	0	0	0%
	30%	77	10	13%	0	0	0%
Laborer And Related Classifications	20%	4,471	1,705	38%	627	594	95%
	25%	0	0	0%	0	0	0%
	30%	13,258	6,378	48%	1,276	1,027	80%
Operating Engineer	20%	401	171	43%	0	0	0%
	25%	352	0	0%	0	0	0%
	30%	4,206	3,081	73%	798	789	99%
Plumber	20%	0	0	0%	0	0	0%
	25%	42	42	100%	0	0	0%
	30%	223	0	0%	0	0	0%
Roofers	20%	0	0	0%	0	0	0%
	25%	16,451	5,831	35%	7,801	3,544	45%
	30%	0	0	0%	0	0	0%
Sheet Metal Worker	20%	0	0	0%	0	0	0%
	25%	4,846	2,083	43%	510	0	0%
	30%	0	0	0%	0	0	0%
Other Trades*	20%	25	22	88%	0	0	0%
	25%	0	0	0%	0	0	0%
	30%	740	420	60%	0	0	0%

*Other Trades: Driver, Teamster and Traffic Control/Lane Closure.

LOCAL HIRING BY DEPARTMENT

Port of San Francisco



ABOUT PORT PROJECTS

Port of San Francisco projects support maritime operations, environmental and historic preservation, and public recreation. Table 12 displays the total work hours for Port projects by requirement. Table 13 displays work hours by trade and local hiring requirement.

TABLE 12: WORK HOURS REPORTED ON PORT PROJECTS SUBJECT TO 20%, 25%, AND 30% REQUIREMENTS

Requirement	Number of Projects	Total Hours			Apprentice Hours		
		Total	Local	Local %	Total	Local	Local %
20%	9	378,084	94,535	25%	53,362	20,482	38%
25%	1	1,370	903	66%	215	0	0%
30%	4	30,512	13,741	45%	5,676	3,858	68%
Total	14	409,966	109,179	27%	59,253	24,340	41%

TABLE 13: WORK HOURS BY TRADE ON PORT PROJECTS SUBJECT TO 20%, 25%, AND 30% REQUIREMENTS

Trade	Requirement	Total Hours			Apprentice Hours		
		Total	Local	Local %	Total	Local	Local %
Asbestos Removal Worker	20%	1,142	80	7%	0	0	0%
	25%	0	0	0%	0	0	0%
	30%	1,144	532	47%	0	0	0%
Carpenter And Related Trades	20%	30,012	11,563	39%	3,416	1,210	35%
	25%	0	0	0%	0	0	0%
	30%	5,532	3,124	56%	1,498	1,498	100%
Carpet, Linoleum, Soft Floor Layer	20%	1,506	128	8%	324	90	28%
	25%	0	0	0%	0	0	0%
	30%	0	0	0%	0	0	0%
Cement Mason	20%	15,839	2,786	18%	966	124	13%
	25%	0	0	0%	0	0	0%
	30%	1,514	736	49%	0	0	0%
Drywall Installer/Lather	20%	18,152	3,202	18%	923	913	99%
	25%	0	0	0%	0	0	0%
	30%	0	0	0%	0	0	0%
Electrician	20%	61,824	10,565	17%	9,604	3,126	33%
	25%	927	648	70%	215	0	0%
	30%	519	101	19%	45	16	34%
Elevator Constructor	20%	1,944	474	24%	780	32	4%
	25%	0	0	0%	0	0	0%
	30%	813	133	16%	358	0	0%
Glazier	20%	4,821	1,245	26%	474	148	31%
	25%	0	0	0%	0	0	0%
	30%	468	250	53%	0	0	0%

(Table 13 continues)

(Table 13 continued)

Trade	Requirement	Total Hours			Apprentice Hours		
		Total	Local	Local %	Total	Local	Local %
Iron Worker	20%	42,125	12,640	30%	8,057	4,644	58%
	25%	0	0	0%	0	0	0%
	30%	612	88	14%	105	40	38%
Laborer And Related Classifications	20%	68,446	25,784	38%	2,492	1,949	78%
	25%	339	256	75%	0	0	0%
	30%	8,370	3,181	38%	858	666	78%
Operating Engineer	20%	24,349	4,674	19%	1,141	1,089	95%
	25%	104	0	0%	0	0	0%
	30%	2,320	922	40%	249	249	100%
Painter	20%	12,620	2,908	23%	1,675	397	24%
	25%	0	0	0%	0	0	0%
	30%	1,093	565	52%	0	0	0%
Plumber	20%	26,298	7,982	30%	9,694	4,371	45%
	25%	0	0	0%	0	0	0%
	30%	2,559	2,255	88%	254	254	100%
Roofer	20%	1,771	42	2%	271	40	15%
	25%	0	0	0%	0	0	0%
	30%	3,923	1,810	46%	2,077	1,096	53%
Sheet Metal Worker	20%	13,672	3,017	22%	2,581	290	11%
	25%	0	0	0%	0	0	0%
	30%	0	0	0%	0	0	0%
Other Trades*	20%	53,565	7,449	14%	10,966	2,060	19%
	25%	0	0	0%	0	0	0%
	30%	1,649	47	3%	235	41	17%

*Other Trades: Asbestos Worker, Heat And Frost Insulator, Boilermaker, Brick Tender, Bricklayer, Blocklayer, Building/Construction Inspector And Field Soils And Material Tester, Dredger Operating Engineer, Driver, Electrical Utility Lineman, Field Surveyor, Landscape Maintenance Laborer, Metal Roofing Systems Installer, Modular Furniture Installer, Parking And Highway Improvement, Parking And Highway Improvement Painter, Pile Driver, Plasterer, Teamster, Tile Finisher and Tile Setter.



LOCAL HIRING BY DEPARTMENT

Public Utilities Commission



ABOUT PUC PROJECTS

San Francisco Public Utilities Commission (PUC) projects include infrastructure upgrades and repairs that maintain operations of the City’s wastewater and clean water delivery systems. Table 14 displays the total work hours for PUC projects by local hiring requirement. Table 15 displays work hours by trade and local hiring requirement.

