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Personal Services Contract with ALH Urban & Regional Economics

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Office of Community Investment and Infrastructure (OCII)



Presentation Overview

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1. Background: Candlestick Point & Hunters Point Shipyard Phase 2 Financial Agreements
2. ALH Personal Services Contract
 - ☐ Proposed Scope of Work
 - ☐ Proposed Budget
3. Staff Recommendation

Hunters Point Shipyard & Candlestick Point

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Candlestick Point and Hunters Point Shipyard Summary Land Use Statistics

	HPS Phase 1	HPS Phase 2	CP	Project Total
Resident Units	1,600	4,275	6,225	12,100
Neighborhood Retail (sq. ft.)	80,000	125,000	131,000	336,000
Regional Retail (sq. ft.)	--	--	635,000	635,000
Office and Research & Development (sq. ft.)	--	3,000,000	134,000	3,134,000
Hotel (sq. ft.)	--	--	150,000	150,000
Film & Art Center (sq. ft.)	--	--	75,000	75,000
Artists' Space (sq. ft.)	--	255,000	--	255,000
Community Uses (sq. ft.)	--	50,000	50,000	100,000
Open Spaces (acres)	26	221.8	104.8	352.6



Background: Financial Agreements

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- **Key Principal:** the Project must pay for the costs of completing the horizontal development, using private capital and revenues generated by the Project itself.
- **Horizontal Development:** Infrastructure and public benefits associated with the Project.
 - Examples: Utilities, roads, parks & open space
- **Vertical Development:** Residential, commercial, retail buildings.

Background: Financing Sources & Uses

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Sources	2010 Proforma	Uses	2010 Proforma
Private Capital	\$ 700 million	Public Infrastructure	\$1,839 million
Tax Exempt, Land Secured Financing		Below Market Rate Housing	\$369 million
1. Property Tax Increment Financing	\$ 1,020 million	Other Community Benefits	\$82 million
2. Mello-Roos Community Facilities Districts	\$ 570 million		
TOTAL	\$ 2,290 million	TOTAL	\$ 2,290 million

The Project Sources are generate by the Project itself, and has no recourse to the City's General Fund

Background: Project Revenue Distribution

The diagram illustrates the distribution of net project revenues. It begins with a large green box labeled 'NET PROJECT REVENUES'. A large green arrow on the left points downwards, indicating the flow of revenue. The revenue then splits into two paths. Path 1, labeled with a green box containing the number '1', leads to a green box labeled 'Developer'. Path 2, labeled with a green box containing the number '2', leads to a split between two green boxes: '50% Developer' and '50% Community Benefits Fund'. A callout box with a green arrow pointing to the 'Developer' box explains that the developer receives 100% of the net project revenues until the project achieves a threshold return of 22.5%.

NET PROJECT REVENUES

1

Developer

Developer
Receives 100%
of Net Project
Revenues until
Project achieves
the Threshold
Return of 22.5%

2

50%
Developer

50%
Community
Benefits
Fund

2016 Project Update

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In October 2016, Developer will be submitting a revised Project Proforma to OCII, which will address:

1. Escalation of Horizontal Development Costs
2. Update Assumptions of Land Sale Revenue
3. Changes in Project Development Plan
 - Accelerated Development of Alice Griffith Public Housing Replacement Project
 - Accelerated Developer at Candlestick Point (Retail Center & Mixed Use Development)
 - Delayed Development of Hunters Point Shipyard

Proposed Scope of Work

ALH Urban & Regional Economics will assist OCII staff to:

1. Review of annual Project Financial Statements submitted by Developer
2. Review, analyze, and advise OCII on the 2016 Proforma
3. Compare 2016 Proforma and 2010 Proforma
4. Review, analyze, and advise OCII on the potential financial impact of any proposed Project changes to the development plan, including the impact to tax increment and special tax financing assumptions

Proposed Term & Budget

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- **Contractor:** ALH Urban & Regional Economics
- **Term:** 3 Year Term: Oct. 2016 – Sept. 2019
- **Budget:** Not-To-Exceed: \$230,000

Year 1:	\$120,000
Year 2:	\$ 50,000
Year 3:	\$ 30,000
Contingency	\$ 30,000
Total:	\$230,000

Procurement Method

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- OCII's Purchasing Policy permits the use of consultants from the City's Pre-Qualified Consultant Panels
- ALH Urban & Regional Economics is on the City Controller's Panel of Qualified Economic Consulting Service
- ALH was selected by OCII staff because:
 1. The particular expertise of the firm's available staff to take lead responsibility for the assignment;
 2. Potential conflicts of interest; and
 3. The response time within which the firm can complete the task.

Staff Recommendation

Staff recommend the Commission authorize the Executive Director to enter into a Personal Services Contract with ALH Urban & Regional Economics

- For Economic and Financial Analysis
- For a three year term of October 1, 2016 to September 30, 2019
- For a total contract amount not to exceed \$230,000.

THANK YOU