TABLE 14: WORK HOURS REPORTED ON PUC PROJECTS SUBJECT TO 20%, 25%, AND 30% REQUIREMENTS

Requirement	Number of Projects	Total Hours			Apprentice Hours		
		Total	Local	Local %	Total	Local	Local %
20%	26	407,672	143,172	35%	39,469	30,324	77%
25%	28	482,637	168,087	35%	56,142	32,739	58%
30%	58	643,504	299,621	47%	55,431	42,867	77%
Total	112	1,533,813	610,880	40%	151,042	105,930	70%



TABLE 15: WORK HOURS BY TRADE ON PUC PROJECTS SUBJECT TO 20%, 25%, AND 30% REQUIREMENTS

Trade	Requirement	Total Hours			Apprentice Hours		
		Total	Local	Local %	Total	Local	Local %
Asbestos Removal Worker	20%	232	0	0%	0	0	0%
	25%	3,548	1,166	33%	0	0	0%
	30%	1,675	216	13%	0	0	0%
Carpenter And Related Trades	20%	4,128	2,494	60%	509	424	83%
	25%	27,656	9,013	33%	4,726	2,608	55%
	30%	23,377	13,853	59%	3,977	3,378	85%
Cement Mason	20%	9,219	2,208	24%	1,495	1,495	100%
	25%	10,759	4,532	42%	1,317	818	62%
	30%	10,244	4,435	43%	1,129	962	85%

(Table 15 continues)

(Table 15 continued)

Trade	Requirement	Total Hours			Apprentice Hours		
		Total	Local	Local %	Total	Local	Local %
Drywall Installer/ Latherer	20%	0	0	0%	0	0	0%
	25%	1,348	228	17%	0	0	0%
	30%	218	178	82%	0	0	0%
Electrician	20%	17,471	3,217	18%	2,431	312	13%
	25%	49,282	20,442	41%	8,406	3,940	47%
	30%	28,985	18,952	65%	6,574	6,206	94%
Field Surveyor	20%	4,693	906	19%	998	906	91%
	25%	54	0	0%	0	0	0%
	30%	314	22	7%	76	0	0%
Iron Worker	20%	1,028	20	2%	191	0	0%
	25%	18,958	4,849	26%	5,385	3,019	56%
	30%	14,006	3,692	26%	1,381	669	48%
Laborer And Related Classifications	20%	262,847	95,209	36%	30,015	24,774	83%
	25%	218,246	83,792	38%	23,019	17,042	74%
	30%	379,531	181,678	48%	35,061	28,017	80%
Operating Engineer	20%	69,111	30,399	44%	2,166	2,122	98%
	25%	62,339	23,805	38%	1,417	1,154	81%
	30%	100,451	57,735	57%	1,594	1,123	70%
Painter	20%	349	14	4%	41	0	0%
	25%	28,879	3,110	11%	7,111	2,035	29%
	30%	6,292	1,919	30%	1,491	1,050	70%
Pile Driver	20%	135	64	47%	63	0	0%
	25%	17,535	5,885	34%	1,294	807	62%
	30%	714	202	28%	297	202	68%
Plumber	20%	4,935	946	19%	576	287	50%
	25%	6,062	2,291	38%	1,262	1,173	93%
	30%	9,609	5,729	60%	825	656	80%
Roofer	20%	76	6	8%	31	6	19%
	25%	3,935	975	25%	1,414	12	1%
	30%	7,344	2,794	38%	2,050	418	20%
Sheet Metal Worker	20%	7,331	379	5%	938	0	0%
	25%	1,647	377	23%	188	134	71%
	30%	2,537	173	7%	822	116	14%
Tunnel Worker	20%	5,057	234	5%	0	0	0%
	25%	0	0	0%	0	0	0%
	30%	717	0	0%	0	0	0%
Other Trades*	20%	21,062	7,078	34%	16	0	0%
	25%	32,391	7,624	24%	605	0	0%
	30%	57,492	8,044	14%	156	72	46%

*Other Trades: Asbestos Worker, Heat And Frost Insulator, Boilermaker, Brick Tender, Bricklayer, Blocklayer, Building/Construction Inspector And Field Soils And Material Tester, Carpet, Linoleum, Resilient Tile Layer, Carpet, Linoleum, Soft Floor Layer, Driver, Electrical Utility Lineman, Field Surveyor, Glazier, Landscape Maintenance Laborer, Metal Roofing Systems Installer, Modular Furniture Installer, Mover, Plasterer, Slurry Seal Worker, Steel Erector And Fabricator, Teamster, Telecommunications Technician, Tile Finisher, Tile Setter and Water Well Driller.

LOCAL HIRING BY DEPARTMENT

Recreation and Parks Department



ABOUT RPD PROJECTS

Recreation and Parks Department (RPD) projects include improvements to and new construction of recreation and park facilities. Table 16 displays the total work hours for RPD projects by local hiring requirement. Table 17 displays work hours by trade and local hiring requirement.

TABLE 16: WORK HOURS REPORTED ON RPD PROJECTS SUBJECT TO 20%, 25%, AND 30% REQUIREMENTS

Requirement	Number of Projects	Total Hours			Apprentice Hours		
		Total	Local	Local %	Total	Local	Local %
20%	8	192,384	63,223	33%	20,773	13,417	65%
25%	8	74,099	32,809	44%	6,659	3,608	54%
30%	23	226,686	87,687	39%	23,628	12,542	53%
TOTAL	39	493,169	183,719	37%	51,059	29,567	58%



TABLE 17: WORK HOURS BY TRADE ON RPD PROJECTS SUBJECT TO 20%, 25%, AND 30% REQUIREMENTS

Trade	Requirement	Total Hours			Apprentice Hours		
		Total	Local	Local %	Total	Local	Local %
Asbestos Removal Worker	20%	4,418	275	6%	0	0	0%
	25%	431	11	3%	0	0	0%
	30%	6,565	514	8%	0	0	0%
Carpenter And Related Trades	20%	31,712	16,821	53%	6,760	3,210	47%
	25%	18,690	12,959	69%	1,620	724	45%
	30%	30,696	18,759	61%	5,998	4,600	77%
Carpet, Linoleum, Soft Floor Layer	20%	1,557	158	10%	72	40	56%
	25%	327	0	0%	0	0	0%
	30%	9,723	821	8%	3,136	821	26%

(Table 17 continues)

(Table 17 continued)

Trade	Requirement	Total Hours			Apprentice Hours		
		Total	Local	Local %	Total	Local	Local %
Cement Mason	20%	10,034	1,624	16%	12	0	0%
	25%	6,395	2,644	41%	424	424	100%
	30%	10,606	6,031	57%	492	369	75%
Drywall Installer/Lather	20%	2,050	291	14%	509	147	29%
	25%	359	192	53%	0	0	0%
	30%	846	404	48%	50	50	100%
Electrician	20%	8,956	4,746	53%	1,045	501	48%
	25%	2,206	1,068	48%	283	225	79%
	30%	10,145	6,302	62%	2,727	2,084	76%
Glazier	20%	2,736	257	9%	308	0	0%
	25%	396	22	5%	55	0	0%
	30%	99	0	0%	24	0	0%
Iron Worker	20%	8,703	3,224	37%	429	125	29%
	25%	3,326	900	27%	72	40	56%
	30%	5,514	2,043	37%	582	460	79%
Laborer And Related Classifications	20%	84,789	24,998	29%	7,848	7,156	91%
	25%	26,661	10,063	38%	2,335	1,496	64%
	30%	102,540	36,120	35%	7,785	3,267	42%
Operating Engineer	20%	13,713	4,247	31%	1,623	673	41%
	25%	5,255	1,656	32%	232	77	33%
	30%	26,766	8,307	31%	869	160	18%
Painter	20%	4,948	1,889	38%	480	325	68%
	25%	712	422	59%	0	0	0%
	30%	5,305	2,975	56%	44	44	100%
Parking And Highway Improvement Painter	20%	1,890	226	12%	0	0	0%
	25%	1,487	302	20%	0	0	0%
	30%	657	124	19%	0	0	0%
Plumber	20%	4,965	2,185	44%	880	880	100%
	25%	724	432	60%	45	45	100%
	30%	3,499	2,244	64%	422	319	76%
Roofer	20%	2,485	427	17%	667	276	41%
	25%	2,444	301	12%	695	189	27%
	30%	1,443	193	13%	524	71	14%
Sheet Metal Worker	20%	2,028	436	21%	58	19	32%
	25%	165	104	63%	59	0	0%
	30%	626	116	18%	215	78	36%
*Other Trades	20%	7,402	1,422	19%	85	68	80%
	25%	4,523	1,735	38%	842	390	46%
	30%	11,659	2,737	23%	762	220	29%

*Other Trades: Brick Tender, Bricklayer, Blocklayer, Driver, Electrical Utility Lineman, Elevator Constructor, Field Surveyor, Landscape Maintenance Laborer, Metal Roofing Systems Installer, Modular Furniture Installer, Pile Driver, Plasterer Tender, Plasterer, Slurry Seal Worker, Teamster, Terrazzo Finisher, Terrazzo Worker, Tile Finisher, Tile Setter, Tree Trimmer and Water Well Driller.

LOCAL HIRING BY DEPARTMENT

San Francisco Airport

ABOUT SFO PROJECTS

San Francisco International Airport (SFO) projects covered by the Policy include ongoing improvements to Terminal 3. In accordance with a reciprocity agreement between the City and County of San Francisco and San Mateo County, both San Francisco and San Mateo County residents working on public works projects at SFO are considered local workers. The overall local hiring requirement for SFO projects was 7% by trade for projects advertised in the first year of the Policy, 8% for projects advertised in the second year, and 11% for projects advertised since March 25, 2013. As with other departments, the local hiring requirement for apprentice hours is 50%. Table 18 displays the total work hours for SFO projects by local hiring requirement. Table 19 displays work hours by trade and local hiring requirement.

TABLE 18: WORK HOURS REPORTED ON SFO PROJECTS SUBJECT TO 7%, 8%, AND 11% REQUIREMENTS

Requirement	Number of Projects	Total Hours			Apprentice Hours		
		Total	Local	Local %	Total	Local	Local %
7%	10	440,891	153,536	35%	69,904	42,682	61%
8%	9	910,577	340,466	37%	164,778	92,257	56%
11%	25	160,938	77,639	48%	30,190	20,604	68%
Total	44	1,512,406	571,641	38%	264,871	155,542	59%

TABLE 19: WORK HOURS BY TRADE ON SFO PROJECTS SUBJECT TO 7%, 8%, AND 11% REQUIREMENTS

Trade	Requirement	Total Hours			Apprentice Hours		
		Total	Local	Local %	Total	Local	Local %
Asbestos Removal Worker	7%	7,813	1,671	21%	0	0	0%
	8%	18,637	3,103	17%	0	0	0%
	11%	7,934	1,724	22%	0	0	0%
Carpenter And Related Trades	7%	40,612	11,604	29%	5,231	3,233	62%
	8%	59,654	20,449	34%	4,560	2,552	56%
	11%	18,422	8,938	49%	2,366	860	36%
Carpet, Linoleum, Soft Floor Layer	7%	7,757	1,307	17%	1,417	580	41%
	8%	2,506	460	18%	437	110	25%
	11%	7,083	2,058	29%	2,885	1,596	55%
Cement Mason	7%	9,504	442	5%	311	167	54%
	8%	9,692	944	10%	1,377	236	17%
	11%	1,165	317	27%	74	24	32%
Drywall Installer/Lather	7%	42,878	5,778	13%	6,524	2,678	41%
	8%	93,704	19,123	20%	11,308	5,874	52%
	11%	7,830	1,857	24%	1,065	567	53%
Electrician	7%	110,892	73,754	67%	21,899	18,186	83%
	8%	266,937	154,867	58%	68,720	45,261	66%
	11%	55,348	38,348	69%	19,551	14,597	75%

(Table 19 continues)

(Table 19 continued)

Trade	Requirement	Total Hours			Apprentice Hours		
		Total	Local	Local %	Total	Local	Local %
Glazier	7%	6,027	689	11%	1,148	493	43%
	8%	17,323	5,010	29%	4,072	2,315	57%
	11%	1,069	650	61%	235	231	98%
Iron Worker	7%	33,864	9,975	29%	7,262	3,329	46%
	8%	60,469	11,987	20%	13,624	4,217	31%
	11%	3,667	501	14%	661	307	46%
Laborer And Related Classifications	7%	74,830	17,234	23%	8,273	3,413	41%
	8%	150,860	35,522	24%	14,246	7,803	55%
	11%	33,187	13,339	40%	1,409	1,015	72%
Operating Engineer	7%	13,649	3,170	23%	493	493	100%
	8%	18,160	3,624	20%	744	55	7%
	11%	7,215	2,147	30%	110	0	0%
Painter	7%	10,488	1,973	19%	540	124	23%
	8%	30,179	7,080	23%	2,473	291	12%
	11%	2,235	405	18%	58	0	0%
Plaster Tender	7%	12,021	1,571	13%	0	0	0%
	8%	4,007	53	1%	0	0	0%
	11%	0	0	0%	0	0	0%
Plasterer	7%	9,541	1,831	19%	2,916	1,438	49%
	8%	11,081	1,529	14%	225	0	0%
	11%	0	0	0%	0	0	0%
Plumber	7%	21,699	10,791	50%	5,137	3,127	61%
	8%	68,924	39,538	57%	18,860	11,581	61%
	11%	2,689	1,946	72%	818	802	98%
Sheet Metal Worker	7%	14,588	5,922	41%	3,304	2,917	88%
	8%	44,188	20,300	46%	11,845	6,004	51%
	11%	3,798	2,467	65%	613	608	99%
Other Trades*	7%	24,729	5,827	24%	5,451	2,507	46%
	8%	54,259	16,879	31%	12,289	5,958	48%
	11%	9,226	2,943	32%	348	0	0%

*Other Trades: Asbestos Worker, Heat And Frost Insulator, Brick Tender, Bricklayer, Blocklayer, Building/Construction Inspector And Field Soils And Material Tester, Driver, Electrical Utility Lineman, Elevator Constructor, Field Surveyor, Marble Finisher, Marble Mason, Modular Furniture Installer, Parking And Highway Improvement, Parking And Highway Improvement Painter, Roofer, Steel Erector And Fabricator, Teamster, Telecommunications Technician, Terrazzo Finisher, Terrazzo Worker, Tile Finisher, Tile Setter, Traffic Control/Lane Closure and Water Well Driller.



LOCAL HIRING BY DEPARTMENT

San Francisco Public Works

ABOUT PUBLIC WORKS PROJECTS

San Francisco Public Works (SFPW) projects include street improvements as well as the renovation and new construction of public facilities. Table 20 displays the total work hours for Public Works projects by local hiring requirement, while Table 21 displays work hours by trade and local hiring requirement.

TABLE 20: WORK HOURS REPORTED ON SFPW PROJECTS SUBJECT TO 20%, 25%, AND 30% REQUIREMENTS

Requirement	Number of Projects	Total Hours			Apprentice Hours		
		Total	Local	Local %	Total	Local	Local %
20%	25	229,354	88,451	39%	18,750	11,633	62%
25%	37	1,270,110	389,125	31%	216,070	102,317	47%
30%	86	728,374	318,101	44%	66,693	48,245	72%
Total	148	2,227,837	795,677	36%	301,513	162,194	54%

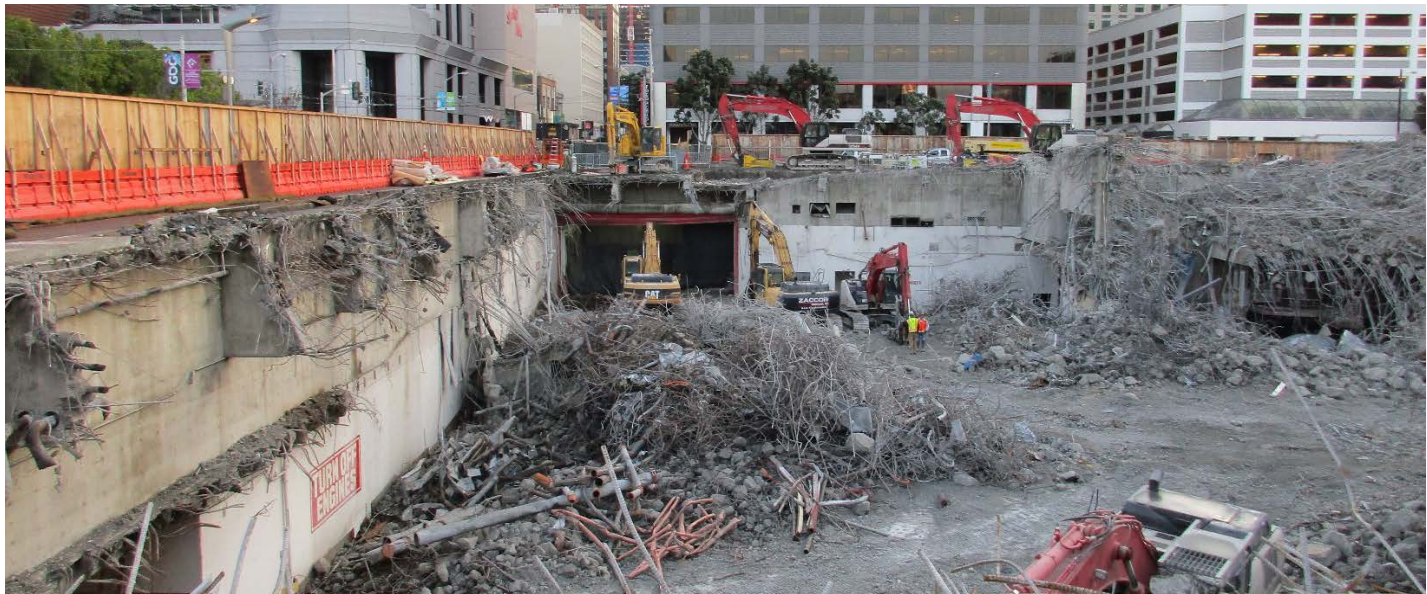


TABLE 21: WORK HOURS BY TRADE ON SFPW PROJECTS SUBJECT TO 20%, 25%, AND 30% REQUIREMENTS

Trade	Requirement	Total Hours			Apprentice Hours		
		Total	Local	Local %	Total	Local	Local %
Asbestos Removal Worker	20%	9,779	2,798	29%	0	0	0%
	25%	40,899	8,025	20%	0	0	0%
	30%	5,069	254	5%	0	0	0%
Carpenter And Related Trades	20%	8,482	4,192	49%	244	232	95%
	25%	112,346	39,604	35%	21,099	10,775	51%
	30%	23,516	13,554	58%	1,973	1,328	67%
Cement Mason	20%	15,997	7,733	48%	3,267	3,238	99%
	25%	34,264	9,223	27%	5,089	3,620	71%
	30%	67,877	35,289	52%	9,770	7,420	76%

(Table 21 continues)

(Table 21 continued)

Trade	Requirement	Total Hours			Apprentice Hours		
		Total	Local	Local %	Total	Local	Local %
Drywall Installer/Lather	20%	535	0	0%	0	0	0%
	25%	54,327	12,649	23%	8,992	3,797	42%
	30%	5,161	1,832	35%	785	90	11%
Electrician	20%	8,943	2,906	32%	955	57	6%
	25%	141,253	45,503	32%	37,134	16,710	45%
	30%	21,844	12,744	58%	4,968	3,665	74%
Elevator Constructor	20%	0	0	0%	0	0	0%
	25%	25,361	2,105	8%	9,567	166	2%
	30%	295	0	0%	150	0	0%
Iron Worker	20%	378	78	21%	99	12	12%
	25%	57,658	36,666	64%	21,160	16,531	78%
	30%	2,637	663	25%	206	200	97%
Laborer And Related Classifications	20%	142,406	58,962	41%	12,751	7,608	60%
	25%	429,146	151,730	35%	33,543	21,034	63%
	30%	427,821	188,986	44%	39,264	30,145	77%
Operating Engineer	20%	14,206	4,765	34%	260	157	60%
	25%	74,304	24,695	33%	2,830	1,640	58%
	30%	96,761	44,988	46%	4,777	4,071	85%
Painter	20%	766	344	45%	8	8	100%
	25%	40,585	6,114	15%	4,962	574	12%
	30%	8,391	3,217	38%	190	60	32%
Plasterer	20%	71	71	100%	0	0	0%
	25%	17,929	2,918	16%	2,687	1,658	62%
	30%	200	40	20%	16	0	0%
Plumber	20%	2,892	732	25%	399	16	4%
	25%	56,641	17,794	31%	27,260	12,521	46%
	30%	5,260	3,445	65%	526	39	7%
Roofer	20%	3,576	275	8%	477	275	58%
	25%	35,857	6,620	18%	10,790	2,983	28%
	30%	7,869	3,052	39%	2,900	1,122	39%
Sheet Metal Worker	20%	2,193	634	29%	84	0	0%
	25%	42,990	8,252	19%	11,783	5,485	47%
	30%	4,045	1,290	32%	724	86	12%
Slurry Seal Worker	20%	2,196	217	10%	0	0	0%
	25%	5,802	621	11%	0	0	0%
	30%	22,581	655	3%	0	0	0%
Other Trades*	20%	16,937	4,746	28%	207	31	15%
	25%	100,436	16,485	16%	19,140	4,812	25%
	30%	27,732	7,713	28%	414	19	5%

*Other Trades: Asbestos Worker, Heat And Frost Insulator, Boilermaker, Brick Tender, Bricklayer/ Blocklayer, Building/Construction Inspector And Field Soils And Material Tester, Driver, Carpet, Linoleum, Soft Floor Layer, Driver, Electrical Utility Lineman, Field Surveyor, Glazier, Landscape Maintenance Laborer, Marble Finisher, Marble Mason, Marble Setter, Metal Roofing Systems Installer, Modular Furniture Installer, Parking And Highway Improvement, Parking And Highway Improvement Painter, Pile Driver, Plaster Tender, Steel Erector And Fabricator, Teamster, Telecommunications Technician, Terrazzo Finisher, Terrazzo Worker, Tile Finisher, Tile Setter and Traffic Control/Lane Closure.

WORKER DEMOGRAPHICS

The following charts illustrate residency, race and ethnicity data for all workers on all active covered projects between March 25, 2011 and March 1, 2016. Demographic data is quantified in total workers, rather than in hours, and is self-reported by workers through the City’s PRS.

FIGURE 1: WORKERS BY COUNTY OF RESIDENCE

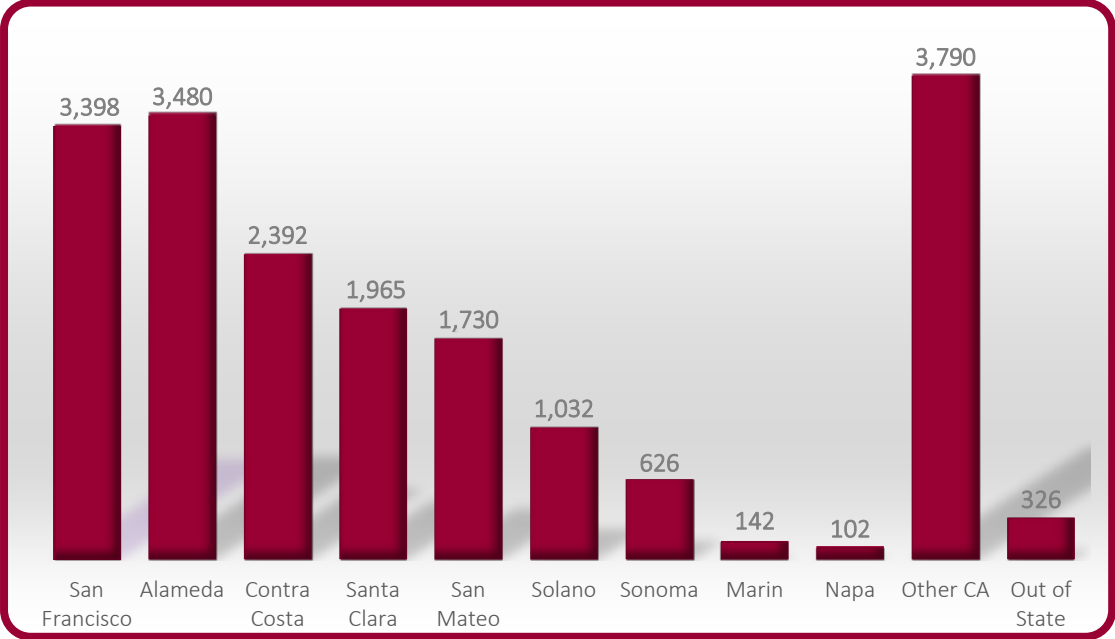


Figure 1 shows the county of residence for workers on all covered projects. Approximately 19% of workers on covered projects are San Francisco residents.

FIGURE 2: SAN FRANCISCO WORKERS BY ZIP CODE

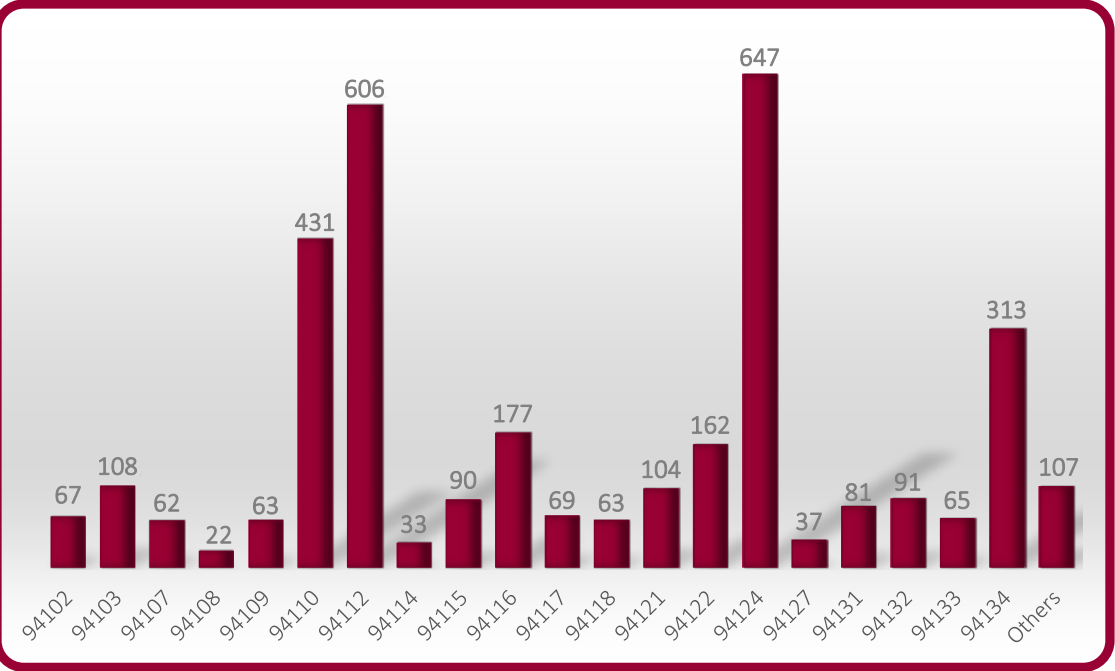


Figure 2 displays San Francisco resident worker residency by zip code, and demonstrates that workers from most San Francisco zip codes are represented on covered projects.

FIGURE 3: ALL WORKERS BY RACE AND ETHNICITY

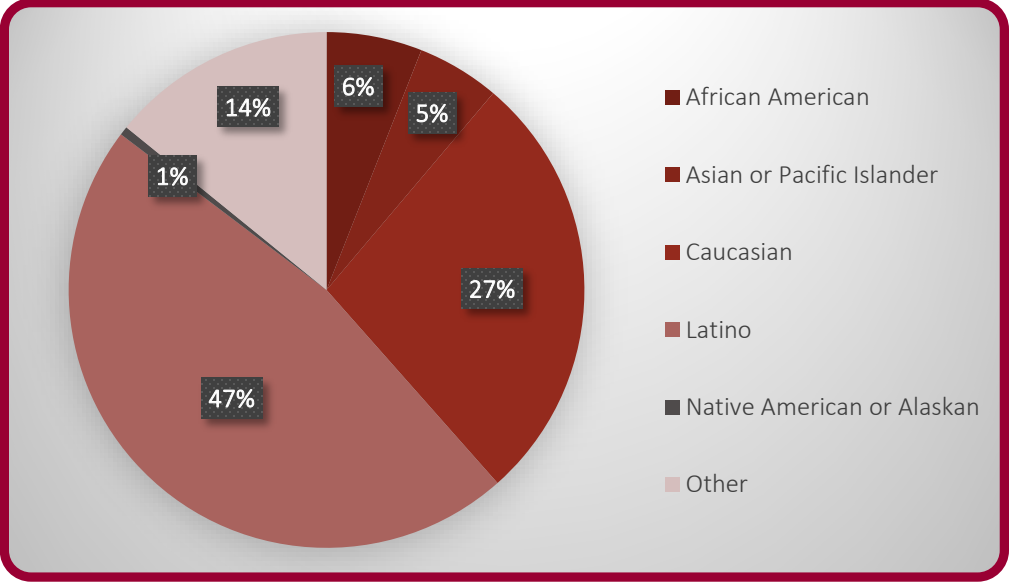
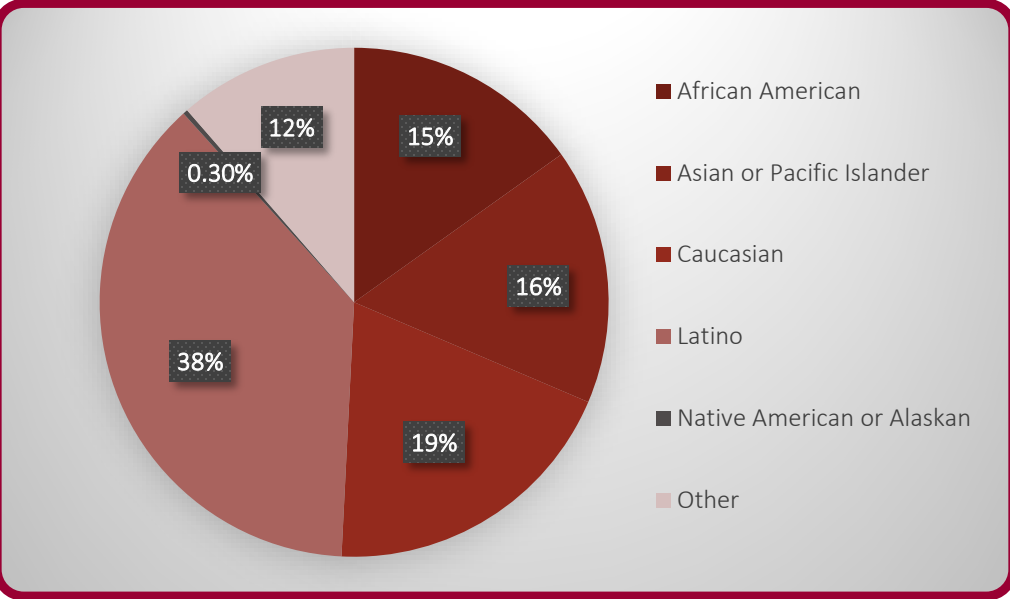


Figure 3 illustrates the race and ethnicity of all workers on all covered projects. Latino workers represent the largest percentage of the total workforce, followed by Caucasian and Asian or Pacific Islander workers.

FIGURE 4: SAN FRANCISCO WORKERS BY RACE AND ETHNICITY



As Figure 4 demonstrates, when race and ethnicity data for San Francisco resident workers alone is examined, worker diversity increases. In this analysis, while Latino workers continue to represent the largest share of workers, the percentage of Asian or Pacific Islander and African American workers represent a larger share.

TABLE 22: WORKERS BY GENDER, OVERALL AND SAN FRANCISCO

	All Workers	San Francisco Workers
Female	344	153
Male	18468	3214
Data Not Available	171	31
Total	18,983	3,398
Female Percentage	1.8%	4.5%

Table 22 provides gender information for workers on covered projects. Female workers comprise 4.5% of San Francisco residents on covered projects, as compared to 1.8% of all workers.

CHALLENGES AND RECOMMENDATIONS

Developing a strong pipeline of skilled workers to meet the growing demands of the construction industry remains the primary challenge to the ongoing success of the Local Hiring Policy for Construction. Overall, local workforce participation across most trades has continued to meet the Policy’s requirements. However, there is the potential for a shortage of skilled local workers in the coming years. Pressure from private development, the initiation of additional projects subject to the 30% local hiring requirement and the expansion of Local Hire have all reinforced the need to expand workforce training citywide.

To meet industry demand, OEWD works to strengthen construction career pathways by building on its relationships with industry and training partners. Working with the San Francisco Unified School District, the San Francisco Community College District and community-based organizations, OEWD enhances and expands training in specialized trades for local residents.

LEGISLATIVE UPDATES

In March 2015, the Board of Supervisors approved an extension in the legislative review period, as well as an additional 24-month extension to maintain the requirement at 30%. The legislation remains under review until March 25, 2017.

In February 2015, the U.S. Department of Transportation (USDOT) announced a one-year pilot program for grant recipients to include local hiring preferences on federally funded infrastructure projects. While the pilot period has expired, the USDOT has allowed for continued application of local workforce provisions on such projects in a national effort to further the social and economic goals of local communities.

In November 2015, the San Francisco Board of Supervisors approved an amendment to the Policy to include local hiring requirements in all sales contracts for housing development and lease agreements on City-owned property. Any construction that occurs within these properties will be subject to the Local Hiring Policy, and purchasers and tenants must ensure that contractors performing the work comply with the mandatory requirements.

MAYOR’S CONSTRUCTION WORKFORCE ADVISORY COMMITTEE

ABOUT THE ADVISORY COMMITTEE

In July 2012, Mayor Lee established the Mayor’s Construction Workforce Advisory Committee to evaluate the impact of the San Francisco Local Hiring Policy for Construction. Stakeholders in the local construction industry are represented by twelve committee members from local construction companies, trade unions, community organizations, and City departments.

Naomi Kelly, *Committee Chair*, City Administrator, City and County of San Francisco

Bob Alvarado, Executive Officer, Northern California Carpenters Regional Council

Josh Arce, Executive Director, Brightline Defense Project

James Bryant, Western Regional Director, A. Philip Randolph Institute

Oscar De La Torre, Business Manager, Northern California District Council of Laborers

John Doherty, Business Manager, IBEW Local 6

Harlan Kelly, Jr., General Manager, San Francisco Public Utilities Commission

Florence Kong, President, Build Bayview

Kent M. Lim, President, Kent M. Lim & Company, Inc.

Bob Nibbi, President, Nibbi Brothers General Contractors

Mohammed Nuru, Director, San Francisco Public Works

Jes Pedersen, Chief Executive Officer, Webcor Builders

Ed Reiskin, Director, San Francisco Municipal Transportation Agency



CITYBUILD ACADEMY

CityBuild Academy aims to meet the demands of the construction industry by providing comprehensive pre-apprenticeship and construction administration training to San Francisco residents. CityBuild began in 2006 as an effort to coordinate City-wide construction training and employment programs. CityBuild Academy is administered by OEWD in partnership with City College of San Francisco, various community non-profit organizations, labor unions, and industry employers.

CITYBUILD ACADEMY

CityBuild Academy offers an 18-week pre-apprenticeship and construction skills training program at the City College of San Francisco, Evans Campus. Trainees can earn up to 15 college credits while learning foundational skills and knowledge to enter the construction trades and succeed as new apprentices. Trainees are given the opportunity to obtain construction-related certifications such as OSHA 10, Forklift, Skid Steer, CPR and First Aid. Several program instructors are construction industry specialists with years of field experience. In addition, CBA partners with Habitat for Humanity, and the San Francisco Fire Department’s Neighborhood Emergency Response Training to provide experience outside the classroom setting. Since 2006, 874 San Francisco residents have graduated from CityBuild Academy and 753 graduates have secured employment in various construction trades.

CONSTRUCTION ADMINISTRATION AND PROFESSIONAL SERVICES ACADEMY (CAPSA)

The Construction Administration and Professional Service Academy (CAPSA) is a semester-long program offered at the City College of San Francisco, Mission Campus. The program prepares San Francisco residents for entry-level careers as professional construction office administrators. The bi-annual training is intensive and participants graduate with knowledge of the construction sequence of work, construction office accounting, construction project coordination and other professional skills. Since 2010, 217 San Francisco residents have completed the program and 137 graduates have been placed in administrative positions.



ACADEMY PARTNERSHIPS

In an ongoing effort to strengthen and expand the Academy curriculum, CityBuild partners with various union apprenticeship programs:

Carpenters’ Training Committee of Northern California

- Integrated Carpenters’ training curriculum
- Opportunity for direct entry into the Carpenters’ apprenticeship program

Northern California Laborers’ Training Center (NCLTC)

- Additional training in Confined Space, Scaffold Safety and Trench and Excavation Safety
- Opportunity for direct entry into the Laborers’ apprenticeship program with accelerated advancement into first-period apprentice

Cement Mason Pre-Apprenticeship Training Program

- Hands-on masonry training
- Opportunity for direct entry into Cement Masons’ apprenticeship program

Painters and Allied Trades District Council 16

- Instruction provided on drywall finishing, floorlaying, glazing and painting

Bay Area Plastering Industry Joint Apprenticeship Training Committee

- Hands-on plastering training
- Opportunity for direct entry into Plasterers’ apprenticeship program with accelerated classroom credit towards apprenticeship requirements

Ironworkers Apprenticeship Training

- 10-week Welding Plug Certification class
- Gladiators Training program prepares participants to work with reinforced concrete and rebar with direct entry to work upon successful completion
- Women in Welding program provides women with specialized skills to be competitive
- Opportunity to enter the Ironworkers’ apprenticeship program

San Francisco Fire Department’s Neighborhood Emergency Response Team Training (NERT)

- Hands-on disaster response skills training to prepare residents to assist first responders in emergency situations



CONCLUSION

The fifth year of the Local Hiring Policy was marked by continued growth in the local construction industry. In spite of this rapid expansion, payroll data through March 2016 indicates that requirements are being met across all departments and major trades.

Workforce information from projects subject to the Policy will continue to be reviewed during the extended legislative review period, and the local hiring requirement will remain at 30% until March 25, 2017. In partnership with the Mayor’s Construction Workforce Advisory Committee, the City Administrator, and Supervisor John Avalos, OEWD will further analyze the Policy’s impact to develop Policy recommendations for legislative consideration.

OEWD will continue to partner with industry stakeholders to ensure that the Policy is an effective workforce tool for local businesses, communities and residents.



“Thanks to the successful collaboration between City departments, community and labor organizations and other stakeholders, the Local Hiring Policy for Construction continues to provide quality jobs for San Francisco residents. Six years ago, I championed the legislation to encourage hiring within our communities and to work together as a city to put San Franciscans back to work. Today, I am proud to be a part of a legacy that has proven to be the most successful and strongest local hiring program of its kind.”

Supervisor John Avalos, District 11



THE OFFICE OF ECONOMIC AND WORKFORCE DEVELOPMENT WOULD LIKE TO THANK OUR PARTNERS IN THIS EFFORT

San Francisco Board of Supervisors Office of Mayor Edwin M. Lee

Office of the City Administrator

Office of the City Attorney

Office of the Controller

Port of San Francisco

San Francisco International Airport

San Francisco Municipal Transportation Agency

San Francisco Public Utilities Commission

San Francisco Public Works

San Francisco Recreation & Parks Department

Community Organizations

- A. Philip Randolph Institute
- Anders and Anders Foundation
- Asian Neighborhood Design
- Brightline Defense Project
- Charity Cultural Services Center
- Chinese for Affirmative Action
- Mission Hiring Hall
- San Francisco Conservation Corps
- Young Community Developers, Inc.

Contractor Associations

- Associated General Contractors
- Construction Employers’ Association
- United Contractors
- Wall and Ceiling Alliance

Labor Organizations

- Carpenters Local 22
- Cement Masons Local 300
- District Council 16
- International Brotherhood of Electrical Workers Local 6
- Ironworkers Local 377
- Laborers’ Local 261
- Northern California Carpenters Regional Council (NCCRC)
- Northern California District Council of Laborers (NCDCL)
- Operating Engineers Local 3
- Pile Drivers Local 34
- Plasterers and Shophands Union Local 66
- Roofers and Waterproofers Local 40
- Sheet Metal Workers’ Local 104

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- Recreation and Parks Department
- San Francisco International Airport
- San Francisco Public Works





**2015-2016 SAN FRANCISCO LOCAL HIRING POLICY FOR CONSTRUCTION
ANNUAL REPORT TO THE SAN FRANCISCO BOARD OF SUPERVISORS**

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